



Dorset Council

Date: Tuesday, 10 February 2026
Time: 6.30 pm
Venue: Council Chamber, County Hall, Dorchester, DT1 1XJ

All members of Dorset Council are requested to attend this meeting of the Full Council.

Chief Executive: Catherine Howe, County Hall, Dorchester, Dorset DT1 1XJ

For more information about this agenda please contact Democratic & Governance Services
Meeting Contact susan.dallison@dorsetcouncil.gov.uk

Members of the public are welcome to attend this meeting, apart from any items listed in the exempt part of this agenda. If you would like to attend this meeting and have any specific requirements please contact the Democratic Services Officer named above.

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Agenda

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1. APOLOGIES

To receive any apologies for absence.

2. MINUTES

5 - 20

To confirm the minutes of the meeting held on 4th December 2025.

3. DECLARATIONS OF INTEREST

To disclose any pecuniary, other registrable or non-registrable interests as set out in the adopted Code of Conduct. In making their decision councillors are asked to state the agenda item, the nature of the interest and any action they propose to take as part of their declaration.

If required, further advice should be sought from the Monitoring Officer in advance of the meeting.

4. CHAIR'S ANNOUNCEMENTS

- (a) To receive a short presentation from the Youth Council.
- (b) To receive any announcements from the Chair of Council.

5. PUBLIC PARTICIPATION - QUESTIONS

A period of 30 minutes is allocated to receive and respond to questions and statements on the business of the Council in the following order:

- (a) Questions and statements from Town and Parish Councils;
- (b) Questions and statements from those living or working in the Dorset Council area;

A person or organisation can submit either 1 question or 1 statement at each meeting.

You are welcome to attend the meeting in person or via MS Teams to read out your question and to receive the response. If you submit a statement for Full Council this will be circulated to all members of the council in advance of the meeting as a supplement to the agenda and appended to the minutes of the meeting for the formal record, but it will not be read out at the meeting. The first 8 questions and the first 8 statements received by Democratic Services will be accepted on a first come first served basis in accordance with the deadline below:

The full text of the question or statement must be received by 8.30am on Thursday 5 February 2026. All submissions must be emailed to susan.dallison@dorsetcouncil.gov.uk

When submitting your question or statement please note that:

- You can submit 1 question or 1 statement for each meeting;
- A question may include a pre-amble to set the context, each question, including the pre-amble can consist of up to **450 words** and you will be given up to **3 minutes** to read out your question;
- Sub-divided questions will not be accepted;
- When submitting a question please indicate who the question is for, i.e. the name of the Cabinet member;
- You will need to include your full name, address and contact details;
- All questions and statements will be published with the minutes of the meeting as a matter of public record.

Before submitting your question or statement please read the Council's Procedure Rules paragraphs 9.1 – 9.12 to ensure that your question/statement is compliant.

[Part 2 Rules of Procedure - Council and Committee Procedure Rules.pdf](#)

6. PUBLIC PARTICIPATION - PETITIONS AND DEPUTATIONS

A period of 15 minutes is allocated to receive and respond to petitions in accordance with the council's petitions scheme.

A period of 15 minutes is allocated to receive and respond to deputations in accordance with the council's constitution.

The petitions scheme and procedures relating to deputations can be viewed at:

[Council Procedure Rules](#)

7. ANNOUNCEMENTS AND REPORTS FROM THE LEADER OF COUNCIL AND CABINET MEMBERS

To receive any announcements and reports from the Leader of Council and members of the Cabinet.

8. BUDGET AND MEDIUM TERM FINANCIAL PLAN STRATEGY REPORT 21 - 228

To consider recommendations from Cabinet.

9. ELECTORAL REVIEW OF DORSET COUNCIL - COUNCIL SIZE SUBMISSION 229 - 256

To consider a report by J Andrews, Service Manager, Democratic & Electoral Services.

10. SHIPTON GORGE AND LODERS COMMUNITY GOVERNANCE REVIEW - DRAFT RECOMMENDATIONS 257 - 264

To consider a report by J Andrews, Service Manager, Democratic and Electoral Services.

11. STATEMENT OF LICENSING POLICY 2026-2031 265 - 362

To consider a recommendation from the Licensing and Gambling Acts Committee.

12. PAY POLICY STATEMENT 2026/27 363 - 380

To consider a report by N Adam, HR Service Manager – Centre of Excellence.

13. CALENDAR OF MEETINGS 2026-2027 381 - 392

To consider a report by K Critchel, Senior Democratic and Governance Officer.

14. MOTION ON NOTICE - SOCIAL HOUSING 393 - 394

To consider a Motion on notice proposed by Cllr L O'Leary and seconded by Cllr C Tomes.

15. QUESTIONS FROM COUNCILLORS

To receive questions submitted by councillors. The deadline for receipt of questions is 8.30am on Thursday 5 February 2026.

16. URGENT ITEMS

To consider any items of business which the Chairman has had prior notification and considers to be urgent pursuant to section 100B (4) b) of the Local Government Act 1972. The reason for the urgency shall be recorded in the minutes.

17. EXEMPT BUSINESS

To move the exclusion of the press and the public for the following item in view of the likely disclosure of exempt information within the meaning of paragraph x of schedule 12 A to the Local Government Act 1972 (as amended).

The public and the press will be asked to leave the meeting whilst the item of business is considered.

There is no exempt business scheduled for this meeting.



DORSET COUNCIL

MINUTES OF MEETING HELD ON THURSDAY 4 DECEMBER 2025

Present: Cllrs Stella Jones (Chair), Les Fry (Vice-Chair), Jindy Atwal, Shane Bartlett, Belinda Bawden, Laura Beddow, Derek Beer, Matt Bell, Richard Biggs, Dave Bolwell, Louise Bown, Alex Brenton, Piers Brown, Ray Bryan, Andy Canning, Will Chakawhata, Simon Clifford, Toni Coombs, Barrie Cooper, Richard Crabb, Peter Dickenson, Neil Eysenck, Beryl Ezzard, Scott Florek, Spencer Flower, Alex Fuhrmann, Simon Gibson, Jill Haynes, Hannah Hobbs-Chell, Ryan Holloway, Ryan Hope, Rob Hughes, Nick Ireland, Jack Jeanes, Carole Jones, Paul Kimber, Chris Kippax, Robin Legg, Cathy Lugg, Craig Monks, David Morgan, Steve Murcer, David Northam, Louie O'Leary, Jon Orrell, Emma Parker, Andrew Parry, Byron Quayle, Julie Robinson, Steve Robinson, Pete Roper, Andy Skeats, Duncan Sowry-House, Andrew Starr, Clare Sutton, Roland Tarr, David Taylor, Gill Taylor, Andy Todd, Chris Tomes, James Vitali, Claudia Webb, Kate Wheller, Sarah Williams, Ben Wilson and Carl Woode

Present remotely: Cllrs Jon Andrews, Bridget Bolwell, Simon Christopher, Sally Holland, Mike Parkes and David Shortell

Apologies: Cllrs Mike Baker, Barry Goringe, Sherry Jespersen, Nocturin Lacey-Clarke, Rory Major, Val Potheary, Belinda Ridout, Jane Somper, Gary Suttle and David Tooke

Officers present (for all or part of the meeting):

Jacqui Andrews (Service Manager for Democratic and Electoral Services), Andrew Billany (Corporate Director for Housing), Laura Brewer (Service Manager for Food, Safety and Port Health), Jan Britton (Executive Director - Place), Hayley Caves (Councillor Development and Support Officer), Sam Crowe (Director of Public Health), Susan Dallison (Democratic & Governance Services Team Leader), George Dare (Senior Democratic and Governance Officer), Paul Dempsey (Executive Director of People - Children), Graham Duggan (Head of Community & Public Protection), Catherine Howe (Chief Executive), Julia Ingram (Corporate Director for Adult Social Care Operations), Jonathan Mair (Director of Legal and Democratic and Monitoring Officer), Sam Poole (Interim Corporate Director for Commissioning & Improvement), James Potten (Communications Business Partner - Place) and Lindsey Watson (Senior Democratic and Governance Officer)

Officers present remotely (for all or part of the meeting):

Sean Cremer (Corporate Director for Finance and Commercial) and Steven Ford (Corporate Director for Strategy, Performance and Sustainability)

42. **Minutes**

Subject to the inclusion of Councillor C Tomes as being present at the meeting, the minutes of the meeting held on 23 October 2025 were confirmed as a correct record and signed by the Chair.

43. **Declarations of Interest**

There were no declarations of interest.

44. **Chair's Announcements**

A short presentation was received from a member of the Youth Parliament on the work being undertaken and the elections to the Youth Parliament to be held in March 2026. The Head of Service, Care Leavers and UASC noted that engagement was currently being undertaken with schools and other education settings to provide information for anyone wishing to stand in the elections. Support from councillors was welcomed and further information could be sought by contacting the Youth Voice Team. The Council showed their support to the Youth Parliament.

The Chair of Council thanked all councillors that attended the Remembrance Service held at County Hall and those councillors who took wreaths on behalf of Dorset Council, to their local services.

In addition, the Chair of Council congratulated Councillor J Vitali who had recently graduated from Sandhurst and who had won the award for the best Reservist. The Council congratulated Councillor Vitali.

45. **Public Participation - questions**

There was one question from a member of the public, which along with the response is set out in Appendix 1 to these minutes.

46. **Public participation - petitions and deputations**

There were no petitions or deputations to report.

47. **Announcements and Reports from the Leader of Council and Cabinet Members**

The Leader of Council thanked Councillor B Ezzard for her work and support to the People and Health Overview Committee, during her time as Chair of the committee.

In addition, the Leader announced that the Council had applied for membership of UK100 and that the application had been accepted. This was a cross-party organisation of ambitious local authorities, collaborating to reduce carbon output. Officers and councillors could benefit from support provided.

48. **Wessex Devolution - Strategic Update and Renewed Mandate**

The Leader of Council presented the report and proposed the recommendations as set out in the report. In presenting the recommendations, the Leader noted a meeting had been held with the other leaders and chief executives in the Wessex Partnership. He reported that Swindon Borough Council would be submitting an expression of interest in working with councils in the Thames Valley area. In addition, he reflected on the financial impact of not being in a Mayoral Strategic Authority, delays to the rollout of mayoral devolution in areas currently undergoing local government reorganisation and reported that a letter had been sent by leaders to Government to urge progression with elections for a Mayoral Strategic Authority in the Wessex Partnership area in 2027, due to readiness to proceed.

The recommendations were seconded by Councillor S Clifford.

A number of differing views were expressed in terms of the proposals including how this would link to the long-term funding issues for local government, how councils could work together and issues around the election of a mayor.

Decision

That Council:

- i. Note the implications for Dorset Council of not being on the pathway to a mayoral devolution agreement, including reduced access to funding and missed opportunities to drive economic growth. While recognising the potential benefits that could be realised through a devolution agreement and the establishment of a Mayoral Combined Authority, including bringing decision making closer to local residents
- ii. Support the continuation of discussions with government and partner authorities: BCP, Somerset and Wiltshire Council to secure a mayoral devolution agreement for the Wessex area
- iii. Note that any formal proposals, including governance arrangements will be brought back to Full Council for approval at the appropriate time
- iv. Note the Wessex Partnership will continue to keep Swindon Borough Council and other regional partners updated where relevant.

Reason for the decision

Devolution offers Dorset Council, in partnership with Wessex authorities, the opportunity to gain greater control over key functions such as transport, housing, skills, economic growth, and climate related priorities, including de-carbonisation. These functions are currently limited under existing governance arrangements. A Mayoral Strategic Authority (MSA) would unlock long-term, multi-year investment funding and provide a direct route into national decision-making. Devolution supports the de-centralisation of decision making from central government, bringing decision making closer to the interests and needs of local residents.

Recent government policy has increasingly prioritised Mayoral Combined Authorities (MCAs). These authorities benefit from exclusive funding streams such as the Transport for City Regions programme, the Creative Places Growth Fund, and the Mayoral Renewables Fund. In contrast, unitary authorities rely on smaller, often short term and competitive grants.

Economic analysis by the Wessex Partnership suggests that if Wessex held MCA status, it could receive an estimated £300 million in additional annual funding, the equivalent to £159 per resident. Over 30 years, devolution could deliver £16 billion in additional Gross Value Added (GVA) to the region.

Without mayoral devolution, Dorset risks reduced access to funding, fragmented regional coordination, and diminished influence in national policy. Pursuing devolution through an MSA is crucial to help secure Dorset's long-term economic resilience and prosperity.

49. **Byelaws for the regulation of businesses involved in acupuncture, tattooing, semi permanent skin colouring, cosmetic piercing and electrolysis**

The Cabinet Member for Health and Housing presented the report and proposed the recommendations as set out in the report and this was seconded by Councillor D Beer.

Decision

That Full Council:

- i. Approves the submission of the draft byelaws for the regulation of skin piercing practices across the Dorset Council area to the Government's byelaws section for provisional approval
- ii. Authorises the adoption of the draft byelaws, and for the making and sealing of the byelaws for the regulation of skin piercing practices across the Dorset Council area, subject to confirmation from the Government's byelaws section that we may do so
- iii. Approves the revocation of all existing legacy byelaws previously adopted by the former district councils on adoption of the new byelaws
- iv. Authorises the submission of the byelaws to the Secretary of State for confirmation
- v. Authorises the Director of Public Health and Prevention to implement the byelaws upon confirmation, including communication with registered practitioners and businesses
- vi. Delegates authority to the Service Manager for Food, Safety and Port Health and the Portfolio Holder for Housing and Health to request Department of Health confirmation of the byelaws, provided no objections are received during the advertising period. If only minor comments or

objections requiring minimal amendments are received, they may proceed

However, if any material changes are necessary following the advertising period, the amended byelaws will be returned to Full Council for consideration and to seek authority to return to the Department of Health for confirmation.

Reason for decision

Following the formation of Dorset Council, inconsistencies have emerged in the regulation of skin piercing practices due to the legacy byelaws inherited from former district and borough councils. These include:

- East Dorset, North Dorset, and Purbeck: Regulate ear piercing, electrolysis, tattooing, and acupuncture.
- West Dorset and Weymouth & Portland: Adopted Department of Health model byelaws, covering cosmetic piercing and semi-permanent skin colouring in addition to the above.

This fragmented approach has led to unequal enforcement and potential public health risks. The proposed adoption of the draft byelaws across the entire Dorset Council area will:

- Standardise regulation and enforcement.
- Reduce the risk of transmission of blood-borne viruses (e.g. HIV, Hepatitis B and C).
- Provide clarity and consistency for practitioners and businesses.

50. **Dorchester Markets Joint Informal Panel - Revised Terms of Reference**

The Cabinet Member for Health and Housing presented the report and proposed the recommendations as set out in the report and this was seconded by Councillor L Fry.

Decision

That the revised Terms of Reference for the Dorchester Markets Joint Panel (as set out in Appendix 1 of the report to Audit and Governance Committee on 24 November 2025) be approved.

Reason for decision

To ensure effective arrangements for the provision of Dorchester Markets and satisfactory governance arrangements between the parties.

51. **Election of Chair and Vice-chair of the People & Health Overview Committee**

It was proposed by Councillor N Ireland seconded by Councillor R Biggs

Decision

That Councillor L Bown be appointed as the Chair of the People and Health Overview Committee for the remaining part of the 2025/26 Municipal Year.

It was proposed by Councillor N Ireland seconded by Councillor L Bown

Decision

That Councillor J Atwal be appointed as the Vice-chair of the People and Health Overview Committee for the remaining part of the 2025/26 Municipal Year.

52. Questions from Councillors

There were 7 questions from councillors and a copy of these, along with the responses, are set out in Appendix 2 to these minutes.

Further to his question and as a supplementary, Councillor P Kimber wished it to be placed on record, his concern that the council was not making an objection at the late stage.

Councillor S Flower noted that he would accept the offer to meet with the Cabinet Member for Planning and Emergency Planning to discuss progress with drafting of the Local Plan.

In response to a supplementary question from Councillor C Jones, the Cabinet Member for Children's Services, Education and Skills provided an update on progress with implementation of a parent portal, which it was hoped would be available in mid-2026.

In response to a question from Councillor B Quayle with regard to the impact on children and families, the Cabinet Member for Children's Services, Education and Skills reflected on the different roles of officers and councillors in this area.

In response to a supplementary question from Councillor C Tones, the Cabinet Member for Health and Housing confirmed that she would be willing to meet with the community land trust in Swanage to discuss their work, and also to meet with local councillors as relevant.

53. Urgent items

There were no urgent items.

54. Exempt Business

There was no exempt business.

APPENDIX 1 - PUBLIC PARTICIPATION - QUESTIONS AND RESPONSES

Full Council – 4 December 2025

Questions submitted by the Public

Question 1 - submitted by Giovanna Lewis

As all planning legal challenges to the incinerator are now exhausted, Stop Portland Waste Incinerator will close its campaign around the end of the year - after 6 long years where we raised almost £240,000 to pay for consultants, expert reports, lawyers and barristers – even from one elderly lady who dropped in £5 cash every week.

Although we lost through legal routes, our actions have, without doubt, been successful in delaying the project, from a time when, through lack of information, people could be convinced that incineration might be a good idea, to now, when we all realise it's not, and public opinion and politicians are turning against its proliferation. Drastic waste reduction and improved recycling are the order of the day. We commend Dorset Council's excellent recycling rates.

Just over a year ago, a second campaign group was formed, SPIC (Stop Portland Incinerator Campaign), and last week we organised a public meeting, attended by over 100 people to think about what we can do. Several local Dorset Councillors attended – thank you.

Monitoring emissions came high on the list! You may not know that incineration companies self-monitor emissions and provide the data which is used by the Environment Agency. You may also not know that there is a flaw in the monitoring requirements. When incinerators power down and power back up for maintenance – a time of high filthy emission rates – there is no monitoring by anyone. No wonder it's not monitored then. Commissioning is also a high-risk emission time.

So, Dorset needs to take care of ourselves and monitor the emissions ourselves, so we know what's going on. We say this because also we know that even with the 'best available technology' things go wrong and currently around 60 hours per year 'leeway' is given to companies, who only have to report breaches over this limit. Whilst business may rationalise this, it's a whole different ball game if you have to live and breathe next to one.

So, tonight, SPIC asks Nick Ireland as Council Leader to please support our call for Dorset's own emission monitoring, should this ever be built. Please help ensure that the right equipment is purchased and placed correctly in order to provide the credible and usable data the Environment Agency will use. We ask that you involve and include use our manpower and willingness to help. We would also like to fund raise to help with costs.

Response from the Leader of Council

Thanks for your question Giovanna, and I hope the response is adequate enough that you don't superglue yourself to the seat. There's an official written answer which you will have imminently but here's my less formal response.

Dorset Council has consistently opposed the proposed Energy Recovery Facility (ERF) at Portland Port, both through the planning process and politically.

The plant would emit around 200,000 tonnes of CO₂ annually—equivalent to the emissions of 100,000 cars and more than the entire domestic heating emissions of Weymouth & Portland. At roughly 13% of Dorset's total emissions, it would severely undermine our carbon reduction targets.

In a world where the 1.5°C target is already out of reach and urgent action is needed to stay below 2°C, adding another major source of emissions is incompatible with our climate commitments.

Dorset Council has a statutory duty under the Local Air Quality Management regime to monitor air quality, not just from traffic but from industrial sources. We will consider installing monitoring equipment near the proposed site and along the A354 route, which could see 7,500–11,000 return HGV journeys annually, passing schools and surgeries.

Financially, the project faces serious risks: estimated construction costs of £150–180 million, falling returns due to market overcapacity, no confirmed waste contract, no CHP integration, no carbon capture capability, and looming carbon costs under the UK Emissions Trading Scheme.

A Private Members' Bill—the Waste Incinerators Bill—seeks to halt new incinerator construction and remove “deliver or pay” clauses. I have written to Dorset MPs urging support.

Dorset's waste strategy focuses on reduce, reuse, recycle, alongside clean energy opportunities where we can lead nationally. EfW is increasingly seen as a delay technology, not a future solution.

I was present at last week's National Emergency Briefing on Climate & Nature, where the assembled experts warned: “We need leadership as if the survival of our society depends on it—because it does.”

One of Dorset Council's four priorities is to respond to the climate and nature crisis, and this position reflects that commitment.

APPENDIX 2 - COUNCILLOR QUESTIONS AND RESPONSES

Full Council – 4 December 2025

Questions submitted by Councillors

Question 1 - submitted by Cllr P Kimber

[DT5 1DB, Powerfuel Portland Limited, EPR/AP3304SZ/V002: environmental permit consultation - Environment Agency - Citizen Space](#)

At a public meeting on the 20th of November 2025 at the social club on Portland, many Portlanders and People right across Dorset expressed their deep concern and worry regarding the variation that Power Fuel have submitted to the application.

This green site is very sensitive with people living and working at the Verne Prison and the Verne Housing estate. Also, this variation is very concerning for the health of our Dorset community.

The public meeting requested air quality monitors to give the public accurate measurement of the air quality in and around the plant before and after it is built will Dorset council undertake this process?

Has Power fuel provided any new information to Dorset Council regarding the variation and how they will control the discharge from the chimney and how will this be monitored and has Dorset Council made any objection regarding the Environmental Consultation, and will we be submitting an objection?

Response from the Cabinet Member for Health and Housing

Thank you for your question.

With respect to the siting of air quality monitors, I would refer you to the earlier answer given by the Leader in reply to a public question.

I appreciate the concern being experienced by communities about the application made by Powerfuel to vary the environmental permit. The application will be determined by the Environment Agency as the statutory regulator. The application is currently being consulted upon, and the Council will make its response to the Environment Agency by the closing date of 18 December.

The application contains information in support of the variation, but if this is considered to be insufficient, this will form part of the Council's response.

Question 2 – submitted by Cllr S Holland (read by Cllr N Eysenck)

HGV Traffic through Rural Villages

Introductory Statement: Thank you, Chair. I'm raising this on behalf of residents and parish councils along the Portland–Weymouth–Bridport corridor — from Wyke Regis through Portesham, Abbotsbury, Burton Bradstock, Little and Long Bredy, right out to Winterbourne Abbas. These communities are dealing daily with the consequences of heavy goods vehicles forcing their way through roads that were never designed for them. Damage to property, safety risks, noise, vibration, and the strain on older infrastructure — it's all taking a toll on both the physical environment and residents' wellbeing.

With the proposed incinerator at Portland Port, alongside wider development and investment under the Weymouth Town Masterplan, people are rightly demanding to know what Dorset Council is going to do to protect these historic rural villages and the wider Weymouth, Chickerell and Chesil Bank area. The impact is already being felt now, long before any future developments arrive.

Question

Villages such as Portesham and Abbotsbury are already suffering regular damage, congestion and danger to pedestrians from HGVs using routes that are wholly unsuitable for vehicles of that size. This is not an isolated problem. It affects the entire corridor: Wyke Regis, Portesham, Abbotsbury, Little Bredy, Burton Bradstock and Winterbourne Abbas all feel the pressure of freight movements linked to Portland Port.

Despite repeated reports and concerns raised by residents, ward councillors and parish councils, the current advisory routes remain unchanged and unenforced. Communities feel they are being left to absorb the consequences of poor route planning and lack of enforcement.

With the proposed incinerator at Portland Port set to increase HGV movements significantly — on top of other developments and the ambitions set out in the Weymouth Town Masterplan — will Dorset Council now take responsibility for safeguarding these communities?

Specifically:

Will Dorset Council guarantee that any traffic management plan connected to Portland Port or future Weymouth development actively diverts HGVs away from narrow, historic village streets such as those in Portesham and Abbotsbury, and deliver a clear, enforceable HGV routing strategy for the entire corridor?

And critically — while long-term plans are discussed, what immediate actions will Dorset Council take to protect these villages from further deterioration right now?

Response from the Cabinet Member for Place Services (Read by the Cabinet Member for Planning and Emergency Planning)

Thank you for raising this issue. We understand how disruptive and worrying HGV traffic can be for residents and parish councils along this corridor.

Dorset Council is working with BCP Council on a new Local Transport Plan, which will set out long-term strategies for managing transport across the county. We are also preparing a new Local Plan to guide future development. Both plans will be informed by detailed transport modelling so we can understand and address the impact of growth on our roads.

For major developments, such as the proposed incinerator, developers must provide a transport assessment. This helps us identify and require measures to reduce traffic impacts, including HGV routing. However, these conditions can only apply to traffic linked to that specific development — we cannot legally restrict the wider use of public highways.

In the meantime, we have taken steps to discourage HGVs from using unsuitable routes. Drivers are signposted to avoid the Coast Road and follow the advisory route to Portland Port. 'Not Suitable for HGV' signs have been installed at key junctions, and sat nav systems have been updated with a 7.5-tonne weight limit between Winterborne Abbas and Portesham. We have also raised these concerns directly with the CEO of Portland Port.

We know these measures do not solve every problem, and we will continue to look for practical ways to protect these villages both now and in the future.

Question 3 – submitted by Cllr S Flower

Dorset Local Plan – Regs 18 Land Allocations Public Consultation

You will recall I asked this question at Full Council on Thursday 23 October:

Waiting until August 2026 to reveal such information would be unfair and hugely concerning for those in our communities who are anxious about the significant loss of green belt and undeveloped land caused by new housing being 'pepper potted' across the Dorset Council area. What action will be taken to make members, and the public aware of which sites will not be taken forward. And will a list of these sites be created supporting evidence and submitted along with the draft Local Plan to the Secretary of State.

Your response was that a list of sites that are no longer available will be created and placed on the council's website, and that there would be an assessment as to whether identified sites are deliverable before inclusion in the next iteration of the draft Local Plan.

Can I take the opportunity to thank the Cabinet Member and planning officers for fulfilling this commitment in such a timely manner.

On behalf of residents however, I must reiterate my concerns about when the many other potentially undeliverable sites are likely to be removed during the sifting process and added to the list. This is hugely important to our residents given the level of public concern [confirmed by over 10,000 responses to the consultation] regarding the number of sensitive sites with expectations that these

will be removed from the draft plan; particularly if they do not comply with the NPPF and/or other statutory planning guidance.

My concerns remain that it would be grossly unfair to expect the public to have to wait for the next draft Dorset Local Plan being brought for Cabinet in June next year and further public consultation in August 2026.

My question therefore is to seek an assurance that the public will be made aware of the sites which have been screened out and removed from the draft local plan at the earliest opportunity and further that the council has sought to investigate best practice from other councils in this regard.

Thank you, madam chairman

Response from the Cabinet Member for Planning and Emergency Planning

Thank you for your question and for highlighting the concerns of residents. We know how important it is for communities to have clarity about which sites will not be taken forward in the Local Plan, and we understand the anxiety this uncertainty causes.

The recent consultation was not on a draft Local Plan, but on a list of potential sites for consideration. None of these sites will be included in the plan until the next stage, when Full Council decides on the content of the draft plan for publication.

We received around 9,000 responses, and officers are working hard to review them, using technology to speed up the process. Where it is clear that a site cannot progress - for example, if a landowner confirms it is no longer available - we will publish that information online as soon as possible. We have already done this in some cases.

However, most sites need to be assessed against a range of factors, including national planning rules, housing targets, evidence, and consultation feedback. This is a complex process and must follow the legal requirements for plan-making. Only after this assessment can officers recommend which sites should be included in the draft plan.

We will continue to share updates as soon as we can, and we are committed to making this process as transparent as possible. Our approach is in line with best practice by other local planning authorities.

Question 4 – submitted by Cllr C Jones

Following a day of filming with Channel 4 with families being represented by the Send Nurture Group, and on visiting and talking to parents on their day of protest outside County Hall, one stand out area appears to be poor communication with parents. Parents feel that every step is a battle, they chase constantly and often do not receive updates. They even find out actions taken by chance on occasions that affect their child. Working closely with so many such parents at our Family

Hub, the stress is huge, this often affects their not being able to work set hours, they are often on medication for anxiety themselves. My question is simple - what more can we do as a council to provide a better and more proactive service for the parents.

Response from the Cabinet Member for Children's Services, Education and Skills

First, I think it is important to emphasise that Dorset Council operates within a national SEND system that is widely recognised, including by national Government, as failing, and we are lobbying for urgent reform and increased funding. The Schools White Paper has now been delayed until Spring 2026 and this must deliver change. National reform is essential to deliver a fair, inclusive and financially sustainable SEND system.

Within this challenging context, Dorset Council has invested capital funds to create over 250 new special school places and over 100 mainstream inclusion hub places, with more to come over the next 12 months. We are supporting inclusivity in mainstream schools by funding outreach from special schools, through our SEND strategy work, which includes early identification, and by providing resources to create more suitable learning environments for children. This reflects the national and local direction of travel towards more inclusive education, ensuring children can remain in their communities wherever possible.

We recognise that good communication with parents is essential and continuously strive to improve.

- We have recently introduced a new case management system and will be introducing a 'parent portal' where parents and carers can track the progress of their child's assessments.
- We have brought more staff into the SEND team and are remodelling the workflow, which is already creating additional capacity for staff to pick up the phone to families.
- We are focusing on workforce development and SENCO engagement to improve annual reviews, and exploring the use of AI to improve efficiency.

Question 5 – submitted by Cllr B Quayle

What assessment has the Cabinet Member for Children's Services made of the emotional and educational impact on children and families when delays, miscommunication, or misapplication of guidance occur, and how is this factored into service improvement plans?

Response from the Cabinet Member for Children's Services, Education and Skills

We absolutely understand the impact on children, young people and families, indeed, the impact of children's and parental mental health and wellbeing on children is one of the three priorities of the Dorset Safeguarding Children Partnership Board. This was also highlighted only last week by Rachael Wardell,

Executive Director – Children, Families and Lifelong Learning at Surrey County Council and ADCS President in her speech at the National Children and Adult Services Conference:

“Every delay is a further knock to parental confidence. Reform on this scale is complex and must be well thought through. It’s now over a year since government appointed a SEND strategic adviser and established an expert advisory group for inclusion. The curriculum and assessment review recently reported and offers a route forward for a broader, more inclusive, national curriculum. This is welcome but only one part of the jigsaw. Meeting the needs of children with additional needs must be a golden thread running seamlessly through our education system.”

Dorset Council offers the following related support:

- We held a themed ‘Let’s Talk’ online session in July 2025 focused on mental health and wellbeing
- We run a programme of Emotionally Based School Avoidance training for school staff, delivered by our Education Psychologists (EP) and additional support in school is provided by EPs and Specialist Teachers alongside the work of the EP team more widely
- We incorporate the impact of parental mental health on wellbeing of children in training such as:
 - o Therapeutic Thinking
 - o Attachment and Trauma
 - o Relational Practice
- We work closely with health colleagues around mental health transformation.

Question 6 – submitted by Cllr B Quayle

How many formal complaints have been raised in the past 12 months regarding SEND provision and inclusion officer conduct, and what proportion have resulted in upheld findings or changes to practice?

Response from the Cabinet Member for Children’s Services, Education and Skills

In the 12 months to 31st October 2025 we received two formal complaints about officer conduct. Both were investigated and upheld.

Question 7 – submitted by Cllr C Tomes

Two aster-owned flats at Sentryfields in Swanage have now been put on the open market, adding to a growing list of previous disposals Aster has sold homes in our town rather than keeping them as social housing. These repeated losses are steadily and permanently eroding Swanage's already fragile supply of social homes.

The impact on local families, many of whom are now being forced out of the community they have lived in for generations is impossible to ignore and demands urgent proactive intervention.

Can the portfolio holder for housing outline what discussions Dorset council has had with Aster group regarding both the current Sentryfields sales and the repeated pattern of past property disposals? Was the council consulted at any stage before these latest homes were put on the market, and is the council actively tracking and responding to the continuing loss of homes in Swanage.

Given the acute and worsening housing need in Swanage, what steps will Dorset council take to ensure that these sales do not further erode local housing availability within the town?

Response from the Cabinet Member for Health and Housing

Thank you, Cllr Tomes, for raising this important issue about the flats at Sentryfields in Swanage. I share your concern about the impact such disposals have on the town's supply of much needed affordable homes.

Aster is the largest Registered Provider in Dorset, managing over 7,000 homes and delivering new developments across the county. Their role in meeting housing need is vital and welcome — but so is ensuring that homes remain available in the communities that need them most. That's why we are challenging the pattern of disposals, noting the particular impact in Swanage and other areas across Dorset.

Although we understand that some sales may occur where refurbishment is not viable, the concentration of disposals without equivalent local replacement is very concerning to me as Cabinet Member and to this Administration. This issue has been raised by residents and councillors across all parties, and it is a standing item for discussion within our Housing Member Group.

Along with the Corporate Director for Housing, I have met several times with Aster's senior leadership alongside our Corporate Director for Housing, making clear our concerns. I am urging them to review their disposal policies and involve the Council in shaping a more community-focused strategy and have written to them formally requesting this. Aster do inform the Housing team of their intentions on such proposals, ahead of doing so, but our concerns remain. I will be meeting them again next week on 10 December to move forward with our demands and proposals and will include your Swanage concerns and also the concerns from Weymouth which have previously been raised with me. Our frank and robust discussions make Dorset Council's position clear: we know that sales are sometimes necessary but we expect a more balanced approach that protects community interests and reflects local housing needs. I will ensure that the concerns raised here today — including the Sentryfields sales — are part of that conversation.

Thank you again for highlighting this issue. I have shared your question with Aster and made them aware that this matter is being raised publicly. I will keep you and other Members updated as we continue to press for progress.

Duration of meeting: 6.30 - 7.36 pm

Chair

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Recommendation to Full Council

10 February 2026

From Cabinet of 29 January 2026

Budget and Medium-Term Financial Plan Strategy Report (MTFP)

For Recommendation to Council

Cabinet Member and Portfolio:

Cllr S Clifford, Finance & Capital Strategy

Local Councillor(s): All

Executive Director:

S Cremer, Corporate Director, Section 151 Officer

Report Author: Sean Cremer

Title: Corporate Director – Finance and Commercial

Tel: (1305) 228685

Email: sean.cremer@dorsetcouncil.gov.uk

Report Status: Public

Recommendation:

1. That the revenue budget summarised in Appendix 1 of the report to Cabinet of 29 January 2026, be agreed.
2. That the increase in general Council Tax of 2.9985% and 1.9919% in the Social Care Precept, providing a Band D Council Tax figure for Dorset Council of £2,205.90; an overall increase of 4.9904%, be agreed and that the Council Tax resolution in Appendix 2 be agreed.
3. That the Council Tax base of 163,765.1 and Band D equivalents (188,374 households in total) agreed by the Section 151 Officer earlier in this budget setting process, be noted.

4. That the continuation of the unchanged scheme of Local Council Tax Support, and the revised income tables following the Department for Work and Pensions (DWP) uplift of benefits by 3.8%, be noted.
5. That the Capital Strategy set out in Appendix 7, be agreed.
6. That the “standing items” included with the Capital Programme as set out in Appendix 3 to be report, be agreed.
7. That the introduction of three formal gateways for capital projects: (i) Business case approval, (ii) Budget allocation, and (iii) Procurement approval by Cabinet or delegated authority, set out in the capital section of the report to cabinet be agreed.
8. That the Treasury Management Strategy set out in Appendix 8 be agreed.
9. That the assumptions used to develop the Budget Strategy and Medium-Term Financial Plan (MTFP), as set out throughout the report to Cabinet, be noted.
10. That the recommended balances on earmarked reserves and on general funds, including the minimum level of the general fund, be agreed.
11. That the responses to the recommendations and comments made as part of the budget scrutiny process, as set out in Appendix 9, be agreed.
12. That the recommendations 2.1.1 and 2.2.2 from 3 December 2025 Harbour Advisory Committee meeting regarding fees and charges, budget and asset management plans, as set out at Appendix 6, be agreed.
13. That the fees and charges for 2026/27, as set out in Appendix 10, be agreed.

Updates to note

On 27 January 2026, the government announced plans to allow local councils to give 15% business rates relief to pubs and live music venues for the 2026/27 financial year, along with a real-terms freeze on their business rates for a further two years. This new ‘Pubs and Live Music Venues Relief’ is additional support on top of measures announced in the 2025 Budget. It will be delivered as discretionary business rate relief under Section 47 of the Local Government Finance Act 1988, fully funded by government via Section 31 grant funding. Implementation of this is subject to expected supporting legislation which is expected to be passed prior to the Council’s legal deadline for issuing bills.

Appendices

Appendix 1 – Report to Cabinet of 29 January 2026 – Budget Strategy and Medium-term Financial Plan (MTFP).

The appendices included within the Cabinet report of 29 January 2026 are referred to in the recommendations above and detailed below.

1. High-level consolidated revenue budget summary and directorate budget summaries
2. Council Tax resolution (**to follow**)
3. Capital Programme
4. Delivery milestones for Transformation projects
5. Climate Wheel
6. Harbours Advisory Committee budget proposals for 2026/27
7. Capital Strategy 2026-2029
8. Treasury Management Strategy 2026-2027
9. Response to the issues raised by the scrutiny committees

Background papers

[Medium Term Financial Plan and budget update to Cabinet 11 November 2025](#)

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Cabinet

29 January 2026

Budget and Medium-Term Financial Plan Strategy Report (MTFP)

For Decision

Cabinet Member:

Cllr S Clifford, Finance & Capital Strategy

Local Councillor(s): **All**

Senior Leadership Team:

S Cremer, Corporate Director, Section 151 Officer

Report author and job title: Sean Cremer, Corporate Director, S151 Officer

Email: sean.cremer@dorsetcouncil.gov.uk

Statutory Authority: Section 151 of the Local Government Act 1972

Report status: Public (the exemption paragraph is N/A)

Executive Summary:

This report sets out proposals for Dorset Council's 2026/27 revenue and capital budgets and summarises the Medium-Term Financial Plan (MTFP), which covers the following five years to 2030/31. The report also includes the Capital Strategy and the Treasury Management Strategy.

The budget proposals are built around the priorities identified in the Dorset Council Plan and were considered by the Dorset Council Scrutiny Committees on 21 and 22 January 2026.

This paper also provides an update on funding announced in the Local Government Finance Settlement issued on 17 December 2025.

A summary of the key components of the budget is as follows:

The Council proposes a net budget of £482.6m for 2026/27, an increase of £18.9m from 2025/26. Rising service delivery costs of £37m are being addressed through £18m of savings, efficiencies, grants and income and £18.9m of increased funding, which based on government funding, is almost entirely reliant upon changes to Council Tax.

Rising cost of service delivery includes £29m of increasing need within Adults & Housing and Children's driven by increasing numbers of people from the communities needing to access council services to receive vital support. New savings and efficiencies include: new service grants and income £16m, managing and meeting need differently £10m.

Recommendations:

Cabinet is asked to agree and to recommend to Council:

1. the Revenue Budget summarised in Appendix 1;
2. the increase in general Council Tax of 2.9985% and 1.9919% in the Social Care Precept, providing a Band D Council Tax figure for Dorset Council of £2,205.90; an overall increase of 4.9904%;
3. to note the Council Tax base of 163,765.1 and Band D equivalents (188,374 households in total) agreed by the S151 Officer earlier in this budget setting process;
4. to note the continuation of the unchanged scheme of Local Council Tax Support and note the revised income tables following the Department for Work and Pensions (DWP) uplift of benefits by 3.8%;
5. the Capital Strategy set out in Appendix 7.
6. the approval of the "Standing items" included within the Capital Programme set out in Appendix 3;
7. the introduction of three formal gateways for capital projects: (1) Business case approval, (2) Budget allocation, and (3) Procurement approval by Cabinet or delegated authority as set out in the capital section of this report.
8. the Treasury Management Strategy set out in Appendix 8;
9. to note the assumptions used to develop the Budget Strategy and Medium-Term Financial Plan (MTFP), as set out throughout this report;
10. the recommended balances on earmarked reserves and on general funds, including the minimum level of the general fund.
11. in making these recommendations, Cabinet is requested to consider and agree the responses to the recommendations and comments made by the *scrutiny committees as part of the budget scrutiny process (Appendix 9)*;
12. recommendations 2.1.1 and 2.2.2 from 3 December 2025 Harbours Advisory Committee meeting regarding fees and charges, budgets and asset management plans (Appendix 6);
13. Approve the fees and charges for 2026/27 (Appendix 10)

1. Reason for Recommendation

The Council has to set a balanced revenue budget each year, and this includes deciding the level of Council Tax. A balanced budget means the Council can afford all its planned spending using its regular, reliable income not by depending on one-off money or short-term sources of finance that can't be repeated.

The Council is also required to approve a Capital Strategy, a capital programme and budget, and a Treasury Management Strategy, each of which are included with this report.

The draft budget proposals have been considered by the Place and Resources Scrutiny Committee and by the People and Health Scrutiny Committee and their recommendations will be set out in Appendix 9 for Cabinet consideration ahead of the meeting.

2. Financial implications

All covered within the report.

3. Well-being and health implications

- 3.1 This report signals Dorset's ongoing commitment to the wellbeing of its residents through prevention and partnership approaches with our communities. This is to mitigate the forecast growth in the numbers of people needing support from our services, and the complexity of needs.

4. Natural Environment, Climate & Ecology Implications

- 4.1 The report highlights the ongoing commitment to delivering the priorities of the council plan. Responding to the climate and nature crisis is one of the 4 priority areas of the council. This budget continues to support the delivery and leadership required to deliver on this ambition and deliver the associated benefits of warmer homes, cleaner air and job creation for the residents of Dorset.

5. Other Implications

Nothing specific.

6. Risk assessment

- 6.1 Having considered the risks associated with this decision, the level of risk has been identified as:

Current Risk: High
Residual Risk: High

- 6.2 The Council is legally required to set a balanced budget. The financial operating environment for Local Government remains extremely challenging, and the risks therefore remain high for all local authorities as we aim to deliver value for money and financial sustainability.
- 6.3 The **provisional** Local Government Finance Settlement was published on 17 December 2025 and, though the Council is still working through the detail of some contained within this, headline conclusions and assumptions are set out in this report. The final settlement is subject to consultation, which closes on 14 January 2026. As a result, the final settlement figures are expected in February, a few days before the Full Council meeting.
- 6.4 For the first time in a decade the Government has set out a multi-year settlement (MYS) for Local Government for which the first year of funding is 2026/27. The MYS removes some uncertainty over future funding and at the same time has delivered significant change to the funding landscape for Local Government. A number of grants have been rolled into core funding, and changes to the underlying formula, notably how rurality has been accessed have impacted Dorset's funding. Focus since 17 December 2025 has been on understanding the implications for the 2026/27 budget setting process but will shortly move to focus on developing plans for the subsequent 2 years to take advantage of the three-year window.
- 6.5 Looking ahead, further pressure on the Council's reserves comes from the cumulative deficit on the Dedicated Schools Grant (DSG), which is expected to exceed the total reserves held by the council by March 2026. The override has been extended until March 2028, however, on 22 October 2025 the Government announced delays to the SEND reform, which was expected in Autumn 2025 and is now anticipated 'early in the new year'. Without changes to funding or policy this would mean that many councils - including Dorset – may have to face a section 114 notice when the statutory override ends in March 2028. There is more detail on the DSG later in this report.
- 6.6 This report outlines the impact of the changes which are part of the Government's move towards reforming local government funding. The loss of grant funding for Dorset as a result of this settlement further increases the risk over the medium term.

6.7 The 2025/26 quarter 3 finance management report will be presented to Cabinet in January 2026 alongside this paper, providing the latest detail on the financial matters affecting the 2025/26 budget. Where service overspends cannot be mitigated, this will have a consequential impact on the financial position for 2026/27 and future years. This sets out that Dorset Council is anticipating:

1. fully using its budgeted contingency in the current year (2025/26),
2. requiring use of reserves to meet the forecast overspend
3. requiring use of reserves to meet the costs of investment in our transformation programme as set out in the October 2025 Cabinet Transformation Report.

6.8 Any use of reserves puts further pressure on the revenue budget as the increased reliance on external borrowing increases the amount of interest paid by the Council.

6.9 Taking into account both the local and national operating context, the acting S151 Officer, the Council's Chief Finance Officer, has assessed the current financial risk level as high. Readers of this report should therefore anticipate that achieving a balanced budget will likely require a reprioritisation of service delivery to maintain long-term financial sustainability.

7. Equalities impact assessment

7.1 The budget is a framework for the Council to achieve its priorities and the requirement to achieve a balanced budget is delivered through a number of key assumptions, and the delivery of programmes of transformational change.

7.2 The overall budget framework has not been the subject of a separate equality impact assessment but the programmes and changes upon which delivery of the budget will depend will themselves be assessed.

8. Appendices

1. High-level consolidated revenue budget summary and directorate budget summaries
2. Council Tax resolution (to follow)
3. Capital Programme
4. Delivery milestones for Transformation projects
5. Climate Wheel
6. Harbours Advisory Committee budget proposals for 2026/27
7. Capital Strategy 2026-2029
8. Treasury Management Strategy 2026-2027

9. Response to the issues raised by the scrutiny committees
10. Proposed fees and charges for 2026/27

9. Background papers

[Medium Term Financial Plan and budget update to Cabinet 11 November 2025](#)

10. Introduction and priorities

Introduction

- 10.1 Local government finance is a dynamic and complex field, shaped by evolving national policies, demographic trends, and the imperative to deliver essential public services within constrained resources. This report presents Dorset Council's proposed revenue and capital budgets for the fiscal year 2026/27, alongside a comprehensive Medium-Term Financial Plan (MTFP) that extends through to 2029/30. The document details how the Council intends to allocate resources, manage risks, and pursue its priorities in the face of significant financial and social pressures.
- 10.2 At its core, the budget strategy reflects the Council's commitment to four key priorities: providing affordable and high-quality housing, fostering economic growth, supporting inclusive communities, and responding to the climate and nature crisis. These priorities are embedded across Dorset Council and inform the financial planning process. The report also addresses the implications of recent changes in national funding formulas, notably the introduction of Fair Funding 2.0, which has fundamentally altered the distribution of government grants and results in an increased reliance on local taxation.
- 10.3 For Dorset Council the changes result in seeing almost no growth in government grants as funding is redirected to other parts of the country and the reset of business rates sees the council's retained business rates reduced by around 15%. Changes to funding formula to assess need e.g. how remoteness is factored in means Dorset receives less funding and remains reliant on Council Tax.
- 10.4 The financial environment for local authorities remains challenging. Dorset Council faces rising costs of service delivery, driven by inflation, demographic shifts—such as an aging population—and increasing demand for social care and education services. The Council's approach to balancing its budget involves a combination of efficiency savings, transformation initiatives, and prudent management of reserves, all underpinned by robust governance and risk management frameworks.

Priorities

- 10.5 The Dorset Council Plan is underpinned by four key priorities for 2024-2029 and details the steps that will be taken to deliver our vision: Working together to create a fairer, more prosperous and more sustainable Dorset for current and future generations.

- 10.6 The four strategic priorities are:
1. Provide affordable and high-quality housing
 2. Grow our economy
 3. Communities for all
 4. Respond to the climate and nature crisis
- 10.7 The priorities form a key part of our delivery focus, creating a 'strategic framework' that will ensure that the actions required to meet the aspirations of the council plan are aligned with our change programmes, place-based work, governance and the resources required to accelerate delivery.
- 10.8 More information about the [Dorset Council Plan 2024 to 2029](#) is available on the Council's website.

11. Financial context - 2025/26 current year position

- 11.1 The Quarter 3 2025/26 financial management report to Cabinet sets out a forecast overspend for the current year of £4.4m (1.05%). See the Cabinet agenda pack for more information on the in-year position.
- 11.2 Any overspend at year end will require use of reserves. Where the underlying cause of the overspend is expected to be recurrent there will be an impact on the base budget for 2026/27 as a permanent funding arrangement is required. As part of setting the budget we also review the sustainability of any short-term or non-recurrent savings which have been made this year to help offset those that fall short. Whilst this is sound, in-year financial management, the base budget impact for future years also needs to be understood.

12. Provisional Local Government Finance Settlement (LGFS)

National context

- 12.1 On 17 December 2025, the Minister of State for Local Government and Homelessness at the Ministry for Housing, Communities and Local Government (MHCLG) Alison McGovern MP, delivered a [written statement](#) to Parliament on the provisional LGFS. The supporting papers for the [provisional LGFS 2026-2027 to 2028-2029](#) were also published on the same day.
- 12.2 The Local Government Finance Settlement sets the total funding and a range of parameters such as council tax limits, business rate multipliers and policy decisions which are then distributed to Local Government. These inputs are aggregated through Core Spending Power, which sets the resource envelope for each Local Authority. (more on this later)
- 12.3 The provisional settlement marks the first time in a decade that the Government has illustrated multiple years' worth of provisional allocations. This allows for more accurate financial planning to be undertaken. However, it should be noted that the settlement remains an annual event and figures for future years are subject to change until they are 'locked in' by their own settlement.

13. Changes for 2026/27 onwards

Updated data to measure deprivation

13.1 Funding takes into account the latest data on deprivation published in 2025. Previously deprivation data from 2019 was being used for some funding. Within the 2025 data set there are 7 domains of deprivation, which combine to create the Index of Multiple Deprivation (IMD25):

- 1) **Income:** Measures the proportion of the population experiencing deprivation relating to low income.
Income Deprivation Affecting Children Index: Measures the proportion of all children aged 0 to 15 living in income deprived families
Income Deprivation Affecting Older People Index: Measures the proportion of those aged 60+ who experience income deprivation
- 2) **Employment:** Measures the proportion of working age population involuntarily excluded from the labour market.
- 3) **Education:** Measures the lack of attainment and skills in the local population.
- 4) **Health:** Measures the risk of premature death and impairment of life quality through poor physical/mental health.
- 5) **Crime:** Measures the risk of personal and material victimisation at local level.
- 6) **Barriers to housing and services:** Measures the physical and financial accessibility of housing and local services.
- 7) **Living environment:** Measures the quality of both the 'indoor' and 'outdoor' local environment.

13.2 More information on the English indices of deprivation [available here](#).

Updated formula & consolidation of grants

13.3 In last year's settlement (2025/26) the formulas used were last updated in 2013-14, some of which include data from 2001. The Government's updated formula following the fair funding review 2.0 consultation has made a number of significant changes to simplify grant streams and has changed some of the formula used to distribute grants.

13.4 Sixteen funding streams have been brought together worth £21.5 billion over the multi-year Settlement, alongside which grants have been rolled into the Revenue Support Grant. An overview of the grants is below with further reading on the [funding simplification explanatory note](#) also available.

Consolidated Grant & Total 2026-27 to 2028-29	Previous individual grant streams & individual total 2026-27 to 2028-29
Children, Families and Youth Grant £3.1bn	1 Children's Social Care Prevention Grant £0.81bn 2 Supporting Families £0.76bn

	3 Holiday Activities and Food Programme £0.62bn 4 Post-16 Pupil Premium Plus Programme £0.04bn 5 New funding for children's social care reform: £0.32bn & £0.55bn
Crisis and Resilience Fund £2.49bn	6 Household Support Fund 7 Discretionary Housing Payments
Homelessness, Rough Sleeping and Domestic Abuse Grant £2.46bn	8 Prevention and Relief element of the former Homelessness Prevention Grant £1.09bn 9 Rough Sleeping Accommodation Programme 10 Rough Sleeping Prevention & Recovery Grant <i>(9 & 10 total £0.88bn)</i> 11 Domestic Abuse Accommodation Support £0.5bn
Public Health Grant £13.45bn	12 Public Health Grant Yes – consolidation announced at the local government finance policy statement £12.08bn 13 Drug and Alcohol Treatment and Recovery Improvement Grant £1.05bn 14 Local Stop Smoking Services and Support Grant £0.2bn 15 Individual Placement and Support Grant £0.07bn 16 Swap to Stop programme £0.05bn

Impact for Dorset

13.5 The multi-year settlement for Dorset was largely in line with the modelling assumptions and as such there were “no surprises” for 2026/27. Looking ahead over the 3-year period Dorset sees grant funding reducing by £6m during the period 2026/27 to 2029/30. These changes maintain the reliance upon Dorset Council making full use of the Council Tax flexibilities to meet rising costs of service delivery. Whilst reducing grant funding over the long term is disappointing to see, the advance notice does provide a greater degree of certainty to enable the Council to factor this into future planning. More detail of the component parts of the settlement is set out throughout this report.

14 Core Spending Power (CSP)

14.1 Core Spending power aggregates the funding totals and parameters set out in the LGFS to identify the total resource envelope for each Local Authority.

14.2 MHCLG describe CSP as:

“a measure of the resources available to local authorities to fund service delivery. It sets out the money that has been made available to local authorities through the Local Government Finance Settlement (LGFS)”

14.3 At the risk of stating the obvious it must be noted that the term “made available” does constitute to mean the same as given, awarded, funded, provided, allocated. For Dorset Council almost all of the new resources *made available* rely on local decisions to realise i.e. decisions around how much to raise Council Tax levels.

Core spending power nationally

14.4 As part of the settlement nationally the Local Government CSP has been increased by an average of 5.7%.

14.5 This equates to a national CSP uplift of £4.2bn, of which £2.5bn (61%) is from increased Council Tax. For 2025/26 the increase derived from Council Tax was 55%, showing a trend of increasing reliance on local taxes to fund local government.

14.6 This means the only way to realise this **full** uplift of CSP is to take the maximum flexibilities granted when it comes to raising Council Tax, as this is assumed as part of the calculation. The maximum increase allowed varies by authority type.

14.7 CSP has been overhauled and for 2026/27 onwards is made up of the following components:

- 1) Fair Funding Assessment
- 2) Business rate retention
- 3) Council Tax
- 4) Specific and consolidated government grants

Dorset Council Core Spending Power (CSP) changes

14.8 The table below sets out year-on-year changes in the published CSP figures.

Illustrative Core Spending Power of Local Government	2025-26 £m	2026-27 £m	Change £m	Component total £m	Proportion of change in CSP
Fair Funding Allocation	0.0	133.0	133.0		
<i>of which: Baseline Funding Level</i>	<i>0.0</i>	<i>56.8</i>	<i>56.8</i>		
<i>of which: Revenue Support Grant</i>	<i>0.0</i>	<i>60.8</i>	<i>60.8</i>		
<i>of which: Local Authority Better Care Grant</i>	<i>0.0</i>	<i>15.4</i>	<i>15.4</i>		
Legacy Funding Assessment	131.0	0.0	(131.0)		
<i>of which: Legacy Business Rates</i>	<i>66.0</i>	<i>0.0</i>	<i>(66.0)</i>		
<i>of which: Legacy Grant Funding</i>	<i>49.7</i>	<i>0.0</i>	<i>(49.7)</i>		
<i>of which: Local Authority Better Care Grant</i>	<i>15.4</i>	<i>0.0</i>	<i>(15.4)</i>	2.0	8%
Council tax requirement	337.8	362.0	24.1	24.1	93%
Homelessness, Rough Sleeping and Domestic Abuse	2.4	3.2	0.7		
Families First Partnership	1.9	3.5	1.6		
Total Transitional Protections	0.0	0.0	0.0		
<i>of which: 95% income protection</i>	<i>0.0</i>	<i>0.0</i>	<i>0.0</i>		
<i>of which: 100% income protection</i>	<i>0.0</i>	<i>0.0</i>	<i>0.0</i>		
<i>of which: Fire and Rescue Real-terms floor</i>	<i>0.0</i>	<i>0.0</i>	<i>0.0</i>		
Grants rolled in to Revenue Support Grant	2.6	0.0	(2.6)		
Recovery Grant	0.0	0.0	0.0		
Recovery Grant Guarantee	0.0	0.0	0.0		
Mayoral Capacity Fund	0.0	0.0	0.0	(0.3)	-1%
Core Spending Power	475.7	501.6	25.9	25.9	100%

Source: [Core Spending Power table:2026 to 2029](#)

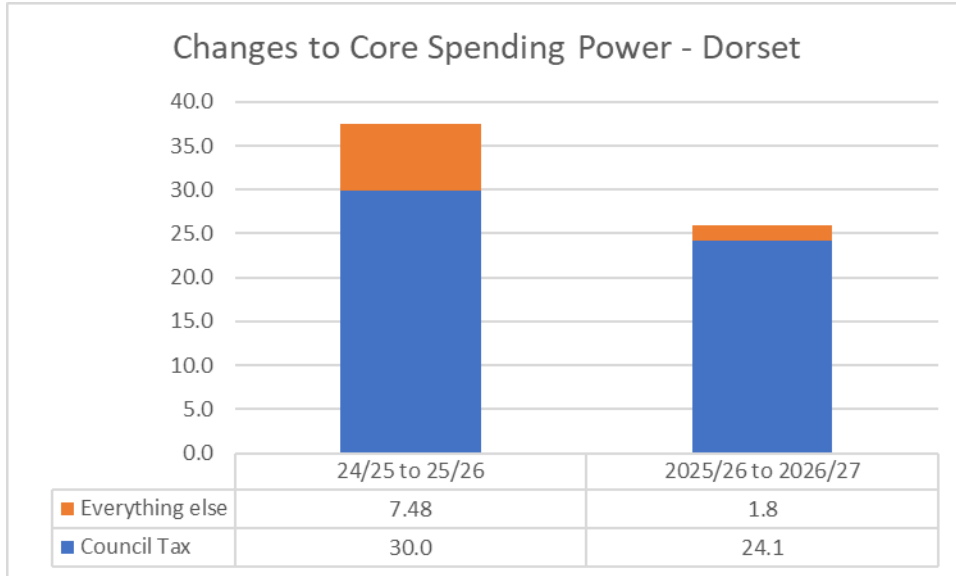
14.9 Dorset Council's CSP increases by 5.7%, £25.9m which is in line with the national average. Of this £25.9m, £24.1m (93%) is reliant upon the requirement to generate additional Council Tax revenue. Last year's CSP increase was 83% reliant upon Council Tax.

14.10 So, whilst the Government has "*made available*" £25.9m very little of this increased funding comes from Central Government.

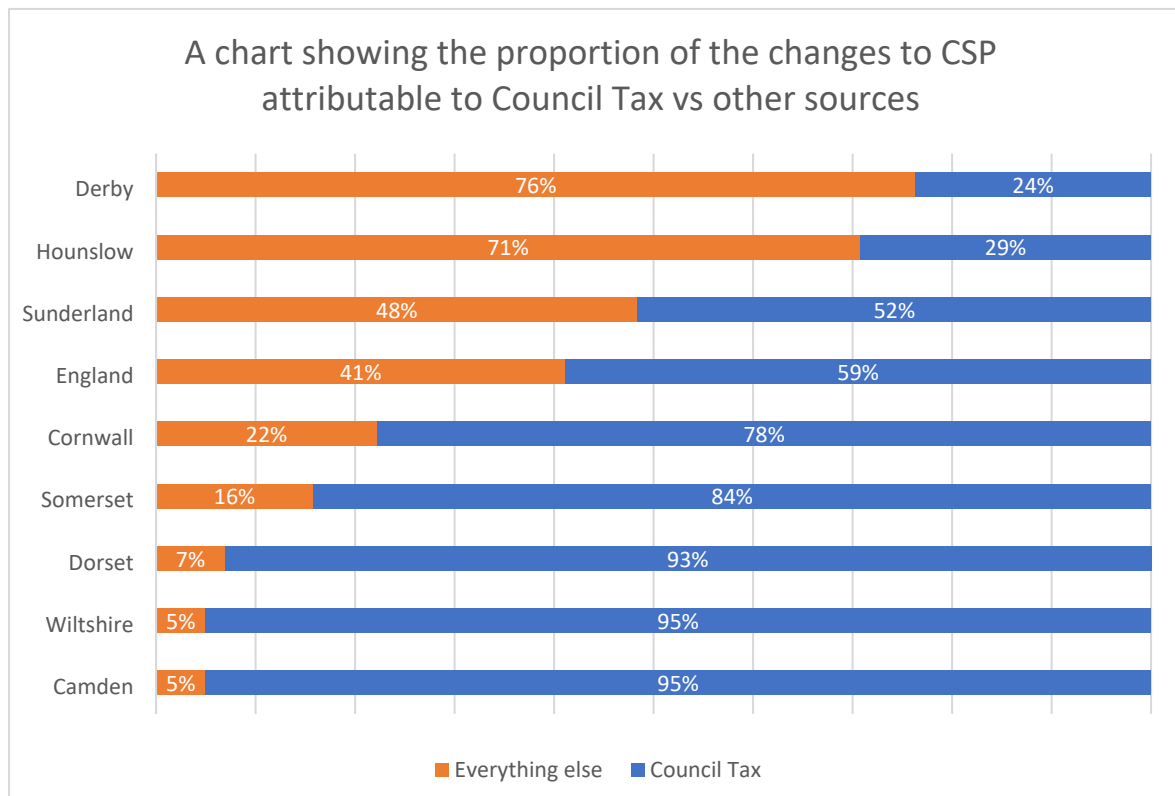
14.11 Part of the reason for the weighting between funding components is that Fair Funding 2.0 has introduced significant changes to the Formula Funding allocations and fundamentally changed the assessment of Relative Need and Resources. Where the assessment of relative need is greater than resource, more government funding is directed. Where the government assess that a council has sufficient resources to meet its need, government funding has been redirected elsewhere. This is shown in the increasing reliance on Council Tax for Dorset Council.

Historic trend

14.12 When looking at the changes to CSP for Dorset over the last 2 years the impact of the funding methodology can be seen as government grant increases are reducing.



14.13 When comparing where the changes to Core Spending Power come from, Dorset compared to the national allocation further demonstrates the dependence on raising council tax.



14.14 Dorset Council principally loses out on funding due to the changes to the relative needs formula that have been introduced for 2026/27 onwards. The government assessment of relative needs vs relative resources results in the distribution shown in the previous graph. Changes to remove remoteness from all but Adult Social Care Funding also means Dorset's assessed need has changed

Provisional Future Trend

14.15 Based on the provisional multi-year settlement Dorset Council will see overall resources (which includes those within Core Spending Power) increases over the 3 year period.

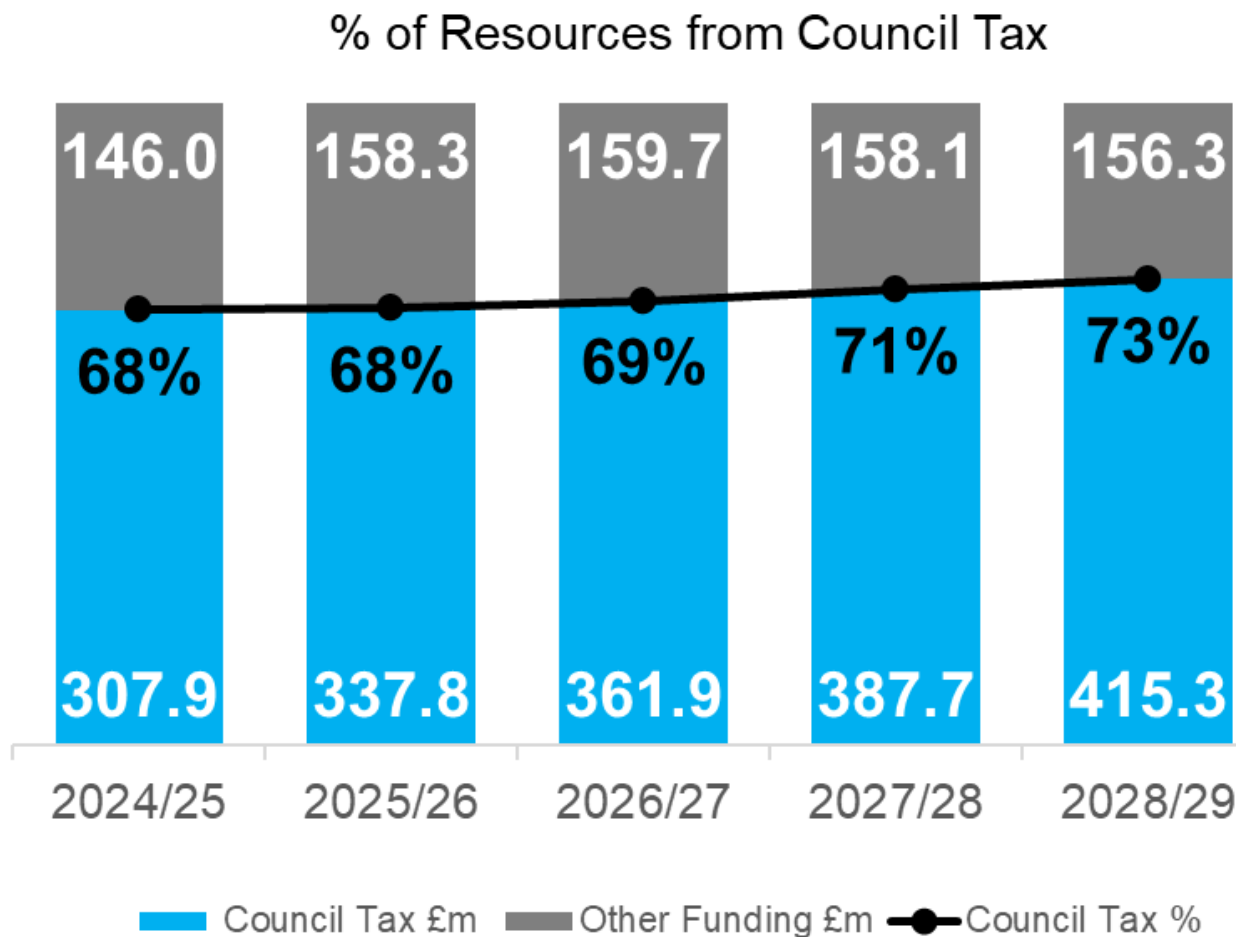
	2025/26	2026/27	2027/28	2028/29	Change across MYS 26/27 to	
	£m	£m	£m	£m	£m	%
Business Rates	73.1	57.9	59.5	60.7	2.8	5%
Council Tax	337.8	361.9	387.7	415.3	53.4	15%
Grants	85.2	101.8	98.6	95.6	(6.2)	-6%
Total Resources	496.1	521.6	545.7	571.5	50.0	10%
Annual % change		5.1%	4.6%	4.7%		

Source: LG Futures MTRR dated 29 December 2025.

14.16 The table above shows:

- 1) Dorset Council's funding increase from £521.6m in 2026/27 to £571.5m in 2028/29. An increase of £50m +10%
- 2) Of which Council Tax drives £53m of the growth, offset by £6.2m of reduced grants.

14.17 As a result the multi-year settlement bakes in the continued reliance upon Council Tax for Dorset Council, with Council Tax increasing from 69% to 73% across the multi-year settlement. The historic and future trend is shown visually in the next graph.



14.18 The analysis above may look different to in previous years. This is caused by the way in which the Government has reorganised grant funding as part of the Fair Funding Review 2.0. The provisional LGFS for 2026/27 sees a number of previously separately identifiable grants consolidated. These changes see the amount of Revenue Support Grant (RSG) increase from £1.8m in 2025/26 to £60.8m 2026/27 with the majority of the increase coming from consolidating these grant streams not NEW funding. With the exception of the analysis presented in this report , as a result of the changes to Government funding historical comparison of tables showing budgets in this report, compared to previously published tables risks being inaccurate.

CSP component: Fair Funding Assessment (FFA)

- 14.19 The FFA replaces the Settlement Funding Assessment (SFA) used in recent years. The FFA is comprises of two parts:
1. Business Rates Retention
 2. Revenue Support Grant (RSG) which also includes the Local Authority Better Care Grant (LABCG)
- 14.20 Dorset Council receives £155.2m from FFA an increase of £1m (0.66%) on the legacy funding assessment used for 25/26.

CSP Component: Business rates

- 14.21 Business rates reduces from 2025/26 to 2026/27 by £15.2m. This is driven by a Business Rates “reset” and realignment of funding to redistribute local government resources to be targeted where the Government assesses they are needed the most. This takes into account the assessment of relative need and local resources. The impact of this reduction is offset partially by increased grants for 2026/27 which can be seen to reduce over the MYS.
- 14.22 As well as being a revaluation for 2026/27 the current multipliers used to calculate business rates bills are being replaced by the following from April 2026.

Category	Rateable Value	Multiplier
Small Business Retail Hospitality & Leisure (RHL)	Under £51,000	38.2p
Small Business	Under £51,000	43.2p
Standard Retail Hospitality & Leisure (RHL)	£51,000 to £499,999	43p
Standard Multiplier	£51,000 to £499,999	48p
High Value Multiplier	Over £500,000	50.8p

- 14.23 Note the Council does not play a role in establishing the rating list, this is currently the responsibility of the Valuation Office Agency (VOA) which is set to become part of HMRC in the future.

CSP Component: Council tax

- 14.24 The provisional LGFS confirmed that the limit for a local referendum remains at 3% – so a proposal to increase Council Tax by 3% or more requires a local referendum. There is also provision for councils with social care responsibilities to raise the adult social care precept by up to a further 2%. As stated earlier in this report, the headline increase of Core Spending power is only achieved if Councils make full use of these powers to increase Council Tax. These limits are in place for the 3 years covered by the settlement.
- 14.25 These budget proposals include a core Council Tax increase of 2.9985% and an adult social care precept increase of 1.9919%. The proposed total increase is therefore 4.9904%, which results in an annual band D Council Tax charge of £2,205.90. This is an increase of around £2.02 per week on the 2025/26 charge. The Council Tax charges proposed for each band for 2026/27, for Dorset Council only, are set out in the table, below.
- 14.26 Some further facts about the composition of our Council Tax base which help understand the makeup of households and respective bills are as follows:
- 1) 51% of households in Dorset are in Bands A – C which means the for the majority of households the increase equates to less than 25.3p per day.
 - 2) 71% of households are in Bands A – D
 - 3) The number of households receiving Local Council Tax Support (LCTS) are 21,709 out of a total of 188,210 households.
 - 4) This includes 9,259 pensioners on LCTS.
 - 5) Single Person Discount applies to 60,566 households.
 - 6) A range of other reliefs and disregards available, such as 1,349 band reductions for properties with a disabled resident.
- 14.27 Councils set their Council tax based on the number of 'Band D equivalent properties'. The Council has calculated its tax base as 163,765 band D equivalent properties, compared with 160,793 for the previous year, an increase of 1.85%. This includes the growth for the Second Homes Premium.
- 14.28 The council is also anticipating a small surplus on the council tax collection fund for 2025/26. This estimate is factored into the 2026/27 budget as one-off funding.

High Value Council Tax Surcharge (HVCTS)

- 14.29 A newly announced High Value Council Tax Surcharge (HVCTS) was confirmed as part of the government budget in November 2025. HVCTS is a new charge on owners of residential property in England worth £2 million or more in 2026, taking effect in April 2028. A public consultation on details relating to the surcharge will be held in early 2026.

- 14.30 Homeowners, rather than occupiers, will be liable to the surcharge and will continue to pay their existing Council Tax alongside the surcharge. Social housing will not be in scope.
- 14.31 The Valuation Office will conduct a targeted valuation exercise to identify properties above £2 million and therefore in scope. Fewer than 1% of properties in England are expected to be above the £2 million threshold. Revaluations will be conducted every five years.
- 14.32 The government has recognised that under the current system, the average band D charge for a typical family home across England is £2,280. That is £250 more per year than a £10 million property in Mayfair, based on the band H charge in the City of Westminster, currently pays. This surcharge will change that, implementing a significant reform to improve fairness within England's property tax system.
- 14.33 Properties above the £2 million threshold will be placed into bands based on their property value. Charges will increase in line with CPI inflation each year from 2029-30 onwards.

Threshold	Charge from 2028/29
£2.0-2.5m	£2,500
£2.5-3.5m	£3,500
£3.5-5.0m	£5,000
£5m+	£7,500

- 14.34 The HVCTS will be administered alongside existing Council Tax by Local authorities, who will collect this revenue on behalf of central government. This is a significant change as previously the total level of Council Tax was decided locally and retained locally. Whether this approach of directing local authorities to collect further tax on behalf of central government remains to be seen as part of future government budgets.
- 14.35 Councillors will be reassured that local authorities will be fully compensated for the additional costs of administering this new tax through new burdens funding – for Dorset there are 8,890 (4.77%) properties in Band G & H which could be the type of property may be reviewed by the Valuation Office Agency (VOA) to assess eligibility. However this data is only as a very rough proxy and any charges are subject to the property valuation.

15 Financial modelling assumptions and the initial budget gap

- 15.1 As part of setting a budget the Council is required to make a number of assumptions, these are set out in the table below. It should be noted that these are forecasts of what will happen and are in addition to the base budget that was built for 2025/26.
- 15.2 Under Section 25 of the Local Government Act 2003, the Chief Financial Officer (CFO) is required to report to Full Council when it considers the budget and sets Council Tax for the upcoming financial year. This report must address the robustness of the financial estimates and the adequacy of reserves included in the budget proposals, ensuring that Members have access to professional and authoritative advice to inform their decisions.
- 15.3 Members are required to take this report in account when making decisions in relation to the budget and the setting of council tax. The financial modelling assumptions outlined in this section form a critical basis for the CFO's assessment of the reliability of the estimates and the sufficiency of reserves.
- 15.4 In preparing the budget proposals for 2026/27, a range of assumptions were built into the MTFP model for 2026/27 and beyond. These assumptions will need to be reviewed and refined on an ongoing basis as new information becomes available, up to the point at which the budget is formally set.
- 15.5 As well as general inflation, the budget proposals make provision for further, specific inflation or changes to income and grants. A summary of key changes assumed as part of setting the 2026/27 budget is shown in the table below.

Variable	2026/27
Council tax increase	3%
Council tax base growth	1.24%
Social Care Precept	2%
Business rates growth	-15%
Pay award	3.20%
General inflation	3.20%
Increase in fees & charges	5.00%
Employer pension contribution – Primary	-1%
Employer pension contribution – secondary	+£1m

- 15.6 These assumptions are examined further throughout this report.

16 Fees and Charges

- 16.1 An average increase in income from fees and charges income has also been estimated at 5%, with budgets uplifted accordingly. It is expected that this average increase will be delivered through a mix of both price and volume increases. In response to the budget gap discretionary fees and charges will be reviewed to ensure the full cost of the service is being recovered through the current level of fees and charges. Where fees are set by the government or already defined in legal agreements e.g. commercial rent, these sources of income are treated differently.
- 16.2 The Council's Fees and Charges Policy was implemented for the 2023/24 Budget and is published on the Council website. [Fees and Charges Policy 2023 - Dorset Council.](#)
- 16.3 The Council recovering more of its costs and placing less demand on general funding remains key to securing financial sustainability

17 Pay assumptions

Local Government Pay award

- 17.1 The pay and conditions of employment for local government services employees are determined by the National Joint Council (NJC), which comprises representatives from Trade Unions (58) and Employers (12).
- 17.2 The 2025/26 NJC pay award was agreed at 3.2% and for the 2026/27 financial year the MTFP currently assumes the same again, a 3.2% increase in pay inflation, reflecting anticipated ongoing national pay trends.

National Living Wage

- 17.3 From 1 April 2026, the National Living Wage is forecast to increase by 4.1% to £12.71 per hour for workers aged 21 and over. The National Minimum Wage for 18–20-year-olds is expected to increase to between £10.55 and £10.75 per hour and for under-18s and apprentices is expected to rise to around £8.20-£8.40 per hour. The government has reiterated its commitment to aligning pay more closely across age groups. This may be revised in future Government budgets.
- 17.4 All Council staff are paid at an hourly rate which is above the national living wage.

National Insurance

- 17.5 No changes to national insurance were announced in the 2025 Autumn Statement.

Pay inflation

- 17.6 Where the council commissions services, for example within the care sector these employers may be impacted the most by the rises in national living wage and so may seek support from the commissioner (the Council) with meeting the cost. Inflation requests are being managed consistently through an officer group chaired by a member of the Councils Senior Leadership Team (SLT).

Local Government Pension Scheme (LGPS)

- 17.7 Every 3- years the Pension Fund undertakes an actuarial valuation. This is the formal process carried out by qualified actuaries to assess the financial health of a pension fund. It involves estimating the current value of the pension scheme's assets and comparing this to the projected liabilities—the future payments the scheme is expected to make to its members. Actuaries use various demographic, financial, and economic assumptions, including life expectancy, salary growth, investment returns, and inflation rates, to forecast both the future outgoings and the likely income from investments.
- 17.8 The results of the valuation help determine the level of employer contributions required to ensure the fund can meet its future obligations.
- 17.9 The results of the 2025 Valuation mean that Dorset Council will see a 1% reduction to primary contribution rates, and a £1m increase to secondary contribution. This results in a £1m saving.
- 17.10 MHCLG held a consultation on whether Mayors and Councillors should regain access to the LGPS. This access was originally removed in 2014. The consultation closed on 22 December 2025 and there is a possibility the outcome of the consultation would take effect from 1 April 2026. If this happens there will be an annual cost of £0.3m if all 82 members joined, and remained in the scheme.

18 Dedicated Schools Grant (DSG)

18.1 The Dedicated School Grant (DSG) is a ring-fenced grant, the majority of which is used to fund individual schools' budgets in local authority-maintained schools and academies in Dorset, early years nursery entitlement and provision for pupils with high needs, including those with Education Health & Care Plans (EHCPs) in special schools, special provision and mainstream schools in Dorset and out of county. Part of the DSG, the Central Services Schools Block (CSSB), provides funding for Dorset Council to carry out central functions on behalf of pupils in state-funded maintained schools and academies in England.

18.2 Dorset's DSG provisional allocation for 2026/27 is £387m before recoupment. There are four blocks within the DSG:

Block	£m
Schools Block	269
High Needs Block	65
Early Years Block	50.5
Central Services Schools Block	2

18.3 The 2025/26 quarter 2 DSG forecast overspend is £54.279m; the majority within the High Needs Block and supporting children and young people with Special Educational Needs and Disabilities.

18.4 The 2025/26 forecast overspend increases the cumulative forecast deficit to £148.59m before Safety Valve partner contributions. Adjusting for partner contributions from the DfE and Dorset Council, the cumulative deficit is forecast to be £112.3m.

18.5 The Government has announced the extension to the statutory override for the DSG from 2025/26 to March 2028. In practical terms this means that the cumulative overspend on the DSG will not fall to be funded from the Council's reserves but will instead continue to be treated as a separate, negative reserve on the Council's balance sheet.

18.6 Whilst the statutory override remains in place, the cost of servicing a forecast £148.59m deficit as at March 2026 is around £5m per year. A cost borne by local taxpayers in Dorset, and money which otherwise would be available to invest in local priorities.

18.7 Dorset Council are part of the Safety Valve and Enhanced Support and Monitoring programmes. The Settlement is not clear regarding the continuation of these programmes.

18.8 The government announced on the 11 December a £3bn investment in specialist SEND placements. This includes 70 places at Osprey Quay, Portland.

DSG – Medium term outlook

- 18.9 Contained within the settlement consultation documents the following text in respect of DSG under [section 1.5](#) of the government documents
- 1) The extension to the DSG Statutory override was extended for a further 2 years to support local authorities to manage these impacts.
 - 2) The government will bring forward a full Schools White Paper early in the new year. This will set out substantial plans for reform of special educational needs provision to deliver a sustainable system which – first and foremost – supports children and families effectively, and which is also financially sustainable.
 - 3) The 2025 Autumn Budget set out that once the Statutory Override ends at the end of 2027-28, funding will be managed within the overall central government DEL envelope.
 - 4) Local authorities will of course be expected to manage the system effectively and where this is the case we would not expect local authorities to need to fund future special educational needs costs from general funds.
 - 5) We recognise that the size of deficits that some councils may accrue while the Statutory Override is in place may not be manageable with local resources alone and will bring forward arrangements to assist with them as part of broader SEND reform plans.
 - 6) Whilst we do not expect local authorities to plan on the basis of having to meet deficits in full, any future support will not be unlimited. Councils must continue to work to keep deficits as low as possible. To support local authorities to do this, we are disseminating best practice and case studies from previous programmes focussed on efficient spending, such as Safety Valve and Delivering Better Value, and providing all local authorities with advisers to help consider how these learnings can be applied.
- 18.10 Point 4 and 6 in the above lead to a level of concern as Dorset received the highest (best) possible outcome of the Local Area SEND inspection. At the same time remain under review for the safety valve programme with payments frozen and no tangible support or recommendations to change practice to deliver the level of financial savings required to achieve in-year balance. It is therefore unclear how these commitments are any different to what has already been put in place across Dorset.
- 18.11 Dorset receives one of the lowest High Needs Block allocations per EHCP compared with our statistical neighbours, and roughly £4,700 less per high needs pupil than the national average.
- 18.12 Further disparity is seen on the education funding for which Dorset Council receives some of the lowest levels of education funding out of all local authorities.
- 18.13 Dorset continue to call for fair funding that acknowledges the current and very real needs of our communities and reflects the significant costs rural authorities.

20 Setting a balanced budget

20.1 The November 2025 MTFP report to Cabinet reflected that all budget work needs process and method, and these must be structured around a framework – in this case, a draft statement of principles – to be used in developing the budget.

20.2 Dorset's budget principles, outlined below, are proposed for Cabinet's continued endorsement and will guide the remaining work on the budget strategy.

- 1) **No reliance on reserves** – The budget will not be balanced by drawing on reserves.
- 2) **Priority-led resource allocation** – Funding decisions will be aligned with the Dorset Council Plan and its strategic priorities.
- 3) **Protect and improve services** – Services will be safeguarded where possible but must demonstrate value for money and improved efficiency.
- 4) **Maximise unitary council benefits** – We will continue to seek savings and efficiencies from our status as a unitary authority.
- 5) **Adopt a commercial mindset** – The Council will pursue opportunities to operate more commercially where appropriate.
- 6) **Evidence-based decisions** – Business cases will underpin key decisions, and we will consider 'invest to save' opportunities.
- 7) **Realistic and accountable budgeting** – Budgets must be achievable and aligned with the Council's objectives, with clear accountability for delivery and sound financial management.
- 8) **Transformation in progress** – We are implementing both short-term and long-term transformational savings plans as part of our ongoing strategy to deliver sustainable financial improvements.
- 9) **Work within the financial strategy** – All resource allocation must align with the overarching financial strategy approved by Cabinet.
- 10) **Target new Government funding** – Where possible, new Government funding will be directed towards existing spending pressures and priorities

21 MTFP process and budget development

21.1 The budget approved in February 2025 showed there was a MTFP gap, including pre-planned savings, of £37.9m for 2026/27. Following on from a review of our assumptions and accumulating cost and demand pressures, the budget gap moved on as summarised in the table below, which was presented to Cabinet in November 2025.

Budget Gap - Feb 2025	£37,867,735
Change in inflation	£5,702,518
Supporting DSG	£2,550,000
Place	£1,553,235
Adults & Housing	£8,775,503
Corporate	£1,793,080
Children's	£1,561,198
B2SA	£1,300,000
Public Health and Protection	£611,984
Change in grant funding	(£55,696)
Reduction in Central Finance Pressures	(£3,327,000)
Increase in Business Rates	(£5,374,277)
Increase in Council Tax	(£8,530,459)
Budget Gap - 11/11/2025	£44,427,821

21.2 It was clear that rising demands were having an impact on the MTFP and increased the budget gap £44.4m.

21.3 Over the time since then, officers have put in an enormous amount of work to identify further savings and transformation options and crucially assess the deliverability of these options to meet the council's legal duty to set a balanced budget.

21.4 As a result the budget gap of £44m is to be closed as follows.

Budget Gap - Feb 2025	£44,427,821
Central Finance	(£17,595,571)
Adults & Housing	(£6,789,779)
Place	(£5,449,645)
Council wide	(£4,171,100)
Council Tax	(£3,451,732)
Capital Finance	(£2,500,000)
Change in inflation	(£2,249,441)
Children's	(£1,937,345)
Business Rates	(£472,000)
Corporate	£65,041
B2SA	£123,750
Budget Gap - 6/01/2026	£0

22 Summary budget proposals

22.1 Analysis of budget movements and savings is set out in the individual Directorate/Service sections of this report and in the appendices. If adopted, this Budget Strategy will deliver a balanced budget in 2026/27 and the following gaps, still to be resolved, for the following years of the MTFP. The MTFP sets out the gap based on what is known at the current time.

22.2 The provisional LGFS and multi-year settlement result in a draft MTFP for 2026/27 to 2029/30 as follows:

Medium Term Financial Plan summary						
	Previous Year Budget 2025-26 £m	MTFP Yr1 2026-27 £m	MTFP Yr2 2027-28 £m	MTFP Yr3 2028-29 £m	MTFS Yr4 2029-30 £m	MTFP Yr5 2030-31 £m
Council tax	342.014	362.840	382.120	404.195	427.545	452.255
Business rates (NDR funding)	70.153	58.926	59.788	60.993	60.993	60.993
Other grants treated as general funding	4.985	60.843	72.383	69.258	69.258	69.258
Total funding	417.152	482.609	514.291	534.446	557.796	582.506
Budget requirement	417.152	482.609	531.844	568.082	605.460	643.988
Budget gap (cumulative)	(0.000)	0.000	(17.552)	(33.636)	(47.664)	(61.482)

22.3 As a result of the proposed directorate budgets are as follows:

Dorset Council	Restated base budget 25/26 £'000	Proposed base budget 26/27 £'000	Increase/ (Decrease) in base after adjustments £'000	%
People - Children's	89,950	95,124	5,174	5.8%
Birth 2 Settled Adulthood	9,008	10,674	1,666	18.5%
People - Adults & Housing	179,282	191,174	11,891	6.6%
Public Health & Prevention	3,999	4,312	313	7.8%
Place	106,003	105,421	(582)	(0.5%)
Corporate Development	56,369	56,294	(75)	(0.1%)
Service Budgets	420,376	438,763	18,387	4.4%
Central Budgets	19,081	19,609	529	2.8%
Total Budget	463,693	482,609	18,916	4.5%
Council Tax, Business Rates and Central Grants Funding	(463,693)	(482,609)	(18,916)	4.5%
Budget Gap	0			

22.4 More detail on the directorate budgets is available in the following sections.

23 Directorate-level context updates

23.1 This section of the report deals with the budget contexts for each of the Council's directorates.

23.2 Appendix 1 contains a reconciliation of the growth, savings and changes for each Directorate.

Adults & Housing Services

23.3 The net budget proposed for Adults and Housing Services is an increase of £11,891m, to £191.174m, a net increase of 7%.

Context

23.4 Adult Social Care nationally faces significant pressures driven by rising demand, workforce shortages, and escalating costs. Requests for support have increased year on year, with working age adults showing the sharpest growth. Providers report severe financial strain, largely due to National Living Wage uplifts and recruitment challenges, while local authority budgets remain insufficient to meet demand. Delays in hospital discharge linked to social care capacity continue to impact the wider health system.

Budget

23.5 The budget pressures centre around two main themes:

1. Pressures that impact all council services	£m
Pay inflation, increments and employer's pension contribution adjustment	0.786
General inflation, utilities	5.765
Increased fees and charges	(3.623)
Movements to other directorates, for example OFC	(1.656)

2. Pressures that impact Adults and Housing	£m
Adult Care Package Growth	11.405
Increase in Safeguarding resource	0.140
Increase in Mental Capacity Act resource	0.250
Prevention contract	0.444
Adult Social Care prior year pay savings	0.950
Housing resource	0.214
Reallocation of Public Health grant – Community Safety	0.284

- 23.6 The growth within Adult Social Care has been challenged and refined during the budget setting process. The budget supports 4415 people with packages of care at an average cost of £887.11 per week. Care packages include care home placements, home care support, supported living, extra care, and direct payments.
- 23.7 Investment has been made in reablement at the front door, which refers to short-term, intensive support provided when someone first approaches Adult Social Care. The aim is to help individuals regain independence and reduce the need for long-term care, thereby supporting savings delivery.
- 23.8 The FutureCare programme, a Dorset-wide initiative launched in early 2025 to transform urgent and emergency care (UEC) and intermediate care, continues into 2026/27. Led by the ICS partnership—including Dorset Council, BCP Council, NHS Dorset, and hospital trusts—it aims to create a more integrated, people-centred care system by 2027. This programme of work will also continue to support the delivery of savings and manage demand through improved patient flow, reduced hospital stays, and more efficient use of resources.
- 23.9 During the year, the council has seen changes in health support funding, with Continuing Health Care (CHC) and Joint Funding packages being handed back from the NHS. When individuals no longer meet CHC or Joint Funded eligibility, responsibility shifts to the local authority, which is means-tested. These changes are included in the growth request and currently cover 34 care packages at a full-year cost of £1.793m, and this figure continues to rise. This trend is increasing due to stricter NHS eligibility criteria and regular reviews that move more cases from health to social care funding.
- 23.10 The above pressures have been offset by 2026/27 transformation savings which are detailed in appendix 1.

Savings

- 23.11 Adults and Housing savings for 2026/27 total £4.724m, summarised in the following table. Further detail can be found in Appendix 1:-

Adults and Housing 2026/27 savings	£m
Transport Offer	0.200
Working Age Accelerator	0.750
Future Care Programme	2.900
Provision of careline subscriptions	0.200
Self-Funder Offer	0.075
Vacancy Factor increase to 3%	0.599

23.12 There are inherent risks within all budgets, particularly in demand led services such as Adults and Housing. All modelling and strategic budget planning has been based on the best available information and projections. However, pressures and demand are subject to change, which can have a significant impact on the budget.

Children's Services

23.13 The overall budget proposed for Children's Services is an increase of £5.174m, to £95.124m, an increase of 6%.

Context

23.14 Children's Services nationally continue to face significant pressures primarily driven by rising need, demand and escalating costs. The government's reform agenda, including The Families First Partnership (FFP) programme, seeks to rebalance the system by prioritising early intervention, family-based care, and reducing reliance on residential placements. This includes keeping children at home, strengthening kinship and foster care, improving market stability, and addressing profiteering within external provision.

23.15 The government expect all authorities to have started The Families First Partnership reforms during 2025/26.

23.16 Dorset have helped shape national reforms and the Families First Partnership programme by being a Families First for Children Pathfinder authority and have tested and adopted many of the programme's requirements since July 2024. Dorset will be fully compliant with the Families First Partnership guidance by March 2026.

23.17 However, the Dorset is not immune to the national context. Demand and need pressures persist, external placement markets remain constrained, and costs continue to rise, reflecting the broader systemic issues affecting Children's Services across the country. This is likely to continue until national reforms and local transformation programmes are embedded and the Children in Care placement volume and mix changes.

Budget

23.18 Budget increases centre on two main themes:

1. Pressures that impact all council services	£m
Pay inflation, increments and employer's pension contribution adjustment	1.02
General inflation, utilities	0.918
Increased fees and charges	0.181
Movements to other directorates, for example OFC	(3.549)

2. Pressures that impact Children's services	£m
Children in Care	5.070
Removing unachieved savings target	1.622
Fostering: Increasing capacity	1.483
Increased SEN Provision / Legal fees	0.500
Increased in-house residential capacity	0.445
Other changes (Individually <£0.5m)	0.600

Further information

23.19 Supporting Children in Care accounts for over a third of the directorate spend. In line with national reforms, the directorate has committed to early help and prevention, and additionally future projects will seek to reduce and change the placement mix for our Children in Care.

23.20 Children's services have engaged external support to model then reduce and change the placement mix for our Children in Care. This commenced during 2025/26 and should be fully operational for the new year. In summary:

- £5.1m is the extra funding requirement for 2026/27 based on the October 2025 Children in Care population and trend analysis.
- £4.2m is the estimated savings achieved through changing the number of Children in Care and the placement mix.

To deliver the estimated Children in Care savings requires:

- Embedding the ways of working recommended by external support
- Increase funding and support into fostering teams, including increasing rates with the aim to have circa 250 children in Dorset foster care placements during 2026/27
- Increasing the number of families who can offer foster placements, through a targeted foster care recruitment campaign (TVI project)
- Increase our Dorset Council run residential provision. £0.445m to release an estimated £0.57m

23.21 Other Children's Services savings total £1.5m, summarised in the following table:

Children's Services 2026/27 savings	£m
A change to our locality model to both improve outcomes for children, young people and families and create efficiencies.	0.500
The use of AI will help us to improve the quality and timeliness of EHCP (Education Health and Care Plan) application process which means we do not need to employ additional workers.	0.300
Section 17 funding helps children who need extra support to stay safe and healthy but we do not need to spend as much this year as previous years.	0.200

Children's Services 2026/27 savings	£m
Continue to adapt the Outdoor Education Service so that the income it generates pays for its running costs.	0.122
Other changes, predominantly budget adjustments <£0.1m identified during the budget process	0.426

23.22 £0.212m of budget is being reallocated from Children's Services to Birth to Settled Adulthood. This adjustment ensures the budget aligns with actual expenditure, such as the Head of Service salary and contributions from partner organisations.

23.23 The full savings table for Children's is available in appendix 1.

23.24 Children's Services, as all the directorates within the council, identified other savings to help balance the budget. This is not without risk with careful planning required to avoid duplication or to push cost into the system, for example by holding Early Help vacancies and therefore not preventing escalation of need.

Families First for Children Pathfinder (FFCP) and funding

23.25 For the previous two years, the DfE have provided £4.6m to support Dorset's Families First for Children Pathfinder work. The largest element of the funding, the FFC Pathfinder grant totalled £2.7m. This was not enough to fund the entire project and the Social Care grant was used to bridge the gap.

23.26 During 2025/26, the Children and Young People's Services (CYPS) formula was announced and used within the multi-year financial settlement to support Children's Social Care reforms. The FFC Pathfinder grant is not part of the new funding formula

23.27 The formula works by estimating each local authority's level of predicted need for children and family services, by identifying the number of children with characteristics that most accurately predict whether a child will interact with children's social care services. These include child-level factors such as age, sex, and eligibility for Free School Meals, alongside neighbourhood factors like deprivation. The formula uses this combination of characteristics to estimate how levels of need vary across the country.

23.28 This approach ensures that local authorities are funded based on their anticipated need for children's services, rather than historic service use. As a result, funding allocations are in no way influenced by individual local authority practices or the number of children who have previously interacted with the social care system. This means there is no financial incentive to

categorise more children as Children Looked After or Children in Need, supporting the Government's commitment to improve effective early intervention and preventative services.

23.29 The change in formula will reduce funding received by Dorset, not because of the preventative work undertaken, but the removal of historic service use.

23.30 Councils that have invested in prevention and reduced the number of children requiring acute services are not penalised. Historical spending patterns or numbers of Children in Need or Children Looked After have no bearing on funding allocations. Instead, the formula allocates resources based on an accurate assessment of the level of need in each area.

23.31 The introduction of CYPS, along with the decision to combine grants and roll some grants into Core Spending Power and the uncertainty whether the FFC Pathfinder grant will continue, the estimated 2026/27 position is:

	2025/26 £m	2026/27 £m
FFC Pathfinder grant	2.710	-
Children's and Families grant (the Supporting Families grant of the five grants that make up the overall grant)	1.082	-
Children's Social Care Prevention grant	0.839	-
Childrens, Families and Youth grant (Family First Partnership element of the three grants that make up the overall grant)		3.492
TOTAL	4.631	3.492
Reduced funding		1.139

23.32 Recognising the reduced funding, Children's Services leadership began conversations with the DfE in December 2025 highlighting the significant risk for Dorset to continue as a successful 'Pathfinder' authority, successfully leading reforms and showcasing the effectiveness of the reform model to the rest of the country.

23.33 The reduced funding also jeopardises the saving realised through the revised operating model to comply with Families First Partnership programme.

23.34 Presently, it is unclear whether the revised funding will come with any additional responsibilities. The remaining elements of the Children's and Families Grant (Supported Accommodation Reforms - New Burdens to LAs, Staying Put, Virtual School Heads Extension for Previously Looked After Children, Leaving Care Allowance uplift, Personal Advisors) totalling £0.876m are now part of the Revenue Support Grant.

Birth to Settled Adulthood

23.35 The Birth to Settled Adulthood (B2SA) service is a joined-up approach to supporting children and young people with complex additional needs. By bringing together health, social care, and education, B2SA supports children and young person to receive consistent, coordinated support from birth through to adulthood.

23.36 The overall budget proposed for Birth to Settled Adulthood is an increase of £1.666m, to £10.674m, an increase of 18%.

23.37 The budget is centred around two main themes:

1. Pressures that impact all council services	£m
Pay inflation, increments and employer's pension contribution adjustment	0.865
General inflation, utilities	0.156

2. Pressures specific to Birth to Settled Adulthood	£m
Unachieved savings	1.000
Increased need	0.700

23.38 The integrated Birth to Settled Adulthood budget was formed in 2025/26 and continues into 2026/27. Integrated the Children's and Adults together reflect the way teams work and provides oversight of total spend. Over the past year, demand for services has increased significantly, which has resulted in a higher growth requirement within the 2026/27 budget.

Saving

B2SA 2026/27 savings	£m
Internally operated short breaks home scheduled for opening in the year. Funding has already been secured.	0.09

23.39 £0.212m of budget is being reallocated from Children's Services to Birth to Settled Adulthood. This adjustment ensures the budget aligns with actual expenditure, such as the Head of Service salary and contributions from partner organisations.

Place Directorate

23.40 The overall budget proposed for the Place Directorate is a decrease from £106.003m to £105.421m in 2026/27, a decrease of £0.582m or circa 0.5%.

23.41 The main components of the budget changes are as follows.

1. Pressures that impact all council services	£m
Pay inflation, increments and employer's pension contribution adjustment	1.204
General inflation, utilities	2.040
Increased fees and charges	(2.538)
Increase vacancy factor requirement	(0.741)
Movements to other directorates, for example OFC	(2.775)
Total	(2.809)

2. Pressures that impact Place Directorate	£m
Realignment of waste budgets	0.931
Dorset Travel growth incl. SEND transport	0.750
Economic Regeneration	0.450
Final cessation of DFE funding for joint use leisure centres	0.189
Total	2.320

3. Place Directorate 2026/27 savings	£m
Permanent removal of posts already taken place	0.864
SEND transport reviews	0.500
Further permanent removal of posts	0.450
Reduction in streetlighting energy costs	0.412
Reduction in temporary staff	0.240
Increased commercial waste income	0.175
Increased garden waste income	0.091
Reduction in arts/culture/sports expenditure	0.075
Reduction in cross border waste costs	0.060

3. Place Directorate 2026/27 savings	£m
Total	2.868

23.42 These are explored in more detail below.

23.43 Setting aside the transfer of £2.775m from the Place budget to other budget centres due to OFC, the like for like comparison of the Place budget between the 2025/26 budget and the proposed 2026/27 budget is £106m in 2025/26 compared with £105.4m in 2026/27. However, this disguises the continuing drift of the wider Place budget into Dorset Travel. With Dorset Travel removed, the budget for the universal Place services reduces from £61.5m in 2025/26 to £60.9m in 2026/27.

Dorset Travel

23.44 Dorset Travel budgets – and in particular, SEND Transport – has been subject to significant national problems in recent years which have been well documented. After the pandemic, costs increased by 20% to 30% in this sector nationally, largely due to driver shortages and fuel costs. Since that time, cost increases have reduced but tend to remain higher than baseline rates of inflation. The table below shows the volatility in costs over recent years, for Dorset Travel as a whole, across the full range of services including SEND transport, mainstream school transport and public transport.

Dorset Travel - year on year actual spend increases			
Financial Year	Actuals/ £m	Increase on previous year/ £m	Increase on previous year (%)
2020-21	22.172		
2021-22	24.571	2.399	11%
2022-23	30.554	5.983	24%
2023-24	34.679	4.125	14%
2024-25	36.424	1.745	5%
forecast Q3 2025-26	40.375	3.951	11%

23.45 This makes accurate budget setting for future years an exercise in risk appetite rather than modelling known variables, due to the lack of clarity on expected costs. This is further exacerbated by the procurement cycle, which means that costs/contracts change at the beginning of the academic year in September, mid-way through the Council's financial year.

23.46 After careful consideration of the above, budget growth has been included in the proposed budget, consisting of “default” inflationary uplift on costs plus a specific further sum of £0.7m. This takes the total Dorset Travel budget from an expected spend of £40.4m in the current year to circa £44.6m of budget in 2026/27, which equates to allowing for increased costs of circa 10%. The original assumption for growth in the MTFP was circa £2m higher, but actions taken to control costs (for example, by reducing the numbers of solo travellers from 25% to 15%) have curtailed this expected trajectory of costs.

23.47 In addition to the above, specific savings initiatives are included in the draft budget proposals for ongoing school transport/SEND transport reviews (£0.5m) and additional resourcing to boost the numbers in the team undertaking this work (£0.050m).

23.48 During 2026/27, some mainstream school transport contracts are to be renewed after a period of some time. The budget allows for the usual inflationary uplift, but there is always risk with major re-procurements that the financial impact on renewed prices is above and beyond existing budgets. These contracts (OOSO, or One School, One Operator) were last reprocured before the pandemic and before the war in Ukraine, so prices may be returned at rates higher than inflation.

Regeneration and Economic Development

23.49 The economic regeneration programme in Weymouth and the work of the Dorset Clean Energy Super Cluster centred around Portland Port and Chickerell have not previously had an allocation of revenue funding. During 2025/26 the Executive Director for Place reallocated funding from within existing Place funds to provide necessary funding for expenditure on these priority projects.

23.50 This budget proposes the allocation of a further £0.450m to these projects, which are core to the agenda for regeneration, growth and social mobility in the most economically-deprived areas of Dorset.

DfE funding at joint use leisure centres

23.51 Joint use leisure centres are partly funded by the Department for Education (DfE). Previously, DfE has reduced its financial contribution and in 2026/27 will remove all remaining funding, circa £0.2m. However, costs for DC, in operating the leisure centres, remains unchanged and therefore the DC budget will need to increase to compensate for the lost funding.

Realignment of waste budgets

23.52 A one-off sum of £0.930m is included in the proposed budget for dealing with the realignment of waste budgets. Specific items include:

- 1) Reassessment of the recyclate cost
- 2) Reassessment of glass cost
- 3) Realignment to prior year contractual inflation
- 4) Reassessment of expected volumes arising of all waste streams
- 5) Costs being incurred in relation to dealing with POPs (persistent organic pollutants) due to recent legislative change
- 6) Reassessment of cross border charges being incurred

Place – savings

23.53 Major savings items over £250k are as follows:

- 1) £0.865m of posts have been permanently removed from the Place Directorate base budget, in an exercise carried out since March/April 2025.
- 2) An additional vacancy factor of £0.741m has been added to the Place Directorate base budget, to bring the total level to 3%.
- 3) School transport and SEND transport reviews savings are included at a value of £0.5m.
- 4) Another exercise to permanently remove posts from the base budget in 2026/27, included here at a value of £0.450m.
- 5) The street lighting energy budget is reduced by £0.412m, reflecting the estimated price in 2026/27, however this is subject to energy price renewals in autumn.

23.54 It should be acknowledged that “business as usual” means uncertainty in the Place Directorate, meaning that it is not risk-free. The major issues of volatility remain unchanged:

- a) Income via fees and charges are often dependant on the wider economic landscape and even weather (affecting services such as leisure centres, garden waste volumes, country parks, car parking income etc).
- b) SEND Transport costs will be subject to volumes of children in the system as well as their specific requirements.
- c) Recyclate waste is a global commodity and is subject to market fluctuation, with our costs pegged on a monthly basis.
- d) The proposed budget includes a vacancy factor of 3% or circa £2m. Achievement of this saving will be subject to the ability to pause recruitment sufficiently long enough to achieve vacancy targets.
- e) Income uplifts are not always achievable where there are existing contractual/legal arrangements which conflict.
- f) Limiting inflation uplifts to 3% across the board may not always be achievable.

Public Health and Prevention

23.55 Dorset Council's Public Health team focuses on improving population health and reducing inequalities. It delivers statutory services such as sexual health, NHS Health Checks, and children's public health nursing, and commissions additional services like drug and alcohol support and smoking cessation. The service also provides health protection (e.g., outbreak management), health improvement initiatives, and strategic advice to the NHS and local partners. Its work is data-driven, targeting prevention and early intervention to reduce long-term demand on health and social care systems.

23.56 The Public Health grant allocations have been confirmed for the next three years, consistent with the council's funding allocation. The 2026/27 Public Health grant is £18.9m, an increase of £2.3m compared to 2025/26. This increase comprises £0.5M real terms increase to the Grant, with the remainder of the increase due to consolidation of S31 grants that previously were separate to the ring-fenced grant. Specific activity is ringfenced within the grant, including smoking cessation (£0.9m) and drugs and alcohol (£5m). National guidance highlights strengthened assurance requirements for the consolidated Public Health grant, which must be used exclusively for Public Health purposes.

23.57 The overall budget proposed for Regulatory Services is an increase from £3.999m to £4.312m in 2026/27, an increase of £0.313m (8%).

23.58 The main components of the budget changes are as follows

1. Pressures that impact all council services	£m
Pay inflation, increments and employer's pension contribution adjustment	0.098
General inflation, utilities	0.052
Increased fees and charges	(0.187)

2. Pressures that impact Regulatory Services	£m
Bereavement Services maintenance cost increase	0.022
Bereavement Services income lower than expected	0.080
Planned savings in Regulatory Services were not delivered	0.070
Market Cornhill reduced income from rentals	0.060
Market legacy savings target unmet	0.067
Anticipated savings target was not delivered for 2025/26	0.050

Corporate Services

23.59 The overall budget proposed for the Corporate Directorate is a decreased from £56.369m to £56.294m in 2026/27, a decrease of £0.075m (0.1%).

23.60 The main components of the budget changes are as follows.

Pressures that impact all council services	£m
Pay inflation, increments and employer's pension contribution adjustment	1.568
General inflation, utilities	0.123
Increased fees and charges	(0.340)
Increase vacancy factor requirement	(0.500)
Movements to other directorates, for example OFC	5.965

Pressures that impact Corporate Directorate	£m
Increase in running costs for Customer Services out of hours service	0.141
Communications restructure and investing in supporting the Armed Forces Covenant	0.114
Additional legal resource for adult court of protection cases	0.100
Reduction in procurement income and savings projections	0.100
End of contractual rebate income from schools	0.062
Reduction in Archives Service savings projections	0.050
Increase in cost for software to process invoices	0.018
Additional cost to cover statutory purchasing templates	0.012
Professional procurement services to schools has ended	0.012

Corporate Directorate 2026/27 savings	£m
Debt Management	0.481
Software to automate council tax within back-office systems	0.211
Planned changes with elements of the people and workforce function	0.100
Review and rationalisation of digital systems across the organisation	0.085
Automation of financial assessments	0.050
Planned changes within elements of the finance team	0.035

23.61 The Corporate Directorate consists of Finance & Commercial, Human Resources, ICT Operations, Strategy, Performance & Sustainability, Transformation, Customer & Cultural Services and the Legal and Democratic Services teams.

23.62 The role of Corporate Services is fourfold:

- a) to set strategic direction and support performance, strategy and delivery
- b) to provide direct support and services to residents (e.g., Customer Services, Libraries Service, the Revenues and Benefits team and the Land Charges Service)
- c) to support the rest of the organisation so they can provide the best services they can within financial and legal constraints.
- d) to provide those essential corporate & democratic services required of a Council of our size and scale.

24 Transformation and savings opportunities

24.1 For 2026/27, we will deliver £7.4m of savings through the Our Future Council (OFC) programme. Cabinet confirmed in October that OFC remains our main plan for changing how the whole council works so we can provide modern, reliable and affordable services.

24.2 For 2026/27 the focus is on practical changes that make the organisation simpler and more efficient. This includes redesigning services around customer needs, replacing our HR and Finance system, improving our contact centre, reducing duplication, using automation and AI where it makes sense, and tightening how we buy and manage external contracts. Together, these changes form a single programme of work to help us operate as **one council** and support a sustainable financial future.

24.3 During 2025/26, savings were delivered through restructuring customer services, business support, and the transformation management office, supported by voluntary redundancies, and vacancy management. The full year effect of these workforce changes will be realised in 2026/27, totalling £2.63m. These actions remain aligned to the Our Future Council business case approved by Cabinet in January 2025, which sets out plans to deliver £18.8m of recurring annual savings in future years.

24.4 In addition, further Our Future Council changes for 2026/27 will realise:

- 1) £2.5m from further changes in the new customer hub and changes to the council's strategic and enabling (corporate) functions. This will include changes to services that have moved into the customer hub in addition to the redesign of further functions to work within the new hub. As described in previous reports, the timelines for these changes are aligned to the implementation of a new HR and Finance system which is being replaced during 2026/27.
- 2) £2m following the continued review of third party spend and rationalisation of contracts.
- 3) £0.3m from the rationalisation of telephony contracts as a result of more modern contact centre telephony implemented through the Our Future Council programme

24.5 The delivery roadmap for all transformation initiatives delivering savings of over £0.5m in 2026/27 is included in appendix 7.

25 Local Council Tax support (LCTS) scheme

- 25.1 Each year the Council is required to review its Council Tax Reduction (CTR) Scheme in accordance with the requirements of the schedule 1A of the Local Government Finance Act 1992 and to either maintain the scheme or replace it.
- 25.2 No changes to LCTS are planned, meaning the highest award remains 100%, and is not limited to 2 children. More information about the scheme is available here: [Council Tax Support - Dorset Council](#)
- 25.3 The Department for Work and Pensions (DWP) have confirmed an uplift of benefits for working age claimants by 3.8%. As set out in the policy, this means the weekly income tables used to award the agreed level of relief are revised as follows;

Award band	Household composition									
	SINGLE		COUPLE		1 CHILD		2 CHILD		3 OR MORE CHILD	
	FROM	TO	FROM	TO	FROM	TO	FROM	TO	FROM	TO
1 - 100%	£0.00	£98.00	£0.00	£154.00	£0.00	£180.00	£0.00	£249.00	£0.00	£318.00
2 - 80%	£98.01	£135.00	£154.01	£196.00	£180.01	£222.00	£249.01	£291.00	£318.01	£359.00
3 - 60%	£135.01	£171.00	£196.01	£238.00	£222.01	£265.00	£291.01	£333.00	£359.01	£402.00
4 - 40%	£171.01	£209.00	£238.01	£280.00	£265.01	£306.00	£333.01	£376.00	£402.01	£444.00
5 - 20%	£209.01	£245.00	£280.01	£323.00	£306.01	£349.00	£376.01	£417.00	£444.01	£486.00
6 - 0%	£245.01		£323.01		£349.01		£417.01		£486.01	

26 Flexible use of capital receipts

- 26.1 Capital receipts are the money councils receive from asset sales, the use of which is normally restricted to funding other capital expenditure or paying off debt. The receipts cannot usually be used to fund revenue costs. The direction introduces a new restriction that authorities may not use the flexibility to fund discretionary redundancy payments, i.e. those not necessarily incurred under statute. This does not affect other types of severance payments and, to be clear, does not restrict, including pension strain costs, which may still be qualifying expenditure.
- 26.2 The Government has committed to extending flexibilities that allow authorities to use the proceeds from asset sales to fund the revenue costs of projects that will reduce costs, increase revenue or support a more efficient provision of services. This flexibility is in place until 2030.

- 26.3 Flexible use of capital receipts can be used to fund the costs of some transformation. With this in mind a refresh to the Councils flexible use of capital receipts policy will come forward once more detailed business cases are developed for invest to save projects which will be able to draw upon the capital receipts pipeline approved at the October 2025 Cabinet.

27 Risk

- 27.1 Setting a budget is an exercise rooted in forecasting, which inevitably involves making a series of informed assumptions and scenario planning. Forecasting budgets is inherently risky because it requires making predictions about future conditions based on current information, historical data, and informed assumptions. However, the future is shaped by a complex mix of variables—such as changing government policies, economic fluctuations, demographic shifts, and unforeseen local events—that can quickly alter anticipated needs and costs. Even with careful scenario planning, the unpredictability of external factors means budget estimates are always subject to uncertainty, making it difficult to guarantee accuracy and stability in financial planning.
- 27.2 As a result, inherent risk is built into the budgeting process. Dorset Council, therefore, must remain agile, continually monitoring actual performance against budget and being prepared to implement mitigation measures if risks start to materialise or assumptions prove incorrect. This ongoing scrutiny and adaptability are essential to managing the volatility and uncertainty that underpin public sector financial planning.

Risk: Inherent volatility in the level of need for services

- 27.3 The inherent volatility in the level of need for services for vulnerable people who rely on councils stems from a range of unpredictable and interrelated factors. Demand can fluctuate rapidly due to demographic changes, such as an ageing population or shifts in family structures, as well as sudden economic pressures or public health crises. Additionally, localised events—like changes in benefit entitlements, or new legislative requirements—can all lead to unexpected increases in the number of residents requiring support. This volatility makes it challenging for councils to accurately forecast service needs and allocate resources efficiently, necessitating flexible and responsive planning to meet the evolving requirements of vulnerable individuals in the community.
- 27.4 The continued economic uncertainty means there remains considerable risk around our planning assumptions for growth in the levels of need and pressure on costs. The funding proposals set out in this paper provide for reasonable forecasts of growth in demand for Adults' Services and Children's Services but both locally and nationally, demand for people services continues to grow more quickly than the resources available.

Risk: Demographics

- 27.5 Dorset in particular face significant demographic pressures compared to the rest of England which drives an ongoing reliance on adult social care services. Alongside this, councils across the Southwest face rising levels of need for children's services and significant inflationary pressures continue to be felt across all commissioned service areas
- 27.6 For context, as an example, 31.0% of Dorset's current population is 65 and over (the highest of any unitary authority). This is significantly higher in comparison to the national picture, where 18.9% of the national population is aged 65 or over. The 80 and over population is currently 9.4% of Dorset's population, almost one in ten. The number of people 80 and over is expected to increase by 36% over the next 10 years, creating significant and sustained demand on its adult social care services. Dorset's proportion of population over 50 years old also could impact labour supply to our economy as health issues such as diabetes and hypertension may have the dual impact of reliance on health and care support, as well as reducing the local labour supply.

Risk: Transformation and savings

- 27.7 Included within the proposals are a significant range of savings required to be delivered through transformation across all services as well as the council wide OFC programme. As mentioned earlier in the report there is an inherent risk in any transformation programme which relies upon sound planning, to ensure the required work can and is completed in sufficient time to realise the required savings.
- 27.8 All transformation and service changes planned will be monitored and supported through a revised transformation framework and governance structure. This will include officer and member boards. oversight through audit and governance (assurance on risk and governance) and our committee process to provide assurance on performance and delivery.

Risk: Inflation

- 27.9 For the purposes of this report, references to inflation are typically referring to the Consumer Prices Index (CPI) produced by the Office for National Statistics (ONS). This tracks how prices have changes in the 12 months prior.
- 27.10 There is also still significant inflationary pressure in the economy with recent increases to inflation. The November 2025 inflation rate (CPI) was 3.2%.
- 27.11 Our approach to inflation to provide directorates with funding for general inflation at 2.5% with the requirement for services to manage inflationary uplifts within this envelope. Uplift requests will remain centrally co-ordinated by a senior officer group which will have some scope to mitigate where inflationary uplifts exceed the general provision.

27.12 It will be necessary for us to continue to carry out effective contract management so that we ensure that a robust and value for money approach is taken to supplier increases. We cannot afford to simply increase contract prices by inflation. We will work positively with our supply chain to discuss all aspects of contract performance – including pricing – but this must be within the context of overall affordability within the Council's budget.

Risk: High Needs Block

27.13 Dorset Council, like many other authorities nationally, has an accumulated overspend on the High Needs Block (HNB) of the Dedicated Schools Grant (DSG).

27.14 The Regulations in place to provide for the current accounting treatment of this deficit were due to fall away on 1 April 2023 but this has now been deferred until 1 April 2026. The immediate risk of this overspend falling to the Council to fund has therefore subsided but longer-term risk remains that the overspend will fall to be funded by councils.

27.15 The delays to the Government whitepaper on SEND and lack of clarity on how cumulative and future DSG deficits will be managed means there remains a significant risk for Dorset.

27.16 Furthermore, as the deficit grows, at the point at which it exceeds Council reserves, the Council would be technically insolvent. With no certainty as to the Government's plans as to how to finance the ongoing level of need nationally, the Council must therefore plan for the known situation, which is the ending of the override in March 2028. This is a position that many upper tier councils are in nationally; it is not unique to Dorset.

Risk: Future national strategy implementation

27.17 As referenced earlier in the report, when looking at how the mix of grant vs council tax funding has changed for Dorset grants previously received by the Council have been discontinued or have a different method of calculation. Nationally this has meant that more funding is going to other parts of the Country and the pressures of delivering services across a rural county are less impactful on the settlement.

27.18 There is a risk that this redistribution of resources continues to poorly serve Dorset and so is a major risk to long term financial sustainability.

Risk management and reporting

27.19 The Council has robust governance and reporting processes around risk and concerns around containing expenditure within the budget can be escalated through this framework at any time. The S151 Officer is required to provide assurance as part of the Budget Strategy, and this is set out later in this report.

28 Reserves, balances, contingency and resilience

General funds

28.1 As reported in the 2024/25 [outturn](#) report General Fund reserves were £31.6m with earmarked reserves totalling £114m.

28.2 In 2018 the Shadow Council commissioned an independent report from the Chartered Institute of Public Finance and Accountancy (CIPFA) which recommended that the Council should retain a **minimum of 5%** of its budget requirement as a general fund reserve. The S151 Officer recommends that this approach is continued for 2026/27 and with reference to the net budget requirement calculation set out in Appendix 1, Cabinet is recommended to agree a **minimum level** for the general fund of £24.131m.

28.3 Due to the sustained level of financial pressure faced in recent years is likely to require to draw upon its reserves to manage emerging overspends. However, it is important to note that the preferred approach remains to mitigate such pressures from within service budgets wherever possible, rather than relying on reserves. This strategy not only supports long-term financial resilience but also encourages a culture of cost control and efficiency within individual services.

28.4 As mentioned earlier in this report the Quarter 3 finance report on the Cabinet agenda for January 2026 flags that the current level of overspend could mean the Council is required to use its General Fund reserve.

28.5 A further update on the General Fund position as at 31 March 2026 will be included in the 2025/26 outturn report presented to Cabinet in the summer of 2026.

Other reserves and reserves strategy

28.6 As well as the general fund, the Council has other earmarked reserves which are earmarked for a specific purpose. Typically, these are set aside to mitigate against specific risks that may arise during the year or beyond or they are restricted to only being used for a specific purpose e.g. s106 balances. These reserves cannot be repurposed without impacting on the mitigation they provide against the risk profile of the organisation.

28.7 As with the general fund reserve, reserve balances will be reduced as a result of the overspend. To protect the general fund, a review of earmarked reserves may need to take place.

Contingency budget

28.8 It is prudent for any organisation to set a contingency budget to provide for unforeseeable circumstances arising during the year. The key is to set the contingency budget as accurately as possible, so it strikes a good balance between allowing the organisation to manage risk whilst not causing a diversion of material funds away from front line services where there are clearly continuing pressures.

28.9 For 2025/26, held the following contingencies

Title	Value	Purpose	2025/26 Status
General contingency	£4.9m	This reserve provided funding for the pay award and general offset against overspends. This is forecast to be fully deployed.	Fully used
National Insurance / Inflation	£4.5m	Provided funding to offset complexities of inflation due to demand and government changes to national insurance.	Fully used
Council Plan & Cost of Living	£1.5m	£1m support delivery of the Council Plan £500k for continuing the Cost of Living Fund	Fully used
Extended Producer responsibilities	£2.1m	To meet the new cost of changes to service delivery.	Fully used

28.10 For 2026/27 the Council has £8.5m in contingency.

Title	Value	Purpose
General contingency	£5.0m	Providing funding for the pay award and general offset against overspends. This is forecast to be fully deployed. and provided for some fairly specific risks around inflation and pay award costs being in excess of funding provided in services own base budgets.
Inflation	£2.5m	To offset inflationary pressures.
Council Plan & Cost of Living	£1.0m	£0.5m to support delivery of the Council Plan. (Note: £0.5m remains held in Contingency after allocating £0.5m recurrently to services) £0.5m for continuing the Cost of Living Fund.

Resilience

- 28.11 The general fund level, earmarked reserves, and contingency budget all strengthen resilience through a well-structured budget process.
- 28.12 The Council continues to enhance its value for money framework, regularly reporting to the Audit & Governance Committee. This principle is vital to effective governance and must guide financial decisions, especially as financial pressures and rising costs impact the Council's cash-limited budgets while maintaining quality services for residents.

29 Capital programme

- 29.1 A review of the capital programme has been undertaken to ensure that it remains deliverable and aligned with strategic priorities, it is essential to right-size the programme to match realistic delivery capacity. Limiting the annual capital programme to achievable levels reduces the risk of overcommitment, under-delivery, and misalignment with organisational objectives. This approach promotes effective resource management and strengthens confidence in delivery outcomes.
- 29.2 To support robust governance and accountability, the introduction of three formal gateways for capital projects is recommended: (1) Business case approval by Cabinet, (2) Budget allocation by Cabinet, and (3) Procurement approval by Cabinet or delegated authority. These checkpoints will provide clear oversight, ensure projects are properly scoped and funded, and maintain control throughout the delivery lifecycle.
- 29.3 Given the finite resources, both in terms of financial resources as well as capacity within staff/contractor resources the Capital programme over the short term is essentially fully committed. Any further projects or requests requiring Council finance which is achieved through borrowing will need to be funded within that ceiling by deprioritising existing projects.
- 29.4 There are opportunities to deliver additional projects through exploring the following options:
- 1) **Self-funding** – projects which deliver future reduced costs or generate income that are at least equal to the financing costs of the delivery are able to be added to the programme without putting further pressure on central financing costs. Examples of this could include housing projects where the cost of spot purchasing short term temporary accommodation is more expensive than the fixed financing costs and ongoing property management costs.
 - 2) **Increased capital receipts** – the capital programme assumes £12.9m of receipts over the 4-year plan. In the event that additional capital receipts are realised, this can be used to fund further capital delivery without incurring additional interest costs.

- 3) **Changes to interest rates** – The UK is currently experiencing much higher interest rates than have been seen in recent years. At the time of writing 30 year borrowing via PWLB is in excess of 6%. If interest rates were to materially reduce, this would reduce the financing costs associated with capital programmes. This could mean the current budgets for interest payable, could then be allocated to new projects as the Council could afford higher levels of capital spend.
- 4) **External contributions** – projects which are fully or partially funded by external contributions (grants, S106/CIL, developers' contributions etc.) all have reduced financing costs as these external contributions reduce the amount of money required to be borrowed to deliver the scheme.

29.5 The latest capital strategy and capital programme for the MTFP period, which totalled almost £550m, was agreed by Cabinet in February 2025.

29.6 Following the capital programme review, the current approved projects result in a total programme of £351.0m over five years, as summarised in the table below.

Capital Programme	Total Budget					
	2025/26	2026/27	2027/28	2028/29	2029/30	Total Budget 25/26-29/30
Full external funding	38,402	29,204	33,440	36,856	42,700	180,602
Partial external funding	14,843	0	0	0	0	14,843
Partial external funding	15,220	14,658	3,011	1,460	0	34,349
Council funded	9,065	18,186	19,531	(5,615)	(6,427)	34,740
Funded from other Reserves	0	0	0	0	0	0
Capital Receipts Applied	9,900	1,000	1,000	1,000		12,900
Minimum Revenue Provision	11,241	12,972	14,602	16,499	16,749	72,063
Self Funded	1,596	0	0	0	0	1,596
Total funding	100,267	76,020	71,584	50,200	53,022	351,093

29.7 In addition to the agreed programme, there is a pipeline of emerging projects that have not yet progressed through the required gateway approvals.

Pipeline Items	Total Budget					
	2025/26	2026/27	2027/28	2028/29	2029/30	Total Budget 25/26-29/30
Full external funding	585	0	0	0	0	585
Partial external funding	17,127	38,839	14,463	0	0	70,429
Partial external funding	0	0	15,230	22,396	17,687	55,313
Council funded	16,593	49,141	40,424	34,042	19,008	159,208
Self Funded	698	4,174	4,174	3,850	3,850	16,746
Total funding	35,003	92,154	74,291	60,288	40,545	302,281

29.8 Appendix 3 contains full list of projects.

29.9 This, along with the approved budget and updates since that date, mean a programme of £616m for the next five years, as summarised in the table below. Increases in the Minimum Revenue Provision budget (MRP) and Interest Paid budget have been factored into the 2026/27 revenue budget to meet the needs of the capital programme set out.

29.10 There are likely to be further requests for projects and programmes that arise during the year through funding from external resources. The Capital Strategy and Asset Management Group (CSAMG) which is chaired by the Executive Director for Place will review business cases for all projects before seeking approval in accordance with the Councils scheme of delegation. Given the pressures faced over the life of this MTFP CSAMG will need to be mindful of the revenue implications of all projects and act accordingly.

30.Engagement with and scrutiny of the budget

30.1 In order to make the development of the budget inclusive, there have been a number of cross-party engagement sessions for all members. There are also specific directorate-focused arrangements in place for Portfolio Holders, and any member can ask questions or request information about financial management at any point.

30.2 As well as quarterly financial reports to Cabinet to keep all members abreast of budget development, there is also a separate and specific paper on early stages of budget process, principles and strategy which went to Cabinet in November 2025. Following this, was a good level of member engagement before during and after the three informal briefing events that took place between October 2025 and January 2026 prior to the meeting of the People and Health Scrutiny Committee and the Place and Resources Scrutiny Committee in January 2026. Feedback from both Committees along with Cabinet responses will be set out in appendix 9 [published as an addendum for Cabinet] for consideration and recommendation to full Council in February 2026.

31 Consultation & engagement

31.1 The 2026/27 budget proposals are driven by the new Dorset Council Plan and priorities

Public engagement

31.2 Dorset Council undertook an engagement exercise in November 2025 to help inform the decision making. This exercise provided an online budget simulator tool which residents could use to have a go themselves at setting an illustrative version of the council's budget, including making allocations for different services and setting the level of council tax. 745 residents submitted responses and [a report summarising these responses has been published](#) on the council's website and shared with members.

Consultation

31.3 The process of setting Council Tax involves consultations with:

- 1) **major precepting authorities:** including the Office of the Police and Crime Commissioner, the Dorset and Wiltshire Fire and Rescue Service,
- 2) **local precepting authorities:** such as town and parish councils.

31.5 During this, the Council engages with these preceptors to thoroughly understand and incorporate their individual budget requirements. These consultations specifically focus on proposed plans for Council Tax levels and the respective precept needs of the preceptors.

31.6 This collaborative approach ensures that Council Tax rates are set in a manner that aligns not only with the Council's financial strategy but also takes into account the needs of the preceptors within our community.

31.7 The Executive Director for Place and their management team also regularly engage and consult with the business sector and managers throughout the organisation share information regularly with businesses in the supply chain to ensure they are aware of and can contribute to the conversations around priorities and resources.

32 S151 Officer assurance

Statutory context

32.1 Part 2 (Section 25) of the Local Government Act 2003 requires officers with responsibilities under s151 of the Local Government Act 1972 to make a statement regarding the robustness of estimates and the adequacy of reserves at the time the budget is set.

32.2 There are also other safeguards aimed at ensuring local authorities do not over-commit themselves financially. These include:

- a) the Chief Financial Officer's powers under section 114 of the Local Government Act 1988, which requires a report to the Cabinet and to all members of the local authority if there is or is likely to be unlawful expenditure or an unbalanced budget;
- b) the Local Government Finance Act 1992, which requires a local authority to calculate its budget requirement for each financial year, including the revenue costs which flow from capital financing decisions. The Act also requires an authority to budget to meet its expenditure after taking into account other sources of income. This is known as the balanced budget requirement;
- c) the Prudential Code, introduced under the Local Government Act 2003, which has applied to capital financing and treasury management decisions;
- d) the assessment of the financial performance and standing of the authority by the external auditors, who give their opinion on the Council and the value for money it provides as part of their annual report to those charged with governance.

- 32.3 The robustness of the budget critically depends on the maintenance of a sound financial control environment including effective financial management in each of the Council's service directorates. Dorset Council's scheme of financial management sets out the responsibilities of all those involved in managing budgets and incurring commitments on behalf of the Council. The revised financial strategy statement is also a key document in setting out financial management arrangements, responsibilities and strategy for the Council.

Approach to financial management

- 32.4 The Council has well-developed arrangements for financial monitoring during the year. Budget performance is formally reported quarterly through the Cabinet and scrutinised by several other committees, including Audit & Governance Committee which also receives quarterly reports. The finance team operate as business partners, working alongside service managers to support financial management and control whilst delivering services. The Council's financial management system enables officers with budget management responsibility to interrogate financial information at any point in time.
- 32.5 Finance business partners routinely report to Directorate Leadership Teams each month and the S151 Officer meets weekly with the Cabinet Member for Finance, Commercial & Capital Strategy. There is also an officer group - Capital Strategy and Asset Management Group (CSAM) - that monitors progress against the current capital programme and deals with the pre-Cabinet governance arrangements for managing the bidding and financing process for all capital expenditure proposals to Cabinet.

Budget development

- 32.6 Member involvement in budget development has been extensive again this year, particularly through a series of service review meetings (lead by the Finance Portfolio holder and section 151 officer) with each of the Cabinet Members and their directorate leadership teams.
- 32.7 The budget itself has also been subjected to all-councillor scrutiny, firstly through briefing sessions, led by Executive Directors, then formally through the People and Health, and the Place and Resources Scrutiny Committees which were held in January 2026. These budget proposals have therefore been developed by the Council's officer group, led by the Executive Directors, and with significant input from members, and co-ordination by the finance team. In order to gain further assurance about the affordability of the Council's strategy and plans, each Executive Director is taking personal responsibility for their budget through a formal sign-off process which will also form part of their performance assessment during the year.

Control measures required

- 32.8 Despite the steps taken to gain assurance and the processes, controls and monitoring that the Council has in place, the challenge and complexity of managing activity and associated expenditure within these estimates should not be underestimated.
- 32.9 The 2026/27 budget is reliant on a scale of savings and transformation which the Council has not previously been required to achieve and therefore a scale not previously required to be delivered. Continued, close monitoring – as referenced in our processes, above - will be required during the year and prompt action will be needed if performance and forecasts vary materially from budget.
- 32.10 As a result the spend control measures put in place during 2025/26 in regard to approval of expenditure and recruitment will remain in place during 2026/27 until such a time as there is delivery of the required savings to warrant relaxing these controls.

Impact of settlement

- 32.11 The Government has set out multi-year settlements allow us to be more certain over funding arrangements beyond the first year of our MTFP. This provides more certainty over the challenges to be faced and has put increased pressure on service redesign and transformation being the route to financial sustainability if Dorset is to avoid service cuts. In anticipation of a challenging multi-year settlement following the review the Council has an earmarked reserve. This can be drawn upon to meet an overspend in 2026/27 and so provides further reassurance of the robustness of the Council's overall financial standing.
- 32.12 Taking all these factors into consideration, I consider that:
- 1) the estimates prepared in line with the strategy explained in this report to be robust, including the existence of a contingency budget.
 - 2) the levels of reserves, as set out earlier in this report, to be adequate for the risks that the Council is currently able to anticipate, with a specific reserve earmarked to support the impact of the settlement.
 - 3) Deferring of the end date of the Regulations around the DSG overspend is helpful in providing this assurance for 2026/27 but the longer-term risk remains.
- 32.13 This statement is based on the following assumptions:
1. Dorset Council will continue to apply the statutory override until March 2028.
 2. Government will implement a fair national solution before the override ends.
 3. All additional revenue costs arising from that solution will be fully funded by Government.
- 32.14 If these assumptions are not met, the Council's financial viability would need to be reconsidered. Without a sustainable resolution, the authority's long-term financial resilience will be significantly compromised.

33 Summary and conclusions

- 33.1 The financial climate remains extremely challenging. Progress in many key areas of transformation and service improvement will be crucial, a multi-year settlement provides a fresh opportunity for local government to invest effectively in future service strategy and ensure financial sustainability.
- 33.2 There are clearly still challenges ahead meaning the Council started planning for 2026/27 early to develop and implement robust plans to fit within our assumed budget envelope and to keep all members well informed around budget development and strategy.
- 33.3 Members of the two scrutiny committees have considered the information in the draft budget proposals as part of their scrutiny processes and their feedback and recommendations are set out in Appendix 9 for Cabinet's consideration.
- 33.4 Whilst I believe these budget estimates to be robust and that reserves are adequate, significant risk remains due to the generally fragile operating environment for local government finance.

Sean Cremer

Corporate Director – Finance and Commercial (Acting Section 151 Officer)

Appendix 1a – Budget summary

Original Budget 2026/27						
	Pay £'000	Non- Pay £'000	Fees & Charges £'000	Grants & Contrib'ns £'000	Reserve Movements £'000	Net Budget £'000
People Services - Adults	36,821	259,282	(91,008)	(13,210)	(261)	191,624
Service user related	124	235,303	(80,212)	(5,059)	0	150,156
Adult Care Ops	22,923	1,179	(1,517)	(106)	0	22,479
Commissioning and Improvement	4,360	14,177	(5,219)	(5,291)	(261)	7,767
Directorate Wide	1,099	1,072	(89)	(45)	0	2,037
Housing and Community Safety	8,315	7,551	(3,972)	(2,708)	0	9,185
Corporate Development	46,903	66,772	(12,471)	(51,938)	(3,951)	45,315
Finance & Commercial	13,836	58,398	(8,053)	(51,605)	(643)	11,933
Workforce & People	3,968	274	(2,067)	0	(417)	1,759
ICT Operations	5,474	5,314	(1,439)	0	(85)	9,264
Directors Office	(659)	19	0	0	0	(640)
Strategy, Performance and Sustainability	12,582	2,493	(776)	(333)	(705)	13,260
Customer Hub	2,087	0	0	0	0	2,087
Business Support	3,110	0	0	0	0	3,110
Chief Executive Office	1,106	211	(84)	0	0	1,233
Transformation, Customer & Cultural Services	5,401	64	(53)	0	(2,101)	3,310
Place	60,826	115,358	(65,223)	(5,248)	(292)	105,421
Highways, Engineering and Transportation	17,358	63,381	(25,224)	(4,728)	(691)	50,096
Waste Reduction and Greenspace	25,963	32,940	(18,636)	(236)	(138)	39,894
Economic Development	1,847	2,896	(3,720)	0	694	1,717
Leisure, Arts & Culture	1,910	3,494	(2,006)	0	8	3,407
Directors Office	(316)	127	(16)	0	0	(206)
Assets and Property	3,247	11,593	(8,181)	0	54	6,713
Planning	10,817	927	(7,441)	(284)	(218)	3,802
People - Children	51,295	63,978	(8,269)	(11,880)	0	95,124
Quality and Assurance	4,732	112	(670)	(19)	0	4,154
Care & Protection	20,824	47,934	(1,159)	(4,976)	0	62,622
Commissioning & Partnerships	5,773	3,921	(2,922)	(270)	0	6,502
Education & Learning	16,461	3,768	(2,543)	(1,741)	0	15,945
Director's	3,506	8,244	(976)	(4,874)	0	5,900
B2SA	3,208	8,307	(842)	0	0	10,674
Team	3,208	66	(279)	0	0	2,994
Childrens	0	5,167	(563)	0	0	4,604
Adults	0	3,075	0	0	0	3,075

Original Budget 2026/27

	Pay £'000	Non- Pay £'000	Fees & Charges £'000	Grants & Contrib'ns £'000	Reserve Movements £'000	Net Budget £'000
Legal & Democratic	7,271	3,437	(1,612)	0	0	9,096
Assurance	1,252	623	(16)	0	0	1,859
Democratic & Elections Services	1,073	2,248	(50)	0	0	3,271
Land Charges	489	1	(807)	0	0	(318)
Legal Services	3,437	149	(187)	0	0	3,399
Archives	1,021	417	(552)	0	0	885
Public Health & Protection	9,253	15,328	(4,702)	(15,567)	0	4,312
Community and Public Prevention	5,883	2,387	(3,958)	0	0	4,312
Public Health	3,370	12,940	(744)	(15,567)	0	0
Central Finance	11,092	17,309	(4,107)	(19,252)	16,001	21,042
General funding	9,385	0	(47)	(19,153)	774	(9,041)
Capital financing	0	16,463	(4,060)	0	6,673	19,076
Contingency	0	0	0	0	8,554	8,554
Precepts	0	846	0	(100)	0	746
Retirement Costs	1,707	0	0	0	0	1,707
Total Non Schools Budget	226,670	549,772	(188,235)	(117,096)	11,497	482,609
Schools Budget	0	387,230	0	(387,230)	0	0
Budget Requirement	226,670	937,002	(188,235)	(504,326)	11,497	482,609

Funding	
Council Tax	(362,840)
Business Rates	(58,926)
Revenue Support Grant	(60,843)
Total Funding	(482,609)

Appendix 1b - Cost type analysis – budget 2026/27

Cost Type	Original Budget 2026/2027 £'000
Internal Charges (Expenditure)	11,615
Authority (Democratic) Costs	2,058
Pay Related Costs	226,670
Premises Related Costs	23,926
Transport Related Costs	38,279
Supplies and Services	530,262
Transfer Payments	132,484
Levies & Precepts	846
Third Party (Contracted Out) Payments	196,525
Net Schools Budget	1,007
Contingency and Movement in Reserves	16,493
Gross Expenditure	1,180,166

Government Grants (Specific)	(504,326)
Income, Fees & Charges	(193,231)
Gross Income	(697,557)

Budget Requirement	482,609

Council Tax	(362,840)
Business Rates	(58,926)
Revenue Support Grant	(60,843)
Total Funding	(482,609)

Appendix 1c - Dorset Council restated starting budget summary

	Adjusted base budget 25/26	Movement between Directorates (e.g OFC)	Movement between Directorates of Fairer Funding	Restated base budget 25/26
People - Children's	£83,522,396	(£3,336,939)	£9,764,363	£89,949,820
Birth 2 Settled Adulthood	£9,220,600	(£212,700)	£0	£9,007,900
People - Adults & Housing	£166,466,437	(£1,655,705)	£14,471,603	£179,282,335
Public Health & Prevention	£3,999,028	£0	£0	£3,999,028
Place	£108,778,721	(£2,775,248)	£0	£106,003,473
Corporate Development	£50,404,198	£5,965,272	£0	£56,369,470
Service Budgets	£422,391,380	(£2,015,321)	£24,235,966	£444,612,025
Central Budgets	(£5,239,075)	£2,015,321	£22,304,356	£19,080,602
Total Budget	£417,152,305	(£0)	£46,540,322	£463,692,627

As part of setting the 2026/27 budget there have been two major realignment of service budgets shown in the table above.

The first is the movement of budget between directorate headings for service restructures. For example the OFC changes shown see a number of service areas centralised under Corporate Development. The movement of can be seen in the above table.

The second movement is the realignment of grant funding as a result of changes to the way funding is distributed as a result of the Fair Funding Review 2.0 Consultation. The provisional LGFS for 2026/27 sees a number of previously separately identifiable grants consolidated. As a result this see the amount of Revenue Support Grant (RSG) increase from £1.8m in 2025/26 to £60.8m 2026/27 with the majority of the increase coming from consolidating these grant streams not NEW funding. This realignment of budgets is cost neutral to services in terms of available resources but does have the effect of increasing the net budget shown for the affected Directorates. As a result of the changes to Government funding historical comparison of budgets risks being inaccurate.

Appendix 1d - Adults and Housing – summary of movements - pressures and savings

Adults and Housing

Baseline changes		Description
Pay inflation	£1,203,713	Council wide: Forecast impact of 26/27 Pay award
General Inflation	£5,762,201	Council wide: Impact of inflation
Fees and Charges income	(£3,622,692)	Council wide: Impact of the uplift in fees and charges
Gas and Electricity costs	£2,792	Council wide: Impact of forecast changes to utility costs
Cost of increments	£460,000	Council wide: Impact of staffing increments
Grants centralised in Fairer Funding model	£14,471,603	
Pension - employer's contribution adjustment	(£877,790)	The preliminary results of the actuarial valuation has provided some updated contribution rates from 2026/27. This adjustment reflects the reduced primary pension contribution transferring from the directorates back to Central to fund the secondary rate pension contribution.
Our Future Council year 1 workforce changes	(£1,655,705)	This reflects the transfer of employees from directorates to Corporate Services to work in the new Customer Hub, Business Support Hub and Transformation Management Office. Total budget transfer reflects £2.63m savings realised through Our Future Council year 1.
Pressures		
Care Package Growth	£11,405,000	Growth ask to support 4415 people with packages of care at an average cost of £887.11 per week. Care packages include care home placements, home care support, supported living, extra care, and direct payments.
Safeguarding resource	£140,000	Growth request for additional resources to meet increasing demand.
Mental Capacity Act resource	£250,000	Growth request for additional resources to meet increasing demand.
Prevention Contract	£444,000	Proposed reduction in the Prevention contract for 2025/26 was funded as a one-off and scheduled for review in 2026/27. It was determined that reducing the contract would increase costs in other areas of the Directorate, outweighing the intended saving.
Non-achieved Adult Social Care pay saving	£950,000	Prior-year pay savings that have not been permanently offset. Adult Social Care resource is considered critical to maintain service delivery.
Housing resource	£214,000	Growth request for additional funding to support critical unfunded posts within the Housing Directorate.

Redistribution of Public Health Grant funding	£284,233	The Public Health grant must be used for areas within its conditions. Following a review, Community Safety was identified as a statutory service that does not align with these conditions. As a result, funding has been withdrawn, and the grant will instead support other compliant areas within the Council.
Savings		
Transport Offer	(£200,000)	We are reviewing the provision of transport for carers and next of kin who live further away from the care home placement offered to their relative. This work will help us to use our fleet more efficiently and it also links to our future model for day opportunities and supports our ambition to achieve Age-Friendly status, ensuring families remain connected and individuals maintain strong social links.
Working Age Accelerator	(£750,000)	We are undertaking a review of the working age offer to ensure provision is focussed on individual strengths and desired outcomes. The approach promotes independence and choice by considering the least restrictive options, making better use of technology, and supporting positive risk-taking where appropriate.
Future Care Programme	(£2,900,000)	System wide end to end transformation programme with the aim of supporting more people to avoid a hospital stay, or to return home more quickly and to live more independently following a hospital stay
Provision of careline subscriptions	(£200,000)	The Council is reviewing its current offer for Careline subscriptions to ensure it remains affordable, sustainable, and aligned with residents' needs. This review will consider service accessibility, pricing structure, and options for future delivery models to maintain quality and support independence for individuals who rely on Careline services.
Self Funder Offer	(£75,000)	Local authorities are increasingly focused on ensuring fair and sustainable cost recovery for individuals who fund their own care. This includes recovering appropriate charges for services provided to self-funders and managing transitions when individuals' personal resources are depleted and they become eligible for local authority support. The aim is to maintain equity, financial sustainability, and compliance with statutory guidance, while supporting people to access care without disruption.
Vacancy factor increase to 3%	(£599,000)	Vacancy factor increase across Directorate.

**Adults and Housing current base budget
for 2026/27**

£191,173,791

Appendix 1e - Children's Services – summary of movements – pressures and savings

Baseline changes		Description
Pay inflation	£1,660,426	Council wide: Forecast impact of 26/27 Pay award
General inflation	£900,472	Council wide: Impact of inflation
Fees and Charges income	(£181,099)	Council wide: Impact of the uplift in fees and charges
Gas and Electricity costs	£17,928	Council wide: Impact of forecast changes to utility costs
Grants centralised in Fairer Funding model	£9,764,363	
Cost of increments	£610,000	Council wide: Impact of staffing increments
Pension - employer's contribution adjustment	(£1,247,985)	The preliminary results of the actuarial valuation has provided some updated contribution rates from 2026/27. This adjustment reflects the reduced primary pension contribution transferring from the directorates back to Central to fund the secondary rate pension contribution.
Our Future Council year 1 workforce changes	(£3,549,639)	This reflects the transfer of employees from directorates to Corporate Services to work in the new Customer Hub, Business Support Hub and Transformation Management Office. Total budget transfer reflects £2.63m savings realised through Our Future Council year 1.
Pressures		
High Needs Block Recharges	£200,000	The High Needs Block is money used to support children and young people with special educational needs or disabilities who require help beyond what schools normally provide. In previous years, some costs have been recharged to the High Needs Block. We are no longer able to do this because the circumstances of those children have changed eg they are older or at different schools, and therefore no longer meet the criteria to recharge.
Increase growth of children in care	£5,070,000	We have been working with an external partner that has predicted an increase in the numbers and costs of children coming into care.
Increased funding to provide additional support for children with special educational needs and disabilities that is not covered by the High Needs Block above	£500,000	There is an increase in the numbers of children and young people who need support and the cost of that support is also increasing so we have to increase our budget accordingly.
Increased funding for residential Children's homes that are run by Dorset Council	£445,740	We are opening an additional children's home so the additional cost is for its operation.
Budget movement from Children's to B2SA	£212,700	The movement of pay and partner contributions from Children's to B2SA, ensuring contributions and expenditure is reflected in the appropriate service.
Fostering: Increased fees, allowances and expected growth	£1,300,000	It is better for our children and better for Dorset Council to use our own foster carers wherever possible rather than those provided by agencies. This includes an inflationary increase for the money we pay to our foster carers and enables us to remain competitive against agency fees. We also plan to increase the number of in-house foster carers.

Additional Kinship Service Social Workers	£183,000	We would like more children to stay with extended family if they are unable to be with their birth parents. We need to increase the support to kinship carers and enable more assessments to take place.
Youth Fund	£100,000	We are committed to making Dorset the best place to be a child and this money provides a base budget of £200k to support activities for young people.
Services to reduce the risk of children coming into care	£300,000	This funding helps children who need extra support to stay safe and healthy. The council can provide services or financial help to families when it's essential for a child's welfare. This might include practical assistance, temporary accommodation, or essential items.
Non-achieved transformational saving	£1,622,000	The initial savings target for digital savings was ambitious and has partly been achieved over the past 4 years. Our future ambitions for digital solutions in Children's services are now included within our whole council transformation programme, including Our Future Council.
Savings		
Various initiatives to reduce the spend on Children in Care, primarily to reduce the number of Children in Care	(£4,200,000)	We are working with our external partner on our transformation programme to manage Children in Care need and reduce the overall costs. We are focused on ensuring children are in the right homes for them.
More places in children's homes run by Dorset Council	(£557,585)	By opening a new children's home, which Dorset Council will run, we will spend less with external providers
Additional income from other councils	(£100,000)	Income that we get from helping other local authorities to set up their programmes of improvement.
Savings made because of a new way of working	(£500,000)	A change to our locality model to both improve outcomes for children, young people and families and create efficiencies.
Introduce AI to support Special Educational Need (SEN) processes	(£300,000)	The use of AI will help us to improve the quality and timeliness of EHCP (Education Health and Care Plan) application process which means we do not need to employ additional workers.
Reduction in costs under section 17	(£200,000)	Section 17 funding helps children who need extra support to stay safe and healthy but we do not need to spend as much this year as previous years.
Overall budget reduction	(£164,000)	There are some non-statutory budget areas which we no longer need to include in our budget.
Additional income	(£162,500)	From partner organisations to meet national legislation and the needs of children
Outdoor Education	(£122,000)	Continue to adapt the Outdoor Education Service so that the income it generates pays for its running costs.
Children's current base budget for 2026/27	£95,124,217	

Appendix 1f - Birth to Settled Adulthood – summary of movements – pressures and savings

Baseline changes		Description
Pay inflation	£86,570	Council wide: Forecast impact of 26/27 Pay award
General Inflation	£155,516	Council wide: Impact of inflation
Fees and Charges income	£0	Council wide: Impact of the uplift in fees and charges
Gas and Electricity costs	£0	Council wide: Impact of forecast changes to utility costs
Cost of increments	£0	Council wide: Impact of staffing increments
Pressures		
Non-achieved savings target	£1,000,000	Savings targets were originally set for the Birth to Settled Adulthood programme early in its development. As the programme has matured, it has become clear that these savings are not achievable due to rising demand and the complexity of needs being supported.
Increased need	£700,000	Over the past year, demand for services has increased significantly, which has resulted in a higher growth requirement within the 2026/27 budget.
Budget movement from Children's to B2SA	(£212,700)	The movement of pay and partner contributions from Children's to B2SA, ensuring contributions and expenditure is reflected in the appropriate service.
Additional partner contributions	(£187,500)	Reflecting the additional partner contributions expected towards support packages, reflecting the changes in need the service is experiencing.
Savings		
Open internal short breaks provision	(£88,750)	Internally operated short breaks home scheduled for opening in the year. Funding has already been secured. Estimated November opening. (Will save money and will be a good news story for an area of deprivation (Portland) when it opens)

B2SA current base budget for 2026/27	£10,673,736

Appendix 1g - Place – summary of movements – pressures and savings

Baseline changes		Description
Pay inflation	£1,927,992	Council wide: Forecast impact of 26/27 Pay award
General inflation	£1,808,072	Council wide: Impact of inflation
Fees and Charges income	(£2,538,552)	Impact of council-wide uplift in fees and charges
Gas and Electricity costs	£232,890	Council wide: Impact of forecast changes to utility costs
Cost of increments	£700,000	Council wide: Impact of staffing increments
Pension - employer's contribution adjustment	(£1,423,391)	The preliminary results of the actuarial valuation has provided some updated contribution rates from 2026/27. This adjustment reflects the reduced primary pension contribution transferring from the directorates back to Central to fund the secondary rate pension contribution.
Increased vacancy factor	(£741,000)	Vacancy factor increase to 3%
Our Future Council year 1 workforce changes	(£2,775,248)	This reflects the transfer of employees from directorates to Corporate Services to work in the new Customer Hub, Business Support Hub and Transformation Management Office. Total budget transfer reflects £2.63m savings realised through Our Future Council year 1.
Pressures		
Dorset Travel growth	£700,000	Estimate for costs of SEND in 2026/27 over and above the inflationary uplift (price increases and increased volumes)
Waste cost volatility	£615,700	Estimate for waste disposal based on latest known price information for recycle, glass etc, tonnages, and inflation correction.
Weymouth 2040	£450,000	Budget required to deliver regeneration, clean energy and economic growth priorities and to attract inward investment
Removal of DFE funding for Joint Use leisure centres	£189,312	Withdrawal of central government funding.
Cost of dealing with POPS (persistent organic pollutants) waste at HRCs	£106,000	Costs passed on from contractor due to legislation.
Additional disposal costs due to expected green waste tonnages	£91,000	Additional disposal costs due to expected green waste tonnages
Somerley Cross Border Usage - costs from Hampshire Council	£60,000	Estimate based on increased costs seen in 2024/25 and 2025/26.

Additional resource on transport analysis	£50,000	
Closed Landfill	£38,000	Estimate for increase in testing / inspection costs based on latest costs seen.
HRC Premises	£20,000	Estimate for increase in rents / rates etc based on latest costs seen.
Savings		
Deleting posts that have remained vacant	(£864,656)	Permanent posts removed March/April 2025.
Reviewing the detail of SEND transport provision such as route optimisation to make it more effective and efficient.	(£500,000)	Further reviews to find efficiencies in SEND transport arrangements
Deleting posts that continue to remain vacant in the financial year	(£450,000)	Further post removals to take place in 2026/27.
Reduce the total grant allocation for sports in the community and arts/culture from £575k to £500k (this does not affect our leisure centres).	(£75,000)	Reduce the total grant allocation for leisure and the arts from £575k to £500k.
Reduction in street lighting costs through procurement	(£412,488)	Estimate based on current expectations of energy prices.
New digital technology for planning enforcement services reducing the need for temporary staff.	(£240,000)	Remove cost of additional temporary staff.
Commercial waste income	(£175,000)	New digital self-serve system will save time and bring in more income.
Increase in garden waste customers is generating more income.	(£91,000)	Increase over and above the corporate uplift, to compensate for expected increase tonnages.
New Household Recycling Centre booking system will reduce cross border usage and save money.	(£60,000)	Reliant upon HRC booking system.

Place current base budget for 2026/27	£105,421,352

Appendix 1h - Public Health and Protection – summary of movements – pressures and savings

Baseline changes		Description
Pay inflation	£183,098	Council wide: Forecast impact of 26/27 Pay award
General Inflation	£47,500	Council wide: Impact of inflation
Fees and Charges income	(£186,570)	Council wide: Impact of the uplift in fees and charges
Gas and Electricity costs	£4,937	Council wide: Impact of forecast changes to utility costs
Cost of increments	£50,684	Council wide: Impact of staffing increments
Pension - employer's contribution adjustment	(£135,898)	The preliminary results of the actuarial valuation has provided some updated contribution rates from 2026/27. This adjustment reflects the reduced primary pension contribution transferring from the directorates back to Central to fund the secondary rate pension contribution.
Pressures		
Bereavement Services maintenance cost increase	£22,000	The equipment at Weymouth Crematorium is aging, and as a result, maintenance costs have risen beyond what was planned in the budget.
Bereavement Services income lower than expected	£80,000	Bereavement Services earned less income than forecast, creating a shortfall against the budgeted target for covering operational costs.
Planned savings in Regulatory Services were not delivered	£70,000	The service was due to be restructured, but this was postponed to allow for its transition into the new Public Health & Prevention Directorate.
Market Cornhill reduced income from rentals	£60,000	The budget planned for a certain level of income from Cornhill market stall rentals. However, demand was lower than anticipated, so fewer stalls were rented, resulting in a shortfall in rental income.
Market legacy savings target unmet	£67,300	The income generated from the markets did not fully cover the costs of providing them, leaving some expenses unrecovered. However, it remains important to offer markets as they continue to play an important role for local communities.
Anticipated savings target was not delivered for 2025/26	£50,000	Savings were expected to come from extra income, helping to reduce costs. However, with fewer customers than expected, the income target could not be met, leaving some savings unachieved.

Public Health and Protection current base budget for 2026/27	£4,312,079

Appendix 1i - Corporate Development and Legal & Democratic Services – summary of movements - pressures and savings

Baseline changes		Description
Pay inflation	£1,568,005	Council wide: Forecast impact of 26/27 Pay award
General inflation	£140,423	Council wide: Impact of inflation
Fees and Charges income	(£319,801)	Impact of council-wide uplift in fees and charges
Cost of increments	£477,019	Council wide: Impact of forecast changes to utility costs
Pension - employer's contribution adjustment	(£1,070,118)	Council wide: Impact of staffing increments
Increased vacancy factor	(£500,000)	Vacancy factor increase to 3%
Our Future Council year 1 workforce changes	£5,965,272	This reflects the transfer of employees from directorates to Corporate Services to work in the new Customer Hub, Business Support Hub and Transformation Management Office. Total budget transfer reflects £2.63m savings realised through Our Future Council year 1.
Pressures		
Increase in running costs for Customer Services out of hours service	£141,068	Due to changes to employment terms and conditions to our standby, overtime, and call-out rates for staff in the out of hours service.
Additional legal resource for adult court of protection cases	£100,612	Provide additional legal capacity to manage sustained high volume of adult court of protection cases.
Non-achieved procurement income and saving	£100,000	Projected income from commercial and sponsorship opportunities were found to be not feasible and a Supplier Incentive Scheme will be revisited in the future.
Communications restructure and investing in supporting the Armed Forces Covenant	£114,234	Addressing gaps in the council's communications and marketing function so it is ready and able to meet future organisational demand. Investing in resources as part of our ongoing commitment to support the Armed Forces Covenant as well as accommodate upcoming legislative changes that will devolve additional responsibilities to support the Armed Forces family to local government
End of contractual rebate income from schools	£73,800	Previously, income was received as part of contractual arrangements with maintained schools. These arrangements no longer exist largely due to academisation, and as a result, this income stream has ceased.
Non-achieved restructure saving across cultural services	£50,000	A proposed redesign of cultural services had been considered; however, after further analysis, the proposals were not feasible for 2025/26, and the reorganisation did not proceed at this time.
Additional cost to cover statutory purchasing templates	£12,000	The Procurement Act 2023 introduced new statutory requirements for public sector purchasing. To comply with these obligations, specific templates are now mandatory.

Savings		
Collection of income made more efficient through advanced technology	(£481,500)	Using more digital tools to improve the recovery of debt.
Automation of financial assessments	(£50,000)	The introduction of Open Banking is expected to improve efficiency within the Financial Assessments Team.
Software to automate council tax within back-office systems	(£211,000)	We will implement software to automate council tax transactions. Current processing is largely manual.
Planned changes with elements of the people and workforce function	(£100,000)	Redesign of services to ensure efficient, future proof and sustainable delivery
Review and rationalisation of digital systems across the organisation	(£85,000)	Ensure that the digital applications used within the authority meet organisational wide needs and are sustainable.
Planned changes within elements of the finance team	(£35,000)	Service redesign across specific elements of the finance team delivered through a review of chargeable services for non-general fund work.
Corporate current base budget for 2026/27	£56,294,211	

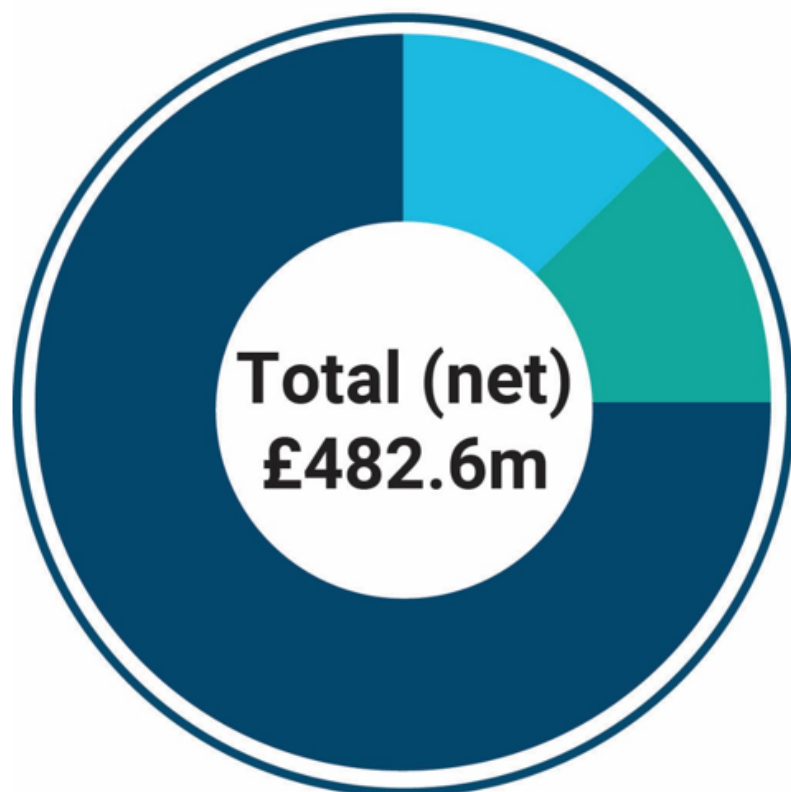
Appendix 1j - Central budgets – summary of movements

Baseline changes		Description
Pension - employer's contribution adjustment	£4,047,000	This is a budget movement as a result of early results of the pension review that show new contribution rates starting in 2026/27. This change means some pension costs will move from individual directorates back to Central to cover the secondary contribution rate.
Internal Our Future Council (OFC) transformation programme reduction in savings target	£3,600,000	The savings target for the OFC programme has reduced from £10m in 2025/26 to £6.4m in 2026/27.
Interest the council pays for capital programme borrowing	£2,500,000	This reflects the expected increase in borrowing costs for our capital programme.
Grants centralised in Fairer Funding model	£22,304,356	Grants previously shown net within service budgets are now shown centrally due to changes in how the Government provide funding to Councils as these service grants have now been consolidated into fewer grants.
Contingency adjustment - Higher than budgeted 2025/26 pay award increase (set nationally)	£2,500,000	The £2.5m for the additional pay award has been added back to the contingency. Inflation of the contingency budget.
Our Future Council (OFC) adjustment - Full year effect of the first phase OFC restructure	£2,015,321	This is a budget movement to reflect the overall budget saving achieved from the phase 1 restructure that forms part of the OFC programme.
Reduction in homelessness and temporary accommodation benefit subsidy	£1,337,530	This reflects a reduction in the recharge to Housing for non-recoverable homelessness expenditure. Reduction in benefit subsidy.
Discretionary council tax reliefs	£172,473	The discretionary reliefs relating to council tax weren't included in the 25/26 base budget.
Minimum Revenue Provision (MRP) adjustment	(£6,620,000)	A change to how the council calculates its annual charge to repay historic capital borrowing, affecting the timing and level of revenue costs.
Contingency adjustment - Reduction in contingency for inflation	(£1,508,299)	The amount held in the Contingency budget to fund inflationary costs has been reduced as it is anticipated that savings will be achieved through improvements in how we buy services.
Contingency adjustment - Reducing contingency Extended Producer Responsibility Funding	(£2,000,000)	This adjustment reflects the assumption that the EPR funding will continue, but will support the overall budget rather than being allocated to contingency.
Our Future Council - Commissioning & Procurement third party spend.	(£2,000,000)	This is the anticipated savings that will be achieved through reductions in third party spend during 2026/27.
Our Future Council - Future Design including Customer, Business Support, Strategic and Enabling	(£1,000,000)	This reflects the savings that will be achieved through delivering and enabling digital transformation through our contact centre and redesigning ways of working within our customer and strategic/enabling functions

Public Health funding for Voluntary and Community prevention related projects	(£500,000)	Funding from Public Health to support prevention and VCSE contributions.

Central Finance current base budget for 2026/27	£19,609,306

2026/2027 - Dorset Council sources of funding



Council Tax £362.8m (75.2%)

The money we receive from our residents to pay for the services we provide



Retained Business Rates £58.9m (12.2%)

The money we receive from businesses such as shops, offices, hotels and factories



Revenue Support Grant and Fair Funding Assessment £60.8m (12.6%)

The funding we receive from central government in the form of revenue support grant

Appendix 2

Council tax resolution

(This item requires all preceptors to have set their budgets. Due to the date of the preceptors meetings taking place up until 10 February 2026, this information will be published on the day of the meeting)

Appendix 3a
Capital Programme

Project Name	2025/26	2026/27	2027/28	2028/29	2029/30	Total Project Budget (Up to 29/30)
Standing items						
DFT Highways Allocation	26,997	28,005	33,190	36,856	42,700	167,748
Property Improvements Programme (R&M)	7,184	7,400	7,622	7,850	8,086	38,141
Waste Containers & Infrastructure	600	650	631	204	0	2,085
Dorset Council Fleet Replacement Programme	6,485	2,900	0	0	0	9,385
ICT Minor Capital Works & Projects	1,993	1,250	1,250	1,250	1,536	7,279
Approved items						
Lyme Regis Environmental Plan phase 4	209	0	0	0	0	209
Portland Underhil to Wyke Regis FCERM Strategy	99	0	0	0	0	99
PHNWS Cliff Monitoring Scheme	74	0	0	0	0	74
Chesil Sea Wall Study	11	0	0	0	0	11
West Bay Sediment Tracer Study	6	0	0	0	0	6
Weymouth Harbour & Esplanade FCRM Scheme	0	485	0	0	0	485
Wimborne Market	123	0	0	0	0	123
Swanage Beach Renourishment Scheme (OBC)	69	0	0	0	0	69
Weymouth FCRM OBC	824	0	0	0	0	824
ITS (Traffic Signals) Asset Replacement	295	251	0	0	0	546
Dorset Waste Infrastructure - Blandford site	8,140	8,057	0	0	0	16,197
Weymouth Quay Regeneration Project WPBC	71	0	0	0	0	71
EDDC Sewage Treatment Works Infrastructure Renewal	80	387	0	0	0	467
A354 Corridor Transport Improvements	0	100	100	772	0	972

Project Name	2025/26	2026/27	2027/28	2028/29	2029/30	Total Project Budget (Up to 29/30)
B3078 Julian's Bridge, Wimborne – pedestrian and cycle link	26	500	1,769	0	0	2,295
Electric Vehicle charging Infrastructure - on DC Property	200	310	0	0	0	510
Weymouth Swannery Bridge Pedestrian/Cycle Link	90	1,000	1,000	688	0	2,778
Electric Vehicle Charging Points - on public property	373	345	250	0	0	968
Gore Clump Safety Scheme	371	0	0	0	0	371
A351 Wareham Access Improvement	526	850	0	0	0	1,376
Upton Safety Scheme	385	237	0	0	0	622
Maumbury Cross Junction Improvement	1,195	0	0	0	0	1,195
Schools Access Initiatives	317	251	0	0	0	568
Weymouth Harbour Walls (W&PBC)	916	0	0	0	0	916
Acquisition of temporary accommodation (Now Hardy House)	1,230	0	0	0	0	1,230
Aster Hostels	0	14	0	0	0	14
Dinahs Hollow	1,761	5,708	0	0	0	7,469
Crematorium Improvements - Overflow Provision	26	0	0	0	0	26
Capital Leverage Fund	287	0	0	0	0	287
Investing in cycleways	0	360	360	360	0	1,080
Sewerage Treatment Services Improvement works A	130	20	0	0	0	150
Sea defence works at Sandsfoot Castle, Weymouth	71	0	0	0	0	71
Maintenance of Traffic Control Equipment	423	250	250	320	0	1,243
Streetlighting schemes	731	575	0	0	0	1,306
Former District Council Assets	95	500	0	0	0	595
West Bay Harbour Wall Emergency Works	966	0	0	0	0	966
Sewerage Treatment Services Improvement Works B	35	700	700	700	700	2,835

Project Name	2025/26	2026/27	2027/28	2028/29	2029/30	Total Project Budget (Up to 29/30)
Dorset Centre of Excellence - Property Improvement Programme (Strategic)	183	0	0	0	0	183
Public Toilets - Footfall Counters	66	0	0	0	0	66
Brackenbury Nursery (Portland)	674	0	0	0	0	674
Dorset Centre of Excellence - Phase 2	750	2,289	0	0	0	3,039
Shared Prosperity Fund Capital	268	0	0	0	0	268
Bridport Reablement Centre	1,730	7,720	16,970	1,200	0	27,620
School Streets	37	0	0	0	0	37
Swanage & Durlston Bay Cliff Management	60	54	0	0	0	114
Rural Prosperity Fund	620	0	0	0	0	620
Abbotsbury Road and B3154 Chickerell Road Junction Improvement	8	250	0	0	0	258
Tilly Whim	0	142	142	0	0	284
LUF Weymouth Peninsula	10,871	0	0	0	0	10,871
LUF Weymouth North Quay	807	0	0	0	0	807
LUF Weymouth West Harbour Sites	1,035	0	0	0	0	1,035
Bridport Connect - Demolition	166	0	0	0	0	166
Highways Capital Maintenance Corporate Funding	10,039	3,970	7,100	0	0	21,109
High Angle Battery	8	0	0	0	0	8
Childcare Expansion Capital	459	0	0	0	0	459
Access for All	3	0	0	0	0	3
WADT Melcombe House	542	0	0	0	0	542
Foster Carers Adaptations	417	250	250	0	0	917
Brit Catchment NFM Project	85	65	0	0	0	150
Fairfield Rd, Dorch, Phase 2	49	0	0	0	0	49

Project Name	2025/26	2026/27	2027/28	2028/29	2029/30	Total Project Budget (Up to 29/30)
SHAP Women's Units 4 Verne Road	11	0	0	0	0	11
SHAP 18-25 Accommodation	476	0	0	0	0	476
Swimming Pool Capital Support	100	0	0	0	0	100
Replacement Parking Attendant Body Cameras	15	0	0	0	0	15
Dorset Travel Software Procurement	8	0	0	0	0	8
Local Nutrient Mitigation Fund	3,627	0	0	0	0	3,627
Rough Sleepers Accommodation Programme Phase 2	118	0	0	0	0	118
SHAP Park & Ride Modular Units	19	0	0	0	0	19
Milborne St Andrew Traffic Management	15	0	0	0	0	15
REFCUS S106/CIL	277	0	0	0	0	277
The Cobb - Emergency Repairs	350	0	0	0	0	350
LAHF 3 (REFCUS)	1,774	0	0	0	0	1,774
Verwood Hub Refurb	94	0	0	0	0	94
Redlands 3G Project-BUILD-NEW	667	0	0	0	0	667
Fairfield Car Park Lighting	50	0	0	0	0	50
23 Penrose Road Refurbishment	175	175	0	0	0	350
Cologne Rd Bovington	200	0	0	0	0	200
Total	100,267	76,020	71,584	50,200	53,022	351,093

Appendix 3b
Capital Programme Pipeline

Project Name	2025/26	2026/27	2027/28	2028/29	2029/30	Total Project Budget (Up to 29/30)
Decarbonisation Main Fund	341	0	0	0	0	341
Access improv. Purbeck (Heathland Infra)	45	0	0	0	0	45
Wards Drove / ND Trailway	106	0	0	0	0	106
EDDC Wimborne Riverside LAP	15	0	0	0	0	15
Parley Cross	0	0	354	2,599	0	2,953
Modernising Schools Programme	3,500	4,733	4,700	4,337	0	17,270
Broadband Schemes	437	315	500	500	500	2,252
High Street Fortuneswell	190	0	0	0	0	190
Lyme Regis Environmental Plan phase 5	2,350	89	0	0	0	2,439
North Quay redevelopment	1,332	0	0	0	0	1,332
Building retrofit programme - Energy Efficiency measures	708	400	167	0	0	1,275
Piddlehinton G&T site pitches	308	650	0	0	0	958
Bridport Gateway Pavement Improvements	-10	0	0	0	0	-10
006738 - Dorset Innovation Park, Quadrant 2 - Light Industrial Units	95	0	0	0	0	95
Weymouth Relief Road	1,120	1,120	0	0	0	2,240
North Dorset Business Park	67	0	0	0	0	67
ICT Housing Software	136	0	0	0	0	136
Minor capital works (Property Improvements)	350	600	800	538	0	2,288
SEND capital strategy	3,000	12,214	7,298	7,000	7,000	36,512
Capital Contingency	2,165	2,000	2,000	2,000	934	9,099

Project Name	2025/26	2026/27	2027/28	2028/29	2029/30	Total Project Budget (Up to 29/30)
Car Parking Ticket Machines	150	138	150	150	0	588
Improvements to Carey Outdoor Education Centre	222	0	0	0	0	222
Improvements to Leeson House	203	0	0	0	0	203
Minor Capital Works Coast Protection	1,184	0	0	0	0	1,184
Children's Residential Sufficiency Programme	155	0	0	0	0	155
Weymouth Bowl Acquisition (2021/22 bid)	195	0	0	0	0	195
Climate Schemes	664	500	306	591	0	2,061
Replacement - Upgrading of Sign Shop Equipment	60	0	0	0	0	60
Compliance with EPC Legislation	0	450	0	0	0	450
Greenhill Chalets	300	100	243	0	0	643
Westport House Refurbishment	50	958	0	0	0	1,008
FOH County Hall Capital Works	1,540	0	0	0	0	1,540
Wimborne Developments	500	3,000	2,000	0	0	5,500
Innovation Park Capital Programme	1,500	6,800	894	0	0	9,194
Housing Capital Project Fund	0	1,824	1,824	1,500	1,500	6,648
Capital Funding for Annual Developments (housing)	0	750	750	750	750	3,000
Acquisition of Long Term Empty Properties	400	600	600	600	600	2,800
LAHF - Ukraine & Afghan Refugee Housing	30	0	0	0	0	30
Family Hubs	750	1,263	800	0	0	2,813
Installation of new PV	498	214	0	0	0	712
Low Carbon Dorset	324	0	0	0	0	324
DCIA Wessex	409	0	0	0	0	409
Giddy Green Footpath	8	0	0	0	0	8

Project Name	2025/26	2026/27	2027/28	2028/29	2029/30	Total Project Budget (Up to 29/30)
B2SA Specialist Housing Development Fund	0	1,000	1,000	1,000	1,000	4,000
Dorset History Centre	0	546	0	0	0	546
Purbeck Sports Centre Squash Court Conversion-Accrual	5	0	0	0	0	5
Milldown Nature Reserve	2	0	0	0	0	2
NEW Dorset Centre of Excellence - Coombe House School Phase 3 development	250	3,991	13,565	2,419	0	20,225
NEW Chesil Cove Slope Stabilisation Scheme	1,326	9,157	0	0	0	10,483
NEW Weymouth Harbour & Esplanade FCRM Scheme (Phase 1)	0	1,000	14,278	8,559	9,253	33,090
NEW Swanage Beach Coastal Protection Scheme	650	4,556	0	0	0	5,206
NEW Swanage Town Coastal Defence Project	800	3,575	750	0	0	5,125
NEW Dorset Centre of Excellence - Phase 5	0	7,751	5,452	0	0	13,203
NEW Creating a Community Museum for Weymouth	0	150	0	0	0	150
NEW Application Portfolio Management	0	500	500	500	0	1,500
NEW Vehicle Replacement Funding (2025 to 2029)	0	4,658	1,097	2,520	1,687	9,962
NEW Replacement Refuse Collection Vehicle Funding (Five Years)	2,508	5,152	4,830	9,550	5,546	27,586
NEW Investing to Save in Highway Infrastructure Assets in 2028/29 and 2029/30	0	0	0	7,100	7,100	14,200
Flexible Use of Cap Receipts - ERP Replacement	1,600	6,500	3,208	0	0	11,308
NEW Climate Schemes	1,125	4,900	6,225	8,075	4,675	25,000
NEW Match Funding Weymouth Harbour Walls Remediation: Walls F and G urgent works	1,340	0	0	0	0	1,340
Total	35,003	92,154	74,291	60,288	40,545	302,281

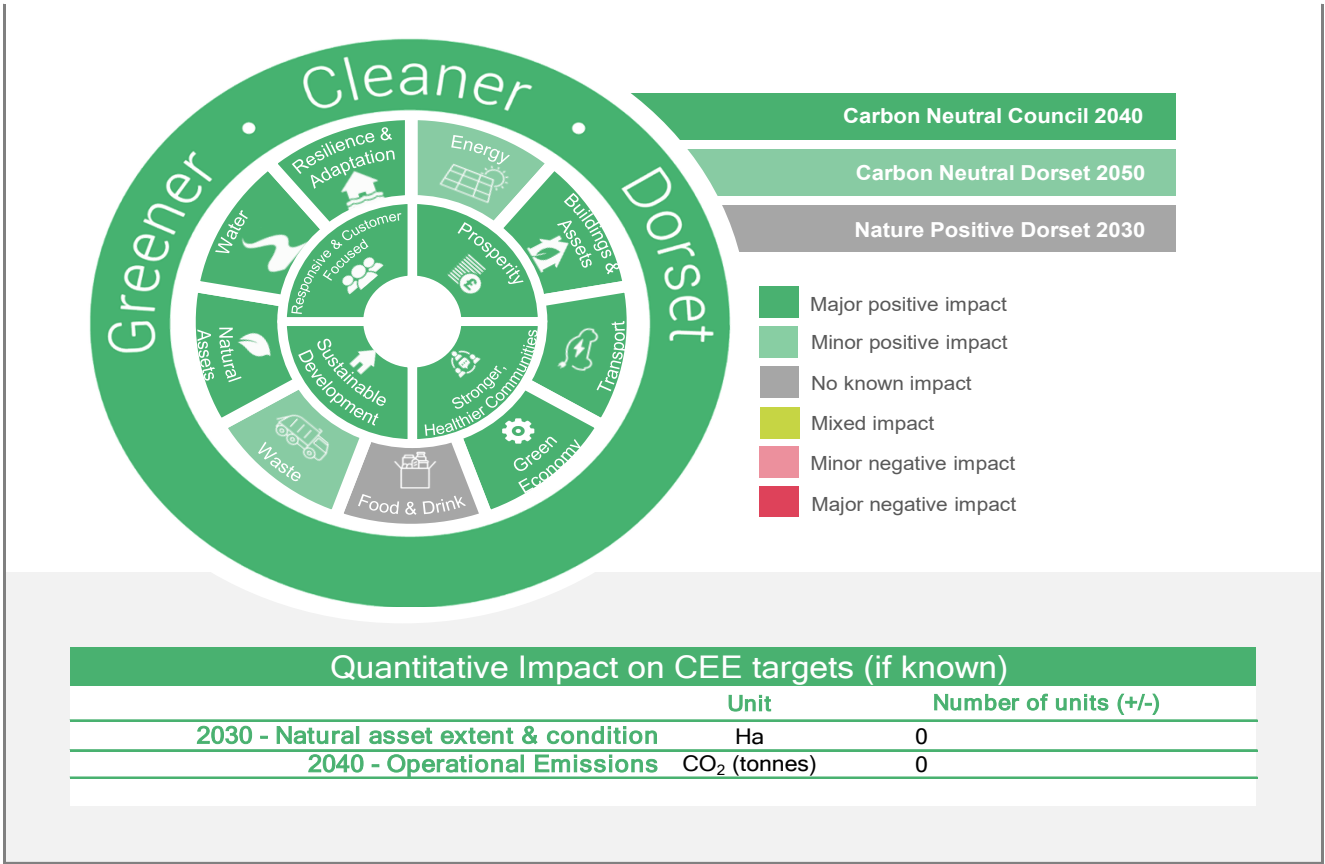
Appendix 4

Delivery milestones for all directorate transformation projects over £0.5m

Initiative	25/26 Qtr. 4	26/27 Qtr. 1	26/27 Qtr. 2	26/27 Qtr. 3	26/27 Qtr. 4
Increased in-house residential capacity for children and young people	Capital works commissioned	- Capital works undertaken - Recruitment of staff - Ofsted application	- Induction, onboarding and training of staff - Children identified for home	- Ofsted registration complete - Home opens and children placed - Half year savings achieved	
Revised children's operating model based on national reforms	Consultation period ends 12 Jan.	- New structure goes live - Workforce reduction confirmed - Benefits confirmed	- Benefits released following completion of notice period - Recruitment commences for new operational roles	All operational roles appointed	
Initiatives to reduce the spend on Children in Care, primarily to reduce the number of Children in Care	- Progress cohort 1 - Assessments for cohort 2 - Recruitment of staff - Some benefits realised from cohort 1	- Identify cohort 3 - Induction and training of staff - Integration in Mosaic - Further benefits realised from cohort 1 and early benefits from cohort 2	- Pilot the approach on further cohorts and business as usual - Further benefits realised from cohort 1 & 2 and early benefits from cohort 3	- Further benefits realised from cohort 1, 2 and 3. - Identified benefits from business as usual V-Care approach.	
Adults working age accelerator	25/26 benefit release - Capacity review to ensure continuation into 26/27	Continued project tracking and governance.	Continued project tracking and governance.	Continued project tracking and governance.	Continued project tracking and governance.
Adults Future Care programme	Programme workstreams continue to deliver. Short, medium and longer term plans defined. Programme leadership across system continue to meet frequently.	External support from Newton scheduled to withdraw and system take on continued delivery of work.	Implement delivery plan to move to BAU. Benefits tracking. System visibility supports data and system insights.	Implement delivery plan to move to BAU. Benefits tracking. System visibility supports data and system insights.	- Implement delivery plan to move to BAU. - Benefits tracking. - System visibility supports data and system insights.

Commissioning & Procurement 3rd party spend	• Analysis of current spend and contract value Full roadmap produced of contracts to be rationalised	• Detailed plans produced Initiate contract changes with suppliers as identified and prioritised.	• Contract changes with suppliers as identified and prioritised. • Benefit release as identified by detailed plans.	• Contract changes with suppliers as identified and prioritised. • Benefit release as identified by detailed plans.	• Contract changes with suppliers as identified and prioritised. • Benefit release as identified by detailed plans.
Our Future Council design across Customer, Business Support, Strategic and Enabling	• Mapping of changes, preparation for consultation • Contact centre initial release of capability • Roadmap for ERP implementation and associated structural design • ERP build begins • Year 2 Customer Experience organisational design • Roadmap for further Customer and Business Support technology • New comms structure go live March 26 • ICT design work	• Year 2 Customer Experience design work • Strategic and Enabling/ERP • Consultation Launch - ICT restructure	• Potential wider consultation commences with the parts of the organisation impacted.	• New structure goes live and notice for those exiting issued	• Workforce benefit release
Review how SEND transport provision is provided.	• Recruit additional review officer resource • Develop detailed delivery plan • Begin to identify high-cost travel cases and commence reviews	• Implement delivery plan • Continue case by case reviews • Reconfigure transport accordingly • Track progress	• Continue to implement delivery plan • Continue case by case reviews • Reconfigure transport accordingly • Track progress	• Continue to implement delivery plan • Continue case by case reviews • Reconfigure transport accordingly • Track progress	

Appendix 5 - Climate wheel



ACCESSIBLE TABLE SHOWING IMPACTS

Natural Environment, Climate & Ecology Strategy Commitments	Impact
Energy	minor positive impact
Buildings & Assets	major positive impact
Transport	major positive impact
Green Economy	major positive impact
Food & Drink	No known impact
Waste	minor positive impact
Natural Assets & Ecology	major positive impact
Water	major positive impact
Resilience and Adaptation	major positive impact
Corporate Plan Aims	Impact

Prosperity	strongly supports it
Stronger healthier communities	strongly supports it
Sustainable Development & Housing	strongly supports it
Responsive & Customer Focused	strongly supports it

TABLE OF RECOMMENDATIONS

Recommendations	Responses -will this be incorporated into your proposal? How? And if not, why not?
Energy	
Find out energy use of buildings that are being brought into the Dorset Council carbon footprint, as this will affect our ability to hit our carbon reduction targets	
Find out energy use of any new build buildings that are being added to the Dorset Council carbon footprint, as this will affect our ability to hit our carbon reduction targets	
Support the acceleration of heating and energy and water efficiency through cavity and solid wall insulation, draught proofing, improved glazing and shading, and high energy and water efficient smart appliances	
Buildings & Assets	
No recommendations found for this category	
Transport	
No recommendations found for this category	

Green Economy	
No recommendations found for this category	
Food & Drink	
No recommendations found for this category	
Waste	
Look at ways to reduce the amount of waste produced	
Natural Assets & Ecology	
No recommendations found for this category	
Water	
No recommendations found for this category	
Resilience & Adaptation	
No recommendations found for this category	

Appendix 6

Recommendations from [Harbours Advisory Committee 3 December 2025](#)

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Appendix 7: Capital Strategy 2026-2029

1. Introduction

- 1.1. This capital strategy report gives a high-level overview of how capital expenditure, capital financing and treasury management activity contribute to the provision of local public services along with an overview of how associated risk is managed and the implications for future financial sustainability.
- 1.2. Decisions made this year on capital and treasury management will have financial consequences for the Council for many years into the future. They are therefore subject to both a national regulatory framework and to local policy framework, summarised in this report.
- 1.3. This report is prepared in line with the requirements of the Chartered Institute of Public Finance and Accountancy's Prudential Code for Capital Finance in Local Authorities (the Prudential Code).

2. Capital Expenditure and Financing

- 2.1. Capital expenditure is where the Council spends money on assets, such as property or vehicles, that will be used for more than one year. In local government this includes spending on assets owned by other bodies, and loans and grants to other bodies enabling them to buy assets.
- 2.2. The Council's total planned capital expenditure in 2026/27 and the following two years is summarised in the table below:

Table 1: Prudential Indicator: Estimates of Capital Expenditure in £ millions

	2025/26	2026/27	2027/28	2028/29
Capital Expenditure	100	76	72	50

- 2.3. Service managers bid annually to include projects in the Council's capital programme. Bids are then appraised by the Capital Strategy and Asset Management Group (CSAM) based on a comparison of service priorities against financing costs and makes recommendations to Cabinet. The final capital programme is then presented to Cabinet and to Council for approval. Capital projects with the most beneficial impact on the revenue budget will be prioritised.
- 2.5. All capital expenditure must be financed, either from external sources (government grants and other contributions), the Council's own resources (revenue, reserves and capital receipts) or debt (borrowing, leasing and

Private Finance Initiative). The planned financing of the above expenditure is as follows:

Table 2: Capital financing in £ millions

	2025/26	2026/27	2027/28	2028/29
External Sources	53	29	33	37
Capital Receipts	10	1	1	1
Debt	37	46	38	12
TOTAL	100	76	72	50

- 2.6. When a capital asset is no longer needed, it may be sold so that the proceeds can be spent on new assets or to repay debt. The Council is currently also permitted to spend capital receipts ‘flexibly’ on service transformation projects until 2027/28. Repayments of capital grants, loans and investments also generate capital receipts.
- 2.7. Debt is only a temporary source of finance, since loans and leases must be repaid, and this is therefore replaced over time by other financing, usually from revenue which is known as Minimum Revenue Provision (MRP).

Table 3: Replacement of prior years’ debt finance financing in £ millions

	2025/26	2026/27	2027/28	2028/29
Minimum Revenue Provision (MRP)	12	13	15	16

- 2.8. The Council’s cumulative outstanding amount of debt finance is measured by the Capital Financing Requirement (CFR). This increases with new debt-financed capital expenditure and reduces with MRP and capital receipts used to replace debt. The Council’s estimated CFR is as follows:

Table 4: Prudential Indicator: Estimates of Capital Financing Requirement in £ millions

	31-Mar 2025 Actual	31-Mar 2026 Forecast	31-Mar 2027 Budget	31-Mar 2028 Budget	31-Mar 2029 Budget
Capital Financing Requirement	434	460	494	509	494

3. Treasury Management

- 3.1. Treasury management is concerned with keeping sufficient but not excessive cash available to meet the Council’s spending needs, while managing the risks involved. Surplus cash is invested until required, while a shortage of

cash will be met by borrowing, to avoid excessive credit balances or overdrafts in the bank current account.

Borrowing strategy

- 3.2. The Council's main objectives when borrowing is to achieve a low but certain cost of finance while retaining flexibility should plans change in future. These objectives are often conflicting, and the Council therefore seeks to strike a balance between cheaper short-term loans and long-term fixed rate loans where the future cost is known. The Council does not borrow to invest for the primary purpose of financial return and therefore retains full access to the Public Works Loans Board (PWLB).
- 3.3. Projected levels of the Council's total outstanding debt which comprises borrowing, Private Finance Initiative (PFI) liabilities and leases are shown below and compared with the capital financing requirement.

Table 5: Prudential Indicator: Gross Debt and the Capital Financing Requirement in £ millions

	31-Mar 2025 Actual	31-Mar 2026 Forecast	31-Mar 2027 Budget	31-Mar 2028 Budget	31-Mar 2029 Budget
Capital Financing Requirement	434	460	494	509	494
External Debt (incl. PFI & leases):					
External borrowing	292	330	360	380	370
Other debt liabilities	34	35	35	35	35
Total Debt	326	365	395	415	405
Internal Borrowing	108	95	99	94	89
Total Debt as a % of Net Revenue Stream	86%	88%	82%	81%	76%

- 3.4. Statutory guidance is that debt should remain below the capital financing requirement, except in the short-term. The Council expects to comply with this in the medium term, as shown in the table above.

Liability benchmark

- 3.5. To compare the Council's actual borrowing against an alternative strategy, a "liability benchmark" has been calculated showing the lowest risk level of borrowing. This assumes that cash and investment balances are kept to a minimum level of £30m, with any other balance sheet resources used to offset/reduce the need for external borrowing. The table below shows that the Council expects borrowing to be above its liability benchmark over the medium-term.

Table 6: Borrowing and the Liability Benchmark in £ millions

	31-Mar 2025 Actual	31-Mar 2026 Forecast	31-Mar 2027 Budget	31-Mar 2028 Budget	31-Mar 2029 Budget
Existing borrowing	292	285	227	210	192
Forecast borrowing (A)	n/a	330	360	380	370
Liability benchmark (B)	260	315	350	375	365
Difference (A-B)	32	15	10	5	5

- 3.6. The Council is legally obliged to set an affordable “authorised limit” for external debt each year. In line with statutory guidance, a lower “operational boundary” is also set as a warning level should debt approach the limit.

Table 7: Prudential Indicators: Authorised limit and operational boundary for external debt in £ millions

External Debt	2025/26	2026/27	2027/28	2028/29
Operational Boundary	495	510	525	510
Authorised Limit	520	535	550	535

Treasury investment strategy

- 3.7. Treasury investments arise from receiving cash before it is paid out again. The Council's policy on treasury investments is to prioritise security and liquidity over yield, that is to focus on minimising risk rather than maximising returns. Cash that is likely to be spent in the near term is invested securely, for example with the government, other local authorities or selected high-quality banks, to minimise the risk of loss. Money that will be held for longer terms is invested more widely, including in bonds, shares and property, to balance the risk of loss against the risk of receiving returns below inflation.
- 3.8. Both near-term and longer-term investments may be held in pooled funds, where an external fund manager makes decisions on which particular investments to purchase, and the Council may request its money back at short notice.

Table 8: Treasury management investments in £ millions

	31-Mar 2025 Actual	31-Mar 2026 Forecast	31-Mar 2027 Budget	31-Mar 2028 Budget	31-Mar 2029 Budget
Cash and cash equivalents	36	35	35	35	35
Treasury investments	27	10	5	0	0
Total cash and investments	63	45	40	35	35

- 3.9. The effective management and control of risk are prime objectives of the Council's treasury management activities. The treasury management strategy therefore sets out various indicators and limits to constrain the risk of unexpected losses.
- 3.10. Decisions on treasury management investment and borrowing are made daily and are therefore delegated to the Section 151 Officer and staff, who must act in line with the treasury management strategy approved by Council each year. The Audit and Governance Committee is responsible for scrutinising treasury management decisions, and regular reports on treasury management activity are presented to this committee.
- 3.11. The Council's Treasury Management Strategy, Appendix 8, includes further details of the Council's borrowing and treasury investments.

4. Revenue Budget Implications

- 4.1. Although capital expenditure is not charged directly to the revenue budget, interest payable on loans and MRP are charged to revenue (gross financing costs), offset by any investment income receivable (net financing costs).
- 4.2. Estimated financing costs are summarised in the table below and shown as a proportion of the Council's estimated net revenue stream (the amount funded from council tax, business rates and general non-specific government grants).

Table 9: Prudential Indicator: Proportion of financing costs to net revenue stream

	2025/26 Forecast	2026/27 Forecast	2027/28 Forecast	2028/29 Forecast
Interest Payable	13	16	17	17
Minimum Revenue Provision (MRP)	12	13	15	16
Gross Financing Costs	25	29	32	33
Proportion of net revenue stream	6.0%	6.0%	6.2%	6.2%
Less Investment Income	-4	-3	-2	-2
Net Financing Costs	21	26	30	31
Proportion of net revenue stream	5.0%	5.4%	5.8%	5.8%

- 4.3. Where the Council finances capital expenditure by debt, it must put aside resources to repay that debt in later years. The amount charged to the revenue budget for the repayment of debt is known as Minimum Revenue Provision (MRP) and is calculated with regard to the then Ministry of Housing, Communities and Local Government's Guidance on Minimum Revenue Provision (the MHCLG Guidance), most recently issued in 2018. The MHCLG Guidance requires the Council to approve an Annual MRP Statement each year, included as Appendix 2 to the Treasury Management Strategy.

- 4.5. Due to the very long-term nature of capital expenditure and financing, the revenue budget implications of expenditure incurred in the next few years may extend for many years into the future. The Section 151 Officer is satisfied that the proposed capital programme is prudent, affordable and sustainable.

Appendix 8: Treasury Management Strategy 2026-27

1. Introduction

- 1.1. Treasury management is the management of the Council's cash flows, borrowing and investments, and the associated risks. The Council has borrowed and invested substantial sums of money and is therefore exposed to financial risks including the loss of invested funds and the revenue effect of changing interest rates. The successful identification, monitoring and control of financial risk are therefore central to the Council's prudent financial management.
- 1.2. Treasury risk management at the Council is conducted within the framework of the Chartered Institute of Public Finance and Accountancy's Treasury Management in the Public Services: Code of Practice 2021 Edition (the CIPFA Code) which requires the Council to approve a treasury management strategy before the start of each financial year. This report fulfils the Council's legal obligation under the Local Government Act 2003 to have regard to the CIPFA Code. This report also covers the requirements of statutory guidance last issued in 2018 by the then Ministry of Housing, Communities and Local Government (MHCLG) regarding both Minimum Revenue Provision (MRP) and local government investment.

2. Treasury Management Advisers

- 2.1. The Council employs professionally qualified and experienced staff with responsibility for making borrowing and investment decisions. Officers are supported by external advisers who are specialists in their fields. The Council currently employs Arlingclose Limited as treasury management advisers.
- 2.2. This approach ensures that the Council has access to a wide pool of relevant market intelligence, knowledge and skills, that would be very difficult and costly to replicate internally. However, whilst advisers provide support to the internal treasury function, final decisions on treasury matters always remain with the Council.

3. External Context (Economic Background and Outlook)

- 3.1. Treasury management decisions made by the Council must take into consideration external factors, particularly the wider economic backdrop and the outlook for financial markets and interest rates.
- 3.2. Arlingclose currently forecasts that the Bank of England's Monetary Policy Committee will continue to reduce Bank Rate in 2026, reaching around 3.25%. The Bank Rate is very important for the Council's treasury activities because

the returns on cash balances tend to follow this quite closely as do interest rates on short term borrowing. Arlingclose expects long-term gilt yields, and therefore interest rates payable on long-term borrowing, to remain broadly stable on average, though with continued volatility, and to end the forecast period marginally lower than current levels. The interest rates the Council pays on long term borrowing are closely aligned to or, for PWLB loans, directly linked to gilt yields. A detailed economic commentary and interest rate forecast produced by Arlingclose is included in Appendix 1.

4. **Local Context**

4.1. Each of Dorset Council's six predecessor councils had different balance sheets and different capital programmes, and each had therefore developed different treasury management strategies to suit their individual circumstances. Dorset Council's strategy continues to evolve to meet the needs of its combined balance sheet and capital programme. Existing borrowing and investment positions will continue to be reviewed to achieve an appropriate balance between cost and risk.

4.2. The Council's balance sheet summary and forecast are shown in table 1 below.

Table 1: Balance Sheet summary in £ millions

	31-Mar 2025 Actual	31-Mar 2026 Forecast	31-Mar 2027 Budget	31-Mar 2028 Budget	31-Mar 2029 Budget
Capital Financing Requirement (CFR)	434	460	494	509	494
Less: PFI and other debt liabilities	34	35	35	35	35
Loans CFR (underlying borrowing requirement)	400	425	459	474	459
Less: External borrowing	292	330	360	380	370
Internal Borrowing	108	95	99	94	89
Less: Balance sheet resources	170	140	139	129	124
Cash and Investments	62	45	40	35	35

4.3. The underlying need to borrow for capital purposes is measured by the Capital Financing Requirement (CFR), while balance sheet resources are the underlying sums available for investment. The Council's current strategy is to maintain borrowing and investments below their underlying levels, sometimes known as internal borrowing. The Council has an increasing CFR due to the capital programme.

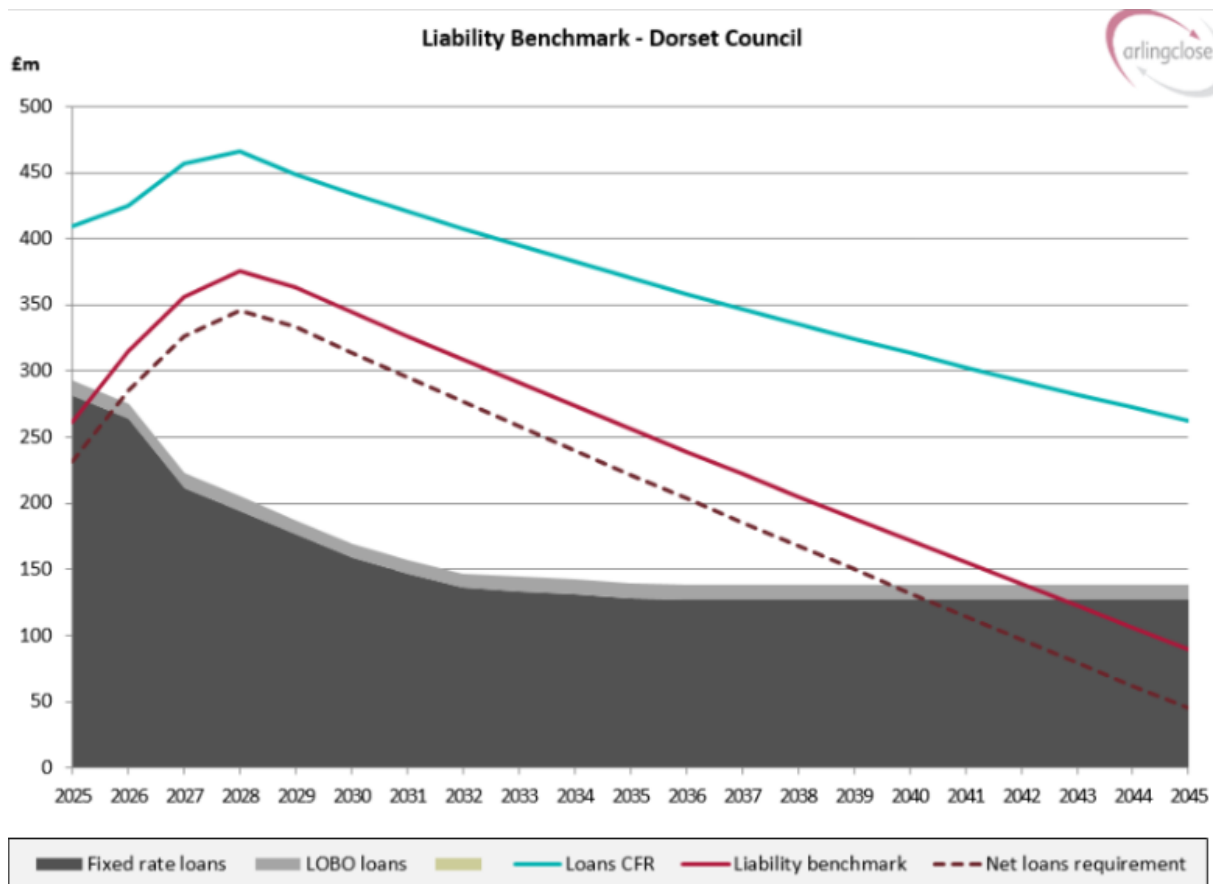
4.4. CIPFA's *Prudential Code for Capital Finance in Local Authorities* recommends that the Council's total debt should be lower than its highest forecast CFR over the next three years. Table 1 shows that the Council expects to comply with this recommendation over the medium term.

- 4.5. To compare the Council's actual borrowing against an alternative strategy, a 'liability benchmark' has been calculated showing the lowest risk level of borrowing. This assumes the same forecasts as table 1 above, but that cash and investment balances are kept to a minimum level of £30m at each year-end to maintain sufficient liquidity but minimise credit risk.
- 4.6. The liability benchmark is an important tool to help establish whether the Council is likely to be a long-term borrower or long-term investor in the future and so shape its strategic focus and decision making. The liability benchmark itself represents an estimate of the cumulative amount of external borrowing the Council must hold to fund its current capital and revenue plans while keeping treasury investments at the minimum level required to manage day-to-day cash flow.

Table 2: Prudential Indicator: Liability benchmark

	31-Mar 2025 Actual £m	31-Mar 2026 Forecast £m	31-Mar 2027 Budget £m	31-Mar 2028 Budget £m	31-Mar 2029 Budget £m
Loans CFR (underlying borrowing requirement)	400	425	459	474	459
Less: Balance sheet resources	170	140	139	129	124
Net loans/borrowing requirement	230	285	320	345	335
Plus: Liquidity allowance	30	30	30	30	30
Liability Benchmark	260	315	350	375	365

- 4.7. Further to the medium-term forecasts in table 2 above, the long-term liability benchmark based on the proposed capital programme is shown in the chart below together with the maturity profile of the Council's existing borrowing:



4.8. The 'gap' between the solid red line (liability benchmark) and the grey shaded areas (existing borrowing) indicates the minimum amount and duration of additional external borrowing the Council is forecast to need to fund the capital programme over the next twenty years.

5. Borrowing Strategy

5.1. As at 31 December 2025, the Council held £286 million of loans as part of its strategy for funding current and previous years' capital programmes. External borrowing as at 31 December 2025 is summarised in Table 3 below.

Table 3: External borrowing (as at 31 December 2025)

	Balance £m	Average Rate %	Average Maturity (years)
Public Works Loan Board	149.3	4.6	10.3
Banks (fixed-term)	25.6	4.7	51.1
Banks (LOBO)	11.0	4.6	50.6
Local authorities (long-term)	15.0	4.4	33.7
Local authorities (short-term)	40.0	4.3	0.3
Other lenders (fixed-term)	45.0	3.9	40.5
Total External Borrowing	285.9	4.5	20.1

- 5.2. The Council's chief objective when borrowing money has been to strike an appropriately low risk balance between securing low interest costs and achieving certainty of those costs over the period for which funds are required. The flexibility to renegotiate loans should the Council's long-term plans change is a secondary objective.
- 5.3. The Council's borrowing strategy continues to address the key issue of affordability without compromising the longer-term stability of the debt portfolio. Short-term interest rates are currently higher than in the recent past but are expected to fall in the coming year and it is therefore likely to be more cost effective over the medium-term to either use internal resources, or to borrow short-term loans instead. The risks of this approach will be managed by keeping the Council's interest rate exposure within the limit set in the treasury management prudential indicators. This strategy has enabled the Council to reduce net borrowing costs (despite foregone investment income) and to reduce overall treasury risk.
- 5.6. The Council may also consider forward starting loans, where the interest rate is fixed in advance, but the cash is received in later years. This would enable certainty of cost to be achieved without suffering a cost of carry in the intervening period. In addition, the Council may borrow short-term loans to cover unplanned cash flow shortages.
- 5.7. The Council's approved sources of long-term and short-term borrowing are:
- HM Treasury's PWLB lending facility (formerly the Public Works Loan Board) and any successor body
 - National Wealth Fund Ltd (formerly UK Infrastructure Bank Ltd)
 - any institution approved for investments (see below)
 - any other bank, building society or insurance company authorised to operate in the UK
 - any other UK public sector body
 - UK public and private sector pension funds (including the Dorset County Pension Fund)
 - retail investors via a regulated peer-to-peer platform
 - capital market bond investors, and
 - special purpose companies created to enable local authority bond issues.
- 5.8. In addition, capital finance may be raised by the following methods that are not borrowing, but may be classed as other debt liabilities:
- leasing
 - hire purchase
 - Private Finance Initiative (PFI)

- sale and leaseback
 - similar asset-based finance
- 5.9. The Council holds one Lender's Option Borrower's Option (LOBO) loan for £11m where the lender has the option to propose an increase in the interest rate at set dates, following which the Council has the option to either accept the new rate or to repay the loan at no additional cost.
- 5.10. Short-term and variable rate loans leave the Council exposed to the risk of short-term interest rate rises and are therefore subject to the interest rate exposure limits in the treasury management indicators below.
- 5.11. The PWLB allows authorities to repay loans before maturity and either pay a premium or receive a discount according to a set formula based on current interest rates. Other lenders may also be prepared to negotiate premature redemption terms. The Council may take advantage of this and replace some loans with new loans, or repay loans without replacement, where this is expected to lead to an overall cost saving or a reduction in risk. With long-term interest rates having risen in recent years this means more favourable debt rescheduling opportunities should arise than in previous years.
- 5.12. Where the Council finances capital expenditure by debt, it must put aside resources to repay that debt in later years. The amount charged to the revenue budget for the repayment of debt is known as Minimum Revenue Provision (MRP) and is calculated with regard to statutory guidance. The guidance requires the Council to approve an Annual MRP Statement each year, and this is included as Appendix 2 to this Treasury Management Strategy.

6. Treasury Investment Strategy

- 6.1. The Council holds significant levels of invested funds, representing income received in advance of expenditure plus balances and reserves held. Forecast cash and investments held on 31 March 2026 are summarised in Table 4 below.

Table 4: Cash and Treasury Investments (forecast 31 March 2026)

	Balance £m
Cash and Cash Equivalents	35
Treasury Investments	10
Total Cash and Investments	45

- 6.2. The CIPFA Code requires the Council to invest its treasury funds prudently, and to have regard to the security and liquidity of its investments before seeking the highest rate of return, or yield. The Council's objective when investing money is to strike an appropriate balance between risk and return, minimising

the risk of incurring losses from defaults and the risk of receiving unsuitably low investment income. The Council aims to be a responsible investor and will endeavour to consider environmental, social and governance (ESG) issues when making investment decisions.

- 6.3. As demonstrated by the liability benchmark above, the Council expects to be a long-term borrower and new treasury investments will therefore be made primarily to manage day-to-day cash flows using short-term low risk instruments.
- 6.4. The Council has investments in externally managed strategic pooled investment vehicles (bond and property funds) where short-term security and liquidity are lesser considerations, and the objectives instead are regular revenue income and long-term price stability.
- 6.5. Under the IFRS 9 standard, the accounting for certain investments depends on the Council's "business model" for managing them. The Council aims to achieve value from its treasury investments by a business model of collecting the contractual cash flows and therefore, where other criteria are also met, these investments will continue to be accounted for at amortised cost.
- 6.6. The CIPFA Code does not permit local authorities to both borrow and invest long-term for cash flow management. But the Council may make long-term investments for treasury risk management purposes, including to manage interest rate risk by investing sums borrowed in advance for the capital programme for up to three years; to manage inflation risk by investing usable reserves in instruments whose value rises with inflation; and to manage price risk by adding diversification to the strategic pooled fund portfolio.
- 6.7. Environmental, social and governance (ESG) considerations are increasingly a factor in global investors' decision making, but the framework for evaluating investment opportunities is still developing and therefore the Council does not currently consider ESG scoring or other real-time ESG criteria at an individual investment level. When investing in banks and funds, the Council will prioritise banks that are signatories to the UN Principles for Responsible Banking and funds operated by managers that are signatories to the UN Principles for Responsible Investment, the Net Zero Asset Managers Alliance and/or the UK Stewardship Code.
- 6.8. The Council may invest its surplus funds with any of the counterparty types in table 5 below, subject to the limits shown.

Table 5: Treasury investment counterparties and limits

Sector	Time limit †	Counterparty limit	Sector limit
The UK Government	50 years	Unlimited	n/a
Local authorities & other government entities	25 years	£30m	Unlimited
Secured investments – government collateral	25 years	£30m	Unlimited
Secured investments – other collateral*	10 years	£30m	Unlimited
Banks (unsecured) *	13 months	£15m	Unlimited
Building societies (unsecured) *	13 months	£15m	£30m
Registered providers (unsecured) *	5 years	£15m	£30m
Money market funds *	n/a	£30m	Unlimited
Strategic pooled funds	n/a	£20m	£150m
Real estate investment trusts	n/a	£20m	£100m
Other investments *	5 years	£15m	£30m

This table must be read in conjunction with the notes below:

- 6.9. ***Minimum credit rating:** Treasury investments in the sectors marked with an asterisk will only be made with entities whose lowest published long-term credit rating is no lower than A-. Where available, the credit rating relevant to the specific investment or class of investment is used, otherwise the counterparty credit rating is used. However, investment decisions are never made solely based on credit ratings, and all other relevant factors including external advice will be taken into account. For entities without published credit ratings, investments may be made where external advice indicates the entity to be of similar credit quality.
- 6.10. **†Time limits:** These start on the earlier of date that the Council is committed to make the investment and the date that cash is transferred to the counterparty.
- 6.11. **UK Government:** Sterling-denominated investments with or explicitly guaranteed by the UK Government, including the Debt Management Account Deposit Facility, treasury bills and gilts. These are deemed to be zero credit risk due to the government's ability to create additional currency and therefore may be made in unlimited amounts for up to 50 years.

- 6.11. **Local authorities and other government entities:** Loans to, and bonds and bills issued or guaranteed by other national governments, regional and local authorities and multilateral development banks. These investments are not subject to bail-in, and there is generally a lower risk of insolvency, although they are not zero risk.
- 6.12. **Secured investments:** Investments secured on the borrower's assets, which limits the potential losses in the event of insolvency. The amount and quality of the security will be a key factor in the investment decision. Covered bonds, secured deposits and reverse repurchase agreements with banks and building societies are exempt from bail-in. Where there is no investment specific credit rating, but the collateral upon which the investment is secured has a credit rating, the higher of the collateral credit rating and the counterparty credit rating will be used. The combined secured and unsecured investments with any one counterparty will not exceed the cash limit for secured investments. A higher limit applies for investments fully secured on UK or other government collateral.
- 6.13. **Banks and building societies (unsecured):** Accounts, deposits, certificates of deposit and senior unsecured bonds with banks and building societies, other than multilateral development banks. These investments are subject to the risk of credit loss via a bail-in should the regulator determine that the bank is failing or likely to fail. See below for arrangements relating to operational bank accounts.
- 6.14. **Registered providers (unsecured):** Loans to, and bonds issued or guaranteed by, registered providers of social housing or registered social landlords, formerly known as housing associations. These bodies are regulated by the Regulator of Social Housing (in England), the Scottish Housing Regulator, the Welsh Government and the Department for Communities (in Northern Ireland). As providers of public services, they retain the likelihood of receiving government support if needed.
- 6.15. **Money market funds:** Pooled funds that offer same-day or short notice liquidity and very low or no price volatility by investing in short-term money markets. They have the advantage over bank accounts of providing wide diversification of investment risks, coupled with the services of a professional fund manager in return for a small fee. Although no sector limit applies to money market funds, the Council will take care to diversify its liquid investments over a variety of providers to ensure access to cash at all times.
- 6.16. **Strategic pooled funds:** Bond, equity and property funds, including exchange traded funds, that offer enhanced returns over the longer term but are more volatile in the short term. These allow the Council to diversify into asset classes other than cash without the need to own and manage the underlying investments. Because these funds have no defined maturity date but can be

either withdrawn after a notice period or sold on an exchange, their performance and continued suitability in meeting the Council's investment objectives will be monitored regularly.

- 6.17. **Real estate investment trusts:** Shares in companies that invest mainly in real estate and pay the majority of their rental income to investors in a similar manner to pooled property funds. As with property funds, REITs offer enhanced returns over the longer term, but are more volatile especially as the share price reflects changing demand for the shares as well as changes in the value of the underlying properties.
- 6.18. **Other investments:** This category covers treasury investments not listed above, for example unsecured corporate bonds and unsecured loans to companies and universities. Non-bank companies cannot be bailed-in but can become insolvent placing the Council's investment at risk.
- 6.19. **Operational bank accounts:** The Council may incur operational exposures, for example through current accounts, collection accounts and merchant acquiring services, to any UK bank with credit ratings no lower than BBB- and with assets greater than £25 billion. These are not classed as investments but are still subject to the risk of a bank bail-in, and balances will therefore be kept below £10m per bank. The Bank of England has stated that in the event of failure, banks with assets greater than £25 billion are more likely to be bailed-in than made insolvent, increasing the chance of the Council maintaining operational continuity.
- 6.20. **Risk assessment and credit ratings:** Credit ratings are obtained and monitored by the Council's treasury advisers, who will notify changes in ratings as they occur. The credit rating agencies in current use are listed in the Treasury Management Practices document. Where an entity has its credit rating downgraded so that it fails to meet the approved investment criteria then:
- no new investments will be made,
 - any existing investments that can be recalled or sold at no cost will be, and
 - full consideration will be given to the recall or sale of all other existing investments with the affected counterparty.
- 6.21. Where a credit rating agency announces that a credit rating is on review for possible downgrade (also known as "negative watch") so that it may fall below the approved rating criteria, then only investments that can be withdrawn on the next working day will be made with that organisation until the outcome of the review is announced. This policy will not apply to negative outlooks, which indicate a long-term direction of travel rather than an imminent change of rating.

- 6.22. **Other information on the security of investments:** The Council understands that credit ratings are good, but not perfect, predictors of investment default. Full regard will therefore be given to other available information on the credit quality of the organisations in which it invests, including credit default swap prices, financial statements, information on potential government support, reports in the quality financial press and analysis and advice from the Council's treasury management adviser. No investments will be made with an organisation if there are substantive doubts about its credit quality, even though it may otherwise meet the above criteria.
- 6.23. **Reputational aspects:** The Council is aware that investment with certain counterparties, while considered secure from a purely financial perspective, may leave it open to criticism, valid or otherwise, that may affect its public reputation, and this risk will therefore be taken into account when making investment decisions.
- 6.24. **Market conditions:** When deteriorating financial market conditions affect the creditworthiness of all organisations, as happened in 2008, 2020 and 2022, this is not generally reflected in credit ratings, but can be seen in other market measures. In these circumstances, the Council will restrict its investments to those organisations of higher credit quality and reduce the maximum duration of its investments to maintain the required level of security. The extent of these restrictions will be in line with prevailing financial market conditions. If these restrictions mean that insufficient commercial organisations of high credit quality are available to invest the Council's cash balances, then the surplus will be deposited with the UK Government, or with other local authorities. This will cause investment returns to fall but will protect the principal sum invested.
- 6.25. **Investment limits:** the maximum that will be lent unsecured to any one organisation (other than the UK Government) will be £30 million. A group of entities under the same ownership will be treated as a single organisation for limit purposes. Credit risk exposures arising from non-treasury investments, financial derivatives and balances greater than £10 million in operational bank accounts count against the relevant investment limits.
- 6.26. Limits are also placed on fund managers, investments in brokers' nominee accounts and foreign countries and industry sectors as below. Investments in pooled funds and multilateral development banks do not count against the limit for any single foreign country, since the risk is diversified over many countries.

Table 6: Additional investment limits

Investment	Cash limit
Any group of pooled funds under the same management	£50m per manager

Investment	Cash limit
Negotiable instruments held in a broker's nominee account	£50m per broker
Foreign countries	£25m per country

- 6.27. **Liquidity management:** The Council monitors its cash flow forecasting on a daily basis to determine the maximum period for which funds may prudently be committed. The forecast is compiled on a prudent basis to minimise the risk of the Council being forced to borrow on unfavourable terms to meet its financial commitments. Limits on long-term investments are set by reference to the Council's medium-term financial plan and cash flow forecast. The Council will spread its liquid cash over at least three providers (e.g. bank accounts and money market funds) to ensure that access to cash is maintained in the event of operational difficulties at any one provider.

7. Treasury Management Prudential Indicators

- 7.1. The Council measures and manages its exposures to treasury management risks using the following indicators.
- 7.2. **Security:** The Council has adopted a voluntary measure of its exposure to credit risk by monitoring the value-weighted average credit score of its investment portfolio. Arlingclose calculate the credit score by applying a score to each investment (AAA=1, AA+=2, etc.) and taking the average, weighted by the size of each investment. Unrated investments are assigned a score based on their perceived risk. The target for the portfolio average credit score is 6.0.
- 7.3. **Liquidity:** The Council has adopted a voluntary measure of its exposure to liquidity risk by monitoring the amount of cash available to meet unexpected payments within a rolling three-month period, without additional borrowing. The target level of cash available within three months is £30m. In addition, the Council aims to hold a minimum of £10m readily available in same day access bank accounts and/or Money Market Funds.
- 7.4. **Maturity structure of borrowing:** This indicator is set to control the Council's exposure to refinancing risk. The upper and lower limits on the maturity structure of borrowing will be as set out in the table below:

Table 7: Maturity Structure of Borrowing

	Upper Limit	Lower Limit
Under 12 months	30%	0%
12 Months to 2 Years	30%	0%
2 Years to 5 Years	30%	0%
5 Years to 10 Years	35%	0%
10 Years to 20 Years	35%	0%
20 Years to 30 Years	45%	0%
30 Years to 40 Years	45%	0%
40 Years to 50 Years	45%	0%
50 Years and above	50%	0%

7.5. Time periods start on the first day of each financial year. The maturity date of borrowing is the earliest date on which the lender can demand repayment.

7.6. **Long-term treasury management investments:** The purpose of this indicator is to control the Council's exposure to the risk of incurring losses by seeking early repayment of its investments. The prudential limits on long-term treasury management investments will be:

Table 8: Investments beyond year end

	2026/27	2027/28	2028/29	No fixed date
Limit on principal invested beyond year end	£30m	£20m	£10m	£60m

7.7. Long-term investments with no fixed maturity date include strategic pooled funds and real estate investment trusts but exclude money market funds and bank accounts with no fixed maturity date as these are considered short-term.

8. **Financial derivatives**

8.1. Local authorities have previously made use of financial derivatives embedded into loans and investments both to reduce interest rate risk (e.g. interest rate collars and forward deals) and to reduce costs or increase income at the expense of greater risk (e.g. LOBO loans and callable deposits). The general power of competence in section 1 of the *Localism Act 2011* removes much of the uncertainty over local authorities' use of standalone financial derivatives (i.e. those that are not embedded into a loan or investment).

8.2. The Council will only use standalone financial derivatives (such as swaps, forwards, futures and options) where they can be clearly demonstrated to reduce the overall level of the financial risks that the Council is exposed to.

Additional risks presented, such as credit exposure to derivative counterparties, will be taken into account when determining the overall level of risk. Embedded derivatives, including those present in pooled funds and forward starting transactions, will not be subject to this policy, although the risks they present will be managed in line with the overall treasury risk management strategy.

- 8.3. Financial derivative transactions may be arranged with any organisation that meets the approved investment criteria, assessed using the appropriate credit rating for derivative exposures. An allowance for credit risk calculated using the methodology in the Treasury Management Practices document will count against the counterparty credit limit and the relevant foreign country limit.
- 8.4. In line with the CIPFA Code, the Council will seek external advice and will consider that advice before entering into financial derivatives to ensure that it fully understands the implications.

9. Markets in Financial Instruments Directive

- 9.1. The Council has opted up to professional client status with its providers of financial services, including advisers, banks, brokers and fund managers, allowing it access to a greater range of services but without the greater regulatory protections afforded to individuals and small companies. Given the size and range of the Council's treasury management activities, the Section 151 Officer believes this to be the most appropriate status.

10. Alternative options considered

- 10.1. The CIPFA Code does not prescribe any particular treasury management strategy for local authorities to adopt. The Section 151 Officer believes that the above strategy represents an appropriate balance between risk management and cost effectiveness. Some alternative strategies, with their financial and risk management implications, are listed below.

Alternative	Impact on income and expenditure	Impact on risk management
Invest in a narrower range of counterparties and/or for shorter times	Interest income will be lower	Lower chance of losses from credit related defaults, but any such losses may be greater
Invest in a wider range of counterparties and/or for longer times	Interest income will be higher	Increased risk of losses from credit related defaults, but any such losses may be smaller
Borrow additional sums at long-term fixed interest rates	Debt interest costs will rise; this is unlikely to be offset by higher investment income	Higher investment balance leading to a higher impact in the event of a default; however

Alternative	Impact on income and expenditure	Impact on risk management
		long-term interest costs may be more certain
Borrow short-term or variable loans instead of long-term fixed rates	Debt interest costs will initially be lower	Increases in debt interest costs will be broadly offset by rising investment income in the medium term, but long-term costs may be less certain
Reduce level of borrowing	Saving on debt interest is likely to exceed lost investment income	Reduced investment balance leading to a lower impact in the event of a default; however long-term interest costs may be less certain

Non-treasury Investments

Service Investments

- 11.1 The Council may make investments to assist local public services, including making loans to or investing in local service providers, including its own subsidiaries to support local public services and stimulate local economic growth. Service investments can make a commercial return but obtaining those returns will not be the primary purpose of the investment.
- 11.2 The main risk when making service loans is that the borrower will be unable to repay the principal lent and/or the interest due. The Council makes every reasonable effort to collect the full sum lent and has appropriate credit control arrangements in place to recover overdue repayments and assesses the risk of loss before entering into and whilst holding service loans.
- 11.3 The Council may invest in the shares of its subsidiaries, its suppliers, and local businesses to support local public services and stimulate local economic growth. One of the risks of investing in shares is that they fall in value meaning that the initial outlay may not be recovered and the Council assesses the risk of loss before entering into and whilst holding shares.
- 11.4 The value and risks of service investments must remain proportionate to the size of the Council. As at 31 March 2025, the Council held service loans to town and parish councils, local charities and other organisations totalling £3.0m and shares in subsidiaries valued at £33,000.

Commercial Investments

- 12.1. Investments for commercial purposes (or commercial investments) are taken or held primarily for financial return (or yield) and are not linked to treasury management activity or to delivering services.
- 12.2. Local authorities must not borrow to invest for the primary purpose of financial return and PWLB loans are no longer available to local authorities if they plan to buy investments primarily for yield in the next three years.
- 12.3. The Council has no commercial investments and intends to avoid this activity in order to retain its access to PWLB loans.

Annex 1 – Arlingclose Economic & Interest Rate Forecast – January 2026

Economic background: The most significant impacts on the Authority's treasury management strategy for 2026/27 are expected to include: the influence of the government's 2025 Autumn Budget, lower short-term interest rates alongside higher medium- and longer-term rates, slower economic growth, together with ongoing uncertainties around the global economy, stock market sentiment, and geopolitical issues.

The Bank of England's Monetary Policy Committee (MPC) cut Bank Rate to 3.75% in December 2025, as expected. The vote to cut was 5-4, with the minority instead favouring holding rates at 4.0%. Those members wanting a cut judged that disinflation was established while those preferring to hold Bank Rate argued that inflation risks remained sufficiently material to leave rates untouched at this stage.

Figures from the Office for National Statistics showed that the UK economy expanded by 0.1% in the third quarter of the calendar year, this was unrevised from the initial estimate. The most recent Monetary Policy Report (November) projected modest economic growth, with GDP expected to rise by 0.2% in the final calendar quarter of 2025. Annual growth is forecast to ease from 1.4% before improving again later, reflecting the delayed effects of lower interest rates, looser monetary conditions, stronger global activity, and higher consumer spending. The view of modest economic growth going forward was echoed by the Office for Budget Responsibility in its Economic and fiscal outlook published in line with the Autumn Statement which revised down its estimate of annual real GDP to around 1.5% on average between 2025 and 2030.

CPI inflation was 3.2% in November 2025, down from 3.6% in the previous month and below the 3.5% expected. Core CPI eased to 3.2% from 3.4%, contrary to forecasts of remaining at 3.6%. Looking forward, the MPC continues to expect inflation to fall, to around 3% in calendar Q1 2026, before steadily returning to the 2% target by late 2026 or early 2027.

The labour market continues to ease with rising unemployment, falling vacancies and flat inactivity. In the three months to October 2025, the unemployment rate increased to 5.1%, higher than the level previously expected by the BoE, while the employment rate slipped to 74.9%. Pay growth for the same period eased modestly, with total earnings (including bonuses) growth at 4.7% and while regular pay was 4.6%.

The US Federal Reserve also continued to cut rates, including reducing the target range for the Federal Funds Rate by 0.25% at its December 2025 meeting, to 3.50%-3.75%, in line with expectations. The minutes of the meeting noted that most Fed policymakers judged that further rate cuts would be likely in 2026 if inflation continues to ease, however they were still divided in their assessment of the risks between inflation and unemployment.

The European Central Bank (ECB) kept its key interest rates unchanged in December for a fourth consecutive meeting, maintaining the deposit rate at 2.0% and the main refinancing rate at 2.15%. The ECB maintained that future policy decisions will remain data-dependent, that inflation is close to its 2% target and that the euro area economy continues to expand despite a challenging global environment, including heightened geopolitical risks and trade tensions.

Credit outlook: Credit Default Swap (CDS) prices, which spiked in April 2025 following President Trump's 'Liberation Day' tariff announcements, have since trended lower, returning to levels broadly consistent with their 2024 averages. Although CDS prices rose modestly during October and November, the overall credit outlook remains stable, and credit conditions are expected to remain close to the range seen over the past two years.

While lower interest rates may weigh on banks' profitability, strong capital positions, easing inflation, steady economic growth, low unemployment, and reduced borrowing costs for households and businesses all support a favourable outlook for the creditworthiness of institutions on (the authority's treasury management advisor) Arlingclose's counterparty list. Arlingclose's advice on approved counterparties and recommended investment durations is kept under continuous review and will continue to reflect prevailing economic and credit conditions.

Interest rate forecast (22nd December 2025): Arlingclose, the Authority's treasury management adviser, currently forecasts that the Bank of England's Monetary Policy Committee will continue to reduce Bank Rate in 2026, reaching around 3.25%. This forecast reflects amendments made following the Autumn Budget and an assessment of the fiscal measures and their market implications, and following the BoE MPC meeting held on 18th December.

Long-term gilt yields, and therefore interest rates payable on long-term borrowing, are expected to remain broadly stable on average, though with continued volatility, and to end the forecast period marginally lower than current levels. Yields are likely to stay higher than in the pre-quantitative tightening era, reflecting ongoing balance sheet reduction and elevated bond issuance. Short-term fluctuations are expected to persist in response to economic data releases and geopolitical developments.

Underlying assumptions:

- The Bank of England duly delivered on expectations for a December rate cut, but, despite softer economic data over the past two weeks, the minutes highlighted increased caution surrounding both the inflation outlook and the speed of future easing. With a close vote of 5-4 in favour of a rate reduction, this suggests that the bar for further monetary easing may be higher than previously thought despite the possibility of the CPI rate falling to target in 2026.

- Budget policies and base effects will mechanically reduce the CPI rate in 2026, on top of the downward pressure arising from soft economic growth and the looser labour market. However, many policymakers appear concerned that household and business inflation and pricing expectations are proving sticky following recent bouts of high price and wage growth, which may allow underlying inflationary pressure to remain elevated. While, the Bank's measure of household expectations ticked lower in December, it remains above levels consistent with the 2% target at 3.5%.
- While policymakers hold valid concerns, these appear somewhat out of line with current conditions; CPI inflation fell to 3.2% in November, private sector wage growth continued to ease amid the highest unemployment rate since the pandemic, and the economy contracted in October after barely growing in Q3. Business surveys pointed to marginally stronger activity and pricing intentions in December but also suggested that the pre-Budget malaise was not temporary. These data are the latest in a trend suggesting challenging economic conditions are feeding into price and wage setting.
- Risks to the growth and inflation outlook lie to the downside, which may ultimately deliver lower Bank Rate than our central case. However, the minutes suggest that the bar to further rate cuts beyond 3.25% is higher and the near-term upside risks to our Bank Rate forecast have increased. Having said that, we believe inflation expectations will naturally decline alongside headline inflation rates.
- Investors appear to have given the UK government some breathing space following the Budget, with long-term yields continuing to trade at slightly lower levels than in late summer/early autumn. Even so, sustained heavy borrowing across advanced economies, the DMO's move towards issuing more short-dated gilts and lingering doubts about the government's fiscal plans will keep short to medium yields above the levels implied by interest rate expectations alone.

Forecast:

- In line with our long-held forecast, Bank Rate was cut to 3.75% in December.
- Continuing disinflation, rising unemployment, softening wage growth and low confidence suggests that monetary policy will continue to be loosened.
- Arlingclose expects Bank Rate to be cut to 3.25% by middle of 2026. However, near-term upside risks to the forecast have increased.
- Medium and long-term gilt yields continue to incorporate premia for UK government credibility, global uncertainty and significant issuance. These issues may not be resolved quickly and we expect yields to remain higher

	Current	Mar-26	Jun-26	Sep-26	Dec-26	Mar-27	Jun-27	Sep-27	Dec-27	Mar-28	Jun-28	Sep-28	Dec-28
Official Bank Rate													
Upside risk	0.00	0.25	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
Central Case	3.75	3.50	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25
Downside risk	0.00	0.00	-0.25	-0.50	-0.50	-0.50	-0.50	-0.50	-0.50	-0.50	-0.50	-0.50	-0.50
3-month money market rate													
Upside risk	0.00	0.25	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
Central Case	3.82	3.55	3.30	3.30	3.30	3.30	3.30	3.30	3.30	3.30	3.35	3.35	3.35
Downside risk	0.00	0.00	-0.25	-0.50	-0.50	-0.50	-0.50	-0.50	-0.50	-0.50	-0.50	-0.50	-0.50
5yr gilt yield													
Upside risk	0.00	0.40	0.45	0.50	0.55	0.60	0.65	0.70	0.70	0.70	0.70	0.70	0.70
Central Case	3.96	3.85	3.80	3.75	3.75	3.75	3.75	3.75	3.75	3.75	3.80	3.80	3.80
Downside risk	0.00	-0.50	-0.60	-0.70	-0.80	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85
10yr gilt yield													
Upside risk	0.00	0.40	0.45	0.50	0.55	0.60	0.65	0.70	0.70	0.70	0.70	0.70	0.70
Central Case	4.52	4.40	4.35	4.30	4.30	4.30	4.30	4.30	4.30	4.30	4.35	4.35	4.35
Downside risk	0.00	-0.50	-0.60	-0.70	-0.80	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85
20yr gilt yield													
Upside risk	0.00	0.40	0.45	0.50	0.55	0.60	0.65	0.70	0.70	0.70	0.70	0.70	0.70
Central Case	5.16	5.00	4.95	4.90	4.90	4.90	4.90	4.90	4.90	4.90	4.95	4.95	4.95
Downside risk	0.00	-0.50	-0.60	-0.70	-0.80	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85
50yr gilt yield													
Upside risk	0.00	0.40	0.45	0.50	0.55	0.60	0.65	0.70	0.70	0.70	0.70	0.70	0.70
Central Case	4.74	4.65	4.60	4.60	4.60	4.60	4.60	4.60	4.60	4.60	4.65	4.65	4.65
Downside risk	0.00	-0.50	-0.60	-0.70	-0.80	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85	-0.85

PWLB Standard Rate = Gilt yield + 1.00%

PWLB Certainty Rate = Gilt yield + 0.80%

PWLB HRA Rate = Gilt yield + 0.40%

National Wealth Fund (NWF) Rate = Gilt yield + 0.40%

Annex 2 – Annual Minimum Revenue Provision Statement 2026/27

Where the Council finances capital expenditure by debt, it must put aside resources to repay that debt in later years. The amount charged to the revenue budget for the repayment of debt is known as Minimum Revenue Provision (MRP), although there has been no statutory minimum since 2008. The Local Government Act 2003 requires the Council to have regard to the former Ministry of Housing, Communities and Local Government's Guidance on Minimum Revenue Provision (the MHCLG Guidance) most recently issued in April 2024.

The broad aim of the MHCLG Guidance is to ensure that capital expenditure is financed over a period that is aligned with that over which the capital expenditure provides benefits.

The MHCLG Guidance requires the Council to approve an Annual MRP Statement each year and provides a number of options for calculating a prudent amount of MRP but does not preclude the use of other appropriate methods. The following statement incorporates options recommended in the Guidance.

MRP is calculated by reference to the capital financing requirement (CFR) which is the total amount of past capital expenditure that has yet to be permanently financed, noting that debt must be repaid and therefore can only be a temporary form of funding. The CFR is calculated from the Authority's balance sheet in accordance with the Chartered Institute of Public Finance and Accountancy's Prudential Code for Capital Expenditure in Local Authorities, 2021 edition.

- For capital expenditure incurred before 1 April 2008 MRP will be determined using the straight-line method by charging the expenditure in equal instalments over 40 years (the estimated weighted average expected useful life of the Council's capital assets).
- For capital expenditure incurred after 31 March 2008 but before 1 April 2025, MRP will be determined by charging the expenditure over an estimated weighted average expected useful life of 40 years as the principal repayment on an annuity with an annual interest rate of 5.28% (40-year PWLB annuity certainty rate at 1 April 2024) starting in the year after an asset becomes operational.
- For capital expenditure incurred after 31 March 2025, MRP will be determined by charging the expenditure over an estimated weighted average expected useful life of 40 years as the principal repayment on an annuity with an annual interest rate for the equivalent PWLB annuity loan effective on 1 April in the year in which MRP becomes payable.
- MRP on expenditure not related to fixed assets but which has been capitalised by regulation or direction will be charged over 20 years.

- For assets acquired by leases or the Private Finance Initiative, MRP will be determined as being equal to the element of the rent or charge that goes to write down the balance sheet liability.
- Where former operating leases have been brought onto the balance sheet due to the adoption of the IFRS 16 Leases accounting standard, and the asset values have been adjusted for accruals, prepayments, premiums and/or incentives, then the annual MRP charges will be adjusted so that the total charge to revenue remains unaffected by the new standard.

Capital loans

- For capital expenditure on loans to third parties which were made primarily for service purposes, the Authority will make nil MRP except as detailed below for expected credit losses. Instead, the Authority will apply the capital receipts arising from the repayments of the loan principal to finance the expenditure in the year they are received.
- For capital loans made on or after 7 May 2024 where an expected credit loss is recognised during the year, the MRP charge in respect of the loan will be no lower than the loss recognised. Where expected credit losses are reversed, for example on the eventual repayment of the loan, this will be treated as an overpayment.
- For capital loans made before 7 May 2024 and for loans where expected credit losses are not applicable, where a shortfall in capital receipts is anticipated, MRP will be charged to cover that shortfall over the remaining life of the assets funded by the loan.

Capital receipts

Proceeds from the sale of capital assets are classed as capital receipts and are typically used to finance new capital expenditure. Where the Authority decides instead to use capital receipts to repay debt and hence reduce the CFR, the calculation of MRP will be adjusted as follows:

- Capital receipts arising on the repayment of principal on capital loans to third parties will be used to lower the MRP charge in respect of the same loans in the year of receipt, if any.
- Capital receipts arising on the repayment of principal on finance lease receivables will be used to lower the MRP charge in respect of the acquisition of the asset subject to the lease in the year of receipt, if any.
- Capital receipts arising from other assets which form an identified part of the Authority's MRP calculations will be used to reduce the MRP charge in respect of the same assets over their remaining useful lives, starting in the year after the receipt is applied.
- Any other capital receipts applied to repay debt will be used to reduce MRP in ten equal instalments starting in the year after receipt is applied.

Annex 3: Glossary of Treasury Management Terms

Annuity	A method of repaying a loan where the cash payment remains constant over the life of the loan, but the proportion of interest reduces and the proportion of principal repayment increases over time. Repayment mortgages and personal loans tend to be repaid by the annuity method.
Balance sheet resources	Arlingclose term for the sum of <i>usable reserves</i> and <i>working capital</i> . Equal to the difference between the <i>loans CFR</i> and the <i>net loans requirement</i> .
Bank Rate	The official interest rate set by the <i>Monetary Policy Committee</i> , and the rate of interest paid by the <i>Bank of England</i> on commercial bank deposits. Colloquially termed the “base rate”.
Bond	A certificate of <i>long-term</i> debt issued by a company, government, or other institution, which is tradable on financial markets.
Bond fund	A <i>collective investment scheme</i> that invests mainly in <i>bonds</i> .
Call account	A <i>deposit</i> account that can be called back, normally on instant access.
Capital	(1) Long-term, as in <i>capital expenditure</i> and <i>capital receipt</i> . (2) Principal, as in <i>capital gain</i> and capital value. (3) Investments in <i>financial institutions</i> that will absorb losses before <i>senior unsecured creditors</i> .
Capital expenditure	Expenditure on the acquisition, creation or enhancement of fixed assets that are expected to provide value for longer than one year, such as property and equipment, plus expenditure defined as capital in legislation such as the purchase of certain investments and expenditure directed by the government to be treated as capital.
Capital finance	Arranging and managing the cash required to finance <i>capital expenditure</i> , and the associated accounting.
Capital financing requirement (CFR)	A local authority’s underlying need to hold debt for capital purposes, representing the cumulative capital expenditure that has been incurred but not yet financed. The CFR increases with <i>capital expenditure</i> and decreases with <i>capital finance</i> and <i>MRP</i> .
Capital receipt	Cash obtained from the sale of an item whose purchase would be <i>capital expenditure</i> . The law only allows local authorities to spend capital receipts on certain items, such as new capital expenditure. They are therefore held in a capital receipts reserve until spent.
Capital strategy	An annual report required by the <i>Prudential Code</i> that sets out a local authorities’ high-level plans for capital expenditure, debt and investments and its <i>Prudential Indicators</i> for the forthcoming financial year.
Cash equivalent	Accounting term for short-term investments readily convertible to cash with an insignificant risk of change in value.
Collective investment scheme	Scheme in which multiple investors collectively hold units or shares. The investment assets in the fund are not held directly by each investor, but as part of a pool (hence these funds are also referred to as ‘pooled funds’).
Commercial investment	An investment whose main purpose is generating income, such as <i>investment property</i> .

Cost of carry	When a loan is borrowed in advance of need, the difference between the interest payable on the loan and the income earned from investing the cash in the interim.
Counterparty	The other party to a loan, investment or other contract.
Counterparty limit	The maximum amount an investor is willing to lend to a <i>counterparty</i> , in order to manage <i>credit risk</i> .
Country limit	The maximum amount an investor is willing to lend to all <i>counterparties</i> based in a foreign country, in order to manage <i>credit risk</i> .
Coupon	The contractual interest rate payable on a <i>bond</i> , as a percentage of the <i>nominal</i> amount. This normally reflects market conditions when the bond was originally issued.
Credit default swap (CDS)	<i>Derivative</i> for swapping <i>credit risk</i> on a particular issuer, similar to an insurance policy where the buyer pays a <i>premium</i> against the risk of default. Also used as an indicator of credit risk: the higher the premium, the higher the perceived risk.
Credit rating	Formal opinion by a <i>credit rating agency</i> of a <i>counterparty's</i> future ability to meet its financial obligations. As it is only an opinion, there is no guarantee that a highly rated organisation will not default.
Credit rating agency	An organisation that publishes <i>credit ratings</i> . The three largest agencies are Fitch, Moody's and Standard & Poor's but there are many smaller ones.
Credit risk	The risk that a <i>counterparty</i> will <i>default</i> on its financial obligations.
DMADF	Debt Management Account Deposit Facility – a facility offered by the <i>DMO</i> enabling local authorities to deposit cash at very low <i>credit risk</i> . Not available in Northern Ireland.
DMO	Debt Management Office – an executive agency of HM Treasury that deals with central government's debt and investments.
EIP	Equal instalments of principal. A method of repaying a loan where the principal is repaid over the life of the loan, in equal instalments. Interest payments reduce over time as the principal is repaid.
Equity fund	A <i>collective investment scheme</i> that mainly invests in company <i>shares</i> .
FCA	Financial Conduct Authority – UK agency responsible for regulating financial markets and the conduct of <i>financial institutions</i> , <i>brokers</i> , <i>custodians</i> , <i>fund managers</i> and <i>treasury management advisors</i> .
Gilt	Bond issued by the UK Government, taking its name from the gilt-edged paper they were originally printed on.
Gilt yield	<i>Yield</i> on <i>gilts</i> . Commonly used as a measure of risk-free long-term interest rates in the UK.
Interest rate risk	The risk that unexpected changes in interest rates cause an unplanned loss, for example by increased payments on borrowing or lower income on investments.
Internal borrowing	A local government term for when actual “external” <i>debt</i> is below the <i>capital financing requirement</i> , indicating that difference has been borrowed from internal resources instead; in reality this is not a form of borrowing.

Liability benchmark	Term in CIPFA's <i>Treasury Management Code</i> which refers to the minimum amount of borrowing required to keep investments at a minimum liquidity level. Used to compare the actual and forecast levels of borrowing.
Liquidity risk	The risk that cash will not be available to meet financial obligations, for example when investments cannot be recalled and new loans cannot be borrowed.
Loans CFR	The <i>capital financing requirement</i> less the sum met by <i>other long-term liabilities</i> ; i.e. the underlying need to borrow for capital purposes.
LOBO	Lender's option borrower's option – a long-term loan where the lender has the option to propose an increase in the interest rate on pre-determined dates. The borrower then has the option to either accept the new rate or repay the loan without penalty. LOBOs increase the borrower's interest rate risk and the loan should therefore attract a lower rate of interest initially.
Market risk	The risk that movements in market variables will have an unexpected impact. Usually split into <i>interest rate risk</i> , <i>price risk</i> and <i>foreign exchange risk</i> .
Maturity	(1) The date when an investment or borrowing is scheduled to be repaid. (2) A type of loan where the principal is only repaid on the maturity date.
Maturity profile	A table or graph showing the amount (or percentage) of debt or investments maturing over a time period.
Monetary Policy Committee (MPC)	Committee of the <i>Bank of England</i> responsible for implementing <i>monetary policy</i> in the UK by changing <i>Bank Rate</i> and <i>quantitative easing</i> with the aim of keeping <i>CPI</i> inflation at around 2%.
Money market fund (MMF)	A <i>collective investment scheme</i> which invests in a range of short-term assets providing high credit quality and high liquidity. Usually refers to <i>CNAV</i> and <i>LVNAV</i> funds with a <i>WAM</i> under 60 days which offer instant access, but the European Union definition extends to include <i>cash plus funds</i> .
MRP	Minimum revenue provision - an annual amount that local authorities are required to set aside and charge to revenue for the repayment of debt associated with capital expenditure. Local authorities are required by law to have regard to government guidance on MRP. Not applicable in Scotland, but see <i>Loans Fund</i> .
Municipal bonds agency	Company that issues <i>bonds</i> in the <i>capital market</i> and lends the proceeds back to local authorities. The bonds are guaranteed by the local authorities.
Net borrowing	<i>Borrowing</i> minus <i>treasury investments</i> .
Net loans requirement	CIPFA term for the forecast amount of borrowing required to generate zero <i>treasury investments</i> .
Other long-term liabilities	<i>Prudential Code</i> term for <i>credit arrangements</i> .
Operational boundary	A <i>prudential indicator</i> showing the most likely, prudent, estimated level of external <i>debt</i> , but not the worst-case scenario. Regular breaches of the operational boundary should prompt management action.

Pension Fund	Ringfenced account for the income, expenditure and investments of the local government pension scheme. Pension fund investments are not considered to be part of <i>treasury management</i> .
Pooled fund	See <i>collective investment scheme</i> .
PRA	Prudential Regulation Authority – the part of the <i>Bank of England</i> that regulates UK banks.
Principal	The amount of money originally lent on a <i>debt</i> instrument.
Private Finance Initiative (PFI)	A government scheme where a private company designs, builds, finances and operates assets on behalf of the public sector, in exchange for a series of payments, typically over 30 years. Counts as a <i>credit arrangement</i> and <i>debt</i> .
Property fund	A <i>collective investment scheme</i> that mainly invests in property. Due to the costs of buying and selling property, including <i>stamp duty land tax</i> , there is usually a significant fee charged on initial investment, or a significant difference between the <i>bid</i> and <i>offer</i> price.
Prudential borrowing	Another term for <i>unsupported borrowing</i> .
Prudential Code	Developed by CIPFA and introduced in April 2004 as a professional code of practice to support local authority capital investment planning within a clear, affordable, prudent and sustainable framework and in accordance with good professional practice. Local authorities are required by law to have regard to the Prudential Code.
Prudential indicators	Indicators required by the <i>Prudential Code</i> and determined by the local authority to define its capital expenditure and asset management framework. They are designed to support and record local decision making in a manner that is publicly accountable.
PWLB	Public Works Loans Board – formerly a statutory body operating within the <i>DMO</i> that lent money from the National Loans Fund to local authorities and other prescribed bodies and collected the repayments. The term now refers to the replacement facility operated by the DMO. Not available in Northern Ireland.
Realised gain or loss	Gain or loss that will not be reversed later, e.g. because the instrument has been sold. See also <i>unrealised gain or loss</i> .
Redemption	The process of withdrawing cash from a <i>collective investment scheme</i> and cancelling the units of shares. Redemptions can be suspended in certain circumstances detailed in the <i>prospectus</i> .
Refinancing risk	The risk that maturing loans cannot, be refinanced, or only at higher than expected interest rates leading to an unplanned loss. Managed by maintaining a smooth <i>maturity profile</i> .
Revenue expenditure	Expenditure to meet the ongoing cost of delivering public services including salaries and the purchase of goods and services, as opposed to <i>capital expenditure</i> .
Service investments	Investments made to promote a local authority's public service objectives, for example a <i>loan</i> to a local charity or <i>shares</i> in a local company.

Strategic funds	<i>Collective investment schemes</i> that are designed to be held for the long-term, comprising <i>strategic bond funds</i> , <i>diversified income funds</i> , <i>equity funds</i> and <i>property funds</i> .
Temporary borrowing	Borrowing with a term of less than one year.
Term deposit	A <i>deposit</i> that is repayable after a fixed period of time.
Treasury investments	Investments made for <i>treasury management</i> purposes, as opposed to <i>commercial investments</i> and <i>service investments</i> .
Treasury management	The management of an organisation's cash flows, investment and borrowing, with a particular focus on the identification, control and management of risk. Specifically excludes the management of pension fund investments.
Treasury management advisor	Regulated firm providing advice on <i>treasury management</i> , <i>capital finance</i> and related issues.
Treasury Management Code (TM Code)	CIPFA's Code of Practice for Treasury Management in the Public Services and Cross-Sectoral Guidance Notes, to which local authorities are required by law to have regard.
Treasury management indicators	Indicators required by the <i>Treasury Management Code</i> to assist in the management of <i>credit risk</i> , <i>interest rate risk</i> , <i>refinancing risk</i> and <i>price risk</i> .
Treasury management strategy	Annual report required by the <i>Treasury Management Code</i> covering the local authority's <i>treasury management</i> plans for the forthcoming year.
Unrealised gain or loss	Gain or loss that may be reversed later, e.g. from <i>marking to market</i> . Also called a paper gain or loss. See also <i>realised gain or loss</i> .
Unsupported borrowing	Borrowing where the cost is self-financed by the local authority. Sometimes called prudential borrowing since it was not permitted until the introduction of the <i>Prudential Code</i> in 2004. See also <i>supported borrowing</i> .
Usable reserves	Resources available to finance future <i>revenue</i> and/or <i>capital expenditure</i> . Some usable reserves are ringfenced by law for certain expenditure such as on schools or council housing.
Vanilla	A simple instrument without any additional features such as <i>embedded derivatives</i> .
Working capital	The cash surplus or deficit arising from the timing differences between income/expenditure in accounting terms and receipts/payments in cash terms.
Yield	A measure of the return on an investment, especially a <i>bond</i> . The yield on a fixed rate bond moves inversely with its price.

Appendix 9

Response to Scrutiny Recommendations

At their meetings, the People and Health Scrutiny Committee (21 January 2026) and Place and Resources Scrutiny Committee (22 January 2026) reviewed the draft proposals for the 2026/27 revenue budget and the assumptions used in developing them and an overview of the proposed savings and efficiencies to be made during the course of the year. The committees raised a series of issues for Cabinet to consider prior to finalising the budget. The table below summarises the issues raised and provides a response to the consideration given.

Matters raised by the People and Health Scrutiny Committee	Response
That Cabinet clarifies what contingency and resilience exists in the proposed 2026/27 budget should pressures exceed assumptions.	As has been seen this year, spend controls would be implemented should in-year pressures exceed the assumptions made in the proposed 2026/27 budget. The paper sets out the total held in contingency, providing a further buffer against unforeseen costs. If both measures proved insufficient, a one-off use of reserves may be necessary to ensure financial stability.
Matters raised by the Place and Resources Scrutiny Committee	Response
That Cabinet address the fees and charges income target from car parking and make the necessary budget adjustments to reflect a realistic saving target given the commitment to freeze parking charges in order to balance the budget.	The “necessary budget adjustment” referred to requires a budget to be reduced elsewhere. It is noted that committee members failed to make a recommendation as to where this shortfall should come from. The exposure arising from the commitment to freeze pay and display parking charges is limited, as the overall fees and charges income target for parking is £0.6m against a total directorate income budget of approximately £50m. It is important to note that this £0.6m income is generated from a range of sources, including permits, enforcement, and pay and display. Therefore, the impact of not increasing pay and display charges only accounts for a

	proportion of the wider parking income streams. As a result no change to the budget assumptions is being made and any shortfall in year will need to be managed accordingly.

Service & Team	Fee Description	£	Notes
Adult Social Care	Day care - Low	30.00	Per session
Adult Social Care	Day care - Medium	35.50	Per session
Adult Social Care	Day care - High	58.50	Per session
Adult Social Care	Day care - Transport	13.00	Per journey
Asset Strategy - Facilities	Cleaning and Caretaking Service - Academies (Apr - Mar)	250.00	
	Core Package		
	From 0 to 35 PPN		
Asset Strategy - Facilities	From 36 to 150 PPN (per PPN)	7.00	Amount x no. of pupils
Asset Strategy - Facilities	From 151 to 250 PPN (per PPN)	7.00	Amount x no. of pupils
Asset Strategy - Facilities	From 251 to 675 PPN (per PPN)	7.00	Amount x no. of pupils
Asset Strategy - Facilities	From 676 to 5,000	4,310.00	
Asset Strategy - Facilities	Cleaning and Caretaking Services - Dorset Council	230.00	
	Maintained Schools and Centres (Apr - Mar)		
	From 0 to 35 PPN		
Asset Strategy - Facilities	From 36 to 150 PPN (per PPN)	7.00	Amount x no. of pupils
Asset Strategy - Facilities	From 151 to 250 PPN (per PPN)	7.00	Amount x no. of pupils
Asset Strategy - Facilities	From 251 to 675 PPN (per PPN)	6.50	Amount x no. of pupils
Asset Strategy - Facilities	From 676 to 5,000	4,240.00	
Asset Strategy - Facilities	Cleaning and Caretaking Services - Non-Dorset Council	250.00	
	Maintained Schools and Centres (Apr - Mar)		
	From 0 to 35 PPN		
Asset Strategy - Facilities	From 36 to 150 PPN (per PPN)	7.00	Amount x no. of pupils
Asset Strategy - Facilities	From 151 to 250 PPN (per PPN)	7.00	Amount x no. of pupils
Asset Strategy - Facilities	From 251 to 675 PPN (per PPN)	7.00	Amount x no. of pupils
Asset Strategy - Facilities	From 676 to 5,000		
Asset Strategy - Maintenance Delivery	Building Maintenance Indemnity Scheme (BMIS) - (Apr - Mar)		Service posts price per site
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - 7 day annual	POA	
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - 5 day annual	POA	
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - 7 day DD	POA	
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - 5 day DD	POA	
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - Under 30 every day annual	POA	
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - Under 30 every day DD	POA	
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - Under 25 every day annual	POA	
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - Under 25 every day DD	POA	
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - 7 day 3 month	POA	
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - 5 day 3 month	POA	
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Season Tickets - Under 18 every day annual	POA	
Asset Strategy - Moors Valley Golf Course	Golf Green Fees - Autumn/ Winter (1st Oct-31st Mar)	POA	
	Weekends and Bank Holidays		
Asset Strategy - Moors Valley Golf Course	Golf Green Fees - Autumn/ Winter (1st Oct-31st Mar)	POA	
	Weekdays		
Asset Strategy - Moors Valley Golf Course	Golf Green Fees - Autumn/ Winter (1st Oct-31st Mar)	POA	
	Under 25s (all days)		

Service & Team	Fee Description	£ Notes
Asset Strategy - Moors Valley Golf Course	Golf Green Fees - Autumn/ Winter (1st Oct-31st Mar) Under 18s (all days)	POA
Asset Strategy - Moors Valley Golf Course	Golf Green Fees - Spring/ Summer (1st Apr-30th Sept) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	Golf Green Fees - Spring/ Summer (1st Apr-30th Sept) Weekdays	POA
Asset Strategy - Moors Valley Golf Course	Golf Green Fees - Spring/ Summer (1st Apr-30th Sept) Under 25s (all days)	POA
Asset Strategy - Moors Valley Golf Course	Golf Green Fees - Spring/ Summer (1st Apr-30th Sept) Under 18s (all days)	POA
Asset Strategy - Moors Valley Golf Course	18 Holes Twilight - Autumn/ Winter (after 1pm) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	18 Holes Twilight - Autumn/ Winter (after 1pm) Weekdays	POA
Asset Strategy - Moors Valley Golf Course	18 Holes Twilight - Autumn/ Winter (after 1pm) Under 25s (all days)	POA
Asset Strategy - Moors Valley Golf Course	18 Holes Twilight - Autumn/ Winter (after 1pm) Under 18s (all days)	POA
Asset Strategy - Moors Valley Golf Course	18 Holes Twilight - Spring/ Summer (1st Apr-30th Sept) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	18 Holes Twilight - Spring/ Summer (1st Apr-30th Sept) Weekdays	POA (after 3pm)
Asset Strategy - Moors Valley Golf Course	18 Holes Twilight - Spring/ Summer (1st Apr-30th Sept) Under 25s (all days)	POA (after 3pm)
Asset Strategy - Moors Valley Golf Course	18 Holes Twilight - Spring/ Summer (1st Apr-30th Sept) Under 18s (all days)	POA (after 3pm)
Asset Strategy - Moors Valley Golf Course	11 Holes - Autumn/ Winter (1st Oct-31st Mar) Weekends and Bank Holidays	POA 11 holes
Asset Strategy - Moors Valley Golf Course	11 Holes - Autumn/ Winter (1st Oct-31st Mar) Weekdays	POA 11 holes
Asset Strategy - Moors Valley Golf Course	11 Holes - Autumn/ Winter (1st Oct-31st Mar) Under 25s (all days)	POA 11 holes
Asset Strategy - Moors Valley Golf Course	11 Holes - Autumn/ Winter (1st Oct-31st Mar) Under 18s (all days)	POA 11 holes
Asset Strategy - Moors Valley Golf Course	11 Holes - Spring/ Summer (1st Apr-30th Sept) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	11 Holes - Spring/ Summer (1st Apr-30th Sept) Weekdays	POA 11 holes
Asset Strategy - Moors Valley Golf Course	11 Holes - Spring/ Summer (1st Apr-30th Sept) Under 25s (all days)	POA 11 holes
Asset Strategy - Moors Valley Golf Course	11 Holes - Spring/ Summer (1st Apr-30th Sept) Under 18s (all days)	POA 11 holes
Asset Strategy - Moors Valley Golf Course	18 Holes Frost Greens - Autumn/ Winter Weekends and Bank Holidays	POA Benchmarking exercise has established pricing structure in keeping with market and comparable courses.
Asset Strategy - Moors Valley Golf Course	18 Holes Frost Greens - Autumn/ Winter (after 1pm) Weekdays	POA 18 hole frost greens - STANDARD not twilight
Asset Strategy - Moors Valley Golf Course	18 Holes Frost Greens - Autumn/ Winter (after 1pm) Under 25s (all days)	POA 18 hole frost greens - STANDARD not twiligh
Asset Strategy - Moors Valley Golf Course	18 Holes Frost Greens Twilight - Autumn/ Winter (after 1pm) Weekends and Bank Holidays	POA 18 hole frost green twilight - after 1pm
Asset Strategy - Moors Valley Golf Course	18 Holes Frost Greens Twilight - Autumn/ Winter (after 1pm) Weekdays	POA 18 hole frost green twilight - after 1pm
Asset Strategy - Moors Valley Golf Course	18 Holes Frost Greens Twilight - Autumn/ Winter (after 1pm) Under 25s (all days)	POA 18 hole frost green twilight - after 1pm

Service & Team	Fee Description	£ Notes
Asset Strategy - Moors Valley Golf Course	11 Holes Frost Greens - Autumn/ Winter (1st Oct-31st Mar) Weekends and Bank Holidays	POA 11 hole frost green - standard
Asset Strategy - Moors Valley Golf Course	11 Holes Frost Greens - Autumn/ Winter (1st Oct-31st Mar) Weekdays	POA 11 hole frost green - standard
Asset Strategy - Moors Valley Golf Course	11 Holes Frost Greens - Autumn/ Winter (1st Oct-31st Mar) Under 25s (all days)	POA 11 hole frost green - standard
Asset Strategy - Moors Valley Golf Course	9 Holes (ONLY if holes 3-11 are closed and player can only play once around the 9 holes) - Autumn/ Winter (1st Oct-31st Mar) - all hours Weekends and Bank Holidays	POA 9 holes only - once round - standard
Asset Strategy - Moors Valley Golf Course	9 Holes (ONLY if holes 3-11 are closed and player can only play once around the 9 holes) - Autumn/ Winter (1st Oct-31st Mar) - all hours Weekdays	POA 9 holes only - once round - standard
Asset Strategy - Moors Valley Golf Course	9 Holes (ONLY if holes 3-11 are closed and player can only play once around the 9 holes) - Autumn/ Winter (1st Oct-31st Mar) - all hours Under 25s (all days)	POA 9 holes only - once round - standard
Asset Strategy - Moors Valley Golf Course	9 Holes (ONLY if holes 3-11 are closed and player can only play once around the 9 holes) - Spring/ Summer (1st Apr-30th Sept) - all hours Weekends and Bank Holidays	POA 9 holes only - once round - standard
Asset Strategy - Moors Valley Golf Course	9 Holes (ONLY if holes 3-11 are closed and player can only play once around the 9 holes) - Spring/ Summer (1st Apr-30th Sept) - all hours Weekdays	POA 9 holes only - once round - standard
Asset Strategy - Moors Valley Golf Course	Groups/Societies - Autumn/ Winter (1st Oct-31st Mar) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	Groups/Societies - Autumn/ Winter (1st Oct-31st Mar) Weekdays	POA
Asset Strategy - Moors Valley Golf Course	Groups/Societies - Spring/ Summer (1st Apr-30th Sept) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	Groups/Societies - Spring/ Summer (1st Apr-30th Sept) Weekdays	POA
Asset Strategy - Moors Valley Golf Course	5 hole pitch & putt and Frisbee Golf - Autumn/ Winter (1st Oct-31st Mar) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	5 hole pitch & putt and Frisbee Golf - Autumn/ Winter (1st Oct-31st Mar) Weekdays	POA
Asset Strategy - Moors Valley Golf Course	5 hole pitch & putt and Frisbee Golf - Spring/ Summer (1st Apr-30th Sept) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	5 hole pitch & putt and Frisbee Golf - Spring/ Summer (1st Apr-30th Sept) Weekdays	POA
Asset Strategy - Moors Valley Golf Course	7 hole (not publicised - beginners pathway only) - Autumn/ Winter (1st Oct-31st Mar) Weekends and Bank Holidays	POA 7 hole
Asset Strategy - Moors Valley Golf Course	7 hole (not publicised - beginners pathway only) - Autumn/ Winter (1st Oct-31st Mar) Weekdays	POA 7 hole
Asset Strategy - Moors Valley Golf Course	7 hole (not publicised - beginners pathway only) - Autumn/ Winter (1st Oct-31st Mar) Under 18s (all days)	POA 7 hole

Service & Team	Fee Description	£ Notes
Asset Strategy - Moors Valley Golf Course	7 hole (not publicised - beginners pathway only) - Spring/ Summer (1st Apr-30th Sept) Weekends and Bank Holidays	POA 7 hole
Asset Strategy - Moors Valley Golf Course	7 hole (not publicised - beginners pathway only) - Spring/ Summer (1st Apr-30th Sept) Weekdays	POA 7 hole
Asset Strategy - Moors Valley Golf Course	7 hole (not publicised - beginners pathway only) - Spring/ Summer (1st Apr-30th Sept) Under 18s (all days)	POA 7 hole
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Club Match Fees - Visiting Players Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Club Match Fees - Visiting Players Weekdays	POA
Asset Strategy - Moors Valley Golf Course	Moors Valley Golf Club Match Fees - Golf Club Major Comps (x 3 per year) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Buggy Hire Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Buggy Hire Weekdays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Buggy Hire Under 25s (all days)	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Buggy Hire (ST Rate) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Buggy Hire (ST Rate) Weekdays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Buggy Hire (ST Rate) Under 25s (all days)	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Buggy Hire (11 hole only Rate - not publicised) Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Buggy Hire (11 hole only Rate - not publicised) Weekdays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Buggy Hire (11 hole only Rate - not publicised) Under 25s (all days)	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Pull Trolley Hire Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Pull Trolley Hire Weekdays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Pull Trolley Hire Under 25s (all days)	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Pull Trolley Hire Under 18s (all days)	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Club Hire Weekends and Bank Holidays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Club Hire Weekdays	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Club Hire Under 25s (all days)	POA
Asset Strategy - Moors Valley Golf Course	Equipment Hire - Golf Club Hire Under 18s (all days)	POA
Asset Strategy - Moors Valley Golf Course	5 hole pitch & putt and frisbee golf - family up to 6 persons	20.00
Assurance	Complaints Advice Service - 1 Year - Maintained Schools 0 - 100 pupils	420.00
Assurance	101 to 350 pupils	450.00

Service & Team	Fee Description	£ Notes
Assurance	351 to 500 pupils	490.00
Assurance	501 to 1,000 pupils	510.00
Assurance	1,000 to 5,000 pupils	550.00
Assurance	Complaints Advice Service - 1 year - Academies	450.00
	0 - 100 pupils	
Assurance	101 to 350 pupils	480.00
Assurance	351 to 500 pupils	510.00
Assurance	501 to 1,000 pupils	540.00
Assurance	1,000 to 5,000 pupils	580.00
Commercial Waste & Strategy - Arboriculture	Tree inspections (hourly rate)	POA
Commercial Waste & Strategy - Arboriculture	Resistograph tests	POA
Commercial Waste & Strategy - Arboriculture	Picus tomograph tests	POA
Commercial Waste & Strategy - Arboriculture	3 man team, vehicle & chipper	POA
Commercial Waste & Strategy - Arboriculture	Tree muncher + driver	POA
Commercial Waste & Strategy - Arboriculture	MEWP hire w/operative	POA
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Adult - 1 hour	9.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Adult - 2 hours	17.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Adult - 3 hours	22.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Adult - All day	27.30
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Child - 1 hour	7.40
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Child - 2 hours	12.60
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Child - 3 hours	16.80
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Child - All day	23.20
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Trailer - 1 hour	7.40
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Trailer - 2 hours	12.60
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Trailer - 3 hours	16.80
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Trailer - All day	23.20
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Tag-a-long - 1 hour	7.40
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Tag-a-long - 2 hours	12.60
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Tag-a-long - 3 hours	16.80
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Tag-a-long - All day	23.10
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Child seat - 1 hour	4.80
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Child seat - 2 hours	7.00

Service & Team	Fee Description	£ Notes
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Child seat - 3 hours	9.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Bicycle Hire - Child seat - All day	10.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Family Ticket (2 adults, 2 kids) - 1 hour	30.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Family Ticket (2 adults, 2 kids) - 2 hours	54.60
Commercial Waste & Strategy - Country Parks & Green Spaces	Family Ticket (2 adults, 2 kids) - 3 hours	71.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Family Ticket (2 adults, 2 kids) - All day	94.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Ranger Session - All ranger-led school sessions (Minimum charge £40 up to 16 kids). Then £2 per child	73.50 Maximum charge for fully booked session
Commercial Waste & Strategy - Country Parks & Green Spaces	Ranger Session - Nature trundle walks	3.50 Per child
Commercial Waste & Strategy - Country Parks & Green Spaces	Ranger Session - Ranger led birthday party	180.00 Minimum fee
Commercial Waste & Strategy - Country Parks & Green Spaces	Ranger Session - Barn Hire (using seasons catering)	240.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Ranger Session - Barn Hire (not using seasons catering)	580.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Fishing - Adult day ticket	6.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Fishing - Senior day ticket	5.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Fishing - Junior day ticket	5.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Adventure Valley - Mini Land Rover session (2 laps)	9.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Adventure Valley - Adventure Golf	9.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Other ranger led holiday activity	8.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Minimum	
Commercial Waste & Strategy - Country Parks & Green Spaces	Maximum	
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Super Off Peak Monday - Friday, November to March outside school holidays	3.00
Commercial Waste & Strategy - Country Parks & Green Spaces	All times	
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Off Peak Monday - Friday, April to October outside of school holidays. Weekends, November to March outside school holidays	4.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Up to 1 hour	
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - 1-2 hours	7.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - 2-4 hours	10.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - 4-5 hours	13.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - 5+ hours	15.00

Service & Team	Fee Description	£ Notes
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Standard	6.00
	Weekends, April - October and Dorset/Hampshire school holidays	
	Up to 1 hour	
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - 1-2 hours	11.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - 2-4 hours	15.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - 4-5 hours	16.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - 5+ hours	17.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Early Weekends	2.50
	All times	
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Minibus Day Charge	47.50
	Peak	
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Standard	31.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Off Peak	23.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Coaches Day Charge	110.00
	Peak	
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Standard	89.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Off Peak	42.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Minibus Permits	100.00
	All hours	
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Off Peak	63.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Parking Permits	84.00
	All hours permit x 1	
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - All hours permit 1+1 car (2 cars registered at same address, only 1 in park at a time).	94.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - All hours permit x 2 (2 cars registered at same address, both can be at park at same time).	110.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Quiet times permit – 1 car	42.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Early Bird Weekender	31.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - Parking Permits - paid monthly by direct debit	9.50
	All hours permit x 1	
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - All hours permit 1+1 car (2 cars registered at same address, only 1 in park at a time).	10.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Car Parks - All hours permit x 2 (2 cars registered at same address, both can be at park at same time).	12.00

Service & Team	Fee Description	£ Notes
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Avon Heath All Hours Permit x 3 car parks	51.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - All Hours permit x 2 - 3 car parks	61.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Walkers FOAH Permit	37.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Max Card Membership	12.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Avon Heath up to 2 hours parking (off peak)	3.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Avon Heath up to 4 hours parking (off peak)	5.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - All day (off peak)	8.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - up to 2 hours parking (peak)	4.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Avon Heath up to 4 hours parking (Standard)	7.10
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - All day (peak)	9.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Children's Treasure Trail	4.20
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Use of Table Tennis	Free
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Use of Petanque Court	Free
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Petanque boules hire	Free
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Den Build Party per child (min 8 children)	12.60
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Minibeast Safari Party per child (min 8 children)	12.60
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Activity Room rental half day	58.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Activity Room rental full day	84.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Avon Heath - Discounted 1/2 day Activity Room when booked with Birthday Party	37.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Parking all day (summer)	7.90
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Parking 4hours (summer)	6.60
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Parking 3 hours (summer)	5.30
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Parking 2 hours (summer)	4.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Parking 1 hour (summer)	2.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Parking all day (winter)	5.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - parking 4hours (winter)	4.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Parking 3 hours (winter)	3.80
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Parking 2 hours (winter)	2.80
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Parking 1 hour (winter)	1.50

Service & Team	Fee Description	£ Notes
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Guided Walks/head	4.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Activity Session Schools/Groups / head	3.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Room hire L/Centre half day	45.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Room hire L/Centre full day	80.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Room hire Belvedere half day)	235.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Room hire Belvedere full day)	430.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Gallery Hire (all day 9am-5pm)	690.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Durlston Country Park - Gallery Hire (evening (6pm – 10.30pm)	950.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - FoT membership	42.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Charcoal	10.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Charcoal to DC sites	7.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Biocharcoal	6.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Biocharcoal to DC ites	4.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Cabin Hire 1st Hour	12.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Cabin Hire 2nd Hour	8.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Cabin Hire Full Day	55.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - FSA up to 8 children	12.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - price per child after 8 (Max 12)	2.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Thorncombe Parking 1 Hour	1.50
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Thorncombe Parking Up to 2 Hours	3.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Thorncombe Parking Up to 4 Hours	5.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Thorncombe Parking Up to 8 Hours	8.00
Commercial Waste & Strategy - Country Parks & Green Spaces	Thorncombe Woods - Thorncombe Parking All Day	15.00
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - retail	29.65
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - retail	37.80
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - retail	54.85
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - retail	57.30
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - retail	59.55
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - retail	59.55

Service & Team	Fee Description	£ Notes
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - retail	80.65
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - retail	58.60
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - trade	24.50
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - trade	49.75
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - trade	57.30
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - trade	57.00
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - other	12.00
Commercial Waste & Strategy - Fleet Services	Vehicle MOT's - other	23.50
Commercial Waste & Strategy - Fleet Services	Vehicle repairs & maintenance	80.50
Commercial Waste & Strategy - Fleet Services	Vehicle servicing	80.50
Commercial Waste & Strategy - Fleet Services	Vehicle fabrication	80.50
Commercial Waste & Strategy - Fleet Services	Vehicle inspections	80.50
Commercial Waste & Strategy - Fleet Services	Minibus inspection scheme for schools and academies	470.00
Commercial Waste & Strategy - Fleet Services	Minibus operating service	Fixed price all sites
Commercial Waste & Strategy - Grounds Services	Grounds and Sports Field Maintenance	Service posts price per site
Commercial Waste & Strategy - Grounds Services	Grounds Maintenance (Academy) - Core Package - Sep - Aug	Service posts price per site
Commercial Waste & Strategy - Waste	Garden Waste wheelie bin per annum	74.00
Commercial Waste & Strategy - Waste	Bin charges	These are one-off fee's (apart from the sacks which are annual fees) for the delivery of the waste containers. All waste containers remain the property of Dorset Council.
Commercial Waste & Strategy - Waste	Full set of containers for a newly built property or redeveloped property	85.50
Commercial Waste & Strategy - Waste	Bigger bin for families of 5 or more	51.00
Commercial Waste & Strategy - Waste	Additional sacks for children in nappies	24.00
Commercial Waste & Strategy - Waste	Trade Waste	POA Variable charging now applied
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Day visits - up to 20 pupils	420.00
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Day visits - 21 - 33 pupils	593.00
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Day visits - 34 - 44 pupils	791.00
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Day visits - 45 - 66 pupils	1,185.00
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Residential visits - Tuition	593.00
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Residential visits - Facilities Charge	182.00

Service & Team	Fee Description	£ Notes
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Residential visits - Residential	35.00 Per child, per night
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Residential visits - Outreach Roundhouse 4m	9,695.00 Plus travel for 2 tutors
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Residential visits - Outreach Roundhouse 5m	14,835.00 Plus travel for 2 tutors
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Residential visits - Outreach Roundhouse 6m	19,830.00 Plus travel for 2 tutors
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Outreach/Day visit - option 1 (up to 40 students)	593.00 Plus travel for 2 tutors
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Outreach/Day visit - option 2 (41 - 60 students)	746.00 Plus travel for 2 tutors
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Outreach/Day visit - option 3 (61 - 90 students)	924.00 Plus travel for 2 tutors
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Private hire - whole weekend	3,750.00 VAT not applicable on some hires
Commissioning, Quality & Partnerships - Outdoor Education	ATC - 1 day weekend with overnight stay	1,875.00 VAT not applicable on some hires
Commissioning, Quality & Partnerships - Outdoor Education	ATC - 1 day hire - 9am to 6pm	940.00 VAT not applicable on some hires
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Weekdays during DC school holidays - 1 day hire 9am to 6pm	940.00 VAT not applicable on some hires
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Weekdays during DC school holidays - 1 day weekday hire with overnight stay	1,875.00 VAT not applicable on some hires
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Re-enactment hire - per person, per night	32.50 Minimum charge £845
Commissioning, Quality & Partnerships - Outdoor Education	Carey OEC - Room hire - classroom or cabin hire	65.50
Commissioning, Quality & Partnerships - Outdoor Education	Carey OEC - Tea/coffee & biscuits per person per day	3.70
Commissioning, Quality & Partnerships - Outdoor Education	Carey OEC - Lunch plus tea/coffee throughout day per person per day	10.50
Commissioning, Quality & Partnerships - Outdoor Education	Carey OEC - Alternative provision per 4 hour session	336.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Camping - per person per night	8.50
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Room hire - games hall/large classroom	135.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Room hire - lab/small classroom	125.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Room hire - library	70.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Room hire - packed lunch plated up (per person)	12.50
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Room hire - self serve refreshments (per person)	5.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Individual charges (BCP & out of county - Up to & including Y11) - Bed & Breakfast	48.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Individual charges (BCP & out of county - Up to & including Y11) - breakfast	8.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Individual charges (BCP & out of county - Up to & including Y11) - packed lunch	7.50
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Individual charges (BCP & out of county - Up to & including Y11) - dinner / lunch	13.50
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - BCP & out of county - A Level - Bed & Breakfast	52.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - BCP & out of county - A Level - breakfast	10.00

Service & Team	Fee Description	£ Notes
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - BCP & out of county - A Level - packed lunch	9.75
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - BCP & out of county - A Level - dinner / lunch	16.50
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Adults & University Groups - Bed & Breakfast	57.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Adults & University Groups - breakfast	12.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Adults & University Groups - packed lunch	11.50
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Adults & University Groups - dinner / lunch	18.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Residential Visits - Non-DC secondary schools, adults & university groups. High season per person per night Y7 - Y13	85.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Residential Visits - Non-DC schools, adults & university groups. High season per person per night. Adults & University Groups	87.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Residential Visits - Non-DC secondary schools, adults & university groups. Low season per person per night Y7 - Y13	74.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Residential Visits - Non-DC schools, adults & university groups. Low season per person per night. Adults & University Groups	82.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Minimum facilities charge/residential tuition. Minimum one session per day	226.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Mileage (use of minibus)	3.70
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Day visit	Price on application
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Non-DC Primary Schools, 2 night residential High season. Yr 3-6	184.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Non-DC Primary Schools, 2 night residential Low season. Yr 3-6	164.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Non-DC Primary Schools, 1 night residential High season. Yr 3-6	101.00
Commissioning, Quality & Partnerships - Outdoor Education	Leeson House - Non-DC Primary Schools, 1 night residential Low season. Yr 3-6	90.00
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - School / Youth Group Sessions - Up to 3 hrs - One Activity	260.40
Commissioning, Quality & Partnerships - Outdoor Education	Adventure sessions - WOEC staff & equipment 3 hrs	
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Corporate / Adult Group Sessions - Up to 3 hrs - One Activity	308.70
Commissioning, Quality & Partnerships - Outdoor Education	Gold Activity Package - WOEC staff & equipment	
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Hire of Equipment and Facilities - Main Hall hire	28.35
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Hire of Equipment and Facilities - Hub hire (Marine Room)	25.83
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Hire of Equipment and Facilities - Hub hire (Ocean Room)	33.39
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Hire of Equipment and Facilities - Hub hire (Marine & Ocean Room)	40.32
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Overnight accommodation - camping in the hall	21.42
Commissioning, Quality & Partnerships - Outdoor Education	SWMLTS training and assessment courses - SWMLTS training and assessment courses - Coastal & Countryside blended	255.00

Service & Team	Fee Description	£ Notes
Commissioning, Quality & Partnerships - Outdoor Education	SWMLTS training and assessment courses - SWMLTS training and assessment courses - Summer Moorland Leader training and assessment courses	255.00
Commissioning, Quality & Partnerships - Outdoor Education	Educational Visits Co-ordinator training courses - Update Course	132.00
Commissioning, Quality & Partnerships - Outdoor Education	Educational Visits Co-ordinator training courses - Full Training Course	220.00
Commissioning, Quality & Partnerships - Outdoor Education	Offsite events and adventurous activities support - MAINTAINED SCHOOLS	95.00 Minimum fee
Commissioning, Quality & Partnerships - Outdoor Education	Offsite events and adventurous activities support - MAINTAINED SCHOOLS	750.00 Maximum fee
Commissioning, Quality & Partnerships - Outdoor Education	Offsite events and adventurous activities support - ACADEMIES	110.00 Minimum fee
Commissioning, Quality & Partnerships - Outdoor Education	Offsite events and adventurous activities support - ACADEMIES	840.00 Maximum fee
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - School/youth group sessions. Adventure+ WOEC staff & equipment 4 hours	663.60 2:12 ratio, coasteer, crag, abseil
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - School/youth group sessions. Weekly lessons - 3 hrs per week bookable by half term	189.60 1:8 ratio (booked 8 per session)
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Corporate/adult group sessions. Adventure+ - WOEC staff & equipment 4 hrs	617.40 1:8 ratio (booked 8 per session)
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Hire of equipment and facilities. Extra instructor per hour AP only 2:1	50.40
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Activity party - 2hrs of activities & 1hr room hire. Landrovers anytime, 3 hrs	220.00
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Activity party - Evening 2hrs. 1.5hrs activity & .5hr room hire	173.80
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Activity party - Evening 1hr of activities & no room hire.	139.70
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Junior Activity Club - 1 hrs session	69.30 1:8 min six sessions - £11.55 per session
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Junior Activity Club - 2 hrs session	100.80 1:8 min six sessions - £16.80 per session
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Junior Activity Club - 3 hrs session	113.40 1:8 min six sessions - £18.90 per session
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Adult Activity Club - 2 hr session	126.00 1:8 min six sessions - £21 session
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Adult Activity Club - 3 hr session	189.00 1:8 min six sessions - £31.50 session
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Wild Session - half day multi activity	27.83 1:12 ratio Mega SUP, Rock Hop and on site
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Wild Session - full day multi activity	55.65 1:12 ratio Mega SUP, Rock Hop and on site
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - One Day Paddlesports Courses	136.50
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Two Day Paddlesport Instructor Development Courses	273.00
Commissioning, Quality & Partnerships - Outdoor Education	Weymouth OEC - Bespoke Tuition 1:1 or 1:2 min 3 hrs, priced per person	42.00
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Regular hirer day rate, 9am - midnight	600.00 Minimum of 3 hires per year.
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Regular hirer overnight with public camping rate, must vacate by 9am	895.00 Minimum of 3 hires per year.
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Regular hirer overnight with public camping rate, must vacate by midday	1,155.00 Minimum of 3 hires per year.
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Public open weekend adult charge	11.00
Commissioning, Quality & Partnerships - Outdoor Education	ATC - Public open weekend child charge	5.50

Service & Team	Fee Description	£ Notes
Community & Public Protection - Crematorium & Cemetary Fees	Crematorium Fee for Person over 18 years old (including Medical Referees Fee, DeNOx, Digital Music System, Biodegradable Cremated Remains Container & Cremation Certificate)	1,049.00
Community & Public Protection - Crematorium & Cemetary Fees	Reflection Service - Reduced Service Fee for Person over 18 years old (including Medical Referees Fee, DeNOx, Digital Music System, Biodegradable Cremated Remains Container & Cremation Certificate)	799.00
Community & Public Protection - Crematorium & Cemetary Fees	Cremation Fee Stillborn after 24 weeks (unattended)	367.50
Community & Public Protection - Crematorium & Cemetary Fees	Cremation Fee & Standard attended service for Stillborn after 24 weeks - under 12	735.00
Community & Public Protection - Crematorium & Cemetary Fees	Cremation Fee & Standard attended service for 12-17 years	1,049.00
Community & Public Protection - Crematorium & Cemetary Fees	POC	157.50
Community & Public Protection - Crematorium & Cemetary Fees	NVF	100.00
Community & Public Protection - Crematorium & Cemetary Fees	Body Part	157.50
Community & Public Protection - Crematorium & Cemetary Fees	Direct Cremation (including Medical Referees Fee, DeNOx, Digital Music System, Biodegradable Cremated Remains Container & Cremation Certificate)	600.00
Community & Public Protection - Crematorium & Cemetary Fees	Direct Cremation - Attended (including Medical Referees Fee, DeNOx, Digital Music System, Biodegradable Cremated Remains Container & Cremation Certificate)	680.00
Community & Public Protection - Crematorium & Cemetary Fees	Additional chapel time slot	400.00
Community & Public Protection - Crematorium & Cemetary Fees	Use of Crematorium Chapel for Memorial Service	525.00
Community & Public Protection - Crematorium & Cemetary Fees	Ashes available within express time frame	52.50
Community & Public Protection - Crematorium & Cemetary Fees	Fee for splitting ashes	21.00
Community & Public Protection - Crematorium & Cemetary Fees	Cremated Remains - Retention at crematorium per month (after 1st month)	44.00
Community & Public Protection - Crematorium & Cemetary Fees	Assistance with scattering or of remains (Bereavement Services team member to assist & provide reading if required)	37.00
Community & Public Protection - Crematorium & Cemetary Fees	Cremated Remains - Scattering of (if not cremated at Weymouth Crematorium)	63.00
Community & Public Protection - Crematorium & Cemetary Fees	Cremated Remains - duplicate copy of cremation certificate	30.00
Community & Public Protection - Crematorium & Cemetary Fees	Weymouth Crematorium Burial Ground - Internment Fee for Cremated Remains	241.50
Community & Public Protection - Crematorium & Cemetary Fees	Weymouth Crematorium Burial Ground - Use of Crematorium Chapel for Burial Service	525.00
Community & Public Protection - Crematorium & Cemetary Fees	Exclusive Rights of Burial for 30 years for applicants living within Dorset Council Boundary (all cremated remains sections - including the right to erect a memorial)	1,018.50
Community & Public Protection - Crematorium & Cemetary Fees	Exclusive Rights of Burial for 30 years for deceased living outside Dorset Council Boundary and applicants living outside Dorset Council Boundary (all cremated remains sections - including the right to erect a memorial)	2,037.00
Community & Public Protection - Crematorium & Cemetary Fees	Exclusive Rights of Burial Renewal for 25 years for applicants living within Dorset Council Boundary	829.50

Service & Team	Fee Description	£ Notes
Community & Public Protection - Crematorium & Cemetary Fees	Exclusive Rights of Burial Renewal for 25 years for applicants living outside Dorset Council Boundary	1,659.00
Community & Public Protection - Crematorium & Cemetary Fees	Transfer of EROB - Level 1	61.00
Community & Public Protection - Crematorium & Cemetary Fees	Transfer of EROB - Level 2	92.50
Community & Public Protection - Crematorium & Cemetary Fees	Transfer of EROB - Level 3	130.00
Community & Public Protection - Crematorium & Cemetary Fees	Grave Deed Duplicate	30.00
Community & Public Protection - Crematorium & Cemetary Fees	Right to Erect a memorial (where permitted & of approved design - graves purchased before 1st June 2004)	273.00
Community & Public Protection - Crematorium & Cemetary Fees	Right to Erect a memorial - Approval for additional inscription or change of a design of memorial	126.00
Community & Public Protection - Crematorium & Cemetary Fees	Book of Remembrance - Entry Per Line 2, 5 or 8 lines	55.00
Community & Public Protection - Crematorium & Cemetary Fees	Book of Remembrance - Illustration at above entry (5 lines minimum)	147.00
Community & Public Protection - Crematorium & Cemetary Fees	Book of Remembrance - Memorial card (excluding inscription)	15.00
Community & Public Protection - Crematorium & Cemetary Fees	Book of Remembrance - Miniature Books (excluding inscription)	50.00
Community & Public Protection - Crematorium & Cemetary Fees	Book of Remembrance - Inscription in miniature book/memorial card Per Line (minimum of 2 lines)	28.00
Community & Public Protection - Crematorium & Cemetary Fees	Book of Remembrance - Illustration on card or miniature book	147.00
Community & Public Protection - Crematorium & Cemetary Fees	Leather Recordia Plaques for 5 years - Single Plaque	262.50
Community & Public Protection - Crematorium & Cemetary Fees	Leather Recordia Plaques for 5 years - Double Plaque	357.00
Community & Public Protection - Crematorium & Cemetary Fees	Leather Recordia Plaques for 5 years - Renewal after initial period (additional 5 years)	147.00
Community & Public Protection - Crematorium & Cemetary Fees	Memorial Vase & Tablet for 15 years - White marble vase with inscribed black granite tablet	672.00
Community & Public Protection - Crematorium & Cemetary Fees	Memorial Vase & Tablet for 15 years - White marble vase with inscribed black granite tablet - Renewal after initial period (for an additional 10 years)	273.00
Community & Public Protection - Crematorium & Cemetary Fees	Memorial Vase & Tablet for 15 years - York Stone vase with inscribed black granite tablet (Infant section)	252.00
Community & Public Protection - Crematorium & Cemetary Fees	Memorial Vase & Tablet for 15 years - York Stone vase with inscribed black granite tablet (Infant section) - Renewal after initial period (for an additional 10 years)	115.50
Community & Public Protection - Crematorium & Cemetary Fees	Memorial Rose/Tree/Shrub & Plaque including 5 years maintenance (maximum of 6 lines of 20 letters per line)	441.00
Community & Public Protection - Crematorium & Cemetary Fees	Memorial Rose/Tree/Shrub - Renewal after initial period (additional 5 years)	231.00
Community & Public Protection - Crematorium & Cemetary Fees	Memorial Rose/Tree/Shrub - Additional/Replacement Plaque	66.00
Community & Public Protection - Crematorium & Cemetary Fees	Bronze Plaques on Cloisters for 50 years - Inscribed (maximum of 100 letters)	766.50
Community & Public Protection - Crematorium & Cemetary Fees	Bronze Plaque - Repositioning of plaque	126.00
Community & Public Protection - Crematorium & Cemetary Fees	Stone Tablet on Memorial Wall for 50 years - Crown Stone Tablet inscribed (maximum of 66 letters)	745.50
Community & Public Protection - Crematorium & Cemetary Fees	Stone Tablet on Memorial Wall - Black Polished Granite Tablet	745.50
Community & Public Protection - Crematorium & Cemetary Fees	Stone Tablet on Memorial Wall - Blank Tablet	409.50

Service & Team	Fee Description	£ Notes
Community & Public Protection - Crematorium & Cemetary Fees	Stone Tablet on Memorial Wall - Subsequent inscription (maximum of 66 letters)	462.00
Community & Public Protection - Crematorium & Cemetary Fees	Stone Tablet on Memorial Wall - Repositioning of tablet	126.00
Community & Public Protection - Crematorium & Cemetary Fees	Engraved Stone Boulders for 15 years - 4 lines of inscription on boulder	829.50
Community & Public Protection - Crematorium & Cemetary Fees	Engraved Stone Boulders for 15 years - 6 lines of inscription on boulder	955.50
Community & Public Protection - Crematorium & Cemetary Fees	Engraved Stone Boulders for 15 years - 8 lines of inscription on boulder	1,113.00
Community & Public Protection - Crematorium & Cemetary Fees	Memorial Bench 10-year lease	2,250.00
Community & Public Protection - Crematorium & Cemetary Fees	Memorial Bench 10-year renewal (only available after the initial 10 years)	2,050.00
Community & Public Protection - Crematorium & Cemetary Fees	Memorial Bench 5-year renewal (only available after the initial 10 years)	1,075.00
Community & Public Protection - Crematorium & Cemetary Fees	Shared memorial bench (up to 18 plaques) - 5 year lease	250.00
Community & Public Protection - Crematorium & Cemetary Fees	Sanctum 2000 for 20 years - above ground vaults with first 80 engraved & gilded letter free	2,478.00
Community & Public Protection - Crematorium & Cemetary Fees	Sanctum 2000 for 20 years - above ground vaults extra engraving & gilding per letter	5.00
Community & Public Protection - Crematorium & Cemetary Fees	Slideshow	52.00 Up to 25 photos
Community & Public Protection - Crematorium & Cemetary Fees	Music Tribute	77.00 Up to 25 photos
Community & Public Protection - Crematorium & Cemetary Fees	Themed tribute	95.00 Up to 25 photos
Community & Public Protection - Crematorium & Cemetary Fees	Family Supplied Tribute	34.00
Community & Public Protection - Crematorium & Cemetary Fees	Personalisation	22.00
Community & Public Protection - Crematorium & Cemetary Fees	Extra single photo	10.00
Community & Public Protection - Crematorium & Cemetary Fees	Extra tribute photo	22.00 For each extra 25 photos on a Visual Tribute
Community & Public Protection - Crematorium & Cemetary Fees	Late fees	22.00 A late fee may be applied when amendments are requested after the content submission deadlines
Community & Public Protection - Crematorium & Cemetary Fees	Live streamed service	56.00
Community & Public Protection - Crematorium & Cemetary Fees	Keepsake - digital download (add on)	10.00
Community & Public Protection - Crematorium & Cemetary Fees	Keepsake - digital download (stand alone)	50.00
Community & Public Protection - Crematorium & Cemetary Fees	Keepsake - DVD or USB	55.00
Community & Public Protection - Crematorium & Cemetary Fees	Keepsake - DVD or USB (per additional copy)	32.00
Community & Public Protection - Crematorium & Cemetary Fees	Keepsake - video book	100.00
Community & Public Protection - Crematorium & Cemetary Fees	Keepsake - video book (per additional copy)	75.00
Community & Public Protection - Crematorium & Cemetary Fees	Keepsake - memory box	130.00
Community & Public Protection - Crematorium & Cemetary Fees	Keepsake - memory box (per additional copy)	100.00
Community & Public Protection - Environmental Protection	Works in Default	86.00 Per hour

Service & Team	Fee Description	£ Notes
Community & Public Protection - Environmental Protection	Provision of relevant information under the Environmental Information Regulations	130.00
Community & Public Protection - Environmental Protection	PWS Sampling	140.00
Community & Public Protection - Environmental Protection	PWS Admin and inspection charge following Service of Notices	86.00 Per hour
Community & Public Protection - Environmental Protection	Stray dog fee including Statutory fine	180.00 Including statutory and admin fees
Community & Public Protection - Environmental Protection	Repatriation Fee for stray dogs	42.00 Per hour
Community & Public Protection - Environmental Protection	Daily kennelling fee	Dependent upon the kennel used
Community & Public Protection - Environmental Protection	Vet administration fee for dog entering kennels (for the treatment and prevention of worms, fleas and mange)	Dependent upon vet used
Community & Public Protection - Environmental Protection	Standard Animal License fees inspection charge	480.00 Plus dog breeding and riding school vet fees
Community & Public Protection - Environmental Protection	Standard Animal License fees	58.50
Community & Public Protection - Environmental Protection	Standard Animal License variation fee	180.00
Community & Public Protection - Environmental Protection	Dangerous Wild Animals licence - initial application	590.00 Plus vet fees
Community & Public Protection - Environmental Protection	Zoos licence - initial application	590.00 Plus vet fees
Community & Public Protection - Environmental Protection	Pre application planning advice (max of 2 hrs work)	180.00
Community & Public Protection - Environmental Protection	Minor variation to animal licence (without visit)	26.00 Per animal, max 4 animals
Community & Public Protection - Environmental Protection	Primate Licence application	590.00 Plus Vet fees
Community & Public Protection - Environmental Protection	Variation / Compliance visit	228.00
Community & Public Protection - Environmental Protection	PWS small supply	368.00 Further details found on website
Community & Public Protection - Environmental Protection	PWS Medium supply	460.00 Further details found on website
Community & Public Protection - Environmental Protection	PWS Large Supply	521.00 Further details found on website
Community & Public Protection - Food Safety & Port Health	Advisory visits to food businesses (3.5 hrs)	270.00
Community & Public Protection - Food Safety & Port Health	Food condemnation certificates - Site visit, assessment and admin (per hour)	86.00
Community & Public Protection - Food Safety & Port Health	Advice for Food Hygiene, Health & Safety or Port Health (per hour)	86.00
Community & Public Protection - Food Safety & Port Health	Primary Authority VAT Exempt - Hourly Rate (minimum 10 hours)	86.00
Community & Public Protection - Food Safety & Port Health	Ear Piercing Licences & Registrations - PREMISES	130.00
Community & Public Protection - Food Safety & Port Health	Ear Piercing Licences & Registrations - PERSON	91.50
Community & Public Protection - Food Safety & Port Health	Electrolysis Licences & Registrations - PREMISES	130.00
Community & Public Protection - Food Safety & Port Health	Electrolysis Licences & Registrations - PERSON	98.00
Community & Public Protection - Food Safety & Port Health	Tattooing Licences & Registrations - PREMISES	170.00
Community & Public Protection - Food Safety & Port Health	Tattooing Licences & Registrations - PERSON	140.00

Service & Team	Fee Description	£	Notes
Community & Public Protection - Food Safety & Port Health	Cosmetic Piercing Licences & Registrations - PREMISES	170.00	
Community & Public Protection - Food Safety & Port Health	Cosmetic Piercing Licences & Registrations - PERSON	140.00	
Community & Public Protection - Food Safety & Port Health	Acupuncture Licences & Registrations - PREMISES	140.00	
Community & Public Protection - Food Safety & Port Health	Acupuncture Licences & Registrations - PERSON	105.00	
Community & Public Protection - Food Safety & Port Health	Transfer/Amendment of Personal Operators Registration for Skin Piercing	35.00	
Community & Public Protection - Food Safety & Port Health	Export Health Certificates per consignment (Fishery Products / Composite Egg Products)	120.00	Plus travel & inspection as required
Community & Public Protection - Food Safety & Port Health	Re-score request for National Food Hygiene Rating Scheme	270.00	
Community & Public Protection - Food Safety & Port Health	Ship Sanitation Inspection Charges up to 1000 Gross Tonnage of Vessel	150.00	Set by Association of Port Health authorities
Community & Public Protection - Food Safety & Port Health	Ship Sanitation Inspection Charges 1001-3000 Gross Tonnage of Vessel	200.00	Set by Association of Port Health authorities
Community & Public Protection - Food Safety & Port Health	Ship Sanitation Inspection Charges 3001-10000 Gross Tonnage of Vessel	305.00	Set by Association of Port Health authorities
Community & Public Protection - Food Safety & Port Health	Ship Sanitation Inspection Charges 10001-20000 Gross Tonnage of Vessel	385.00	Set by Association of Port Health authorities
Community & Public Protection - Food Safety & Port Health	Ship Sanitation Inspection Charges 20001-30000 Gross Tonnage of Vessel	490.00	Set by Association of Port Health authorities
Community & Public Protection - Food Safety & Port Health	Ship Sanitation Inspection Charges over 30000 Gross Tonnage of Vessel	560.00	Set by Association of Port Health authorities
Community & Public Protection - Food Safety & Port Health	Ship Sanitation Inspection Charges Vessels with 50-1000 Persons	560.00	Set by Association of Port Health authorities
Community & Public Protection - Food Safety & Port Health	Ship Sanitation Inspection Charges Vessels with over 1000 Persons	955.00	Set by Association of Port Health authorities
Community & Public Protection - Food Safety & Port Health	Ship Sanitation Inspection Charges Extension	115.00	Set by Association of Port Health authorities
Community & Public Protection - Food Safety & Port Health	Bacteriological ships water sampling (plus analytical lab charge)	120.00	
Community & Public Protection - Food Safety & Port Health	Legionella ships water sampling (plus analytical lab charge)	130.00	
Community & Public Protection - Food Safety & Port Health	Export Certificates per consignment (Products Not Of Animal Origin)	90.00	
Community & Public Protection - Licensing (Non-Public Health)	Adult Gaming Centres - Annual fee	670.00	* Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Adult Gaming Centres - Application for Provisional Statement	1,340.00	* Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Adult Gaming Centres - Application for Re-Instalment	1,140.00	* Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Adult Gaming Centres - Application to Transfer	850.00	* Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Adult Gaming Centres - Application to Vary	970.00	* Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Adult Gaming Centres - Change of Circumstances	50.00	* Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Adult Gaming Centres - Copy Licence	25.00	* Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Adult Gaming Centres - Licence Application (Provisional Statement Holders)	790.00	* Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Adult Gaming Centres - New Application	1,900.00	* Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Betting Premises (excluding Tracks) - Application to Transfer	850.00	* Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis

Service & Team	Fee Description	£ Notes
Community & Public Protection - Licensing (Non-Public Health)	Tracks - Application for Re-Instalment	910.00 * Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Tracks - Application to Vary	850.00 * Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Tracks - Change of Circumstances	50.00 * Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Tracks - Copy Licence	25.00 * Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Tracks - Licence Application (Provisional Statement Holders)	620.00 * Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Tracks - New Application	1,550.00 * Maximum fee chargeable set by statute - fees challengeable / justifiable cost recovery basis
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Vehicle - New Vehicle Fee	200.00
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Vehicle - New Vehicle Fee (Weymouth Vehicles)	260.00
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Vehicle - Renewal Fee	200.00
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Vehicle - Renewal Fee (Weymouth)	240.00
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Vehicle - Plate Holder	16.00 £7.50 for plate holder + £6.50 for stick on bracket
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Vehicle - Replacement Plate	28.00
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Vehicle - Temporary Plate (Accident related)	83.00
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Driver - New Driver 3 year licence	210.00 Plus DBS fee to provider, Medical Fee to provider, Driving Assessment Fees & Safeguarding Certificate Fees
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Driver - Renewal 3 year licence	150.00 Plus DBS fee to provider, Medical Fee to provider, Driving Assessment Fees & Safeguarding Certificate Fees
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Driver - New Driver 1 year licence	180.00 Plus DBS fee to provider, Medical Fee to provider, Driving Assessment Fees & Safeguarding Certificate Fees
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Driver - Renewal 1 year licence	120.00 Plus DBS fee to provider, Medical Fee to provider, Driving Assessment Fees & Safeguarding Certificate Fees
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Driver - Replacement Badge	17.00
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Operator - 5 year licence	440.00
Community & Public Protection - Licensing (Non-Public Health)	Taxi - Operator - 1 year licence	130.00
Community & Public Protection - Licensing (Non-Public Health)	Subsequent Knowledge Test	55.50
Community & Public Protection - Licensing (Non-Public Health)	Hackney Element of Knowledge Test Only	11.50
Community & Public Protection - Licensing (Non-Public Health)	Boats - Self Drive - motor	120.00
Community & Public Protection - Licensing (Non-Public Health)	Boats - Boatman	120.00
Community & Public Protection - Licensing (Non-Public Health)	Boats - rowing	58.00
Community & Public Protection - Licensing (Non-Public Health)	Scrap Metal - Collector Licence	710.00
Community & Public Protection - Licensing (Non-Public Health)	Scrap Metal - Site Licence	920.00

Service & Team	Fee Description	£	Notes
Community & Public Protection - Licensing (Non-Public Health)	Sex Establishments - first - variation	940.00	
Community & Public Protection - Licensing (Non-Public Health)	Sex Establishment Renewal	940.00	
Community & Public Protection - Licensing (Non-Public Health)	Fixed Penalty Notices- Waste enforcement - Flytipping	400.00	This is the maximum penalty (Government recommended default is £200). Our early payment discount is £200
Community & Public Protection - Licensing (Non-Public Health)	Fixed Penalty Notices- Waste enforcement - Depositing litter	100.00	Max. fixed penalty is £150, default fixed penalty (advised by Government) is £100. Our early payment discount is £75
Community & Public Protection - Licensing (Non-Public Health)	Fixed Penalty Notices- Waste enforcement - Failure to produce a waste carriers licence	300.00	Max fixed penalty is £300, our early payment charge is £180
Community & Public Protection - Licensing (Non-Public Health)	Fixed Penalty Notices- Waste enforcement - Failure to produce waste transfer note (commercial)	300.00	Max fixed penalty is £300, our early payment charge is £180
Community & Public Protection - Licensing (Non-Public Health)	Fixed Penalty Notices- Waste enforcement - Failure to produce waste transfer notes (householder)	200.00	Max fixed penalty is £200, our early payment is £120
Community & Public Protection - Licensing (Non-Public Health)	Fixed Penalty Notices- Waste enforcement - Abandoned vehicle	200.00	Max fixed penalty notice is £200, our early payment is £150
Community & Public Protection - Licensing (Non-Public Health)	Fixed Penalty Notices- Waste enforcement - Failure to comply with a Community Protection Notice	100.00	Max fixed penalty is £100, our early payment discount is £75
Community & Public Protection - Licensing (Non-Public Health)	New Pavement Licence (2 years)	500.00	
Community & Public Protection - Licensing (Non-Public Health)	Renew Pavement Licence (2 years)	350.00	
Community & Public Protection - Licensing (Non-Public Health)	Street Trading - Application	84.00	
Community & Public Protection - Licensing (Non-Public Health)	Street Trading - pitch fee - daily rate	140.00	
Community & Public Protection - Licensing (Non-Public Health)	Street Trading - pitch fee - weekly rate	420.00	
Community & Public Protection - Licensing (Non-Public Health)	Street Trading - pitch fee - monthly rate	840.00	
Community & Public Protection - Licensing (Non-Public Health)	Street Trading - Pitch fee - six month rate	2,850.00	
Community & Public Protection - Licensing (Non-Public Health)	Street Trading - pitch fee - annual rate	4,310.00	
Community & Public Protection - Licensing (Non-Public Health)	Street Trading - Organisation pitch fees	280.00	
Community & Public Protection - Registration Services	Individual (or Family) Citizenship Ceremonies - Monday to Friday	165.00	
Community & Public Protection - Registration Services	Individual (or Family) Citizenship Ceremonies - Saturday	340.00	
Community & Public Protection - Registration Services	Approved premises licence fee - licence application	1,470.00	
Community & Public Protection - Registration Services	Approved premises licence fee - Renewal licence application	1,470.00	
Community & Public Protection - Registration Services	Approved premises licence fee - Review of decision*	750.00	
Community & Public Protection - Registration Services	Marriage or Civil Partnership Ceremony - Approved Venues - Monday to Friday	658.00	
Community & Public Protection - Registration Services	Marriage or Civil Partnership Ceremony - Approved Venues - Saturday	730.00	
Community & Public Protection - Registration Services	Marriage or Civil Partnership Ceremony - Approved Venues - Bank Holiday	788.00	
Community & Public Protection - Registration Services	Discretionary Ceremonies/Services - (Approved Premises) CLASSIC	604.00	
Community & Public Protection - Registration Services	Discretionary Ceremonies/Services - (Approved Premises) TAILORED	755.00	

Service & Team	Fee Description	£ Notes
Community & Public Protection - Registration Services	Discretionary Ceremonies/Services - (other Venues) CLASSIC	699.00
Community & Public Protection - Registration Services	Discretionary Ceremonies/Services - (other Venues) TAILORED	850.00
Community & Public Protection - Registration Services	Discretionary Ceremonies/Services - Ceremony Rehearsal	152.00
Community & Public Protection - Registration Services	Discretionary Ceremonies/Services - Personal Ceremony Consultation	152.00
Community & Public Protection - Registration Services	Marriage or Civil Partnership Ceremony - Dorchester Register Office (Provision of Witness)	44.50
Community & Public Protection - Registration Services	Registration Service Ceremony Rooms - Bridport (Mountfield) - Weekday	580.00
Community & Public Protection - Registration Services	Registration Service Ceremony Rooms - Bridport (Mountfield) - Weekend	630.00
Community & Public Protection - Registration Services	Registration Service Ceremony Rooms - Gillingham (The Town Hall) - Weekday	720.00
Community & Public Protection - Registration Services	Registration Service Ceremony Rooms - Gillingham (The Town Hall) - Weekend	768.00
Community & Public Protection - Registration Services	Registration Service Ceremony Rooms - Sherborne (Manor House) - Weekday	666.00
Community & Public Protection - Registration Services	Registration Service Ceremony Rooms - Sherborne (Manor House) - Weekend	760.00
Community & Public Protection - Registration Services	Registration Service Ceremony Rooms - Swanage (The Town Council) - Weekday	765.00
Community & Public Protection - Registration Services	Registration Service Ceremony Rooms - Swanage (The Town Council) - Weekend	817.00
Community & Public Protection - Registration Services	Registration Service Ceremony Rooms - Weymouth (New Town Hall) - Weekday	680.00
Community & Public Protection - Registration Services	Registration Service Ceremony Rooms - Weymouth (New Town Hall) - Weekend	728.00
Community & Public Protection - Registration Services	Marriage or Civil Partnership Fee per notice (standard notices)	42.00
Community & Public Protection - Registration Services	Marriage or Civil Partnership Fee - additional fee for a housebound person notice	57.00
Community & Public Protection - Registration Services	Marriage or Civil Partnership Fee - additional fee for a detained person notice	82.00
Community & Public Protection - Registration Services	Marriage or Civil Partnership Fee - application to shorten the waiting period	66.00
Community & Public Protection - Registration Services	Marriage or Civil Partnership Fee - Issue of a Registrar's General Licence	18.00
Community & Public Protection - Registration Services	Marriage or Civil Partnership Fee - Consideration by the Superintendent Registrar of a divorce obtained outside of the British Isles	55.00
Community & Public Protection - Registration Services	Marriage or Civil Partnership Fee - Consideration by the Registrar General of a divorce obtained outside of the British Isles	83.00
Community & Public Protection - Registration Services	Marriage or Civil Partnership Ceremony - Dorchester Register Office (Monday to Friday)	56.00
Community & Public Protection - Registration Services	Housebound Persons Residence - Attending a marriage	199.00
Community & Public Protection - Registration Services	Housebound Persons Residence - Attending a civil partnership	98.00
Community & Public Protection - Registration Services	Detained Persons Residence - Attending a marriage	219.00
Community & Public Protection - Registration Services	Detained Persons Residence - Attending a civil partnership	106.00
Community & Public Protection - Registration Services	Religious Building - Attending a marriage (Registrar)	104.00

Service & Team	Fee Description	£	Notes
Community & Public Protection - Registration Services	Conversion of civil partnership to marriage in accordance with the standard procedure	50.00	
Community & Public Protection - Registration Services	Conversion of civil partnership to marriage in accordance with the procedure for housebound persons	109.00	
Community & Public Protection - Registration Services	Conversion of civil partnership to marriage in accordance with the procedure for detained persons	129.00	
Community & Public Protection - Registration Services	Conversion of civil partnership to marriage in accordance with the special procedure	18.00	
Community & Public Protection - Registration Services	The First Stage of the procedure for conversion of civil partnership, for conversion on secular premises	30.00	
Community & Public Protection - Registration Services	Conversion of civil partnership in accordance with the two stage procedure for conversion on religious premises - For the first stage of the procedure	30.00	
Community & Public Protection - Registration Services	Conversion of civil partnership in accordance with the two stage procedure for conversion on religious premises - For the second stage of the procedure	101.00	
Community & Public Protection - Registration Services	Certificate at time of marriage or civil partnership	12.50	
Community & Public Protection - Registration Services	Birth, death, and marriage - full certificate at time of registration	12.50	
Community & Public Protection - Registration Services	Birth, death, and marriage - short birth certificates at time of registration	12.50	
Community & Public Protection - Registration Services	Birth, death, and marriage - full or short certificate from an archived register (standard service - within 15 working days)	12.50	
Community & Public Protection - Registration Services	Birth, death, and marriage - full or short certificate from an archived register (priority service - on or before next working day orders up to 3pm)	38.50	
Community & Public Protection - Registration Services	Civil partnership certificate (Extract or full) at time of registration	12.50	
Community & Public Protection - Registration Services	Civil partnership certificate (Extract or full) issued after the event	12.50	
Community & Public Protection - Registration Services	General Search in indexes in SR office (not exceeding 6 successive hours)	20.00	
Community & Public Protection - Registration Services	Certification for worship and registration for marriage - certification of a place of meeting for religious worship	32.00	
Community & Public Protection - Registration Services	Certification for worship and registration for marriage - Registration of a building for the solemnization of marriages	136.00	
Community & Public Protection - Registration Services	Certification for worship and registration for marriage - Registration of a building for the solemnization of marriages (building previously registered for the solemnization of marriage between a man & woman or same sex couple)	71.00	
Community & Public Protection - Registration Services	Marriage or Civil Partnership Fee per notice (designated notices)	72.00	Statutory fee
Community & Public Protection - Trading Standards	Met Lab Calibration Fees - Weight calibration service to OIML M1 Service A	39.50	
Community & Public Protection - Trading Standards	Met Lab Calibration Fees - Weight calibration service to OIML M1Service B	34.00	
Community & Public Protection - Trading Standards	Met Lab Calibration Fees - Service B, second and subsequent weights of the same value charged at 50%		
Community & Public Protection - Trading Standards	Met Lab Calibration Fees - Non standard OIML weights Service B	39.50	
Community & Public Protection - Trading Standards	Met Lab Calibration Fees - Service B, second and subsequent weights of the same value charged at 50%		
Community & Public Protection - Trading Standards	Met Lab Calibration Fees - Adjustment fee	39.50	

Service & Team	Fee Description	£	Notes
Community & Public Protection - Trading Standards	Met Lab Calibration Fees - Weight's Cleaning and Painting (per weight)	26.50	
Community & Public Protection - Trading Standards	Met Lab Calibration Fees - Weight hire standing charge	92.00	
Community & Public Protection - Trading Standards	Met Lab Calibration Fees - Weight hire rate per tonne, or part tonne per day	92.00	
Community & Public Protection - Trading Standards	Met Lab Calibration Fees - Delivery and collection of weights	140.00	
Community & Public Protection - Trading Standards	Metrology Verification Fees - Weighing instrument ≤1tonne capacity	98.50	
Community & Public Protection - Trading Standards	Metrology Verification Fees - Weighing instrument >1tonne ≤10 tonnes	150.00	
Community & Public Protection - Trading Standards	Metrology Verification Fees - Weighing instrument >10tonnes	320.00	
Community & Public Protection - Trading Standards	Metrology Verification Fees - Angling club sale and certificate of errors	78.00	
Community & Public Protection - Trading Standards	Metrology Verification Fees - 50% discount for second & subsequent machines submitted at the same time		
Community & Public Protection - Trading Standards	Metrology Verification Fees - Measuring instruments for liquid fuel and lubricants 1st meter service	170.00	
Community & Public Protection - Trading Standards	Metrology Verification Fees - Second and subsequent meters	98.50	
Community & Public Protection - Trading Standards	Metrology Verification Fees - Road tanker wet hose type with two testing liquids	350.00	
Community & Public Protection - Trading Standards	Metrology Verification Fees - Road tanker dry hose type with two testing liquids	350.00	
Community & Public Protection - Trading Standards	Metrology Verification Fees - Road tanker wet/dry hose type with two testing liquids	500.00	
Community & Public Protection - Trading Standards	Metrology Verification Fees - Regulation 65 or 66 occurrence charged at hourly rate	140.00	
Community & Public Protection - Trading Standards	Metrology Verification Fees - For all other services including examining, testing, certifying, stamping, authorising or reporting on any type of weighing or measuring equipment not specified here, including attendance on site, travelling time and hire charges the fee is £114.71 per hour.	140.00	
Community & Public Protection - Trading Standards	Petroleum Storage (Statutory Fees) - Regulation 6 storage certificate, or Regulation 14 licence where premises to be used for storage of petrol of the following quantities		
Community & Public Protection - Trading Standards	Petroleum Storage (Statutory Fees) - ≤2500 litres	48.00	Set by statute
Community & Public Protection - Trading Standards	Petroleum Storage (Statutory Fees) - >2500 litres ≤50000 litres	65.00	Set by statute
Community & Public Protection - Trading Standards	Petroleum Storage (Statutory Fees) - >50000	137.00	Set by statute
Community & Public Protection - Trading Standards	Petroleum Storage (Statutory Fees) - Replacement Petroleum Certificate	25.00	Set by statute
Community & Public Protection - Trading Standards	Petroleum Storage (Statutory Fees) - Petroleum Searches +VAT		
Community & Public Protection - Trading Standards	Petroleum Storage (Statutory Fees) - Hourly charge, minimum 1 hour charge	140.00	
Community & Public Protection - Trading Standards	Petroleum Storage (Statutory Fees) - Searched performed but no record found	64.50	
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 1 year license up to 250kg neq new application	119.00	Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 1 year license up to 250kg neq renewal	59.00	Remains as 25/26 set by statute

Service & Team	Fee Description	£ Notes
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 2 year license up to 250kg neq new application	154.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 2 year license up to 250kg neq renewal	94.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 3 year license up to 250kg neq new application	190.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 3 year license up to 250kg neq renewal	132.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 4 year license up to 250kg neq new application	226.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 4 year license up to 250kg neq renewal	166.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 5 year license up to 250kg neq new application	260.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 5 year license up to 250kg neq renewal	202.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 1 year license up to >250kg ≤2000kg neq new application	202.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 1 year license up to >250kg ≤2000kg neq renewal	94.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 2 year license up to >250kg ≤2000kg neq new application	266.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 2 year license up to >250kg ≤2000kg neq renewal	161.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 3 year license up to >250kg ≤2000kg neq new application	333.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 3 year license up to >250kg ≤2000kg neq renewal	226.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 4 year license up to >250kg ≤2000kg neq new application	409.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 4 year license up to >250kg ≤2000kg neq renewal	291.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 5 year license up to >250kg ≤2000kg neq new application	463.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - 5 year license up to >250kg ≤2000kg neq renewal	357.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - Annual 365 day license	500.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - varying name of licensee or address of site	40.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Explosives Storage (Statutory Fees) - transfer of licence / replacement of licence	40.00 Remains as 25/26 set by statute
Community & Public Protection - Trading Standards	Buy With Confidence Membership - 0 - 5 employees application fee	165.00 Fees set nationally by BWC
Community & Public Protection - Trading Standards	Buy With Confidence Membership - 0 - 5 employees membership pa	305.00 Fees set nationally by BWC
Community & Public Protection - Trading Standards	Buy With Confidence Membership - 6 - 20 employees application fee	229.00 Fees set nationally by BWC
Community & Public Protection - Trading Standards	Buy With Confidence Membership - 6 - 20 employees membership pa	460.00 Fees set nationally by BWC
Community & Public Protection - Trading Standards	Buy With Confidence Membership - 21 - 50 employees application fee	288.00 Fees set nationally by BWC
Community & Public Protection - Trading Standards	Buy With Confidence Membership - 21 - 50 employees membership pa	610.00 Fees set nationally by BWC
Community & Public Protection - Trading Standards	Buy With Confidence Membership - 50+ employees fees POA	Price on application
Community & Public Protection - Trading Standards	Buy With Confidence Membership - Additional premises fees pa	96.00 Set nationally by BWC

Service & Team	Fee Description	£	Notes
Community & Public Protection - Trading Standards	Buy With Confidence Membership - Additional trading style pa	155.00	Set nationally by BWC
Community & Public Protection - Trading Standards	Buy With Confidence Membership - Over 50 employees - POA bespoke rate		Price on application
Community & Public Protection - Trading Standards	Primary Authority - Hourly rate (stated) with a minimum 25 hour package	90.00	
Community & Public Protection - Trading Standards	Other chargeable business support, training and advice - Hourly rate		Cost dependent on service requirements
Community & Public Protection - Trading Standards	Other chargeable business support, training and advice - Work for other Local Authorities		Cost dependent on service requirements
Community & Public Protection - Trading Standards	Protected Food Names Audits (per hour)	90.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Moorings per metre - Standard	107.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Moorings per metre - Note: This may be extended outside of the summer season at the discretion of the Harbour Master at £15.50 per month per metre	16.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Moorings per metre - Commercial (April to March)	107.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Moorings per metre - Temporary (April to September) (Per Metre Per Month)	27.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Moorings per metre - Tender Outhaul (Per Metre)	98.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Moorings per metre - Tender Rack (Per Space)	99.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Storage per metre - Weekly	49.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Storage per metre - Annually	163.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Storage per metre - Summer	147.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Storage per metre - Kayaks (Includes Licence) - Both Harbours	99.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Storage per metre - Kayaks (Monthly Charge)	24.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Storage per metre - Winter	77.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Storage per metre - Sailing Club Members Per Boat Per Season Summer/Winter	133.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Storage per metre - Sea School Per Boat Per Season Summer/Winter	133.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Commercial visiting craft fees - Registered Fishing Vessels - Overnight	48.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Commercial visiting craft fees - Landing Catch - Per Landing	48.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Launching fees - All sizes - Day Launch for Motorised Vessels	21.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Launching fees - All sizes - Day Launch for Sailing/Non-Motorised Vessels	12.00	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Launching fees - All sizes - Day Launch for Sailing/Non-Motorised Vessels Approved Sailing/Sea School Club Members	9.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Launching fees - All sizes - Launch & Moor (2 Days + 1 Night)	54.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Launching fees - All sizes - Additional Day & Night	33.50	
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Launching fees - All sizes - Season Ticket Holders - 1 Night Temp Mooring	12.50	

Service & Team	Fee Description	£ Notes
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Launching fees - All sizes - Mooring Holders - 1 Night Temp Mooring	12.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Slipway Launch Season Tickets - General Public Season Ticket	210.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Slipway Launch Season Tickets - Season Ticket for Sailing/Non Motorised Vessels	119.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Slipway Launch Season Tickets - Season Ticket for Sailing/Non-Motorised Vessels Approved Sailing Club Members	95.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Slipway Launch Season Tickets - Season Ticket for Approved Gig Club members (GIG)	169.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Slipway Launch Season Tickets - Season Ticket for Approved LRPBC Members (For Use at Lyme Regis Only)	169.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Slipway Launch Season Tickets - Season Ticket for Sailing/Non Motorised Vessel for Approved Sea School Members	59.75
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Private visiting craft fees: Overnight - Up to 10 meters	24.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Private visiting craft fees: Overnight - 10-15 metres	31.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Private visiting craft fees: Overnight - 15-20 metres	37.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Private visiting craft fees: Overnight - 20+ metres	43.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Private visiting craft fees: Overnight - Outside buoy to include one return water Taxi lift ashore if required	12.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Private visiting craft fees: Overnight - Day Rate (6 hours maximum stay)	12.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Boat Pressure Washer by Harbour Staff (per metre)	7.20
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Boat Lift in or out of Harbour	194.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Launch and Recover	66.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Assistance by Harbour Vehicles/Staff: 15 minutes	32.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Assistance by Harbour Vehicles/Staff: 30 minutes	57.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Assistance by Harbour Vehicles/Staff: 45 minutes	79.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Assistance by Harbour Vehicles/Staff: 1 hour	104.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Assistance by Harbour Staff (Per Hour)	59.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Refuelling of Vessel	32.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Mechanical and Marine Services (Per Hour)	59.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Quayside Parking for Launch Vehicles (& Harbour Users at Lyme Regis)	15.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Quayside Parking for Commercial Fishermen (Bridport Harbour Only)	441.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Allocated Parking for Commercial Fishermen (Lyme Regis Harbour Only) - 6 months	555.75
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Allocated Parking for Commercial Fishermen (Lyme Regis Harbour Only) - annual	1,111.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Admin Charge	35.00

Service & Team	Fee Description	£ Notes
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Waiting List Admin Charge	35.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Removal of Gear to Storage	99.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Commercial Mooring Transfer Fee	1,139.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Ply for Hire Licence: Tripping Boat	220.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Trading around the Harbour Licence: Per Season	1,124.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Miscellaneous - Trading around the Harbour Licence: Per Week	60.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Commercial passenger craft landing fees - Per Passenger	0.80
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Commercial visiting vessels alongside - Up to 100 tonnes (per day)	93.50
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Commercial visiting vessels alongside - Up to 500 tonnes (per day)	219.00
Economic Growth & Infrastructure - Harbours - Bridport-Lyme Regis	Commercial visiting vessels alongside - Over 500 tonnes	By agreement
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - Annual rate: Plus 20% for multi-hull if taking up more than 1 berth Charity rate available on request. Minimum period applies	450.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - 6 monthly rate 1 Apr - 30 Sept	293.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - Monthly: per month from 1 Apr - 30 Sept	60.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - Monthly: per month from 1 Oct- 31 March	36.50
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - 6 monthly 1 October - 31 March	180.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - Chain and sinker berth : vessels up to 3m: (DT3/4/5 Residents only)	26.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - Chain and sinker berth : vessels 3m and over: (max 6.5m) (DT3/4/5 Residents only)	102.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - PWC Dock per dock - annual rate, minimum 6 months	1,865.00

Service & Team	Fee Description	£ Notes
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - PWC Dock per dock - 6 monthly rate 1 Apr - 30 Sept	1,215.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - PWC Dock per dock - monthly rate 1 Apr - 30 Sept	250.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - PWC Dock per dock - monthly rate 1 Oct - 31 March	125.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - PWC dock provided and fitted by berth holder per length of each dock Not available to new berth holders from 2022	450.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - Pontoon key fob: refundable deposit	15.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - Electricity smartcard refundable deposit	5.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - Electricity smartcard standing charge per annum	78.00
Economic Growth & Infrastructure - Harbours - Weymouth	Marina Berthing - Westwey Road and North Quay. Unless otherwise stated, fees are based on per meter or part meter for Vessel LOA - Rate per unit	0.38
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Vessels up to 23m LOA: April - September	4.10
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Vessels up to 23m LOA: October - March	3.15
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Vessels over 23m: standard rate for up to 23m, each meter over 23m. April - Sept	8.20

Service & Team	Fee Description	£ Notes
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Vessels over 23m: standard rate for up to 23m, each meter over 23m. October - March	6.25
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Charity rate April - September	3.30
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Charity rate October - March	2.55
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Short Stay for fuelling only	6.15
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Short Stay for vessels up to 8m (up to 2 hours only)	8.50
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Short Stay for vessels up to 8-12m (up to 2 hours only)	11.00
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Short Stay for vessels over 12m (up to 2 hours only)	13.50
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Short Stay for commercial vessels (up to 2 hours only)	16.00
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Vessels embarking and disembarking passengers. Per passenger minimum price of 6 passengers	4.55

Service & Team	Fee Description	£ Notes
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Plug-in charge for electricity for up to 24 hours 16 amp supply	3.50 All charges for electricity are subject to rates charged by DC supplier and subject to change
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Use of electricity 32 amp supply rate per unit on metered supply	0.38 All charges for electricity are subject to rates charged by DC supplier and subject to change
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Use of electricity 64 amp supply rate per unit on metered supply	0.38 All charges for electricity are subject to rates charged by DC supplier and subject to change
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Laundry: wash	4.60
Economic Growth & Infrastructure - Harbours - Weymouth	Visiting Recreational Vessels, unless otherwise stated fees are based per meter, a part meter is rounded up to the nearest meter. Per 24 hours. Arrival or departure time 12:00 noon - Laundry: dry	3.40
Economic Growth & Infrastructure - Harbours - Weymouth	Launching Fees and Permits - Slipway: Launch and recover per day	15.65
Economic Growth & Infrastructure - Harbours - Weymouth	Launching Fees and Permits - Parking of car and trailer	10.85
Economic Growth & Infrastructure - Harbours - Weymouth	Launching Fees and Permits - Permit for motorised water sports - daily	13.50
Economic Growth & Infrastructure - Harbours - Weymouth	Launching Fees and Permits - Permit for motorised water sports - annual 1 April - 31 March	170.00 Available to Weymouth Bertholders only
Economic Growth & Infrastructure - Harbours - Weymouth	Launching Fees and Permits - Permit for motorised water sports - Annual 1 April - 31 March RYA PWC certificate holder or equivalent	149.00 Available to Weymouth Bertholders only
Economic Growth & Infrastructure - Harbours - Weymouth	Launching Fees and Permits - Unauthorised use of slipway, penalty charge	120.00
Economic Growth & Infrastructure - Harbours - Weymouth	Winter Berthing - Marina and Outer Harbour - Marina berths per metre; a part of a metre is rounded up to the nearest metre. Monthly rate 1 Oct- 31 March	36.50
Economic Growth & Infrastructure - Harbours - Weymouth	Winter Berthing - Marina and Outer Harbour - Outer harbour per metre; a part of a metre is rounded up to the nearest metre. Monthly rate 1 Oct- 31 March	30.00
Economic Growth & Infrastructure - Harbours - Weymouth	Winter Berthing - Marina and Outer Harbour - Electricity standing charge per month	6.50
Economic Growth & Infrastructure - Harbours - Weymouth	Winter Berthing - Marina and Outer Harbour - Electricity: deposit for loan of a metered cable	50.00
Economic Growth & Infrastructure - Harbours - Weymouth	Winter Berthing - Marina and Outer Harbour - Rate per unit (subject to change if supply price changes)	0.38

Service & Team	Fee Description	£ Notes
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Berthing: for licensed commercial/registered fishing vessels - Annual commercial berths - quayside location: Commercial Road, Custom House Quay, Trinity Road berths, North Quay Floating pontoons. Annual rate, minimum period 6 months. Owners leaving before the end of the agreement year will be charged £30 administration fee	172.50
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Berthing: for licensed commercial/registered fishing vessels - Visiting commercial /registered fishing vessels under 15 gross tonne. Per 24 hours	3.85
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Berthing: for licensed commercial/registered fishing vessels - Visiting commercial /registered fishing vessels under 15-100 gross tonne. Per 24 hours	3.25
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Berthing: for licensed commercial/registered fishing vessels - Visiting commercial /registered fishing vessels over 100 and under 500 gross tonne. Per gross tonne, per 24 hours	0.50
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Berthing: for licensed commercial/registered fishing vessels - Visiting commercial /registered fishing vessels over 500 gross tonne. Per gross tonne, per 24 hours	0.50
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Berthing: for licensed commercial/registered fishing vessels - Visiting commercial / registered fishing vessels will be charged 20% surcharge when using the fish landing quay for loading and unloading	20% surcharge on berthing fees
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Berthing: for licensed commercial/registered fishing vessels - Clear up gear and cleaning of fish landing quay when in breach of conditions of use; recharge of labour costs per hour	80.00
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Berthing: for licensed commercial/registered fishing vessels - Disposal of abandoned gear left on any pontoon, dock or quayside; all associated costs for disposal including labour and skips	Charge includes all associated costs for disposal, including labour and skips
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Area/ Use of Berth 1 - Hire of forklift and driver. Per hour; part of an hour will be rounded up. Minimum charge 1 hour	98.00
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Area/ Use of Berth 1 - Hire of vessel and skipper . Per hour; part of an hour will be rounded up. Minimum charge 1 hour	98.00
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Area/ Use of Berth 1 - Commercial area for contracted lift out	165.00
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Area/ Use of Berth 1 - Use of Commercial area approved work. Per 24 hours	165.00
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Area/ Use of Berth 1 - Fishing gear storage at commercial area per 6 pallet compound per year	360.00
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Area/ Use of Berth 1 - Parking at commercial area per day	10.50
Economic Growth & Infrastructure - Harbours - Weymouth	Commercial Area/ Use of Berth 1 - Fishing gear storage at commercial area per 12 pallet compound per year	720.00
Economic Growth & Infrastructure - Harbours - Weymouth	Licencing - Watermans licence / passenger vessel licence / licence to hire: Initial licence	95.00
Economic Growth & Infrastructure - Harbours - Weymouth	Licencing - Watermans licence / passenger vessel licence / licence to hire: Annual renewal	36.00

Service & Team	Fee Description	£ Notes
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - From Seaward limits of district to Weymouth Harbour or vice-versa	
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Per Act of Pilotage	160.00
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District -	8.50 Pre GRT
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Subject to a minimum charge	190.00
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Pilot boat and landing Charges	40% of pilotage fee
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Vessels that fail to meet their reported ETA or ETD or fail to give sufficient notice may be liable to penalty payment of	25% of pilotage fee
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Vessels navigating within Weymouth CHA Pilotage District with a valid exemption certificate. Proportion of Pilotage Dues including Boat and Landing Charges	0.50
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Subject to a minimum charge	110.00
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Use of Pilot Boat within Licensed Area, per hour or part hour	220.00
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Pilotage Exemption Certificates (PEC)	
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Issue of PEC by examination	350.00
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Re-examination for a PEC	110.00
Economic Growth & Infrastructure - Harbours - Weymouth	Pilotage: Vessels Navigating in Weymouth CHA Pilotage District - Annual renewal of PEC	110.00
Economic Growth & Infrastructure - Harbours - Weymouth	Wharfage and Cargo Handling Charges payable in respect of Goods and other items shipped, unshipped or transhipped in the Harbour - Mooring gang: unmooring included in mooring except call back after lying over	50% of fee
Economic Growth & Infrastructure - Harbours - Weymouth	Wharfage and Cargo Handling Charges payable in respect of Goods and other items shipped, unshipped or transhipped in the Harbour - Vessels up to 1000 GT/GRT	100.00
Economic Growth & Infrastructure - Harbours - Weymouth	Wharfage and Cargo Handling Charges payable in respect of Goods and other items shipped, unshipped or transhipped in the Harbour - Vessels over 1000 GT/GRT	205.00
Economic Growth & Infrastructure - Harbours - Weymouth	Wharfage and Cargo Handling Charges payable in respect of Goods and other items shipped, unshipped or transhipped in the Harbour - Midnight to 6am	Plus 100%
Economic Growth & Infrastructure - Harbours - Weymouth	Misc. - Boat on trailer storage - 6-monthly per metre	77.00
Economic Growth & Infrastructure - Harbours - Weymouth	Misc. - Boat on trailer storage per metre per week	15.50

Service & Team	Fee Description	£	Notes
Economic Growth & Infrastructure - Harbours - Weymouth	Misc. - Provision and recovery or beach bouyed channels	165.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Misc. - Arrest of vessels	155.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Misc. - Stand pipe refundable deposit	115.00	Water used is charged per cubic m plus 10%
Economic Growth & Infrastructure - Harbours - Weymouth	Misc. - Disposal of oil per litre	0.66	
Economic Growth & Infrastructure - Harbours - Weymouth	Misc. - Stand pipe hire per week	70.00	Water used is charged per cubic m plus 10%
Economic Growth & Infrastructure - Harbours - Weymouth	Port waste charge - Cargo and other vessels per visit or week	97.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Port waste charge - Sail Training vessels per visit or week	31.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Port waste charge - Vessels embarking and disembarking passengers. Per passenger minimum price of 6 passengers	4.55	
Economic Growth & Infrastructure - Harbours - Weymouth	Hire of gangway - Per day	80.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Hire of gangway - Per week	285.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Hire of gangway - Re charge of labour per hour, enhanced rates apply out of hours	80.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Oil Spillage Response - Inflatable boom, per metre, per day	6.88	
Economic Growth & Infrastructure - Harbours - Weymouth	Oil Spillage Response - Lamor foam filled boom (25m), per day	180.95	
Economic Growth & Infrastructure - Harbours - Weymouth	Oil Spillage Response - Absorbent boom (12m), per unit deployed	143.73	
Economic Growth & Infrastructure - Harbours - Weymouth	Oil Spillage Response - Vessel and two operators, per hour or part of hour	150.45	
Economic Growth & Infrastructure - Harbours - Weymouth	Oil Spillage Response - 15kg Anchor, per day	12.50	
Economic Growth & Infrastructure - Harbours - Weymouth	Oil Spillage Response - 30kg Anchor, per day	24.50	
Economic Growth & Infrastructure - Harbours - Weymouth	Use of Boat Compound and other Landing Areas. Placing of boats shore for: - Storage, painting and / or repair per metre or part metre per week	6.62	
Economic Growth & Infrastructure - Harbours - Weymouth	Use of Boat Compound and other Landing Areas. Placing of boats shore for: - Boat on trailer storage per metre per week	15.50	
Economic Growth & Infrastructure - Harbours - Weymouth	Use of Boat Compound and other Landing Areas. Placing of boats shore for: - Contracted lift out	165.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Use of Boat Compound and other Landing Areas. Placing of boats shore for: - Use of emergency lift out area after 4 weeks without permission, per metre or part metre	35.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Use of Inner Harbour Grid - Use of grid per day	67.50	
Economic Growth & Infrastructure - Harbours - Weymouth	Use of Inner Harbour Grid - Use of grid per day if not prebooked & prepaid	140.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Use of Inner Harbour Grid - Refundable deposit for electricity cable and key	20.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Use of Inner Harbour Grid - Refundable deposit for water hose	20.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Events and support - Events: Hire of quayside display area - no 4 berth. Single event up to 72 hours or by negotiation	675.00	

Service & Team	Fee Description	£	Notes
Economic Growth & Infrastructure - Harbours - Weymouth	Events and support - Events: Hire of quayside display area - cargo stage. Single event up to 72 hours or by negotiation	980.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Events and support - Events: electricity, water and other services		As metered
Economic Growth & Infrastructure - Harbours - Weymouth	Events and support - Provision or recovery of beach buoyed channels. Per occasion or by negotiation	160.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Events and support - Weymouth Town Council charges: Support for bay fireworks. 2 x crew and vessel loading in commercial area per event	400.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Events and support - Weymouth Town Council charges: Swim raft deployment	795.00	
Economic Growth & Infrastructure - Harbours - Weymouth	Events and support - Weymouth Town Council charges: Swim raft storage and maintenance	795.00	
Economic Growth & Infrastructure - Tourism Development	Website membership: Accommodation/Attractions/Activities - Bronze	240.00	
Economic Growth & Infrastructure - Tourism Development	Website membership: Accommodation/Attractions/Activities - Silver	315.00	
Economic Growth & Infrastructure - Tourism Development	Website membership: Accommodation/Attractions/Activities - Gold	495.00	
Economic Growth & Infrastructure - Tourism Development	Website membership: Accommodation/Attractions/Activities - Platinum	865.00	
Economic Growth & Infrastructure - Tourism Development	Eating Out/Retail/Transport - Bronze	95.00	
Economic Growth & Infrastructure - Tourism Development	Eating Out/Retail/Transport - Silver	140.00	
Economic Growth & Infrastructure - Tourism Development	Eating Out/Retail/Transport - Gold	295.00	
Economic Growth & Infrastructure - Tourism Development	Microsites - Standard (set up fee)	10,700.00	
Economic Growth & Infrastructure - Tourism Development	Microsites - Standard (annual fee)	6,400.00	
Economic Growth & Infrastructure - Tourism Development	Microsites - Enhanced (set up fee)	12,200.00	
Economic Growth & Infrastructure - Tourism Development	Microsites - Enhanced (annual fee)	7,100.00	
Economic Growth & Infrastructure - Tourism Development	Microsites - Premium (set up fee)	13,600.00	
Economic Growth & Infrastructure - Tourism Development	Microsites - Premium (annual fee)	6,550.00	
Economic Growth & Infrastructure - Tourism Development	Partnerships & Collaborations - Social Media Collaborations - Trade groups, Town Councils, BIDs etc	1,440.00	Social Media Collaborations. Minimum fee
Economic Growth & Infrastructure - Tourism Development	Partnerships & Collaborations - Enhanced Digital Promotion - Trade groups, Town Councils, BIDs etc	2,920.00	Enhanced Digital Promotion. Minimum fee
Economic Growth & Infrastructure - Tourism Development	Partnerships & Collaborations - Discounted Memberships - Trade groups, Town Councils, BIDs etc	4,640.00	Discounted Memberships. Minimum fee
Economic Growth & Infrastructure - Tourism Development	Additional Website Advertising: Banner Advert - Large Display Advert (High Season) member rate	580.00	
Economic Growth & Infrastructure - Tourism Development	Additional Website Advertising: Banner Advert - Large Display Advert (Low Season) member rate	350.00	
Economic Growth & Infrastructure - Tourism Development	Additional Website Advertising: Banner Advert - Small Display Advert (High Season) member rate	120.00	
Economic Growth & Infrastructure - Tourism Development	Additional Website Advertising: Banner Advert - Small Display Advert (Low Season) member rate	60.00	

Service & Team	Fee Description	£	Notes
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Jan	240.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Feb	240.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Mar	240.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Apr	350.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - May	350.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Jun	470.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Jul	470.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Au	470.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Sep	350.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Oct	350.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Nov	300.00	
Economic Growth & Infrastructure - Tourism Development	Don't Miss Feature - Dec	300.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Jan	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Feb	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Mar	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Apr	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - May	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Jun	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Jul	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Aug	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Sep	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Oct	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Nov	105.00	
Economic Growth & Infrastructure - Tourism Development	E-News Features - Dec	105.00	
Economic Growth & Infrastructure - Tourism Development	Campaign Bundles - Bundle 1	650.00	
Economic Growth & Infrastructure - Tourism Development	Campaign Bundles - Bundle 2	1,100.00	
Economic Growth & Infrastructure - Tourism Development	Campaign Bundles - Bundle 3	1,300.00	
Economic Growth & Infrastructure - Tourism Development	Campaign Bundles - Events Bundle	420.00	
Economic Growth & Infrastructure - Tourism Development	Microsites - Microsites - Small (annual fee)	3,000.00	Visit Dorset (Dorset Council) set up cost. Additional third party provider fees will apply

Service & Team	Fee Description	£	Notes
Economic Growth & Infrastructure - Tourism Development	Microsites - Microsites - Standards (annual Fee)	3,500.00	
Economic Growth & Infrastructure - Tourism Development	Microsites - Microsites - Small (management fees)	5,350.00	
Economic Growth & Infrastructure - Tourism Development	Microsites - Microsites - Standard (management fees)	6,000.00	
Economic Growth & Infrastructure - Tourism Development	Microsites - Microsites - Annual Licence Fees	2,100.00	
Education & Learning - Admissions & Appeals	Admissions & Appeals Complete Package A - 17 Month Contract (Apr - Aug)		Service posts price per site
Education & Learning - Admissions & Appeals	Normal Year of Entry Admissions Package C - 17 Month Contract (Apr - Aug)		Service posts price per site
Education & Learning - Admissions & Appeals	Admissions & Appeals COMPLETE Service - ACADEMY (Sep - Aug)		Service posts price per site
Education & Learning - Admissions & Appeals	In Year & Normal Year of Entry Applications - ACADEMY (Sep - Aug)		Service posts price per site
Education & Learning - Admissions & Appeals	Normal Year of Entry Applications - ACADEMY (Sep - Aug)		Service posts price per site
Education & Learning - Admissions & Appeals	Normal Year of Entry and In Years Admissions Package B - 17 Month Contract (Apr - Aug)		Service posts price per site
Education & Learning - Admissions & Appeals	Democratic Appeals Service (School Appeals)		Fixed price all sites
Education & Learning - Admissions & Appeals	School Admissions Appeals Service		Fixed price all sites
Education & Learning - Admissions & Appeals	Distance Measurements for Normal Year of Transfer/Entry Allocations		Service posts price per site
Education & Learning - Children Thriving In Education	EP Hourly rate	115.50	
Education & Learning - Children Thriving In Education	EP half day rate (inc. 3 hour session plus travel)	310.00	
Education & Learning - Children Thriving In Education	EP full day rate (inc. 6 hours plus travel)	620.00	
Education & Learning - Children Thriving In Education	ELSA supervision	330.00	
Education & Learning - Children Thriving In Education	ELSA supervision - early bird rate	230.00	If booked before 19th July
Education & Learning - Children Thriving In Education	EPS "I Can Problem Solve" by Myrna Shure an evidence based intervention (Apr - Mar)	115.50	Per hour, Quote
Education & Learning - Children Thriving In Education	EPS - "I Can Problem Solve" by Myrna Shure an evidence based intervention for Academies and non-maintained schools	115.50	Per hour, Quote
Education & Learning - Children Thriving In Education	EPS - Attendance and Emotionally Based School Refusal		Free
Education & Learning - Children Thriving In Education	EPS - Circle of Adults		Fixed price all sites
Education & Learning - Children Thriving In Education	EPS - Coaching - Improving classroom practice building on strengths (Apr - Mar) 3 x 1 hour sessions	310.00	
Education & Learning - Children Thriving In Education	EPS - Coaching using a person centred strengths based model 3 x 1 hour sessions	310.00	
Education & Learning - Children Thriving In Education	EPS - Collaborative Group Problem Solving around a particular SEND (ASD, Attachment relationships, Anxiety) or support to implement specific training	310.00	
Education & Learning - Children Thriving In Education	EPS - Emotion Coaching - A whole approach to emotional wellbeing adopted by Achievement for All	310.00	
Education & Learning - Children Thriving In Education	Emotional Literacy Support Assistant training	590.00	Per delegate
Education & Learning - Children Thriving In Education	EPS - Holistic assessment to help understand children and young people in context [4 sessions or 2 days]	1,220.00	

Service & Team	Fee Description	£ Notes
Education & Learning - Children Thriving In Education	EPS - Pay as you go - one 3 hour session (Apr - Mar)	310.00
Education & Learning - Children Thriving In Education	EPS - Group Supervsion 6 sessions/year	1,000.00
Education & Learning - Dorset Music Service	Music Hub Membership - Primary School - Package 1 (Staff) 2025-26 - 0-125 pupils	280.00
Education & Learning - Dorset Music Service	Music Hub Membership - Primary School - Package 1 (Staff) 2025-26 - 126-400 pupils	305.00
Education & Learning - Dorset Music Service	Music Hub Membership - Primary School - Package 1 (Staff) 2025-26 - 401+ pupils	335.00
Education & Learning - Dorset Music Service	Music Hub Membership - Primary School - Package 2 (Curriculum) 2025-26 - 0-125 pupils	280.00
Education & Learning - Dorset Music Service	Music Hub Membership - Primary School - Package 2 (Curriculum) 2025-26 - 126-400 pupils	305.00
Education & Learning - Dorset Music Service	Music Hub Membership - Primary School - Package 2 (Curriculum) 2025-26 - 401+ pupils	335.00
Education & Learning - Dorset Music Service	Music Hub Membership - Primary School - Package 3 (Co-curricular) 2025-26 - 0-125 pupils	280.00
Education & Learning - Dorset Music Service	Music Hub Membership - Primary School - Package 3 (Co-curricular) 2025-26 - 126-400 pupils	305.00
Education & Learning - Dorset Music Service	Music Hub Membership - Primary School - Package 3 (Co-curricular) 2025-26 - 401+ pupils	335.00
Education & Learning - Dorset Music Service	Music Hub Membership - Middle School 2025-26	210.00
Education & Learning - Dorset Music Service	Music Hub Membership - Secondary School 2025-26	210.00
Education & Learning - Dorset Music Service	Music Hub Membership - SEN Settings 2025-26	210.00
Education & Learning - Dorset Music Service	Classroom Instrumental Learning (CIL): co-delivery model with visiting musician (one class)	552.00
Education & Learning - Dorset Music Service	Classroom Instrumental Learning (CIL): co-delivery model with visiting musician (two classes)	878.00
Education & Learning - Dorset Music Service	Classroom Instrumental Learning (CIL): co-delivery model with visiting musician (three classes)	1,043.00
Education & Learning - Dorset Music Service	Classroom Instrumental Learning (CIL): class set of instruments - samba, ukuleles or recorders	34.00
Education & Learning - Dorset Music Service	Classroom Instrumental Learning (CIL): class set of instruments - woodwind, brass or strings	67.00
Education & Learning - Dorset Music Service	Sing Up - Subsidised Subscription for Hub Member First and Primary Schools - 0-100 pupils	98.00
Education & Learning - Dorset Music Service	Sing Up - Subsidised Subscription for Hub Member First and Primary Schools - 101-250 pupils	142.00
Education & Learning - Dorset Music Service	Sing Up - Subsidised Subscription for Hub Member First and Primary Schools - 251+ pupils	180.00
Education & Learning - Dorset Music Service	Sing Up - Subsidised Subscription for Hub Member Middle and Secondary Schools	95.00
Education & Learning - Dorset Music Service	Sing Up - Subsidised Subscription for Hub Member SEN Schools and Settings	186.00
Education & Learning - Dorset Music Service	Creative Musical Nurture Group - 1 group	330.00
Education & Learning - Dorset Music Service	Creative Musical Nurture Group - 2 groups	442.00
Education & Learning - Dorset Music Service	Instrument Hire - Band D (Class set of instruments or musical resources with delivery and/or collection) Apr 25 - Mar 26	265.00
Education & Learning - Dorset Music Service	Instrument Hire - Band D (Class set of instruments or musical resources without delivery and/or collection) Apr 25 - Mar 26	210.00

Service & Team	Fee Description	£ Notes
Education & Learning - Dorset Music Service	Accessible Instrument and Technology Library: single instrument hire for 1 term	5.50
Education & Learning - Dorset Music Service	Instrument Hire - Band C (Apr 25 - Mar 26)	133.00
Education & Learning - Dorset Music Service	Music Mentoring - 10 weeks face-to-face	552.00
Education & Learning - Dorset Music Service	Music Mentoring - 10 weeks face-to-face with 50% remission applied	276.00
Education & Learning - Dorset Music Service	Single Instrument Hire - Bands A & B (Apr 25 - Mar 26)	67.00
Education & Learning - Dorset Music Service	Bespoke Music Workshop	
Education & Learning - Dorset Music Service	Music Mentoring - 10 weeks online	442.00
Education & Learning - Dorset Music Service	Music Mentoring - 20 weeks face-to-face	993.00
Education & Learning - Dorset Music Service	Music Mentoring - 20 weeks online	828.00
Education & Learning - Dorset Music Service	Bespoke Music Twilight (CPD)	
Education & Learning - Dorset Music Service	DYJO Membership (per term) - separate to Nexus, parental income	55.50
Education & Learning - Free School Meals	Free School Meals Eligibility Checking - Academies	0.65 Price per PPN
Education & Learning - Governor Services	NGA Gold Subscription and Learning Link for Dorset Schools and Academies - admin fee	25.00
Education & Learning - SAFSO	SAFSO Access Finance 3yr SLA Academies and MATs (1 September 2024 - 31 August 2027) 1st year - Primary, less than 125 pupils	1,305.00
Education & Learning - SAFSO	SAFSO Access Finance 3yr SLA Academies and MATs (1 September 2024 - 31 August 2027) 1st year - Primary, more than 125 pupils	1,385.00
Education & Learning - SAFSO	SAFSO Access Finance 3yr SLA Academies and MATs (1 September 2024 - 31 August 2027) 1st year - Middle and Secondary	1,440.00
Education & Learning - SAFSO	SAFSO Access Finance 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Learning Centre	1,120.00
Education & Learning - SAFSO	SAFSO Access Finance 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Primary or Special, less than 125 pupils	1,300.00
Education & Learning - SAFSO	SAFSO Access Finance 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Primary or Special, more than 125 pupils	1,385.00
Education & Learning - SAFSO	SAFSO Access Finance 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Middle	1,435.00
Education & Learning - SAFSO	SAFSO Access Finance 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Secondary	1,435.00
Education & Learning - SAFSO	SAFSO Arbor MIS 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Learning Centre	1,120.00
Education & Learning - SAFSO	SAFSO Arbor MIS 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Primary or Special, less than 125 pupils	1,300.00
Education & Learning - SAFSO	SAFSO Arbor MIS 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Primary or Special, more than 125 pupils	1,385.00
Education & Learning - SAFSO	SAFSO Arbor MIS 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Middle	2,285.00
Education & Learning - SAFSO	SAFSO Arbor MIS 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Secondary	3,090.00

Service & Team	Fee Description	£ Notes
Education & Learning - SAFSO	SAFSO Arbor MIS 3yr SLA Academies and MATs (1 September 2024 - 31 August 2027) 1st year - Primary, less than 125 pupils	1,170.00
Education & Learning - SAFSO	SAFSO Arbor MIS 3yr SLA Academies and MATs (1 September 2024 - 31 August 2027) 1st year - Primary, more than 125 pupils	1,245.00
Education & Learning - SAFSO	SAFSO Arbor MIS 3yr SLA Academies and MATs (1 September 2024 - 31 August 2027) 1st year - Middle	2,055.00
Education & Learning - SAFSO	SAFSO Arbor MIS 3yr SLA Academies and MATs (1 September 2024 - 31 August 2027) 1st year - Secondary	2,780.00
Education & Learning - SAFSO	SAFSO Arbor Finance 3yr SLA Maintained Schools only(1 April 2025 - 31 March 2028) 1st year - Learning Centre	1,120.00
Education & Learning - SAFSO	SAFSO Arbor Finance 3yr SLA Maintained Schools only(1 April 2025 - 31 March 2028) 1st year - Primary, less than 125 pupils	1,300.00
Education & Learning - SAFSO	SAFSO Arbor Finance 3yr SLA Maintained Schools only(1 April 2025 - 31 March 2028) 1st year - Primary, more than 125 pupils	1,385.00
Education & Learning - SAFSO	SAFSO Arbor Finance 3yr SLA Maintained Schools only(1 April 2025 - 31 March 2028) 1st year - Middle	1,435.00
Education & Learning - SAFSO	SAFSO Arbor Finance 3yr SLA Maintained Schools only(1 April 2025 - 31 March 2028) 1st year - Secondary	1,435.00
Education & Learning - SAFSO	SAFSO Arbor MIS SLA Maintained Converters (1 April 2024 - 31 March 2025) - Learning Centre	1,180.00
Education & Learning - SAFSO	SAFSO Arbor MIS SLA Maintained Converters (1 April 2024 - 31 March 2025) - Primary or Special, less than 125 pupils	1,370.00
Education & Learning - SAFSO	SAFSO Arbor MIS SLA Maintained Converters (1 April 2024 - 31 March 2025) - Primary or Special, more than 125 pupils	1,455.00
Education & Learning - SAFSO	SAFSO Arbor MIS SLA Maintained Converters (1 April 2024 - 31 March 2025) - Middle	2,405.00
Education & Learning - SAFSO	SAFSO Arbor MIS SLA Maintained Converters (1 April 2024 - 31 March 2025) - Secondary	3,255.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Learning Centre	1,120.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Primary or Special, less than 125 pupils	1,300.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Primary or Special, more than 125 pupils	1,385.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Middle	1,435.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Secondary	1,435.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance 3yr SLA Academies/MATs (1 September 2024 - 31 August 2027) 1st year - Primary, less than 125 pupils	1,170.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance 3yr SLA Academies/MATs (1 September 2024 - 31 August 2027) 1st year - Primary, more than 125 pupils	1,245.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance 3yr SLA Academies/MATs (1 September 2024 - 31 August 2027) 1st year - Middle	1,290.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance 3yr SLA Academies/MATs (1 September 2024 - 31 August 2027) 1st year - Secondary	1,290.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance SLA Maintained Converters (1 April 2024 - 31 March 2025) - Learning Centres	1,180.00

Service & Team	Fee Description	£ Notes
Education & Learning - SAFSO	SAFSO ESS FMS Finance SLA Maintained Converters (1 April 2024 - 31 March 2025) - Primary or Special, less than 125 pupils	1,370.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance SLA Maintained Converters (1 April 2024 - 31 March 2025) - Primary or Special, more than 125 pupils	1,455.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance SLA Maintained Converters (1 April 2024 - 31 March 2025) - Middle	1,510.00
Education & Learning - SAFSO	SAFSO ESS FMS Finance SLA Maintained Converters (1 April 2024 - 31 March 2025) - Secondary	1,510.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS 3yr SLA Academies/MATs (1 September 2024 - 31 August 2027) 1st year - Primary or Special, less than 125 pupils	1,170.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS 3yr SLA Academies/MATs (1 September 2024 - 31 August 2027) 1st year - Primary or Special, more than 125 pupils	1,245.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS 3yr SLA Academies/MATs (1 September 2024 - 31 August 2027) 1st year - Middle	2,055.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS 3yr SLA Academies/MATs (1 September 2024 - 31 August 2027) 1st year - Secondary	2,780.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Learning Centre	1,120.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Primary or Special, less than 125 pupils	1,300.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Primary or Special, more than 125 pupils	1,385.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Middle	2,285.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS 3yr SLA Maintained (1 April 2024 - 31 March 2027) 1st year - Secondary	3,090.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS SLA Converters (1 Sep 2024 - 31 Aug 2025) - Learning Centre	1,180.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS SLA Converters (1 Sep 2024 - 31 Aug 2025) - Primary or Special, less than 125 pupils	1,370.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS SLA Converters (1 Sep 2024 - 31 Aug 2025) - Primary or Special, more than 125 pupils	1,455.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS SLA Converters (1 Sep 2024 - 31 Aug 2025) - Middle	2,405.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS SLA Converters (1 Sep 2024 - 31 Aug 2025) - Secondary	3,255.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS SLA Maintained Converters (1 April 2024 - 31 March 2025) - Learning Centre	1,180.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS SLA Maintained Converters (1 April 2024 - 31 March 2025) - Primary or Special, less than 125 pupils	1,370.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS SLA Maintained Converters (1 April 2024 - 31 March 2025) - Primary or Special, more than 125 pupils	1,455.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS SLA Maintained Converters (1 April 2024 - 31 March 2025) - Middle	2,405.00
Education & Learning - SAFSO	SAFSO ESS MIS SIMS SLA Maintained Converters (1 April 2024 - 31 March 2025) - Secondary	3,255.00
Education & Learning - SAFSO	SAFSO stand-alone support for SchoolComms (runs on academic year)	440.00
Education & Learning - SAFSO	SAFSO support for Access Education Budgets - only required if you DON'T have a SAFSO Finance SLA	315.00
Education & Learning - SAFSO	Additional SAFSO visit - full day	465.00

Service & Team	Fee Description	£	Notes
Education & Learning - SAFSO	Additional SAFSO visit - half day	235.00	
Education & Learning - SAFSO	Finance healthcheck (ESS Only) - half day visit + report	400.00	
Education & Learning - SAFSO	MIS healthcheck - half day visit + report	400.00	
Education & Learning - SAFSO	Training at your school - bespoke		Quote depends on requirements
Education & Learning - SAFSO	DFE/EFA Health check		Depends on requirement, charged at daily rate
Education & Learning - SAFSO	SAFSO Voluntary Funds Audit Service (Maintained Schools)	550.00	
Education & Learning - SAFSO	Recruitment support - max 2 days		Quote
Education & Learning - SAFSO	Recruitment tasks and questions	55.00	
Education & Learning - SAFSO	School business management	550.00	Enhanced day rate due to additional duties
Education & Learning - Traded Services for Schools	Tailored ECL Support - hourly	115.50	Per hour
Education & Learning - Traded Services for Schools	Tailored ECL Support - half day	315.00	3 hour session plus travel
Education & Learning - Traded Services for Schools	Tailored ECL Support - full day	619.50	6 hour session plus travel
Education & Learning - Traded Services for Schools	Specialist Teacher Support - hourly	115.50	Per hour
Education & Learning - Traded Services for Schools	Specialist Teacher Support - half day	315.00	3 hour session plus travel
Education & Learning - Traded Services for Schools	Specialist Teacher Support - full day	619.50	6 hour session plus travel
Education & Learning - WST, SWP & Prevent	Whole school training (WST)	378.00	Prices cover Sept - end Aug
Education & Learning - WST, SWP & Prevent	Safer Working Practice (SWP)	288.75	Prices cover Sept - end Aug
Education & Learning - WST, SWP & Prevent	Prevent training	288.75	Prices cover Sept - end Aug
Education & Learning - WST, SWP & Prevent	WST + SWP + Prevent	955.50	Prices cover Sept - end Aug
Education & Learning - WST, SWP & Prevent	WST + SWP	666.75	Prices cover Sept - end Aug
Education & Learning - WST, SWP & Prevent	WST + Prevent	666.75	Prices cover Sept - end Aug
Education & Learning - WST, SWP & Prevent	SWP + Prevent	577.50	Prices cover Sept - end Aug
Education & Learning - WST, SWP & Prevent	DSL sessions on Nexus	28.35	Prices cover Sept - end Aug
Finance & Commercial - Advertising-Filming	Roundabout sponsorship - Gore Cross	POA	
Finance & Commercial - Advertising-Filming	Roundabout sponsorship - Bincombe Bumps	POA	
Finance & Commercial - Advertising-Filming	Roundabout sponsorship - Osprey Quay (Coode)	POA	
Finance & Commercial - Advertising-Filming	Roundabout sponsorship - Victoria Square & Victoria Square Victory	POA	
Finance & Commercial - Advertising-Filming	Roundabout sponsorship - Pavilion	POA	
Finance & Commercial - Advertising-Filming	Roundabout sponsorship - Yeates	POA	
Finance & Commercial - Advertising-Filming	Roundabout sponsorship - Came View (West Stafford Bypass)	POA	
Finance & Commercial - Advertising-Filming	Roundabout sponsorship - Troy Town	POA	
Finance & Commercial - Advertising-Filming	Roundabout sponsorship - Royal Chase	POA	
Finance & Commercial - Advertising-Filming	Roundabout sponsorship - Worgret	POA	

Service & Team	Fee Description	£ Notes
Finance & Commercial - Advertising- Roundabout sponsorship - Woodlands Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Haskins Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Black Hill Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Northbrook Junction North Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Babylon Hill Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Coldharbour Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Wessex Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Foords Corner Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Ferrybridge (Chesil) Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Firestation (Peverell) Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Chafeys Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Manor Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Veasta Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Mercery Road Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Hamm Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Harriers Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Jurassic Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Great Field Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Weirs Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - St John Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Jubilee Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Castletown Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Magpies (Tesco Dorchester) Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Chalbury Corner Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Fordington Fields (Trumpet Major) Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Max Gate Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Warmwell Cross Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Northbrook Junction South Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Peacemarsh Filming		POA

Service & Team	Fee Description	£ Notes
Finance & Commercial - Advertising- Roundabout sponsorship - Ham Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Burton Cross Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Woolbridge (Tout Hill) Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Poole Hill Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Ivy Cross Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Pound Lane Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Railway Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Badger Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Sunrise Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Two Gates Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Hill Top Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Station Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Saxon Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Wareham Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Sibley Pottery Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Stoborough Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Blackhill Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Bakers Arms Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Norden Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Upton Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Windgreen Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Cogdean Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Upton Gateway Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Sir Alan Cobham (Cobham Rd) Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Fire Station Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Champtoceaux (Coopers Lane) Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - St Michaels Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Tricketts Cross Filming		POA
Finance & Commercial - Advertising- Roundabout sponsorship - Manor Road Roundabout Filming		POA

Service & Team	Fee Description	£	Notes
Finance & Commercial - Advertising- Filming	Roundabout sponsorship - Wincombe Roundabout	POA	
Finance & Commercial - Advertising- Filming	Film & TV Permission Application Administration Fee (small crew size)	45.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Commercial (including stills) Small crew (up to 10) up to 2 hours	90.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Commercial (including stills) Small crew (up to 10) cost per day	385.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Commercial (including stills) Medium crew (11-50) up to 2 hours	180.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Commercial (including stills) Medium crew (11-50) cost per day	580.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Commercial (including stills) Large crew (over 50) up to 2 hours		By negotiation
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Commercial (including stills) Large crew (over 50) cost per day		By negotiation
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Charity (including stills) Small crew (up to 10) up to 2 hours	45.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Charity (including stills) Small crew (up to 10) cost per day	192.50	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Charity (including stills) Medium crew (11-50) up to 2 hours	90.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Charity (including stills) Medium crew (11-50) cost per day	290.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Charity (including stills) Large crew (over 50) up to 2 hours	200.00	By negotiation
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Charity (including stills) Large crew (over 50) cost per day	500.00	By negotiation
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Drone filming for half day	85.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Date Changes		1st change is free
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Date Changes - subsequent changes	45.00	Subsequent changes
Finance & Commercial - Advertising- Filming	Bus Shelter Posters - King's Statue: Jan-March 4 Posters	140.00	Per month, minimum booking 3 months
Finance & Commercial - Advertising- Filming	Bus Shelter Posters - King's Statue: Jan-March 8 Posters	260.00	Per month
Finance & Commercial - Advertising- Filming	Bus Shelter Posters - King's Statue: Apr-Jun 4 Posters	270.00	Per month
Finance & Commercial - Advertising- Filming	Bus Shelter Posters - King's Statue: Apr-Jun 8 Posters	500.00	Per month
Finance & Commercial - Advertising- Filming	Bus Shelter Posters - King's Statue: Jul-Sept 4 Posters	330.00	Per month
Finance & Commercial - Advertising- Filming	Bus Shelter Posters - King's Statue: Jul-Sept 8 Posters	620.00	Per month
Finance & Commercial - Advertising- Filming	Bus Shelter Posters - King's Statue: Oct-Dec 4 Posters	200.00	Per month
Finance & Commercial - Advertising- Filming	Bus Shelter Posters - King's Statue: Oct-Dec 8 Posters	380.00	Per month
Finance & Commercial - Advertising- Filming	Film & TV Permission Application Administration Fee (medium & large crew size)	90.00	
Finance & Commercial - Advertising- Filming	Film & TV Permission Late Application <5 days Administration Fee (small crew size)	80.00	
Finance & Commercial - Advertising- Filming	Film & TV Permission Late Application <5 days Administration Fee (medium & large crew size)	120.00	
Finance & Commercial - Advertising- Filming	Cancellation Fee: Non-refundable admin fee	0.00	Between £45 - £120 depending on original application crew size and number of days notice for original application

Service & Team	Fee Description	£	Notes
Finance & Commercial - Advertising- Filming	Prep/Strike Days: Charged at 50% of daily filming rate	0.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Commercial (including stills) Small crew (up to 10) cost up to half a day	180.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Charity (including stills) Medium crew (11-50) cost up to half a day	300.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Charity (including stills) Large crew (over 50) cost up to 2 hours	400.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Charity (including stills) Large crew (over 50) cost up to half a day	550.00	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Charity (including stills) Large crew (over 50) cost per full day	1,000.00	
Finance & Commercial - Advertising- Filming	General Views (GVs) for 2 hours	30.00	The capturing of images of Dorset, its landmarks, buildings, streets, and outdoor spaces. This does not include news pieces, pieces to camera, interviews, or drone filming.
Finance & Commercial - Advertising- Filming	General Views (GVs) per half or full day	80.00	The capturing of images of Dorset, its landmarks, buildings, streets, and outdoor spaces. This does not include news pieces, pieces to camera, interviews, or drone filming.
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Drone filming per full day	120.00	Drone filming charge is stand alone and does not require location fees where take off and landing sites are on council-owned land (including the highway or pavements). Application fee is applicable.
Finance & Commercial - Advertising- Filming	Heritage locations including Harbours and Country Parks from £1000 per day for Medium and Large Crews negotiated on nature of production.	POA	
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Educational (including stills) Small crew (up to 10) up to 2 hours	45.00	content for schools or curriculum use
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Educational (including stills) Small crew (up to 10) cost per day	192.50	content for schools or curriculum use
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Educational (including stills) Medium crew (11-50) up to 2 hours	90.00	content for schools or curriculum use
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Educational (including stills) Medium crew (11-50) cost per day	290.00	content for schools or curriculum use
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Educational (including stills) Large crew (over 50) up to 2 hours	160.00	content for schools or curriculum use
Finance & Commercial - Advertising- Filming	Filming permit fees and charges: Educational (including stills) Large crew (over 50) cost per day	500.00	content for schools or curriculum use
Finance & Commercial - Insurance	CORE Insurance Package		Service posts price per site
Finance & Commercial - Insurance	Third Party Hirers Liability Insurance		Quote
Finance & Commercial - Insurance	Travel Insurance for Educational Visits		Price per FTE Employee count
Finance & Commercial - Insurance	Motor Vehicle Insurance		Fixed price all sites per vehicle
Finance & Commercial - Insurance	Vehicle Hire Arrears Charge (Yearly price based on last year's hire usage)		Service posts price per site
Finance & Commercial - Schools Finance	Accountancy, Financial Advice & VAT	980.00	
Finance & Commercial - Schools Finance	Accounts Payable - Core Package	830.00	
Finance & Commercial - Schools Finance	Banking and Cash Management	120.00	
Highways - Dorset Travel	Additional courses: Emergency First Aid (half day)	39.00	
Highways - Dorset Travel	Additional courses: Manual Handling and Fire & Evacuation (half day)	39.00	
Highways - Dorset Travel	Additional courses: Customer Care (half day)	39.00	
Highways - Dorset Travel	Additional courses: Safeguarding Children (half day)	39.00	

Service & Team	Fee Description	£	Notes
Highways - Dorset Travel	Minibus Driver Awareness Training: Driver Awareness (theory) half day	39.00	
Highways - Dorset Travel	Contractor Driver Training: Customer Care, Safeguarding	39.00	
Highways - Dorset Travel	Contractor Driver Training: Emergency First Aid	39.00	
Highways - Flood Risk Management	Land drainage consent under the Flood and Water Management Act	50.00	Legally fixed Per application (legislation - Water Management Act)
Highways - Flood Risk Management	Pre-Planning application advice for surface water (Virtual)	330.00	Virtual service
Highways - Flood Risk Management	Pre-Planning application advice for surface water (in-person)	580.00	In-person service
Highways - Flood Risk Management	Pre-Planning application advice for surface water	120.00	Charge per hour
Highways	Street Works - Installation of new service (section 50 licences)	630.00	
Highways	Street Works - Repair of service (section 50 licences)	390.00	
Highways	NRSWA ad-hoc inspection fees	50.00	Statutory cap The Street Works (Inspection Fees) (England) Regulations 2022
Highways	NRSWA defective reinstatements	120.00	Statutory cap at £120 per inspection with a maximum limit of 2 charges for any defective reinstatement (£240)
Highways	NRSWA sec 74 charges	100.00	Statutory cap minimum charge
Highways	NRSWA sec 74 charges	10,000.00	Statutory cap maximum charge
Highways	Temporary traffic regulation orders (including advertising)	1,640.00	
Highways	Temporary traffic regulation orders - where applications are received under 12 weeks before commencing (including advertising)	1,960.00	
Highways	Temporary traffic regulation notice (TTRN) for planned works up to five days or emergency closures up to 21 days	590.00	
Highways	Temporary traffic regulation notice (TTRN) for planned works up to five days - where applications are received under 12 weeks before commencing	910.00	
Highways	Temporary traffic regulation notice (TTRN) for short duration emergencies less than 24 hours	420.00	
Highways	Extension/Cancellation of TTRN/TTRO	270.00	
Highways	Parking suspension fee	140.00	
Highways	Temporary traffic regulation order for special commercial events	570.00	
Highways	Temporary traffic regulation order for special commercial events	440.00	
Highways	Temporary traffic regulation order for special commercial events	350.00	
Highways	Temporary traffic regulation order for special commercial events	280.00	
Highways	Temporary traffic regulation order for special 'not for profit organisation' events	280.00	
Highways	Temporary traffic regulation order for special 'not for profit organisation' events	230.00	
Highways	Temporary traffic regulation order for special 'not for profit organisation' events	180.00	
Highways	Temporary traffic regulation order for special 'not for profit organisation' events	87.50	
Highways	Temporary traffic regulation order for special charitable or ceremonial events	210.00	

Service & Team	Fee Description	£ Notes
Highways	Temporary traffic regulation order for special charitable or ceremonial events	160.00
Highways	Temporary traffic regulation order for special charitable or ceremonial events	120.00
Highways	Temporary traffic regulation order for special charitable or ceremonial events	30.00
Highways	Road space booking for USRN (unique street reference number)	30.00
Highways	Road space booking for USRN (unique street reference number)	1.50
Highways	Street Works Permit Scheme Application - Road Category 0, 1 & 2 or Traffic Sensitive - Provisional Advance Authorisation	105.00
Highways	Street Works Permit Scheme Application - Road Category 0, 1 & 2 or Traffic Sensitive - Major works - over 10 days and all major works requiring a traffic regulation order	222.00
Highways	Street Works Permit Scheme Application - Road Category 0, 1 & 2 or Traffic Sensitive - Major works - 4-10 days	130.00
Highways	Street Works Permit Scheme Application - Road Category 0, 1 & 2 or Traffic Sensitive - Major works – up to 3 days	65.00
Highways	Street Works Permit Scheme Application - Road Category 0, 1 & 2 or Traffic Sensitive - Standard activity	130.00
Highways	Street Works Permit Scheme Application - Road Category 0, 1 & 2 or Traffic Sensitive - Minor activity	65.00
Highways	Street Works Permit Scheme Application - Road Category 0, 1 & 2 or Traffic Sensitive - Immediate activity	60.00
Highways	Street Works Permit Scheme Application - Road Category 0, 1 & 2 or Traffic Sensitive - Permit Variation	45.00
Highways	Street Works Permit Scheme Application - Road Category 3 & 4 and Non-Traffic Sensitive - Provisional Advance Authorisation	73.00
Highways	Street Works Permit Scheme Application - Road Category 3 & 4 and Non-Traffic Sensitive - Major works - over 10 days and all major works requiring a traffic regulation order	119.00
Highways	Street Works Permit Scheme Application - Road Category 3 & 4 and Non-Traffic Sensitive - Major works - 4-10 days	69.00
Highways	Street Works Permit Scheme Application - Road Category 3 & 4 and Non-Traffic Sensitive - Major works – up to 3 days	36.00
Highways	Street Works Permit Scheme Application - Road Category 3 & 4 and Non-Traffic Sensitive - Standard activity	69.00
Highways	Street Works Permit Scheme Application - Road Category 3 & 4 and Non-Traffic Sensitive - Minor activity	36.00
Highways	Street Works Permit Scheme Application - Road Category 3 & 4 and Non-Traffic Sensitive - Immediate activity	30.00
Highways	Street Works Permit Scheme Application - Road Category 3 & 4 and Non-Traffic Sensitive - Permit Variation	35.00
Highways	Traffic counting equipment on the highway licence	130.00
Highways	Collision data - General public and consultant requests - detailed report per area.	150.00

Service & Team	Fee Description	£ Notes
Highways	Provision of Traffic Regulation Orders (TRO)	3,480.00
Highways	Collision data – General public and consultant requests - collision location plot.	120.00
Highways	Supply of no waiting cones	59.00
Highways	Supply of no waiting cones	3.00
Highways	Supply of no waiting cones	9.00
Highways	Supply of no waiting cones	31.00
Highways	Supply of no waiting cones	58.00
Highways	Supply of no waiting cones	86.50
Highways	Placing a skip on the highway	93.00
Highways	Erect scaffolding on the highway	93.00
Highways	Temporary deposit of materials on the highway - Section 171 of the Highways Act	93.00
Highways	Renewal of skip, scaffold or materials licence	47.00
Highways	Non removal of skip, scaffold or materials at end of licence period	93.00
Highways	Highway enforcement inspections	76.50
Highways	Removal of other highway obstructions - Section 115 of the Highways Act	76.50
Highways	Storage of illegal signs and other highway obstructions	3.00
Highways	Erect hoarding	76.50
Highways	Inspection of hoardings	76.50
Highways	Renewal of hoardings	76.50
Highways	New application - Sitting out licence with permanent structures (S115E Highways Act)	400.00
Highways	New application - General licensing of private infrastructure on the highway (e.g. planters, statues)	400.00
Highways	Renewal - General licensing of private infrastructure on the highway (e.g. planters, statues)	250.00
Highways	Vehicles crossing over footways and verges - Section 184 of the Highways Act	390.00
Highways	Opening of highway for works other than street works (vehicle crossings, etc) - Section 171	390.00
Highways	Licences to cultivate the highway - planting trees and shrubs	94.00
Highways	Structures over the highway - including cranes, cables and banners	57.00
Highways	Control of construction cellars	96.50
Highways	Control of construction cellars	130.00
Highways	Control of openings to cellars	96.50
Highways	Control of openings to cellars	130.00
Highways	Private hire of portable variable message signs (VMS)	470.00
Highways	Private hire of portable variable message signs (VMS)	160.00
Highways	Temporary traffic signal design - 3/4 way - more than 3 weeks notice	N/A
Highways	Temporary traffic signal design - 3/4 way - more than 1 week but less than 3 weeks notice	N/A
Highways	Temporary traffic signals design - 3/4 way - less than 1 weeks notice	N/A
Highways	Traffic Signals - Letter to solicitor	210.00
Highways	Traffic Signals - Plans and timings to solicitor	210.00
Highways	Traffic Signals - Plans to solicitor	110.00
Highways	Traffic Signals - Timings to solicitor	110.00
Highways	Dorset Council Traffic Signal Document	180.00
Highways	Traffic Control Centre mobilisation for events	52.00
Highways	Traffic Control Centre mobilisation for events	76.50
Highways	Traffic Control Centre mobilisation for events	91.00
Highways	Supply of noise survey data to third parties	44.50
Highways	Supply of noise survey data to third parties	69.00

Service & Team	Fee Description	£	Notes
Highways	Supply of noise survey data to third parties	90.00	
Highways	Manual traffic counts - 4/5 arm junction or roundabout	210.00	
Highways	Manual traffic counts - 3 arm junction or roundabout	180.00	
Highways	Manual traffic counts - link count	150.00	
Highways	Automatic traffic counts - up to 2 weeks per site	150.00	
Highways	Traffic counts - any data over 6 years old	70.00	
Highways	Section 38 Agreement - Highways Act (Application Fee / Initial Deposit Levels)	3,680.00	Per application / initial non-refundable deposit.
	Non-signal schemes under £100,000		PLUS Total Project Administration Fee - 9.0% of the default cost plus. Note: commuted sums may also be levied in accordance with Dorset Council's guidance on Commuted Sums.
Highways	Section 38 Agreement - Highways Act (Application Fee / Initial Deposit Levels)	7,350.00	Per application / initial non-refundable deposit.
	Non-signal schemes over £100,000		PLUS Total Project Administration Fee - 9.0% of the default cost of works. Note: commuted sums may also be levied in accordance with Dorset Council's guidance on Commuted Sums.
Highways	Extension of existing Section 38 Agreement - Highways Act	380.00	Per application. In addition to the extension fee an estimated charge will be made for further inspections depending on the stage and duration of further construction works. Any balance/over estimate will be returned at final completion.
Highways	Section 278 Agreement - Highways Act (Application Fee / Initial Deposit Levels)	3,680.00	Per application / initial non-refundable deposit.
	Non-signal schemes under £100,000		PLUS Total Project Administration Fee - 5.0% of the default cost plus the actual cost of design checking and site inspection. Note: commuted sums may also be levied in accordance with Dorset Council's guidance on Commuted Sums.
Highways	Section 278 Agreement - Highways Act (Application Fee / Initial Deposit Levels)	7,350.00	Per application / initial non-refundable deposit.
	Non-signal schemes over £100,000		PLUS Total Project Administration Fee - 5.0% of the default cost plus the actual cost of design checking and site inspection. Note: commuted sums may also be levied in accordance with Dorset Council's guidance on Commuted Sums.
Highways	Section 278 Agreement - Highways Act (Application Fee / Initial Deposit Levels)	12,080.00	Per application / initial non-refundable deposit.
	Signal schemes under £100,000		PLUS Total Project Administration Fee - 5.0% of the default cost plus the actual cost of design checking and site inspection. Note: commuted sums may also be levied in accordance with Dorset Council's guidance on Commuted Sums.

Service & Team	Fee Description	£ Notes
Highways	Section 278 Agreement - Highways Act Minor works agreement	2,100.00 Or at least 9% of the estimated construction cost.
	Minimum fee 9% of default construction cost	Per application, plus legal costs where land dedication is necessary
Highways	Pre-apps - Permitted Development Advice - Householder Enquiry	120.00
Highways	Pre-apps - Permitted Development Advice Non - Householder Enquiry	140.00
Highways	Pre-apps - Minerals and Waste - Level 1 - Office / Virtual / Site Based Meeting. Including but not limited to: •Plant machinery for the processing, treatment or production of minerals or any mineral derived product on a site less than 1 hectare; •Searches and tests of mineral deposits; •Building or buildings less than 1000 square metres; •Change of use of buildings or land; •Winning and working of minerals on area less than 1 hectare; •Landfill or landraising on area less than 1 hectare; •Non-residential development where land is or forms part of a site formerly used for the winning and working of minerals and has not been fully restored •Application under Section 73 of the 1990 Act not involving time extension to complete development; and •Application under Section 73 of the 1990 Act for minor material amendment where original permission was for development involving any of the above.	2,080.00
Highways	Pre-apps - Minerals and Waste - Level 2 - Office / Virtual / Site Based Meeting. Including but not limited to: •Environmental Impact Assessment (EIA) development; •Winning and working of minerals on area greater than 1 hectare; •Plant and machinery for the processing, treatment or production of minerals or any mineral derived product or article on site in excess of 1 hectare; •Landfill or landraising on an area greater than 1 hectare; •Restoration of mineral workings; •Waste recovery, treatment, storage, processing, sorting and transfer on an open site; •Buildings or building for use in excess of 1000 square metres; •Disposal of mineral waste; •Application under Section 73 of the 1990 Act involving time extension to complete development; and •Application under Section 73 of the 1990 Act for minor material amendment where the original permission was for development involving any of the above.	2,700.00

Service & Team	Fee Description	£ Notes
Highways	Pre-apps - Other advice minerals and waste advice The Minerals & Waste Team can provide informal verbal advice (up to 30 minutes) in relation to likely information required to support pre-application requests or validate planning applications and to discuss pre-application responses. More detailed advice would incur a fee which shall be agreed and paid in advance of a meeting or written response. Such advice includes, but is not limited to: •Discussion of consultee requirements including outcome of EIA screening and scoping. •Planning matters relating to minerals and waste sites. •Provide and facilitate feedback where draft documents to support a planning application (e.g. ES chapters or standalone documents) have been submitted.	99.00 Bespoke Fee based on hourly rate
Highways	Pre-apps - Large scale major - Written / Office / Site Based Meeting The replacement or, erection of or change of use to create 150 + residential units Residential development or a mixed use on a site area greater than 4 hectare Non-residential schemes for new buildings/extensions 10,000 sq. m or more floorspace or on a site area greater than 4 hectare All environmental impact assessment development	110.00 Bespoke Fee based on hourly rate
Highways	Pre-apps - Medium scale major WRITTEN •The replacement or, erection of or change of use to create 25-149 residential units. •Residential development or mixed use on a site area 2 – 4 hectare. •Non-residential schemes for new buildings/extensions 5,000 up to 9,999 sq. m floorspace or on a site area between 2-4 hectare.	2,180.00
Highways	Pre-apps - Medium scale major OFFICE BASED MEETING •The replacement or, erection of or change of use to create 25-149 residential units. •Residential development or mixed use on a site area 2 – 4 hectare. •Non-residential schemes for new buildings/extensions 5,000 up to 9,999 sq. m floorspace or on a site area between 2-4 hectare.	2,390.00
Highways	Pre-apps - Medium scale major SITE BASED MEETING •The replacement or, erection of or change of use to create 25-149 residential units. •Residential development or mixed use on a site area 2 – 4 hectare. •Non-residential schemes for new buildings/extensions 5,000 up to 9,999 sq. m floorspace or on a site area between 2-4 hectare.	2,600.00

Service & Team	Fee Description	£ Notes
Highways	Pre-apps - Small scale major WRITTEN •The replacement or, erection of or change of use to create 10-24 residential units. •Residential development or mixed use on a site area up to 2 hectare. •Non-residential schemes for new buildings/extensions more than 1,000 up to 4,999 sq. m floorspace or on a site area between 1-2 hectare. •Small scale free standing renewable energy proposals over 1 hectare.	1,160.00
Highways	Pre-apps - Small scale major OFFICE BASED MEETING •The replacement or, erection of or change of use to create 10-24 residential units. •Residential development or mixed use on a site area up to 2 hectare. •Non-residential schemes for new buildings/extensions more than 1,000 up to 4,999 sq. m floorspace or on a site area between 1-2 hectare. •Small scale free standing renewable energy proposals over 1 hectare.	1,310.00
Highways	Pre-apps - Small scale major SITE BASED MEETING •The replacement or, erection of or change of use to create 10-24 residential units. •Residential development or mixed use on a site area up to 2 hectare. •Non-residential schemes for new buildings/extensions more than 1,000 up to 4,999 sq. m floorspace or on a site area between 1-2 hectare. •Small scale free standing renewable energy proposals over 1 hectare.	1,610.00
Highways	Pre-apps - Minor - WRITTEN •The replacement or erection of or change of use to create between 3 – 9 residential units; •Non-residential schemes for new buildings/extensions to existing buildings 500 – up to 1000 sq. m floorspace •Small scale free standing renewable energy proposals under 1 hectare.	770.00
Highways	Pre-apps - Minor - SITE BASED MEETING •The replacement or erection of or change of use to create between 3 – 9 residential units; •Non-residential schemes for new buildings/extensions to existing buildings 500 – up to 1000 sq. m floorspace •Small scale free standing renewable energy proposals under 1 hectare.	1,020.00
Highways	Pre-apps - Small minor - WRITTEN •The replacement or erection of or change of use to create 1 or 2 residential units or conversion of building(s) to 1 or 2 residential units. •Non-residential schemes for new buildings/extensions to existing buildings; 200 – 499 sq. m floorspace •Erection of or works to agricultural buildings or land •Change of use of land only •Telecoms proposals	550.00

Service & Team	Fee Description	£ Notes
Highways	Pre-apps - Small minor - SITE BASED MEETING •The replacement or erection of or change of use to create 1 or 2 residential units or conversion of building(s) to 1 or 2 residential units. •Non-residential schemes for new buildings/extensions to existing buildings; 200 – 499 sq. m floorspace •Erection of or works to agricultural buildings or land •Change of use of land only •Telecoms proposals	870.00
Highways	Freedom of Information (FOI) Requests	530.00
Highways	Freedom of Information (FOI) Requests	1,090.00
Highways	Highway information & rights of way searches - solicitors and professionals	41.00
Highways	Common land registry and town/village green registry enquiries	41.00
Highways	Highway information and rights of way searches - personal search enquiries	18.00
Highways	Highway information & rights of way searches - all searches	5.00
Highways	Stopping up of Highway or PROW	4,640.00
Highways	Technical responses to land searches (private street works)	46.00
Highways	Technical responses to land searches (private street works)	68.00
Highways	Technical responses to land searches (private street works)	81.00
Highways	Provision of white lines - drive access protection (5m length)	270.00
Highways	Disabled parking bays	290.00
Highways	Tourism signs - stage 1 - application	370.00
Highways	Community signs - stage 1 - application	140.00
Highways	Community and tourism signs - stage 2 - provision of signs (supplied and installed by Dorset Highways)	
Highways	Community and tourism signs - stage 3 - maintenance	
Highways	Community and tourism signs - end of life disposal	
Highways	Residents only parking permits - on street residents permits	POA
Highways	Residents only parking permits - on street residents permits	POA
Highways	This one is already £25 needs to go up to £26.50	POA Per 20 permits
Highways	Health Care Permits - registered care workers - on street	POA
Highways	Builders Parking Waivers - on street	POA Per day
Highways	Restricted Mobility permit - off street	19.00 Subsequent Days
Highways	Licence for works (compounds, skips, etc) - off-street *new fee*	Price on application Linked to tariffs so will increase in line with tariff increase
Highways	Licence for works (compounds, skips, etc) - off-street *new fee*	Price on application Linked to tariffs so will increase in line with tariff increase
Highways	Station Rd and Deans Court parking permits - off street	500.00
Highways	100% of car park full occupancy cost, super peak (Dorset school holidays), 75% of car park full occupancy cost, peak rate (Apr - Oct* incl) 50% of car park full rate off peak (Nov - March* incl) to include registered charities all year round	Price on application Linked to tariffs so will increase in line with tariff increase

Service & Team	Fee Description	£	Notes
Highways	Flexi permit - long stay off street car park permit (new last year)	POA	
Highways	Flexi permit - long stay off street car park permit (new last year)	POA	
Highways	Short stay permit - short stay off street car park permit (new last year)	POA	
Highways	Road safety audit - Small scheme	1,590.00	
Highways	Road safety audit - Medium scheme	2,070.00	
Highways	Road safety audit - Large scheme	2,570.00	
Highways - Sewerage Services	Cost of sewerage treatment provision (Band 1 property type)	380.00	
Highways - Sewerage Services	Cost of sewerage treatment provision (Band 2 property type)	290.00	
Housing	HMO Licencing - New House in Multiple Occupation (HMO) licence fee	900.00	10% discount applies for members of Dorset Landlords & National Landlords Association
Housing	HMO Licencing - Renewal House in Multiple Occupation (HMO) licence fee	740.00	10% discount applies for members of Dorset Landlords & National Landlords Association
Housing	HMO Licencing - Enforcement in Housing	420.00	
Housing	HMO Licencing - Enforcement in Housing - immigration inspection		Hourly rate
Housing	Park Home licences - New Park Home Licence	960.00	
Housing	Park Home licences - Band 1 (1-10)	110.00	
Housing	Park Home licences - Band 2 (11-35)	180.00	
Housing	Park Home licences - Band 3 (36-71)	350.00	
Housing	Park Home licences - Band 4 (71-106)	570.00	
Housing	Park Home licences - Band 5 (107-142)	710.00	
Housing	Park Home licences - Additional cost for sites larger than 142, every 35 units, or part thereof	150.00	
Housing	Park Home licences - Minor Amendment of a Licence	57.50	
Housing	Park Home licences - Major Amendment of a Licence (Including change of ownership, change conditions or site layout)	200.00	
Housing	Deposit of Site Rules (per set of rules)	63.00	
Housing	Application to the Fit & Proper Person Register	330.00	
Housing	Additional conditions applied to an applicant to be registered as a fit and proper person.	73.00	
Human Resources - Health & Safety	Health and Safety		Employee Number Bands
Human Resources - Health & Safety	Health and Safety (Academy) (Sep - Aug)		Employee Number Bands
Human Resources - Health & Safety	Primary and PRU up to 25 staff	1,140.00	
Human Resources - Health & Safety	Primary and PRU up to 50 staff	1,250.00	
Human Resources - Health & Safety	Primary up to 100 staff	1,450.00	
Human Resources - Health & Safety	Primary up to 150 staff	1,610.00	
Human Resources - Health & Safety	Senior, Middle or Special up to 100 staff	2,020.00	
Human Resources - Health & Safety	Senior, Middle or Special up to 150 staff	2,220.00	
Human Resources - Health & Safety	Senior, Middle or Special up to 200 staff	2,430.00	
Human Resources - Health & Safety	Senior, Middle or Special up to 250 staff	2,620.00	
Human Resources - Health & Safety	Senior, Middle or Special up to 300 staff	2,830.00	

Service & Team	Fee Description	£	Notes
Human Resources - Health & Safety	RPA Service (Schools Radioactive Substances)		Price on application
Human Resources - HR Advisory	HR Advisory Service (Apr - Mar)		Fixed base price + price per employee
Human Resources - HR Advisory	HR Advisory Service - Academies (Sep - Aug)		Fixed base price + price per employee
Human Resources - HR Schools	HR Pay Service - Schools (Apr - Mar)		Prices are charged using a lump sum per site, plus a charge per employment
Human Resources - HR Schools	HR Pay Service for Academies (Sep - Aug)		Quote
Human Resources - HR Schools	Recruitment Service (stand-alone)		Fixed price all sites
Human Resources - HR Schools	Parish and Town Councils, Further Education establishments and Non-Educational establishments		Quote
Human Resources - HR Schools	Third Party payments service (Apr - Mar)		Fixed price all sites
Human Resources - HR Schools	Third Party payments service (Sep - Aug)		Fixed price all sites
Human Resources - Occupational Health	Employee Health and Wellbeing Package (Maintained)	25.00	Price per employee
Human Resources - Occupational Health	Employee Health and Wellbeing Package (Academies)	25.00	Price per employee
ICT Operations - ICT Support	ICT Annual Support Option 1: Admin Network - (Apr - Mar)	1,740.00	
ICT Operations - ICT Support	ICT Annual Support Option 2: Whole School ICT (Enhanced) - (Apr - Mar)	3,670.00	
ICT Operations - ICT Support	Ad-Hoc Implementation		Quote
ICT Operations - Street Naming & Numbering	Alterations to name or number after initial naming and numbering undertake	50.00	
ICT Operations - Street Naming & Numbering	Renaming a street	400.00	
ICT Operations - Street Naming & Numbering	New street – recover administration costs	50.00	
ICT Operations - Street Naming & Numbering	Adding a name or renaming an existing property - recover administration costs	50.00	
Legal Services - Land Charges	LLC (per search)	47.00	Non statutory, but limited to cost recovery
Legal Services - Land Charges	CON29 (per search)	118.00	Non statutory, but limited to cost recovery
Legal Services - Land Charges	LLC & CON29 (full search)	165.00	
Legal Services - Land Charges	Optional CON290 (per question)	22.00	Non statutory, but limited to cost recovery
Legal Services - Land Charges	Solicitors own questions (per question)	30.00	Non statutory, but limited to cost recovery
Legal Services - Land Charges	Extra parcel(s) of Land - LLC1 -per additional parcel of land up to 15	10.00	Non statutory, but limited to cost recovery
Legal Services - Land Charges	Extra parcel(s) of land – CON29 - per additional parcel of land up to maximum of 15	15.00	Non statutory, but limited to cost recovery
Legal Services - Land Charges	Each Additional parcel of land	25.00	
Legal Services - Legal	Legal - Standard in house: Head of Legal	231.00	
Legal Services - Legal	Legal - Standard in house: Business Partner	220.00	
Legal Services - Legal	Legal - Standard in house: Senior Solicitor	187.00	
Legal Services - Legal	Legal - Standard in house: Lawyer	154.00	
Legal Services - Legal	Legal - Standard in house: Paralegal	95.00	
Legal Services - Legal	Court Hourly Rates: Head of Legal	295.00	These are national hourly rates for solicitor court costs
Legal Services - Legal	Court Hourly Rates: Business Partner	295.00	These are national hourly rates for solicitor court costs
Legal Services - Legal	Court Hourly Rates: Senior Solicitor	247.00	These are national hourly rates for solicitor court costs
Legal Services - Legal	Court Hourly Rates: Lawyer	200.00	These are national hourly rates for solicitor court costs
Legal Services - Legal	Court Hourly Rates: Paralegal	142.00	These are national hourly rates for solicitor court costs
Legal Services - Legal	Deed sealing fee	132.00	
Legal Services - Legal	Head of Legal	231.00	
Legal Services - Legal	Business Partner	220.00	
Legal Services - Legal	Senior Solicitor	187.00	

Service & Team	Fee Description	£ Notes
Legal Services - Legal	Lawyer	154.00
Legal Services - Legal	Paralegal	98.50
Leisure Centres - Purbeck	Membership charges (Gold Card) - Adult - monthly fee	41.00
Leisure Centres - Purbeck	Membership charges (Gold Card) - Adult Concession - monthly fee	30.00
Leisure Centres - Purbeck	Membership charges (Gold Card) - Corporate Business - 5+ members - monthly fee	35.50
Leisure Centres - Purbeck	Membership charges (Gold Card) - Corporate Business - 20+ members - monthly fee	30.00
Leisure Centres - Purbeck	Membership charges (Gold Card) - Clubs - monthly fee	35.50
Leisure Centres - Purbeck	Membership charges (Gold Card) - Family - monthly fee	88.50
Leisure Centres - Purbeck	Membership charges (Gold Card) - Student monthly fee	30.00
Leisure Centres - Purbeck	Membership charges (Gold Card) - Student - annual fee	330.00
Leisure Centres - Purbeck	Membership charges (Gold Card) - Frozen membership - per month (max of 4)	4.00
Leisure Centres - Purbeck	Membership charges (Gold Card) - Annual membership fee	450.00
Leisure Centres - Purbeck	Membership charges (Gold Card) - Joining Fee	11.00
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Annual Charge - adult	27.00
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Annual Charge - junior	14.00
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Replacement card	7.00
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Adult Squash** (45mins)	10.00
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Junior Squash** (45mins)	4.75
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Adult Badminton** (45mins)	11.40
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Junior Badminton** (45mins)	6.00
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Adult Tennis(Astro Courts)* (30mins)	5.80
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Junior Tennis(Astro Courts)* (30mins)	3.20
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Adult Table-Tennis* (30 mins)	4.50
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Junior Table-Tennis* (30 mins)	2.20
Leisure Centres - Purbeck	Facilities Charges - Diamond Card - Shower	4.00
Leisure Centres - Purbeck	Main Hall (45 mins) - Day hire	720.00
Leisure Centres - Purbeck	Main Hall (45 mins)	71.00
Leisure Centres - Purbeck	Main Hall (45 mins)	36.50
Leisure Centres - Purbeck	Main Hall (45 mins) - User -applies for single court hire (other than badminton)	2.70
Leisure Centres - Purbeck	Playzone - Playzone/Bouncy Castle	5.25
Leisure Centres - Purbeck	Playzone - Playzone/Bouncy Castle	4.25
Leisure Centres - Purbeck	Playzone - Private Hire	62.50
Leisure Centres - Purbeck	Astro Pitch (60 mins) - Adult - Whole Pitch	90.50
Leisure Centres - Purbeck	Astro Pitch (60 mins) - Junior - Whole Pitch	68.50
Leisure Centres - Purbeck	Astro Pitch (60 mins) - Adult - Mini Pitch	50.50
Leisure Centres - Purbeck	Astro Pitch (60 mins) - Junior - Mini Pitch	40.50
Leisure Centres - Purbeck	Football Pitch - Adult (per match)	78.50
Leisure Centres - Purbeck	Football Pitch - Junior (per match)	52.50
Leisure Centres - Purbeck	Cricket Pitch - Artificial Wicket - Adult - per evening game	52.50
Leisure Centres - Purbeck	Cricket Pitch - Artificial Wicket - Junior - per evening game	39.50
Leisure Centres - Purbeck	Studio 1 (60 mins) - Adult	56.50

Service & Team	Fee Description	£ Notes
Leisure Centres - Purbeck	Studio 1 (60 mins) - Junior	44.50
Leisure Centres - Purbeck	Studio 1 (60 mins) - Studio 2***2 (60mins)	29.50
Leisure Centres - Purbeck	Studio 1 (60 mins) - Studio Fitness Classes - Diamond Card	6.85
Leisure Centres - Purbeck	Studio 1 (60 mins) - Studio Fitness Classes - Standard	7.90
Leisure Centres - Purbeck	Gym - Standard Workout - Diamond Card	7.00
Leisure Centres - Purbeck	Gym - Standard Workout	9.50
Leisure Centres - Purbeck	Gym - Standard Workout - Senior - Diamond	5.80
Leisure Centres - Purbeck	Gym - Standard Workout - Senior	8.50
Leisure Centres - Purbeck	Gym - Concession weekday to 5pm	3.70
Leisure Centres - Purbeck	Gym - Induction fee	15.75
Leisure Centres - Purbeck	Swimming Pool - Adult Swim (Diamond Card)	5.00
Leisure Centres - Purbeck	Swimming Pool - Adult Swim	6.25
Leisure Centres - Purbeck	Swimming Pool - Senior Swim (Diamond Card)	3.20
Leisure Centres - Purbeck	Swimming Pool - Senior Swim	4.50
Leisure Centres - Purbeck	Swimming Pool - Junior Swim (Diamond Card)	2.75
Leisure Centres - Purbeck	Swimming Pool - Junior Swim	4.50
Leisure Centres - Purbeck	Swimming Pool - Adult Concession Swim	3.00
Leisure Centres - Purbeck	Swimming Pool - Junior Concession Swim	2.00
Leisure Centres - Purbeck	Swimming Pool - Family Swim (2 adults & 2 children or 1 Adult & 3 children	16.50
Leisure Centres - Purbeck	Swimming Pool - Adult 2nd Activity Swim (Diamond Card)	2.00
Leisure Centres - Purbeck	Swimming Pool - Adult 2nd Activity Swim	3.00
Leisure Centres - Purbeck	Swimming Pool - Junior 2nd Activity Swim (Diamond Card)	1.50
Leisure Centres - Purbeck	Swimming Pool - Junior 2nd Activity Swim	2.50
Leisure Centres - Purbeck	Sauna - Per person charge* (30 mins)	4.25
Leisure Centres - Purbeck	Private Pool Hire (60 mins) - Affiliated Clubs	73.00
Leisure Centres - Purbeck	Private Pool Hire (60 mins) - Events	110.00
Leisure Centres - Purbeck	Private Pool Hire (60 mins) - Affiliated Club - 1 Lane	13.20
Leisure Centres - Purbeck	Private Pool Hire (60 mins) - Provision of lifeguard	21.00
Leisure Centres - Purbeck	Private Pool Hire (60 mins) - Swim school monthly	27.50
Leisure Centres - Purbeck	Private Pool Hire (60 mins) - Swim school extra	31.30
Leisure Centres - Purbeck	Private Pool Hire (60 mins) - Meeting Room***2 (60 mins)	25.75
Leisure Centres - Purbeck	Private Pool Hire (60 mins) - Clinic Room - all day	61.00
Leisure Centres - Purbeck	Hire of sports equipment - Racket Hire for 2 rackets plus ball	3.25
Leisure Centres - Purbeck	Hire of sports equipment - Refundable damage deposit	7.50
Leisure Centres - Purbeck	Hire of sports equipment - Table Tennis Bat	2.25
Leisure Centres - Purbeck	Hire of sports equipment - Refundable damage deposit	3.50
Leisure Centres - Purbeck	Hire of sports equipment - Soccer Ball Hire	3.25
Leisure Centres - Purbeck	Hire of sports equipment - Refundable damage deposit	12.50
Leisure Centres - Purbeck	Hire of sports equipment - Pool Play Equipment Hire	37.50
Leisure Centres - Purbeck	Hire of sports equipment - Pool inflatable hire	43.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Gymnastics (1hr)	7.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Archery	16.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Table Tennis	4.75
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Toddler Trampolining (30mins)	4.25
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Trampolining (1hr)	7.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Dance/Acro Workshop 90 minutes	13.00

Service & Team	Fee Description	£ Notes
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Dance/Acro Workshop 2 hour	13.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Dance/Acro Workshop 5 Hour	25.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Nerf Gun	9.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Badminton (2 hrs)	9.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Jr badminton course	9.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Main Hall - Adult open Badminton	7.90
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 1 - Ballet	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 1 - Baby Ballet	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 1 - Pop Dance	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 1 - Sporty Tots	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 1 - Junior Yoga	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 1 - Parent & Baby Classes	6.30
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 1 - Family Activities - Adult	5.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 1 - Family Activities - Junior	5.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 1 - Family Activities - 2 ads + 2 jnrs	18.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 2 - Junior Classes	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Studio 2 - Junior Spinning	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - NPLQ	320.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Pool Plant Operators Course	440.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Pool Plant Revalidation/Foundation	260.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Snorkelling	8.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Intensive Swim Courses (S/S)	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Intensive Swim Courses (Non S/S)	8.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Stroke Workshop (S/S)	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Stroke Workshop (Non S/S)	8.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Diving & Synchronised Swim (S/S)	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Diving & Synchronised Swim (Non S/S)	8.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Water Polo & Personal Survival (S/S)	6.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Water Polo & Personal Survival (Non S/S)	8.00

Service & Team	Fee Description	£ Notes
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Rookie Lifeguard	30.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Kayaking	8.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Kayaking 2 day course	30.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Pool Inflatable session/wet and wild	5.80
Leisure Centres - Purbeck	Holiday Courses and Activities: Swimming Pool - Parent & Baby Drop in	12.10
Leisure Centres - Purbeck	Holiday Courses and Activities: Gym - Action Zone - Adult Non Members	9.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Gym - Action Zone - Adult DC	7.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Gym - Action Zone - Junior Induction	12.60
Leisure Centres - Purbeck	Holiday Courses and Activities: Gym - Action Zone - Juniors	6.30
Leisure Centres - Purbeck	Holiday Courses and Activities: Gym - Activity pass	18.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Non Specific - SportZone (Full Day)	23.50
Leisure Centres - Purbeck	Holiday Courses and Activities: Non Specific - SportZone (Half Day)	13.00
Leisure Centres - Purbeck	Holiday Courses and Activities: Non Specific - Active Youth Afternoons	6.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Active combo Single DD	38.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Active combo joint DD	71.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Active Combo Annual	380.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Senior DD (Gym Only)	29.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Senior DD Active Combo	33.25
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Senior DD joint	63.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - GP Referral (6 month)	140.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - GP Referral (6 month) DD	28.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - GPR Consultation Fee	18.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - GPR Casual Gym Fee	6.30
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Gym Buddies	5.25
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Gym Buddies DD	18.50
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Gym Induction	21.70
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - One to One Induction	37.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Casual gym	10.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Casual gym Under 18	7.00

Service & Team	Fee Description	£ Notes
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Personal Training Session - Non Member	37.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Personal Training referral	25.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Personal Training Session - Member	30.50
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - 5 x Personal Training Sessions - Non Member	150.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - 5 x Personal Training Sessions - Member	120.00
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Day centre session	5.25
Leisure Centres - Verwood	Holiday Courses and Activities: Non Specific - Wellness key	11.50
Leisure Centres - Verwood	Room Hire - Theatre/peak	68.50
Leisure Centres - Verwood	Room Hire - Theatre/off peak	53.50
Leisure Centres - Verwood	Room Hire - Theatre peak charity rate	53.50
Leisure Centres - Verwood	Room Hire - Theatre /off peak charity rate	43.75
Leisure Centres - Verwood	Room Hire - Studio 1 Peak	41.00
Leisure Centres - Verwood	Room Hire - Studio 1 Off peak	39.50
Leisure Centres - Verwood	Room Hire - Studio 1 peak charity rate	33.75
Leisure Centres - Verwood	Room Hire - Studio 1 Off peak charity rate	30.00
Leisure Centres - Verwood	Room Hire - Studio 2/3/peak	32.75
Leisure Centres - Verwood	Room Hire - Studio 2/3 / off peak	28.00
Leisure Centres - Verwood	Room Hire - Studio 2/3 peak charity rate	28.00
Leisure Centres - Verwood	Room Hire - Studio 2/3 off peak charity rate	22.75
Leisure Centres - Verwood	Room Hire - Studio 4 peak	25.00
Leisure Centres - Verwood	Room Hire - Studio 4 off peak	20.00
Leisure Centres - Verwood	Room Hire - Studio 4 peak charity rate	21.00
Leisure Centres - Verwood	Room Hire - Studio 4 off peak charity rate	16.30
Leisure Centres - Verwood	Room Hire - Studio 5/6 peak	34.50
Leisure Centres - Verwood	Room Hire - Studio 5/6 off peak	29.50
Leisure Centres - Verwood	Room Hire - Studio 5/6 peak charity rate	29.50
Leisure Centres - Verwood	Room Hire - Studio 5/6 off peak charity rate	25.00
Leisure Centres - Verwood	Room Hire - Exclusive use of Hub	1,650.00
Leisure Centres - Verwood	Pitch Prices - Pitch 1	90.50
Leisure Centres - Verwood	Pitch Prices - Lights	21.70
Leisure Centres - Verwood	Pitch Prices - Pitch 2,4,5, rugby & cricket youth	49.00
Leisure Centres - Verwood	Pitch Prices - Pitch 2,4,5, rugby & cricket Adult	90.50
Leisure Centres - Verwood	Pitch Prices - Mini soccer pitch 6&7	29.50
Leisure Centres - Verwood	3G - 1 pitch peak	43.50
Leisure Centres - Verwood	3G - 1 pitch off peak	29.50
Leisure Centres - Verwood	3G - Whole arena peak	85.00
Leisure Centres - Verwood	3G - Whole arena off peak	60.00
Leisure Centres - Verwood	Tennis - Court Hire per hour	11.50
Leisure Centres - Verwood	Sports Hall - Badminton Peak Adult	12.20
Leisure Centres - Verwood	Sports Hall - Badminton Off Peak Adult	9.50
Leisure Centres - Verwood	Sports Hall - Badminton Off Peak Junior	6.30
Leisure Centres - Verwood	Sports Hall - Short tennis Peak adult	12.50
Leisure Centres - Verwood	Sports Hall - Short tennis off peak adult	9.50
Leisure Centres - Verwood	Sports Hall - Short tennis off peak Junior	6.30
Leisure Centres - Verwood	Sports Hall - Table tennis Peak Adult	12.10
Leisure Centres - Verwood	Sports Hall - Table tennis off peak Adult	9.50
Leisure Centres - Verwood	Sports Hall - Table tennis Off peak Junior	6.30
Leisure Centres - Verwood	Sports Hall - 1/2 Hall Basketball/football Peak Adult	23.20
Leisure Centres - Verwood	Sports Hall - 1/2 Hall Basketball/Football Off Peak Adult	18.00
Leisure Centres - Verwood	Sports Hall - 1/2 Hall Basketball/Football Off Peak Junior	11.60
Leisure Centres - Verwood	Sports Hall - 1/4 Hall Basketball off peak Junior	5.80
Leisure Centres - Verwood	Sports Hall - Quarter Hall hire (bus)	11.60

Service & Team	Fee Description	£ Notes
Leisure Centres - Verwood	Sports Hall - Half Hall hire (bus)	23.80
Leisure Centres - Verwood	Sports Hall - Whole Hall (bus)	48.00
Leisure Centres - Verwood	Sports Hall - Five a side Peak adult	48.00
Leisure Centres - Verwood	Sports Hall - Five a side Off peak Adult	36.00
Leisure Centres - Verwood	Sports Hall - Five a side Off peak Junior	24.20
Leisure Centres - Verwood	Sports Hall - Netball Peak Adult	48.00
Leisure Centres - Verwood	Sports Hall - Netball Off Peak Adult	36.00
Leisure Centres - Verwood	Sports Hall - Netball Off Peak Junior	24.20
Leisure Centres - Verwood	Sports Hall - Cricket Peak Adult	48.00
Leisure Centres - Verwood	Sports Hall - Cricket Off Peak Adult & Junior	36.00
Leisure Centres - Verwood	Sports Hall - Racquet Hire	2.10
Leisure Centres - Verwood	Sports Hall - Use of Trampolines/mats/equipment	14.50
Leisure Centres - Verwood	Sports Hall - 50+ Activities	5.25
Leisure Centres - Verwood	Courses - Gymnastics per session	7.40
Leisure Centres - Verwood	Courses - Advanced Gymnastics	9.00
Leisure Centres - Verwood	Courses - Trampolining per session	7.40
Leisure Centres - Verwood	Events - Cinema Adult	7.00
Leisure Centres - Verwood	Events - Cinema Junior	5.90
Leisure Centres - Verwood	Events - Cinema concession	6.50
Leisure Centres - Verwood	Events - Family Cinema Ticket	22.80
Leisure Centres - Verwood	Events - Badges	3.70
Leisure Centres - Verwood	Access to Leisure - Fitness suite entry	5.30
Leisure Centres - Verwood	Access to Leisure - Fitness class entry	5.30
Leisure Centres - Verwood	Access to Leisure - Gym buddies	4.20
Leisure Centres - Verwood	Access to Leisure - Wellness key	11.50
Leisure Centres - Verwood	Access to Leisure - Gym induction	8.00
Leisure Centres - Verwood	Access to Leisure - Treatment Room Hire	11.20
Leisure Centres - Verwood	Access to Leisure - Active Combo Student DD	27.80
Leisure Centres - Verwood	Access to Leisure - Active Combo Student Annual	280.00
Leisure Centres - Verwood	Access to Leisure - Active Combo Senior DD	33.50
Leisure Centres - Verwood	Access to Leisure - Active Combo Senior Annual	340.00
Leisure Centres - Verwood	Access to Leisure - Active Combo Joint Student DD	55.50
Leisure Centres - Verwood	Access to Leisure - Active Combo Joint Student Annual	560.00
Leisure Centres - Verwood	Access to Leisure - Active Combo Joint Adult Annual	79.00
Leisure Centres - Verwood	Access to Leisure - Active Combo Joint Snr DD	63.00
Leisure Centres - Verwood	Access to Leisure - Active Combo Joint Snr annual	630.00
Leisure Centres - Verwood	Access to Leisure - Gym Only adult DD	35.50
Leisure Centres - Verwood	Access to Leisure - Gym only annual adult	375.00
Leisure Centres - Verwood	Access to Leisure - Gym only anual senior	280.00
Leisure Centres - Verwood	Access to Leisure - Gym only student DD	27.80
Leisure Centres - Verwood	Access to Leisure - Gym only annual student	280.00
Leisure Centres - Verwood	Access to Leisure - Gym only adult joint DD	57.50
Leisure Centres - Verwood	Access to Leisure - Gym only adult joint annual	580.00
Leisure Centres - Verwood	Access to Leisure - Gym only senior Joint DD	46.50
Leisure Centres - Verwood	Access to Leisure - Gym only Senior joint Annual	470.00
Leisure Centres - Verwood	Access to Leisure - NHS DD	33.20
Leisure Centres - Verwood	Access to Leisure - NHS DD joint	65.50
Leisure Centres - Verwood	Access to Leisure - Dorset Council DD	24.00
Leisure Centres - Verwood	Access to Leisure - Dorset Council Joint DD	48.00
Leisure Centres - Verwood	Access to Leisure - Dorset Council annual	240.00
Leisure Centres - Verwood	Access to Leisure - Dorset Council Joint annual	480.00
Leisure Centres - Verwood	Access to Leisure - One Month adult	39.00
Leisure Centres - Verwood	Access to Leisure - One month student	27.80
Leisure Centres - Verwood	Access to Leisure - One month concession	34.50
Leisure Centres - Verwood	Access to Leisure - One month senior	27.80
Leisure Centres - Verwood	Access to Leisure - replacement gym card	5.25
Leisure Centres - Verwood	Access to Leisure - bouncy castle hire	52.50
Leisure Centres - Verwood	Access to Leisure - parties	140.00
Leisure Centres - Verwood	Access to Leisure - Audience Seating	50.00
Leisure Centres - Verwood	Access to Leisure - Excercise Referral class fee	5.30

Service & Team	Fee Description	£ Notes
Leisure Centres - Verwood	Access to Leisure - Class fee	7.40
Leisure Centres - Verwood	Access to Leisure - GP referral 5 class pass 6 months	22.00
Leisure Centres - Verwood	Access to Leisure - Senior - monthly Fee	36.50
Leisure Centres - Verwood	Access to Leisure - Senior - annual	401.50
Leisure Centres - Verwood	Access to Leisure - 10 class pass GP referral 6 months	47.00
Leisure Centres - Verwood	Access to Leisure - Casual Gym Senior	6.80
Leisure Centres - Verwood	Access to Leisure - Casual class Senior	6.00
Leisure Centres - Purbeck	Access to Leisure - Senior Gold Card membership DD	36.50
Leisure Centres - Purbeck	Access to Leisure - Senior Gold Card Annual	401.50
Leisure Centres - Purbeck	Access to Leisure - Junior Active Gym Membership	20.00
Leisure Centres - Verwood	Access to Leisure - 10 Class Pass	67.00
Leisure Centres - Verwood	Access to Leisure - Senior 10 class pass	54.00
Leisure Centres - Purbeck	Access to Leisure - Exercise referral consultation	33.00
Leisure Centres - Purbeck	Access to Leisure - Exercise referral class or gym 8 weeks	3.20
Planning - Biodiversity Advice	Biodiversity/ecology advice	450.00
Planning - Biodiversity Advice	Biodiversity/ecology advice	450.00
Planning - Biodiversity Advice	Pre-app service for NET advice on bat surveys	120.00
Planning - DBAP	Amendment	46.50
Planning - DBAP	Householder / Listed Building Consent / Single barn conversion	121.00
Planning - DBAP	Minor development	410.00
Planning - DBAP	Major development	1,130.00
Planning - DBAP	Conservation project	118.00
Planning - Historic Environment	Historic environment	410.00 Per day
		Mainly for outreach events rather than just advice but all around archaeology
Planning - Historic Environment	Historic environment	50.50 Per hour (plus mileage)
Planning - Historic Environment	Historic environment - planning advice to BCP	15,280.00 Per year. This is for planning advice for BCP area
Planning - Planning - Building Control	Hourly Rate	89.50 Per hour or part thereof
Planning - Planning - Building Control	Regularisation of unauthorised work	89.50 Per hour or part thereof + penalty charge
Planning - Planning - Building Control	Replacement documentation	66.00
Planning - Planning - Building Control	Replacement documentation (additional)	39.50
Planning - Planning - Building Control	Building Control documents, archives and record / detailed enquiry	89.50
Planning - Planning - Building Control	Formal letter of confirmation of exempt work	89.50
Planning - Planning - Building Control	Pre application site inspection	89.50 Per hour or part thereof
Planning - Planning - Building Control	Pre application advice	89.50 Per hour or part thereof
Planning - Planning - Building Control	Dangerous structure call-out	89.50 Per hour or part thereof
Planning - Planning - Building Control	Additional charge for significant post decision design changes will apply.	89.50 Per hour or part thereof
Planning - Planning-Development Management	Permitted Development Advice - Householder Enquiry	108.33
Planning - Planning-Development Management	Permitted Development Advice Non - Householder Enquiry	130.00

Service & Team	Fee Description	£ Notes
Planning - Planning-Development Management	Minerals and Waste - Level 1 - Office / Virtual / Site Based Meeting. Including but not limited to: •Plant machinery for the processing, treatment or production of minerals or any mineral derived product on a site less than 1 hectare; •Searches and tests of mineral deposits; •Building or buildings less than 1000 square metres; •Change of use of buildings or land; •Winning and working of minerals on area less than 1 hectare; •Landfill or landraising on area less than 1 hectare; •Non-residential development where land is or forms part of a site formerly used for the winning and working of minerals and has not been fully restored •Application under Section 73 of the 1990 Act not involving time extension to complete development; and •Application under Section 73 of the 1990 Act for minor material amendment where original permission was for development involving any of the above.	1,989.17
Planning - Planning-Development Management	Minerals and Waste - Level 2 - Office / Virtual / Site Based Meeting. Including but not limited to: •Environmental Impact Assessment (EIA) development; •Winning and working of minerals on area greater than 1 hectare; •Plant and machinery for the processing, treatment or production of minerals or any mineral derived product or article on site in excess of 1 hectare; •Landfill or landraising on an area greater than 1 hectare; •Restoration of mineral workings; •Waste recovery, treatment, storage, processing, sorting and transfer on an open site; •Buildings or building for use in excess of 1000 square metres; •Disposal of mineral waste; •Application under Section 73 of the 1990 Act involving time extension to complete development; and •Application under Section 73 of the 1990 Act for minor material amendment where the original permission was for development involving any of the above.	2,590.00

Service & Team	Fee Description	£ Notes
Planning - Planning-Development Management	Other advice minerals and waste advice The Minerals & Waste Team can provide informal verbal advice (up to 30 minutes) in relation to likely information required to support pre-application requests or validate planning applications and to discuss pre-application responses. More detailed advice would incur a fee which shall be agreed and paid in advance of a meeting or written response. Such advice includes, but is not limited to: •Discussion of consultee requirements including outcome of EIA screening and scoping. •Planning matters relating to minerals and waste sites. •Provide and facilitate feedback where draft documents to support a planning application (e.g. ES chapters or standalone documents) have been submitted.	94.17 Hourly rate
Planning - Planning-Development Management	Large scale major - Written / Office / Site Based Meeting The replacement or, erection of or change of use to create 150 + residential units Residential development or a mixed use on a site area greater than 4 hectare Non-residential schemes for new buildings/extensions 10,000 sq. m or more floorspace or on a site area greater than 4 hectare All environmental impact assessment development	100.00 Hourly rate
Planning - Planning-Development Management	Medium scale major WRITTEN •The replacement or, erection of or change of use to create 25-149 residential units. •Residential development or mixed use on a site area 2 – 4 hectare. •Non-residential schemes for new buildings/extensions 5,000 up to 9,999 sq. m floorspace or on a site area between 2-4 hectare.	2,093.33
Planning - Planning-Development Management	Medium scale major OFFICE BASED MEETING •The replacement or, erection of or change of use to create 25-149 residential units. •Residential development or mixed use on a site area 2 – 4 hectare. •Non-residential schemes for new buildings/extensions 5,000 up to 9,999 sq. m floorspace or on a site area between 2-4 hectare.	2,293.33
Planning - Planning-Development Management	Medium scale major SITE BASED MEETING •The replacement or, erection of or change of use to create 25-149 residential units. •Residential development or mixed use on a site area 2 – 4 hectare. •Non-residential schemes for new buildings/extensions 5,000 up to 9,999 sq. m floorspace or on a site area between 2-4 hectare.	2,493.33

Service & Team	Fee Description	£ Notes
Planning - Planning-Development Management	Small scale major WRITTEN •The replacement or, erection of or change of use to create 10-24 residential units. •Residential development or mixed use on a site area up to 2 hectare. •Non-residential schemes for new buildings/extensions more than 1,000 up to 4,999 sq. m floorspace or on a site area between 1-2 hectare. •Small scale free standing renewable energy proposals over 1 hectare.	1,107.50
Planning - Planning-Development Management	Small scale major OFFICE BASED MEETING •The replacement or, erection of or change of use to create 10-24 residential units. •Residential development or mixed use on a site area up to 2 hectare. •Non-residential schemes for new buildings/extensions more than 1,000 up to 4,999 sq. m floorspace or on a site area between 1-2 hectare. •Small scale free standing renewable energy proposals over 1 hectare.	1,251.67
Planning - Planning-Development Management	Small scale major SITE BASED MEETING •The replacement or, erection of or change of use to create 10-24 residential units. •Residential development or mixed use on a site area up to 2 hectare. •Non-residential schemes for new buildings/extensions more than 1,000 up to 4,999 sq. m floorspace or on a site area between 1-2 hectare. •Small scale free standing renewable energy proposals over 1 hectare.	1,540.83
Planning - Planning-Development Management	Minor - WRITTEN •The replacement or erection of or change of use to create between 3 – 9 residential units; •Non-residential schemes for new buildings/extensions to existing buildings 500 – up to 1000 sq. m floorspace •Small scale free standing renewable energy proposals under 1 hectare.	737.50
Planning - Planning-Development Management	Minor - SITE BASED MEETING •The replacement or erection of or change of use to create between 3 – 9 residential units; •Non-residential schemes for new buildings/extensions to existing buildings 500 – up to 1000 sq. m floorspace •Small scale free standing renewable energy proposals under 1 hectare.	978.33
Planning - Planning-Development Management	Small minor - WRITTEN •The replacement or erection of or change of use to create 1 or 2 residential units or conversion of building(s) to 1 or 2 residential units. •Non-residential schemes for new buildings/extensions to existing buildings; 200 – 499 sq. m floorspace •Erection of or works to agricultural buildings or land •Change of use of land only •Telecoms proposals	524.17

Service & Team	Fee Description	£ Notes
Planning - Planning-Development Management	Small minor - SITE BASED MEETING •The replacement or erection of or change of use to create 1 or 2 residential units or conversion of building(s) to 1 or 2 residential units. •Non-residential schemes for new buildings/extensions to existing buildings; 200 – 499 sq. m floorspace •Erection of or works to agricultural buildings or land •Change of use of land only •Telecoms proposals	836.67
Planning - Planning-Development Management	Listed building/heritage with Conservation Officer only - WRITTEN Listed building advice/specific advice about impact on a conversation area or other heritage asset	186.67
Planning - Planning-Development Management	Listed building/heritage with Conservation Officer only - SITE BASED MEETING Listed building advice/specific advice about impact on a conversation area or other heritage asset	427.50
Planning - Planning-Development Management	Listed building/heritage with Conservation Officer only - BESPOKE Listed building advice/specific advice about impact on a conversation area or other heritage asset more complex	94.17 Bespoke Fee based on hourly rate for case officer involved
Planning - Planning-Development Management	Householder Applications - WRITTEN Enlargement, improvement or other alteration to a dwelling and incidental development within the garden including garages and outbuildings. This class does not include erection of a new house/s in the garden. Minor Works to non-residential property - WRITTEN E.g. awnings, solar panels, windows, adverts, small ancillary development up to 100 sq. m including extensions, sheds, bicycle racks, decking, cladding, flues, extractors, and pumps	222.50
Planning - Planning-Development Management	Validation Advice Surgery	85.00
Planning - Planning-Development Management	All other types of development not included above	Bespoke fee based on hourly rate
Planning - Planning-Development Management	Advice to a parish or town council relating to development they will commission/undertake	Half the normal pre app fee
Planning - Planning-Development Management	Advice relating to development specifically for the benefit/use of disabled persons. (A disabled person is one to whom Section 29 of the National Assistance Act 1948 applies or a child who is disabled for the purposes of part III of the Children Act 1989. A medical practitioner's certificate may be required in some cases)	Free
Planning - Planning-Development Management	Additional officers at a meeting e.g. Archaeologist, Tree officer, etc	94.17 Per hour or part thereof. Charge increases to £100 (+VAT) per hour or part thereof for major pre-application requests, PPAs and officers attending Design Review Panel meetings.
Planning - Planning-Development Management	Planning Performance Agreement	100.00 Per hour or part thereof.
Planning - Planning-Development Management	Application for action under High Hedges legislation	524.17
Planning - Planning-Development Management	Confirmation of compliance with an Enforcement Notice	492.50
Planning - Planning-Development Management	Planning history search / data request	85.00

Service & Team	Fee Description	£	Notes
Planning - Planning-Development Management	Householder application - Alterations/extensions to a single dwellinghouse (excluding flats)	548.00	Set by Government
Planning - Planning-Development Management	Householder application - Works within/along the boundary of an existing dwellinghouse (excluding flats)	272.00	Set by Government
Planning - Planning-Development Management	Outline application - Erection of dwellinghouses where the site area is less than 0.5 hectares	610.00	Set by Government
			For each 0.1 Hectare (or part thereof)
Planning - Planning-Development Management	Outline application - Erection of dwellinghouses where the site area is between 0.5 and 2.5 hectares	659.00	Set by Government
			For each 0.1 Hectare (or part thereof)
Planning - Planning-Development Management	Outline application - Erection of dwellinghouse where the site area is more than 2.5 hectares	16,291.00	And additional £196.00 for each 0.1 hectare (or part thereof) to a maximum of £213,769
Planning - Planning-Development Management	Full applications - Alterations/extensions to dwellinghouses - Single	548.00	Set by Government
Planning - Planning-Development Management	Full applications - Alterations/extensions to dwellinghouses - 2 or more	1,083.00	Set by Government
Planning - Planning-Development Management	Full applications - Works within/along the boundary of an existing dwellinghouse	272.00	Set by Government
Planning - Planning-Development Management	Full applications - New dwellinghouse - 1 - 9 dwellings	610.00	Set by Government
			Per dwelling
Planning - Planning-Development Management	Full applications - New dwellinghouse - 10 - 50 dwellings	659.00	Set by Government
			Per dwelling
Planning - Planning-Development Management	Full applications - New dwellinghouse - more than 50 dwellings	32,578.00	Set by Government
			And an additional £196 for each dwellinghouse in excess of 50, subject to a maximum in total of £427,537
Planning - Planning-Development Management	Erection of buildings (not dwellinghouse, agricultural, glasshouses, plant nor machinery) - Gross floor space to be created by the development, No increase in gross floor space or no more than 40sqm	309.00	Set by Government
Planning - Planning-Development Management	Erection of buildings (not dwellinghouse, agricultural, glasshouses, plant nor machinery) - Where the area of gross floor space created by the development exceeds 40 square metres but is less than 1000 square metres	610.00	Set by Government
			For each 75 Sq mtr (or part thereof)
Planning - Planning-Development Management	Erection of buildings (not dwellinghouse, agricultural, glasshouses, plant nor machinery) - Where the area of gross floor space created by the development is at least 1000 square metres but does not exceed 3750 square metres	659.00	Set by Government
			For each 75 Sq mtr (or part thereof)
Planning - Planning-Development Management	Erection of buildings (not dwellinghouse, agricultural, glasshouses, plant nor machinery) - Where the area of gross floor space created by the development exceeds 3750 square metres	32,578.00	Set by Government
			And an additional £196 for each 75 square metres (or part thereof) in excess of 3750 square metres, subject to a maximum in total of £427,537
Planning - Planning-Development Management	Erection of buildings (on land used for agriculture for agricultural purposes) - Gross floor space to be created by the development Not more than 465sqm	127.00	Set by Government
Planning - Planning-Development Management	Erection of buildings (on land used for agriculture for agricultural purposes) - More than 465sqm but not more than 540sqm	610.00	Set by Government
Planning - Planning-Development Management	Erection of buildings (on land used for agriculture for agricultural purposes) - Where the area of gross floor space to be created by the development exceeds 540 square metres but is less than 1000 square metres	610.00	Set by Government
			£610 and an additional £610 for each 75 sq mtrs (or part thereof) in excess of 540 sq mtrs

Service & Team	Fee Description	£	Notes
Planning - Planning-Development Management	Erection of buildings (on land used for agriculture for agricultural purposes) - Where the area of gross floor space to be created by the development is at least 1000 square metres but does not exceed 4215 square metres	5,270.00	Set by Government And an additional £659 for each 75 sq mtrs (or part thereof) in excess of 1000 sq mtrs
Planning - Planning-Development Management	Erection of buildings (on land used for agriculture for agricultural purposes) - Where the area of gross floor space to be created by the development exceeds 4215 square metres,	32,578.00	Set by Government And an additional £196 for each 75 square metres (or part thereof) in excess of 4215 square metres, subject to a maximum in total of £427,537
Planning - Planning-Development Management	Erection of glasshouses (on land used for the purposes of agriculture) - Where the area of gross floor space to be created by the development does not exceed 465 sq mtrs	127.00	Set by Government
Planning - Planning-Development Management	Erection of glasshouses (on land used for the purposes of agriculture) - Where the area of gross floor space to be created by the development exceeds 465 square metres but is less than 1000 square metres	3,405.00	Set by Government
Planning - Planning-Development Management	Erection of glasshouses (on land used for the purposes of agriculture) - Where the area of gross floor space to be created by the development is 1000 square metres or more	3,677.00	Set by Government
Planning - Planning-Development Management	The erection, alteration of replacement of plant or machinery - Where the site area is less than 1 hectare	610.00	Set by Government For each 0.1 hectare (or part thereof) of the site area
Planning - Planning-Development Management	The erection, alteration of replacement of plant or machinery - Where the site area is at least 1 hectare but does not exceed 5 hectares	659.00	Set by Government For each 0.1 hectare (or part thereof) of the site area
Planning - Planning-Development Management	The erection, alteration of replacement of plant or machinery - Where the site area exceeds 5 hectares	32,578.00	Set by Government And an additional £196 for each 0.1 hectare (or part thereof) in excess of 5 hectares, subject to a maximum in total of £427,537
Planning - Planning-Development Management	Applications other than Building Works - Car parks, service roads or other accesses - for existing uses	309.00	Set by Government
Planning - Planning-Development Management	Waste - The use of land for— (a) the disposal of refuse or waste materials, (b) the deposit of material remaining after minerals have been extracted from land, or (c) the storage of minerals in the open - Site area - not more than 15 hectares	333.00	Set by Government For each 0.1 hectare (or part thereof) of the site area.
Planning - Planning-Development Management	Waste - The use of land for— (a) the disposal of refuse or waste materials, (b) the deposit of material remaining after minerals have been extracted from land, or (c) the storage of minerals in the open - Site area - more than 15 hectares	49,786.00	Set by Government And an additional £196 for each 0.1 hectare (or part thereof) of the site area in excess of 15 hectares, subject to a maximum in total of £111,159

Service & Team	Fee Description	£	Notes
Planning - Planning-Development Management	Operations connected with exploratory drilling for oil or natural gas, site area: - Not more than 7.5 hectares	725.00	Set by Government For each 0.1 hectare (or part thereof) of the site area
Planning - Planning-Development Management	Operations connected with exploratory drilling for oil or natural gas, site area: - More than 7.5 hectares	54,255.00	Set by Government And an additional £215 for each 0.1 hectare (or part thereof) of the site area in excess of 7.5 hectares, subject to a maximum in total of £427,537
Planning - Planning-Development Management	Operations other than exploratory drilling for the winning and working of oil or natural gas - Site area - not more than 15 hectares	366.00	Set by Government For each 0.1 hectare (or part thereof)
Planning - Planning-Development Management	Operations other than exploratory drilling for the winning and working of oil or natural gas - Site area - more than 15 hectares	54,896.00	Set by Government And an additional £215 for each 0.1 hectare (or part thereof) in excess of 15 hectares, subject to a maximum in total of £111,159
Planning - Planning-Development Management	Other operations (winning and working of minerals) excluding oil and natural gas - Site area - not more than 15 hectares	333.00	Set by Government For each 0.1 hectare (or part thereof) of the site area, subject to a maximum in total of £2,676
Planning - Planning-Development Management	Other operations (winning and working of minerals) excluding oil and natural gas - Site area - more than 15 hectares	49,786.00	Set by Government And an additional £196 for each 0.1 hectare (or part thereof) in excess of 15 hectares, subject to a maximum in total of £111,159
Planning - Planning-Development Management	Other operations (not coming within any of the above categories) - Any site area	309.00	Set by Government For each 0.1 hectare (or part thereof) of the site area, subject to a maximum in total of £2,676
Planning - Planning-Development Management	Change of use of a building to use as separate dwellinghouses - Where the change of use is to use as fewer than 10 dwellinghouses	610.00	Set by Government For each dwelling
Planning - Planning-Development Management	Change of use of a building to use as separate dwellinghouses - Where the change of use is to use as at least 10 but no more than 50 dwellinghouses,	659.00	Set by Government For each dwellinghouse
Planning - Planning-Development Management	Change of use of a building to use as separate dwellinghouses - Where the change of use is to use as more than 50 dwellinghouses,	32,578.00	Set by Government And an additional £196 for each dwellinghouse in excess of 50 dwellinghouses, subject to a maximum in total of £427,537
Planning - Planning-Development Management	Change of use of a building to use as separate dwellinghouses - Other changes of use of a building or land	610.00	Set by Government
Planning - Planning-Development Management	Lawful development certificate - Existing use or operation	0.00	Set by Government Same as full
Planning - Planning-Development Management	Lawful development certificate - Existing use or operation - lawful not to comply with any condition or limitation	309.00	Set by Government
Planning - Planning-Development Management	Lawful development certificate - Proposed use or operation	0.00	Set by Government Half the normal planning fee
Planning - Planning-Development Management	Reserved matters - Approval of reserved matters following outline approval	0.00	Set by Government Full fee due or if full fee already paid then £610.00
Planning - Planning-Development Management	Removal/Variation/Approval/Discharge of condition - Discharge of condition(s) - Householder permissions	89.00	Set by Government

Service & Team	Fee Description	£ Notes
Planning - Planning-Development Management	Removal/Variation/Approval/Discharge of condition - Discharge of condition(s) - All other permissions	309.00 Set by Government
Planning - Planning-Development Management	Advertising - Relating to the business on the premises	174.00 Set by Government
Planning - Planning-Development Management	Advertising - Advance signs which are not situated on or visible from the site, directing the public to a business	174.00 Set by Government
Planning - Planning-Development Management	Advertising - Other advertisements	610.00 Set by Government
Planning - Planning-Development Management	Non-material amendment following a grant of planning permission - Householder developments	46.00 Set by Government
Planning - Planning-Development Management	Non-material amendment following a grant of planning permission - Any other development	309.00 Set by Government
Planning - Planning-Development Management	Permission in principle - Site area	531.00 Set by Government
		For each 0.1 hectare (or part thereof)
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Larger Home Extensions (Part 1; Class A)	249.00 Set by Government
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Additional storeys on a home (Part 1; Class AA)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Change of use from Commercial/Business/Service (Use Class E), or Betting Office or Pay Day Loan Shop to mixed use including up to two flats (Use Class C3)(Part 3; Class G)	249.00 Set by Government
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Change of use of a building from Betting Office, Pay Day Loan Shop, Launderette; a mixed use combining one of these uses and use as Dwellinghouse(s); or Hot Food Takeaways to Dwellinghouses (Use Class C3)(Part 3; Class M)	249.00 Set by Government. Fee increases to £536 if the prior approval application includes building operations in connection with the change of use.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Change of Use of a building and any land within its curtilage from Commercial/Business/Service (Use Class E) to Dwellinghouses (Use Class C3) (Part 3; Class MA)	260.00 Set by Government. Per dwellinghouse.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Change of Use of a building and any land within its curtilage from Amusement Arcades/Centres and Casinos to Dwellinghouses (Use Class C3)(Part 3; Class N)	249.00 Set by Government. Fee increases to £536 if the prior approval application includes building operations in connection with the change of use.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Change of Use of a building and any land within its curtilage from an Agricultural Building to Dwellinghouses (Use Class C3) (Part 3; Class Q)	249.00 Set by Government. Fee increases to £536 if the prior approval application includes building operations in connection with the change of use.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Change of Use of a building and any land within its curtilage from an Agricultural Building to a flexible commercial use within Commercial/Business/Service (Use Class E), Storage or Distribution (Use Class B8), or Hotels (Use Class C1) (Part 3; Class R)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Change of Use of a building and any land within its curtilage from an Agricultural Building to a State-Funded School (Part 3; Class S)	249.00 Set by Government.

Service & Team	Fee Description	£ Notes
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Change of Use of a building and any land within its curtilage from Commercial/Business/Service (Use Class E), Hotels (Use Class C1), Residential Institutions (Use Class C2), Secure Residential Institutions (Use Class C2A) to a State Funded School (Part 3; Class T)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Movable structure within the curtilage of a historic visitor attraction, or listed pub/restaurant/etc (Part 4; Class BB)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Temporary recreational campsite in Flood Zone 2 or 3 (Part 4; Class BC)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Provision of Temporary School Buildings on Vacant Commercial Land and the use of that land as a State funded School for up to 3 Academic Years (Part 4; Class CA)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Temporary Use of Buildings or Land for the Purpose of Commercial Film-Making and the Associated Temporary Structures, Works, Plant or Machinery required in Connection with that Use (Part 4; Class E)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Agricultural and Forestry buildings & operations (Part 6; Classes A/B/E)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Development Consisting of the Erection or Construction of a Collection Facility within the Curtilage of a Shop (Part 7; Class C)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Erection, extension, or alteration of a university building (Part 7; Class M)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Demolition of buildings (Part 11; Class B)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Installation, Alteration or Replacement of other Solar Photovoltaics (PV) equipment on the Roofs of Non domestic Buildings (Part 14; Class J)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Installation, Alteration or Replacement of microgeneration Solar Photovoltaics (PV) equipment or solar thermal equipment on the flat roof of a dwellinghouse or a block of flats (or a building situated within the curtilage) on Article 2(3) land (Part 14; Class A)	249.00 Set by Government.

Service & Team	Fee Description	£ Notes
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Prior Approval (under permitted development rights)- Installation, alteration or replacement of stand-alone solar for microgeneration within the curtilage of a dwellinghouse or a block of flats in a conservation area, where it would be nearer to any highway which bounds the curtilage than the part of the dwellinghouse or block of flats which is nearest to that highway (Part 14; Class B)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Installation, alteration or replacement of stand-alone solar for microgeneration within the curtilage of a non domestic building on Article 2(3) land, where it would be nearer to any highway which bounds the curtilage than the part of the building which is nearest to that highway (Part 14; Class K)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Installation, alteration or replacement of a solar canopy within an area lawfully used as offstreet parking other than for a dwellinghouse or a block of flats (Part 14; Class OA)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Communications (Electronic communications code operators) (Part 16; Class A)	610.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Erection, extension or alteration on a closed defence site by or on behalf of the Crown of single living accommodation and/or non-residential buildings (Part 19; Class TA)	249.00 Set by Government.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Construction of new dwellinghouses - Fewer than 10 dwellinghouses (Part 20, Classes A/AA/AB/AC/AD)	441.00 Set by Government. Per dwellinghouse.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Construction of new dwellinghouses - Between 10 and 50 dwellinghouses (Part 20, Classes A/AA/AB/AC/AD)	476.00 Set by Government. Per dwellinghouse.
Planning - Planning-Development Management	Prior Approval (under permitted development rights) - Construction of new dwellinghouses - More than 50 dwellinghouses (Part 20, Classes A/AA/AB/AC/AD)	23,550.00 Set by Government. Plus £142 for each dwellinghouse in excess of 50. Maximum fee of £427,537.
Planning - Planning-Development Management	Removal or variation of a condition - Householder applications	89.00 Set by Government.
Planning - Planning-Development Management	Removal or variation of a condition - Non-major development (other than householder)	608.00 Set by Government.
Planning - Planning-Development Management	Removal or variation of a condition - Major development	2,076.00 Set by Government.
Planning - Planning-Development Management	Outline applications - Erection of buildings (not dwellinghouses) (within a single category of development) - Site area less than 1 hectare	610.00 Set by Government. For each 0.1 hectare (or part thereof).
Planning - Planning-Development Management	Outline applications - Erection of buildings (not dwellinghouses) (within a single category of development) - Site area between 1 hectare and 2.5 hectares	659.00 Set by Government. For each 0.1 hectare (or part thereof).
Planning - Planning-Development Management	Outline applications - Erection of buildings (not dwellinghouses) (within a single category of development) - Site area more than 2.5 hectares	16,291.00 Set by Government. Plus £196 for each additional 0.1 hectare (or part thereof) in excess of 2.5 hectares. Maximum fee of £213,769.

Service & Team	Fee Description	£	Notes
Planning - Planning-Development Management	Outline applications - Mixed use development (within more than one category of development) - Site area less than 0.5 hectares	600.00	Set by Government. For each 0.1 hectare (or part thereof).
Planning - Planning-Development Management	Outline applications - Mixed use development (within more than one category of development) - Site area between 0.5 hectares and 2.5 hectares	648.00	Set by Government. For each 0.1 hectare (or part thereof).
Planning - Planning-Development Management	Outline applications - Mixed use development (within more than one category of development) - Site area more than 2.5 hectares	16,019.00	Set by Government. Plus £193 for each additional 0.1 hectare (or part thereof) in excess of 2.5 hectares. Maximum fee of £210,195.
Planning - Planning-Development Management	Design Review Panel - charge for Council officer time	100.00	Set by Government. Plus £186 for each additional 0.1 hectare (or part thereof) in excess of 2.5 hectares. Maximum fee of £202,500.
Planning - Planning-Development Management	Follow-up advice - if an applicant is seeking additional advice or would like to discuss the advice given through a pre-app request.	94.17	Set by Government. Plus £186 for each additional 0.1 hectare (or part thereof) in excess of 2.5 hectares. Maximum fee of £202,500.
Planning - Planning-Development Management	Administrative charge for invalid / withdrawn applications: applications where the planning application fee is £100-£500.	29.17	Set by Government. Plus £186 for each additional 0.1 hectare (or part thereof) in excess of 2.5 hectares. Maximum fee of £202,500.
Planning - Planning-Development Management	Administrative charge for invalid / withdrawn applications: applications where the planning application fee is £501-£749	62.50	Set by Government. Plus £186 for each additional 0.1 hectare (or part thereof) in excess of 2.5 hectares. Maximum fee of £202,500.
Planning - Planning-Development Management	Administrative charge for invalid / withdrawn applications: applications where the planning application fee is £750 - £2499	129.17	Set by Government. Plus £186 for each additional 0.1 hectare (or part thereof) in excess of 2.5 hectares. Maximum fee of £202,500.
Planning - Planning-Development Management	Administrative charge for invalid / withdrawn applications: applications where the planning application fee is £2,500 and above	212.50	Set by Government. Plus £186 for each additional 0.1 hectare (or part thereof) in excess of 2.5 hectares. Maximum fee of £202,500.
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - First Schools (Maintained)	540.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Independent Schools (Maintained)	920.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Infant Schools (Maintained)	540.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Junior Schools (Maintained)	540.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Middle Schools (Maintained)	690.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Primary Schools (Maintained)	540.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Secondary Schools (Maintained)	890.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Special Schools (Maintained)	690.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Learning Centres (Maintained)	690.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - All Through Academy - Dorset	890.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - First Academy	540.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Independent Academy	920.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Middle Academy	690.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Multi Academt Trust (MAT) and Partnerships	Quote	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Primary Academy	540.00	
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Secondary Academy	890.00	

Service & Team	Fee Description	£ Notes
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Special (non Maintained)	690.00
Strategy, Performance & Sustainability - Communications	Crisis Communications Management - Special Academy	690.00
Strategy, Performance & Sustainability - DC News	Dorset Council News Advertising: Full page (Inside Front Cover (IFC and Outside Back Cover (OBC)	3,660.00
Strategy, Performance & Sustainability - DC News	Dorset Council News Advertising: : Half page (Inside Front Cover (IFC and Outside Back Cover (OBC)	1,830.00
Strategy, Performance & Sustainability - DC News	Dorset Council News Advertising: : Quarter page (Inside Front Cover (IFC and Outside Back Cover (OBC)	980.00
Strategy, Performance & Sustainability - DC News	e-newsletter sponsorship: Per newsletter	190.00
Strategy, Performance & Sustainability - DC News	e-newsletter sponsorship: 3 month booking	510.00
Strategy, Performance & Sustainability - DC News	e-newsletter sponsorship: 6 month booking	940.00
Strategy, Performance & Sustainability - Libraries	Tier 1 - Library Space half day (out of hours)	10.50 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 1 - Library Space full day (out of hours)	16.00 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 1 - Small meeting room half day (in hours)	5.50
Strategy, Performance & Sustainability - Libraries	Tier 1 - Small meeting room full day (in hours)	10.50
Strategy, Performance & Sustainability - Libraries	Tier 1 - Small meeting room half day (out of hours)	10.50 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 1 - Small meeting room full day (out of hours)	16.00 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 1 - Medium meeting room half day (in hours)	5.50
Strategy, Performance & Sustainability - Libraries	Tier 1 - Medium meeting room full day (in hours)	10.50
Strategy, Performance & Sustainability - Libraries	Tier 1 - Medium meeting room half day (out of hours)	10.50 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 1 - Medium meeting room full day (out of hours)	16.00 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 1 - Large meeting room half day (in hours)	5.50
Strategy, Performance & Sustainability - Libraries	Tier 1 - Large meeting room full day (in hours)	10.50
Strategy, Performance & Sustainability - Libraries	Tier 1 - Large meeting room half day (out of hours)	10.50 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 1 - Large meeting room full day (out of hours)	16.00 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 2 - Library Space half day (out of hours)	21.00 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 2 - Library Space full day (out of hours)	37.00 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 2 - Small meeting room half day (in hours)	21.00
Strategy, Performance & Sustainability - Libraries	Tier 2 - Small meeting room full day (in hours)	37.00
Strategy, Performance & Sustainability - Libraries	Tier 2 - Small meeting room half day (out of hours)	26.50 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 2 - Small meeting room full day (out of hours)	42.00 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 2 - Medium meeting room half day (in hours)	31.50

Service & Team	Fee Description	£ Notes
Strategy, Performance & Sustainability - Libraries	Tier 2 - Medium meeting room full day (in hours)	52.50
Strategy, Performance & Sustainability - Libraries	Tier 2 - Medium meeting room half day (out of hours)	37.00 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 2 - Medium meeting room full day (out of hours)	58.00 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 2 - Large meeting room half day (in hours)	42.00
Strategy, Performance & Sustainability - Libraries	Tier 2 - Large meeting room full day (in hours)	73.50
Strategy, Performance & Sustainability - Libraries	Tier 2 - Large meeting room half day (out of hours)	47.50 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 2 - Large meeting room full day (out of hours)	79.00 Caretaker charge
Strategy, Performance & Sustainability - Libraries	Tier 3 - Library Space half day (in hours)	50.00
Strategy, Performance & Sustainability - Libraries	Tier 3 - Library Space full day (in hours)	77.50
Strategy, Performance & Sustainability - Libraries	Tier 3 - Library Space half day (out of hours)	99.50
Strategy, Performance & Sustainability - Libraries	Tier 3 - Library Space full day (out of hours)	190.00
Strategy, Performance & Sustainability - Libraries	Tier 3 - Small meeting room half day (in hours)	50.00
Strategy, Performance & Sustainability - Libraries	Tier 3 - Small meeting room full day (in hours)	77.50 Minimum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Small meeting room full day (in hours)	88.50 Maximum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Small meeting room half day (out of hours)	55.50 Minimum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Small meeting room half day (out of hours)	110.00 Maximum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Small meeting room full day (out of hours)	94.00 Minimum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Small meeting room full day (out of hours)	200.00 Maximum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Medium meeting room half day (in hours)	61.00
Strategy, Performance & Sustainability - Libraries	Tier 3 - Medium meeting room full day (in hours)	110.00 Minimum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Medium meeting room full day (in hours)	120.00 Maximum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Medium meeting room half day (out of hours)	66.50 Minimum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Medium meeting room half day (out of hours)	120.00 Maximum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Medium meeting room full day (out of hours)	120.00 Minimum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Medium meeting room full day (out of hours)	220.00 Maximum fee
Strategy, Performance & Sustainability - Libraries	Tier 3 - Large meeting room half day (in hours)	77.50
Strategy, Performance & Sustainability - Libraries	Tier 3 - Large meeting room full day (in hours)	150.00
Strategy, Performance & Sustainability - Libraries	Tier 3 - Large meeting room half day (out of hours)	140.00
Strategy, Performance & Sustainability - Libraries	Tier 3 - Large meeting room full day (out of hours)	260.00

Service & Team	Fee Description	£ Notes
Transformation, Customer & Cultural Services - Archives	Reprographics Services : Photocopies/Microform print out ordered & supplied during visit - Photocopies/Microform print out (black & white) (A4 or A3)	1.30
Transformation, Customer & Cultural Services - Archives	Reprographics Services : Photocopies/Microform print out ordered & supplied during visit - Photocopies (colour) (A4 or A3)	2.50
Transformation, Customer & Cultural Services - Archives	Reprographics Services : Photocopies/Microform print out ordered & supplied during visit - Minimum charge for photocopies/microform print out (b&w) ordered & supplied by post includes up to 4 x A4 or A3 sheets	9.00
Transformation, Customer & Cultural Services - Archives	Digital copying services - supplied by email/electronic transfer or download - Tiff Images each	10.00
Transformation, Customer & Cultural Services - Archives	Digital copying services - supplied by email/electronic transfer or download - jpeg images each	7.00
Transformation, Customer & Cultural Services - Archives	Digital copying services - supplied by email/electronic transfer or download - Additional consecutive pages in bound volumes jpeg only	2.50
Transformation, Customer & Cultural Services - Archives	Digital copying services - supplied by email/electronic transfer or download - Sound files	10.00 Minimum charge
Transformation, Customer & Cultural Services - Archives	Digital copying services - supplied by email/electronic transfer - Video files [below 10 minutes]	10.00
Transformation, Customer & Cultural Services - Archives	Digital copying services - supplied by email/electronic transfer - Video files [between 10 minutes and 30 minutes]	20.00
Transformation, Customer & Cultural Services - Archives	Digital copying services - supplied by email/electronic transfer - Video files [over 30 minutes]	30.00
Transformation, Customer & Cultural Services - Archives	Digital copying services - supplied by email/electronic transfer or download - Tithe maps (one map and apportionment)	20.00
Transformation, Customer & Cultural Services - Archives	Digital copying services - supplied by email/electronic transfer or download - Supply of images/sound files on CD or DVD	10.00
Transformation, Customer & Cultural Services - Archives	Digital copying services - supplied by email/electronic transfer or download - Postage and packaging	3.25 Minimum charge
Transformation, Customer & Cultural Services - Archives	Public self-service copying - Photocopies (black & white) (A4 or A3)	0.50
Transformation, Customer & Cultural Services - Archives	Public self-service copying - Microform print-out	1.00
Transformation, Customer & Cultural Services - Archives	Public self-service copying - Black & white print-out from computers	1.00
Transformation, Customer & Cultural Services - Archives	Permission to photograph documents - Photography permits (half day)	9.00
Transformation, Customer & Cultural Services - Archives	Permission to photograph documents - Photography permits (whole day)	15.00
Transformation, Customer & Cultural Services - Archives	Permission to photograph documents - Photography permits (week)	40.00
Transformation, Customer & Cultural Services - Archives	Certification Services - Certification of copies (includes searching for specific entry, copying and certification)	20.00
Transformation, Customer & Cultural Services - Archives	Certificates - Baptism or burial from a parish register entry (Certificate fees set by the Church of England Table of Fees 2020)	37.00 Plus P&P in line with Church of England charges
Transformation, Customer & Cultural Services - Archives	Research/consultation and advice Services - Enquiries: look ups for specific information	18.00 Per half an hour

Service & Team	Fee Description	£ Notes
Transformation, Customer & Cultural Services - Archives	Research/consultation and advice Services - Research Service or Family History consultation fee	38.00 Per hour or part hour
Transformation, Customer & Cultural Services - Archives	Research/consultation and advice Services - One to one surgery - research topic consultation	33.00 Per hour or part hour
Transformation, Customer & Cultural Services - Archives	Research/consultation and advice Services - Commercial research (inc. consultation/advice) (per hour)	80.00 Per hour
Transformation, Customer & Cultural Services - Archives	Research/consultation and advice Services - Magistrates	45.00 Per hour, plus copy charge and certification if entry found
Transformation, Customer & Cultural Services - Archives	Conservation Services - Treatment Proposal (where items assessed at DHC)	40.00 Per hour, deducted from final charge if treatment carried out at DHC
Transformation, Customer & Cultural Services - Archives	Conservation Services - Conservation – collection condition survey and written report (at customers site)	40.00 Per hour. Including travel time and expenses
Transformation, Customer & Cultural Services - Archives	Conservation Services - Conservation treatment fee (per hour)	70.00 Per hour
Transformation, Customer & Cultural Services - Archives	Community Engagement, Outreach and Education Services: Group talks, training, tours, lectures & visits - Offsite talk, lecture (standard talks)	78.00
Transformation, Customer & Cultural Services - Archives	Community Engagement, Outreach and Education Services: Group talks, training, tours, lectures & visits - Online talks by DHC staff for other organisations (standard talks)	65.00
Transformation, Customer & Cultural Services - Archives	Community Engagement, Outreach and Education Services: Group talks, training, tours, lectures & visits - Onsite talk/lecture; introductory tours and visits	68.00 For groups of up to 12 people
Transformation, Customer & Cultural Services - Archives	Community Engagement, Outreach and Education Services: Group talks, training, tours, lectures & visits - Online events (talks/workshops) organised by DHC	6.00 Per person
Transformation, Customer & Cultural Services - Archives	2-3 hour workshop/training session (e.g. oral history or family history) - Onsite	130.00 For up to 10 people
Transformation, Customer & Cultural Services - Archives	2-3 hour workshop/training session (e.g. oral history or family history) - Offsite	150.00 For up to 10 people
Transformation, Customer & Cultural Services - Archives	2-3 hour workshop/training session (e.g. oral history or family history) - Full day workshop/class	POA By negotiation
Transformation, Customer & Cultural Services - Archives	Education Service charges - 2 hour outreach taught session at a school (inc. CD of copies of documents, transcripts and session plans)	90.00 Plus travel expenses
Transformation, Customer & Cultural Services - Archives	Education Service charges - 2 hour taught session at DHC (inc. as above, lecture room hire and opportunity to use original records)	90.00
Transformation, Customer & Cultural Services - Archives	Miscellaneous - Coffee/tea in Public Common Room	2.00
Transformation, Customer & Cultural Services - Archives	Hire of Lecture Room - Mon - Fri: 9am-5pm per hour (minimum of two hour booking) (External Organisations)	21.00 Full rate
Transformation, Customer & Cultural Services - Archives	Hire of Lecture Room - Mon-Fri, 9am-5pm (2 hour booking minimum) (Dorset Council)	19.00
Transformation, Customer & Cultural Services - Archives	Hire of Lecture Room - Mon-Fri, 9am-5pm (2 hour booking minimum) (charity rate)	15.00 Charity rate
Transformation, Customer & Cultural Services - Archives	Hire of Lecture Room - Saturday - when History Centre is closed	Available on request
Transformation, Customer & Cultural Services - Archives	Hire of Lecture Room - Evenings	Available on request

Service & Team	Fee Description	£ Notes
Transformation, Customer & Cultural Services - Archives	Hire of Lecture Room - Cancellation fee (less than 3 days notice)	25.00
Transformation, Customer & Cultural Services - Archives	Car Parking Fees – Tied to Dorset Council charges: Monday to Saturday 8.00 -18.00 - Up to 30 mins	0.70 Fees subject to Dorset Council prices and may change
Transformation, Customer & Cultural Services - Archives	Car Parking Fees – Tied to Dorset Council charges: Monday to Saturday 8.00 -18.00 - Up to 1 hour	1.20 Fees subject to Dorset Council prices and may change
Transformation, Customer & Cultural Services - Archives	Car Parking Fees – Tied to Dorset Council charges: Monday to Saturday 8.00 -18.00 - Up to 2 hours	1.70 Fees subject to Dorset Council prices and may change
Transformation, Customer & Cultural Services - Archives	Car Parking Fees – Tied to Dorset Council charges: Monday to Saturday 8.00 -18.00 - Up to 3 hours	2.40 Fees subject to Dorset Council prices and may change
Transformation, Customer & Cultural Services - Archives	Car Parking Fees – Tied to Dorset Council charges: Monday to Saturday 8.00 -18.00 - Up to 4 hours (no return)	3.70 Fees subject to Dorset Council prices and may change
Transformation, Customer & Cultural Services - Archives	Car Parking Fees – Tied to Dorset Council charges: Monday to Saturday 8.00 -18.00 - Disabled Badge Holders Maximum stay of 3 hours (no return within 1 hour)	Free
Transformation, Customer & Cultural Services - Archives	Books, periodicals, journals, exhibition catalogues - One country, single language publication (print run <1000)	30.00
Transformation, Customer & Cultural Services - Archives	Books, periodicals, journals, exhibition catalogues - One country, single language publication (print run >1000)	40.00
Transformation, Customer & Cultural Services - Archives	Books, periodicals, journals, exhibition catalogues - E Book	45.00 New charge introduced for 25/26
Transformation, Customer & Cultural Services - Archives	Books, periodicals, journals, exhibition catalogues - Worldwide publication	60.00
Transformation, Customer & Cultural Services - Archives	Local publications - Local society/author	18.00
Transformation, Customer & Cultural Services - Archives	Local publications - Dissertation	15.00
Transformation, Customer & Cultural Services - Archives	Newspapers, magazines - Local (Dorset)	32.00
Transformation, Customer & Cultural Services - Archives	Newspapers, magazines - National	55.00
Transformation, Customer & Cultural Services - Archives	Newspapers, magazines - Worldwide	105.00
Transformation, Customer & Cultural Services - Archives	Film, TV - Single image in television programme, national or worldwide	70.00
Transformation, Customer & Cultural Services - Archives	Film, TV - Broadcast and film rights, national or worldwide	210.00
Transformation, Customer & Cultural Services - Archives	Film, TV - TV film or radio company filming/recording on site (to incl. venue hire, set up and staff time)	180.00 Per hour
Transformation, Customer & Cultural Services - Archives	Lectures, talks, exhibitions (non-DHC) - Educational/ temporary	15.00 Per image
Transformation, Customer & Cultural Services - Archives	Lectures, talks, exhibitions (non-DHC) - Commercial/ permanent	60.00 Per image
Transformation, Customer & Cultural Services - Archives	Internet - Personal blog, including YouTube/other video websites	15.00 Per image
Transformation, Customer & Cultural Services - Archives	Internet - Commercial website	60.00 Per image
Transformation, Customer & Cultural Services - Historic Environment Record	Enquiries - Strategic (available GIS data only)	150.00

Service & Team	Fee Description	£ Notes
Transformation, Customer & Cultural Services - Historic Environment Record	Enquiries - Basic	84.00
Transformation, Customer & Cultural Services - Historic Environment Record	Enquiries - Standard (0-50 monument records)	110.00
Transformation, Customer & Cultural Services - Historic Environment Record	Enquiries - Extended (51 to 150 monument records)	180.00
Transformation, Customer & Cultural Services - Historic Environment Record	Enquiries - Large (150+ monument records)	290.00 Minimum
Transformation, Customer & Cultural Services - Job Adverts	1 advert	260.00
Transformation, Customer & Cultural Services - Job Adverts	4 adverts	740.00
Transformation, Customer & Cultural Services - Job Adverts	10 adverts	1,220.00
Transformation, Customer & Cultural Services - Job Adverts	25 adverts	2,750.00
Transformation, Customer & Cultural Services - Job Adverts	50 adverts	4,880.00
Transformation, Customer & Cultural Services - Job Adverts	100 advert block	8,520.00

Off Street - Charges 2026/27

Tier	Season	Location	30 mins	1 hours	2 hours	3 hours	4 hours	10 hours
1		Ferndown	0.70	0.90	1.20	1.70	2.70	4.20
1		Sturminster	0.70	0.90	1.20	1.70	2.70	4.20
1		Beaminster	0.70	0.90	1.20	1.70	2.70	4.20
1		Gillingham	0.70	0.90	1.20	1.70	2.70	4.20
1		Verwood	0.70	0.90	1.20	1.70	2.70	4.20

Charmouth and West Bexington are Tier 1 Tariff in the low season.

2		Dorchester	0.70	1.20	1.70	2.40	3.70	6.30
2		Weymouth	0.70	1.20	1.70	2.40	3.70	6.30
2		Wimborne	0.70	1.20	1.70	2.40	3.70	6.30
2		Bridport	0.70	1.20	1.70	2.40	3.70	6.30
2		Sherborne	0.70	1.20	1.70	2.40	3.70	6.30
2		Blandford	0.70	1.20	1.70	2.40	3.70	6.30
2		Shaftesbury	0.70	1.20	1.70	2.40	3.70	6.30
2		Wareham	0.70	1.20	1.70	2.40	3.70	6.30
2		Corfe Wes	0.70	1.20	1.70	2.40	3.70	6.30

3	Low	Weymouth	1.00	1.70	2.50	3.50	5.60	9.50
3	Low	Lyme Regis	1.00	1.70	2.50	3.50	5.60	9.50
3	Low	West Bay	1.00	1.70	2.50	3.50	5.60	9.50
3	Low	Portland	1.00	1.70	2.50	3.50	5.60	9.50

3	High	Weymouth	1.70	3.20	4.80	6.30	7.90	15.80
3	High	Lyme Regis	1.70	3.20	4.80	6.30	7.90	15.80
3	High	West Bay	1.70	3.20	4.80	6.30	7.90	15.80
3	High	Portland	1.70	3.20	4.80	6.30	7.90	15.80

Charmouth and West Bexington are are Tier 3 High Tariff in the high season.

P&R		Purbeck Park						4.20

3	*	Charmouth	0.80	1.50	2.30	3.30	5.30	9.00
3	*	Swannery	0.80	1.50	2.30	3.30	5.30	9.00
3	*	West Bay F	0.80	1.50	2.30	3.30	5.30	9.00

Short Stay permit	Annual		100.00
Flexi stay permit	Annual		330.00
	Monthly		31.00

Off Street - Charges 2026/27

Tier	Season	Location	30 mins	1 hours	2 hours	3 hours	4 hours	10 hours

Multituse - Larger Vehicles

Tier	2 hours	4 hours	6 hours	10 hours	24 hours

1	3.70	7.40	9.80	15.80	23.10
2	3.70	7.40	9.80	15.80	23.10
3	5.60		14.70	23.70	34.70

On Street - Charges 2026/27

Parking Permits	Annual Cost
Short stay	81.90
Long stay	283.50
Long stay - 12 x instalments of £25	315.00

Town	Location	Overnight	30min	1hr	2hr	3hr	4hr	10hr
Blandford	Market Place	Free		1.70				
Blandford	Sheep Market Hill	Free		1.70				
Dorchester	Acland Road	Free		1.70				
Dorchester	Access Road Little Keep	2.20		1.70				
Dorchester	Barrack Road	2.20		1.70				
Dorchester	Glyde Path Road	2.20		1.70				
Dorchester	North Square	2.20		1.70				
Dorchester	Great Western Road (North Side)	2.20		1.70				
Dorchester	Great Western Road (South Side)	2.20		1.70				
Dorchester	High East Street	Free		1.70				
Dorchester	High West Street	Free		1.70				
Dorchester	Linden Avenue	2.20		1.70				
Dorchester	South Walks	2.20		1.70				
Dorchester	Prince's Street	2.20		1.70				
Dorchester	Wollaston Road	2.20		1.70				
Dorchester	West Walks	2.20		1.70				
Dorchester	The Grove	Free		1.70				
Dorchester	Trinity Street	Free		1.70				
Dorchester	School Lane	2.20		1.70				
Dorchester	Weymouth Avenue	2.20		1.70				
Swanage	Station Road	Free	1.20	1.70				
Swanage	Shore Road	7.30		4.60	6.30	8.10	10.90	21.70
Wareham	St Johns Hill	Free		1.70	2.20	3.20	4.20	
Wareham	Church Green	Free		1.70	2.20	3.20	4.20	
Wareham	The Quay	Free		1.70	2.20	3.20	4.20	
Weymouth	The Esplanade (Northern End)	7.30		4.60	6.30	8.10	10.90	
Weymouth	Pilgrims Way	7.30	2.80	4.60				
Weymouth	South Parade	7.30	2.80	4.60				
Weymouth	Trinity Road	7.30	2.80	4.60				
Weymouth	The Esplanade	7.30	2.80	4.60				
Weymouth	Alexandra Gardens	7.30	2.80	4.60				
Weymouth	Custom House Quay	7.30	2.80	4.60				
Weymouth	West Ham Bridge 1st Nov- 31st March	Free	1.00	1.70	2.50	3.50	5.60	9.50
Weymouth	West Ham Bridge 1st April- 31st October	Free	1.70	3.20	4.80	6.30	7.90	15.80

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Full Council 10 February 2026 Electoral Review of Dorset Council – Council Size Submission For Decision

Cabinet Member:

Cllr N Ireland, Leader of the Council, Climate, Performance and Safeguarding

Local Councillor(s): All

Senior Leadership Team:

J Mair, Director of Legal & Democratic

Report author and job title:

Jacqui Andrews, Service Manager, Democratic and Electoral Services

Email: jacqui.andrews@dorsetcouncil.gov.uk

Statutory Authority:

Local Democracy, Economic Development and Construction Act 2009

Report status: Public

1. Executive summary

- 1.1 The Local Government Boundary Commission for England (LGBCE) is an independent body set up by Parliament that undertakes electoral reviews of local authorities with the aim of delivering electoral equality for voters, establishing electoral areas for local authorities that reflect, as far as possible, community identities in that area and promoting effective and convenient government.
- 1.2 An electoral review examines and proposes new electoral arrangements for a local authority including the total number of councillors to be elected to the council, the names, number and boundaries of wards and the number of councillors to be elected for each ward.
- 1.3 Following the resolution of Full Council on 10 July 2025 seeking an electoral review by the LGBCE, which the Commission agreed, this report seeks a recommendation in respect of a council size (number of councillors) submission to the LGBCE which is the first stage in the electoral review process.

2. **Recommendation**

- 2.1 That Full Council agrees the council size submission (attached at Appendix 1) with a recommended council size of 82 members that will be forwarded to the LGBCE for consideration.

3. **Reason for the recommendation**

- 3.1 An electoral review was sought by Dorset Council to ensure that electoral equality is achieved across the Dorset Council area. The first stage of the electoral review is to make a council size submission to the LGBCE.

4. **Introduction**

- 4.1 Electoral reviews are carried out by the Local Government Boundary Commission for England (LGBCE) under the provisions of the Local Democracy, Economic Development and Construction Act 2009.
- 4.2 Electoral reviews assess and adjust the electoral arrangements of local authorities, including the number of councillors, ward boundaries, and councillor-to-electors ratios. These reviews may recommend new patterns of wards so that each councillor represents approximately the same number of electors, and that the pattern of wards reflects community ties and identities and promotes effective and convenient local government.
- 4.3 Dorset Council wards were set in 2018 as part of the local government reorganisation process when the council was created. [LGBCE New electoral arrangements for Dorset Council - October 2018](#)).
- 4.3 On 10 July 2025, Full Council agreed that a cross-party task and finish group be established to make recommendations to Full Council on various submissions to the LGBCE, the first of which is a council size submission. The task group has the following membership:
- 3 Liberal Democrat councillors
 - 2 Conservative councillors
 - The group leader or deputy group leader of the Green, Independent and Labour political groups or their nominated substitute.
- 4.4 The task and finish group met on 15 October 2025 and 3 December 2025 to consider advice from officers based on data and also to consider the guidance on boundary reviews to oversee and shape the development of this council size proposal. The majority of the group felt that although the electorate ratio was likely to increase over time, the programme of work underway to modernise the council's operating model, together with the potential of devolution arrangements and ongoing discussions with town and parish councils about the potential opportunities for double devolution, were factors that would support councillors in their role making them more effective and efficient, and therefore able to manage any increase in casework that may

result from a larger electorate. Taking these factors into account, on balance the majority of the group felt that an increase in council size was not necessary to enable councillors to continue to support their residents effectively, but expressed concern that a reduction in council size might impact councillors' ability to meet any increased demand arising from an increase in the electorate. The considerations of the task and finish group are set out in the council size submission at Appendix 1.

5. Alternative options considered

- 5.1 The task and finish group considered both reducing and increasing council size, but the arguments for maintaining a council size of 82 members are set out in the submission at Appendix 1.

6. Legal considerations

- 6.1 The electoral review is conducted by the Local Government Boundary Commission for England. They will follow a timetable that is compliant with legislation and Dorset Council will provide data and information in accordance with the requests from the Commission.

7. Financial implications

- 7.1 Following the Full Council meeting in July 2025, the council has used some unallocated electoral grant funding to purchase an "add-on" to the existing software that is used for both electoral registration and elections, to enable the council to easily review boundaries online, create new scenarios for consultation and balance electoral totals of wards facilitating the preparation of a warding submission to the LGBCE. There is no expenditure in addition to this mapping software.
- 7.2 The Council has agreed a scheme of allowances under which each councillor is entitled to receive a basic allowance of £16,000. The recommended council size of 82 would not change the cost of these allowances. An increase in council size by 5 councillors would cost £80,000 per annum or £320,000 over the four-year life of the council from 2029 and there would be a corresponding saving of those amounts if the council size was to reduce by 5.

8. Natural environment, climate & ecology implications

- 8.1 There are no natural environment, climate or ecology implications associated with this report.

9. Well-being and health implications

- 9.1 There are no well-being and health implications associated with this report.

10. Other implications

- 10.1 There are no other implications associated with this report.

11. **Risk implications**

- 11.1 HAVING CONSIDERED: the risks associated with this decision; the level of risk has been identified as:
Current Risk: Low
Residual Risk: Low

12. **Equalities**

- 12.1 The intention of requesting an electoral review is to ensure that, in so far as is possible, electoral equality is achieved. The review will be carried out by the LGBCE who will be responsible for conducting an appropriate equalities impact assessment.

13. **Appendices**

- 13.1 Appendix 1 – Proposed Council size submission.

14. **Background papers**

- 14.1 [Local Government Boundary Commission for England Council Size Submission Guidance](#)
[Local Government Boundary Commission for England Electoral Reviews Technical Guidance](#)

15. **Report sign-off**

- 15.1 This report has been through the internal report clearance process and has been signed off by the Director for Legal and Democratic (Monitoring Officer), the Corporate Director Finance and Commercial (Acting Section 151 Officer) and the appropriate Portfolio Holder.

Dorset Council

Council Size

Submission: Template

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How to Make a Submission

It is recommended that submissions on future governance arrangements and council size follow the guidance provided and use the format below as a template. Submissions should be treated as an opportunity to focus on the future needs of the council and not simply describe the current arrangements. **Submissions should also demonstrate that alternative council sizes have been considered in drawing up the proposal and why you have discounted them.**

The template allows respondents to enter comments directly under each heading. It is not recommended that responses be unduly long; as a guide, it is anticipated that a 15 to 20-page document using this template should suffice. Individual section length may vary depending on the issues to be explained. Where internal documents are referred to URLs should be provided, rather than the document itself. It is also recommended that a table is included that highlights the key paragraphs for the Commission's attention

'Good' submissions, i.e. those that are considered to be most robust and persuasive, combine the following *key success components* (as set out in the guidance that accompanies this template):

- Clarity on objectives
- A straightforward and evidence-led style
- An understanding of local place and communities
- An understanding of councillors' roles and responsibilities

About You

The respondent should use this space to provide the Commission with a little detail about who is making the submission, whether it is the full Council, Officers on behalf of the Council, a political party or group, a resident group, or an individual.

This submission is made on behalf of Dorset Council following its approval by Full Council on 10 February 2026. **Note: amend as necessary.**

Electoral and boundary matters are a non-executive function which falls within the responsibilities of Full Council. On 10 July 2025, Full Council resolved to request that the Local Government Boundary Commission for England undertake an electoral review of Dorset Council with any changes taking effect at the next scheduled elections in 2029. Full Council also resolved that a cross-party task and finish group be established that would make recommendations to Full Council on a submission to the Commission.

This task and finish group met on 15 October 2025 and 3 December 2025 to consider advice from officers based on data and the guidance on boundary reviews and to oversee and shape the development of this council size proposal.

The council is minded to propose an unchanged council size of 82 councillors. Whilst it is recognised that the electorate ratio is likely to increase over time, there is currently a programme of work underway to modernise the council's operating model. This, together with the potential of a devolution arrangement and ongoing discussions with town and parish councils about the potential opportunities for double devolution, are all considered to be

factors that will support councillors in their role making them more effective and efficient and therefore able to manage any increase in casework that may result from a larger electorate.

Dorset Council has a mix of rural and urban areas, and to ensure effective representation across the whole area, the council wishes to retain a mix of 1, 2 and 3-member wards to ensure effective representation for all communities, and the council will make proposals during the consultation on warding patterns.

Reason for Review (Request Reviews Only)

Please explain the authority's reasons for requesting this electoral review; it is useful for the Commission to have context. *NB/ If the Commission has identified the authority for review under one of its published criteria, then you are not required to answer this question.*

Whilst Dorset Council wards are borderline for the criteria for an automatic review, because 31% of its wards have an electoral imbalance of +/-10% from the average (16 wards have this level of imbalance), the council believes it is an appropriate time to seek a review of the boundaries that were defined in 2018 as part of local government reorganisation. It is hoped that the review will ensure better electoral equality for electors in local elections.

The Context for your proposal

Your submission gives you the opportunity to examine how you wish to organise and run the council for the next 15 - 20 years. **The consideration of future governance arrangements and council size should be set in the wider local and national policy context.** The Commission expects you to challenge your current arrangements and determine the most appropriate arrangements going forward. In providing context for your submission below, please demonstrate that you have considered the following issues.

- When did your Council last change/reorganise its internal governance arrangements and what impact on effectiveness did that activity have?
- To what extent has transference of strategic and/or service functions impacted on the effectiveness of service delivery and the ability of the Council to focus on its remaining functions?
- Have any governance or capacity issues been raised by any Inspectorate or similar?
- What influence will local and national policy trends likely have on the Council as an institution?
- What impact on the Council's effectiveness will your council size proposal have?

Dorset Council has operated the Leader and Cabinet model of governance since its creation in 2019. The Executive takes the majority of the council's strategic decisions and, in doing so, acts within the parameters of the budget and policy framework set by Full Council. This model ensures openness, transparency and accountability with robust checks and balances through the overview and scrutiny committees.

As well as its assurance role on the adequacy of the council's risk management framework, promoting high standards of conduct of members (both at Dorset Council and the 160 town and parish councils) and supporting the Monitoring Officer in the discharge of their duties, the Audit and Governance Committee reviews the council's constitution ensuring that it reflects the law, good practice and the governance needs of the council and makes recommendations on any changes required to Full Council.

In 2019 the overview and scrutiny function was performed by four themed committees: People, Health, Place and Resources. Members felt that the function could be delivered more effectively by splitting the overview function and the scrutiny function and in September 2020 governance arrangements were changed so that the council's overview and scrutiny functions are undertaken by two overview committees and two scrutiny committees, with the themes of People and Health, and Place and Resources for each. As changes are made around Integrated Care Boards, the council may consider further changes to scrutiny arrangements, particularly around health, but it is not believed that any governance changes will impact on council size.

In preparing this submission, members considered the capacity to attend working groups and advisory groups but didn't believe that an increase in council size was necessary in this case. Group leaders would work with their members to ensure that they were represented on these groups and an increase in council size would not affect capacity levels in this respect.

Dorset Council is working with neighbouring local authorities to develop and strengthen its Wessex devolution proposal that was submitted to the Government in 2025. With a combined population of just under 2 million and including the upper-tier local authorities of BCP, Somerset and Wiltshire alongside Dorset, conversations are ongoing to understand the process for the next round of devolution after the announcement of the priority programme in February 2025, and Dorset Council remains committed to pushing its case strongly alongside its partner authorities.

There are ongoing discussions with town and parish councils about the potential opportunities for double devolution. These councils have been advised that a community governance review will be undertaken in 2027 enabling them to have early discussions considering whether they wish to seek changes to their governance arrangements to ensure they have capacity for possible future opportunities.

The council has an ambitious [Council Plan](#) for the period 2024 to 2029 that sets out four key priorities to be delivered during the plan period. This plan was developed having considered the views of local residents and other stakeholders during a number of "Big Conversation" events held across the area and its aim is to work together to create a fairer, more prosperous and more sustainable Dorset. The plan's strategic priorities are:

- ✓ Provide affordable and high-quality housing
- ✓ Grow our economy
- ✓ Communities for all
- ✓ Respond to the climate and nature crisis

Following an investigation by the Council's internal auditors there has been significant criticism of our internal controls and an identified need to strengthen the contract procedure rules, scheme of delegation and procurement arrangements and the need to move to a better culture of compliance. However, all of these serious concerns relate to council officers and no criticisms have been made of member governance or capacity.

The Government has consulted on changes to strengthen the councillor conduct regime. As part of this there is a proposal from Government to introduce a requirement for all principal councils to have a separate Standards Committee. At present within Dorset Council the Audit and Governance Committee is responsible for overseeing the conduct of the 82 Dorset Council councillors and the 1,400 town and parish councillors and a Hearing Sub-

Committee of Audit and Governance considers complaints that are referred for a hearing. A standalone Standards Committee would bring greater focus to standards of behaviour and at the same time would enable the Audit and Governance Committee to concentrate on the internal control environment. However, it is not considered that the introduction of a Standards Committee would impact on the council size proposal, and would be manageable with a cohort of 82 members.

Digital communication has made it easier for the electorate to engage with councillors directly and their role has inevitably changed from a '9 to 5' type role to more of a 24/7 type role. Whilst the workload of members continues to increase, by modernising our services, devolution of functions and taking full advantage of digital efficiencies, the ability of members to self-serve with regard to much of their casework will enable them to work more effectively without the need to increase the number of councillors, and a council size of 82 is considered appropriate.

Government has also stated a future intention to enable councils to have the flexibility to hold hybrid meetings with councillors enabled to attend formal committee meetings virtually. If legislation is passed, Dorset Council will consider whether to take advantage of this flexibility with the potential to further support members to work more efficiently and effectively.

Reviewing warding arrangements will enable further improvement for effective governance with members having sufficient capacity to deal with complex casework, represent the council on outside bodies as well as meeting their responsibilities in attending the formal committee arrangements of the council. A council size of 82 will also enable members to continue to attend town and parish council meetings and for all residents to be effectively represented by their local ward member.

Local Authority Profile

Please provide a short description of the authority and its setting, in particular the local geography, demographics and community characteristics. This should set the scene for the Commission and give it a greater understanding of any current issues. The description should cover all of the following:

- Brief outline of area - are there any notable geographic constraints for example that may affect the review?
- Rural or urban - what are the characteristics of the authority?
- Demographic pressures - such as distinctive age profiles, migrant or transient populations, is there any large growth anticipated?
- Community characteristics – is there presence of “hidden” or otherwise complex deprivation?
- Are there any other constraints, challenges, issues or changes ahead?

Further to providing a description, the Commission will be looking for a submission that demonstrates an understanding of place and communities by putting forth arguments on council size based upon local evidence and insight. For example, how does local geography, demographics and community characteristics impact on councillor casework, workload and community engagement?

Dorset Council Profile:

Demography and place

Dorset is predominantly a rural unitary authority located along the central southern coast of England. 47% of the population live in rural areas: small towns, villages, and hamlets. 53% live in urban areas. The most significant of these include the built-up area of Weymouth, Portland, and Chickerell with a combined population of approximately 74,400.

Dorset Council has a number of Market Towns the biggest being the County Town of Dorchester with just over 20,000 residents. The market towns in the council area range in size from just over 2,000 to just over 20,000.

Dorset Council includes a semi-rural area made up of towns and villages that form a contiguous area in the south-east of Dorset bordering the conurbation of the unitary authority of Bournemouth, Christchurch, and Poole. This suburban or semi-rural area contains approximately 90,000 residents.

Dorset Council's population is currently estimated at 389,950¹ which is approximately 20,000 (6%) higher than ten years ago. This growth is below the national average rate of 8% over the last decade and has been influenced by a drop in net migration into the area due to slowing housing growth. Nonetheless in-migration has continued to be the driver of population growth (just at a slower rate) with the greatest gains among the pre-retirement and retirement age groups of 60-64 years and the greatest losses in those 15-29.

The total 18+ population for 2024 was approximately 327,200 with a total electorate of 300,047.

Dorset has the highest proportion of residents aged 65 and over (31%) of any unitary authority in England, this compares to 19% for England and Wales. This trend is expected to continue to grow with the proportion of 65 and over projected to increase by 23% in the next decade and by 2035 the proportion of those aged 65 and over is expected to be 36%.²

Whilst Dorset Council's older population is expected to increase the number of children is projected to fall in the next ten years. Residents aged between 0 to 15 are expected to fall by approximately 6,600 (12%) by 2034. 14% of Dorset's population are school age 5 to 18 compared to 16% for the South West and 17% for England and Wales. (Source: ONS Mid Year Estimates 2024).

Dorset has two rail services one running from Weymouth on the south coast of the county along through to Bournemouth and on to London. The other rail service runs from Weymouth north to Yeovil in Somerset and on to Bristol in the west.

There are no motorways in the council area and just three major trunk roads – the A31 and A35 that run east to west across from Hampshire into Devon and the A30 that skirts across the top of the Council area.

The north, west, rural east and the southern coast strip contain mostly rural green space interspersed with small towns and villages. The area also has significant valleys following small rivers running through the mid, north, and western area of the council. The most significant 'vales' that both have distinctive characteristics in these areas are the Marshwood Vale and Blackmore Vale. In the coastal southeastern stretch is the Isle of

¹ ONS Mid-Year Estimates 2024

² ONS 2022 Based Population Projections

Purbeck – not a real island but a peninsula bordered on three sides by the sea and containing attractive chalk hills running from east to west. The Isle of Portland is an island linked by a causeway to the mainland and is bordered on 4 sides by the sea with both a distinct character and boundary.

Environment

Dorset includes part of England’s only natural World Heritage Site, the Jurassic Coast, and two National Landscapes that cover 56% of the county. and the council area has many national and international environmental designations.

Deprivation

The high quality of Dorset’s natural and built environment does however hide pockets of significant deprivation with nine areas within the council falling into the top 20% most deprived nationally and over half (58%) of those living in Dorset Council living in areas that have been designated as significantly ‘access to services’ deprived (top 20% most deprived nationally) with some falling into the top 1% for access deprivation.

Housing

Dorset had a housing stock of 188,556 in 2024. New housing completions have averaged around 1,600 a year in recent years, but revised national planning policy now sets the challenging target of 3,246 a year for Dorset. A Dorset Council Local Plan is in preparation, but this is still at an early stage. Consultation on a range of development options has recently taken place, but no decisions have been made yet about the distribution of additional housing and whether the target can be met. The plan is due to be adopted in 2027. [Annual Position Statement - 5 year housing land supply - Dorset Council](#)

House prices in Dorset are significantly above the national average whilst wages are relatively low, creating a high level of local affordable housing need and contributing to the ageing population with many younger people moving out of the area. Dorset is a desirable place for people to retire to, and this pressure contributes to the high cost of housing and the increasing age demographic. In addition, a proportion of the housing stock services second home owners and holiday lets, especially in the coastal towns and villages.

Council Size

The Commission believes that councillors have three broad aspects to their role. These are categorised as: **Strategic Leadership, Accountability (Scrutiny, Regulatory and Partnerships), and Community Leadership**. Submissions should address each of these in turn and provide supporting evidence. Prompts in the boxes below should help shape responses.

Strategic Leadership

Respondents should provide the Commission with details as to how elected members will provide strategic leadership for the authority. Responses should also indicate how many members will be required for this role and why this is justified. **Responses should demonstrate that alternative council sizes have been explored.**

Topic		
Governance Model	Key lines of explanation	➤ What governance model will your authority operate? e.g. Committee System, Executive or other?

		➤ <i>The Cabinet model, for example, usually requires 6 to 10 members. How many members will you require?</i> ➤ <i>If the authority runs a Committee system, we want to understand why the number and size of the committees you propose represents the most appropriate for the authority.</i> ➤ <i>By what process does the council aim to formulate strategic and operational policies? How will members in executive, executive support and/or scrutiny positions be involved? What particular demands will this make of them?</i> ➤ <i>Whichever governance model you currently operate, a simple assertion that you want to keep the current structure does not in itself, provide an explanation of why that structure best meets the needs of the council and your communities.</i>
	Analysis	Dorset Council currently has 82 councillors representing 52 wards and are currently in a 5-year term that will end in 2029. The next schedule election will return the council to a 4-year electoral cycle after 2 cycles of 5 year terms following local government reorganisation. The council currently has 28 single member wards, 18 two member wards and 6 three member wards. As at December 2025, the political make-up of the council is as follows: 42 Liberal Democrat Group 30 Conservative Group 4 Green Group 4 Independent Group 2 Labour Group The council has operated the Leader and Cabinet model of governance since its creation in 2019 with 10 members of the Executive appointed by the Leader of the Council, and has identified four priority areas set out in the Council Plan referenced above. The depth and breadth of council services in this large complex authority means that an Executive of 10 members is necessary to ensure sufficient capacity to work across all council services effectively. Full Council meets six times per year and approves the most significant decisions which impact upon the council's policy framework, and also sets the budget. As well as a public participation item on the agenda, Full Council enables all members to ask questions of Cabinet and also enables "On Notice Motions" where they are able to bring forward a range of topics for

		debate and decision by Full Council. Meetings usually last for three to four hours and these are webcast. The council operates several other committees ranging from regulatory committees, overview and scrutiny and service specific committees some of which have more detail below. A full overview of our committee structure is attached at Appendix 1 and includes the Pension Fund, Police and Crime Panel, Staffing, Harbours Advisory, Appeals, Corporate Parenting Board, Executive Advisory Panels (currently we have five with themes focusing on the Local Plan, Climate Change, the Planning Design Code, Dorset Farms and Leisure Services), Bournemouth Dorset and Poole Minerals and Waste Policy Joint Advisory, Dorchester Markets Informal Joint Panel, Health and Wellbeing Board and Joint Archives Board – some of these are joint committees/panels with other authorities currently hosted by Dorset Council. Work is currently under way to develop an Area Committee approach fitting in with the administration's desire to work to deliver the Communities for All priority. The final detail of this approach is not currently known but will draw on the councillors in a particular locality. This will drive workloads but aligns with the design work with the council's priorities. However, it is not considered that this approach would increase the need for additional councillors. <u>Conclusion</u> The workloads of councillors varies dependent on the roles of the councillors and the number of parishes that they support, many with high workloads and responsibilities but these are deemed manageable with a council size of 82. A reduction in council size may mean that councillors have to spend more time sitting on committees resulting in less time being available to work within the communities they represent. Conversely, an increase in council size is not considered necessary to meet the currently high level of responsibilities and casework demands, and the anticipated increase, as the transformation programme will enable more efficient and effective working.
Portfolios	<i>Key lines of explanation</i>	➤ <i>How many portfolios will there be?</i> ➤ <i>What will the role of a portfolio holder be?</i> ➤ <i>Will this be a full-time position?</i> ➤ <i>Will decisions be delegated to portfolio holders? Or will the executive/mayor take decisions?</i>
	Analysis	Dorset Council currently has a Cabinet of 10 members (including the Leader), each with their own portfolio of

		<u>responsibilities</u> that carry a significant workload. The portfolios are: • Climate, Performance and Safeguarding • Property and Assets and Economic Growth • Adult Social Care • Children's Services, Education and Skills • Corporate Development and Transformation • Customer, Culture and Community Engagement • Finance and Capital Strategy • Health and Housing • Place Services • Planning and Emergency Planning Cabinet takes a lead on recommending to Full Council matters identified in the Policy Framework and the Budgetary Framework of the <u>constitution</u>. The discharge of executive functions is subject to various notification and call in provisions set out in the overview and scrutiny procedures rules of the constitution. Cabinet meets in public on a monthly basis, and all meetings are live-streamed with recordings available on the council's website. Cabinet also meets informally on a monthly basis to discuss any emerging issues, policies and strategies and to plan where their focus will be in the short-term and to discuss the forward plan to deliver the Council Plan. Cabinet members agree the strategic direction and provide political oversight of services and council activities within their portfolio remits and act as the accountable member for reports that come forward for decision within their areas of responsibility and provide public accountability for performance and decisions. Some decision making is delegated to individual cabinet members as set out in the constitution (see following section on delegated responsibilities). <u>Conclusion</u> Whilst the Leader may wish to review and adjust the remit of each of the portfolios, there are currently no plans to reduce the number that would affect the size of the Executive or the size of the council in the short to medium term.
Delegated Responsibilities	<i>Key lines of explanation</i>	➤ <i>What responsibilities will be delegated to officers or committees?</i> ➤ <i>How many councillors will be involved in taking major decisions?</i>

	Decisions of the council are made in accordance with the delegations set out in the constitution as follows: • Page 39 – Schedule of delegation of executive functions by the leader • Page 215 – Scheme of delegation – Functions of the council • Page 233- Officer scheme of delegation Responsibility for setting the council's budget and policy framework sits with Full Council. The policy framework is set out in the constitution as follows: (a) those policies and strategies required by the Local Authorities (Functions and Responsibilities) (England) Regulations 2000 (as amended) not to be the sole responsibility of the Executive: (i) Children and Young People's Plan; (ii) Crime and Disorder Reduction Strategy; (iii) Development plan documents; (iv) Licensing Authority Policy Statement (Gambling Act 2005); (v) The Housing Strategy and the Housing Allocation Policy; (vi) Local Transport Plan; and (vii) Youth Justice Plan, (b) those required by any other relevant legislation to be determined by Full Council, and/or that the Council identifies (from time to time) should be adopted by Full Council (whether expressly required by legislation or otherwise), including: (i) Pay Policy Statement; (ii) Statement of Licensing Policy (Licensing Act 2003); and (iii) Corporate Plan. Decisions falling within the Policy Framework will be made by the 82 councillors of Full Council. Full Council also takes other decisions in relation to certain non-executive functions that are not delegated to committees such as community governance reviews, electoral matters and the Members' Allowance Scheme. The Executive of 10 councillors take other major decisions either using their delegated responsibilities or as a collective at a Cabinet meeting. The Area Planning Committees and Licensing Committees will take the majority of regulatory decisions as required by legislation, with the detail of delegations being set out in the constitution.

Analysis

		<u>Conclusion</u> The constitution and scheme of delegations are kept under review and are considered to be working effectively and there are currently no major changes proposed that would impact on the size of the Council.

Accountability

Give the Commission details as to how the authority and its decision makers and partners will be held to account. The Commission is interested in both the internal and external dimensions of this role. **Responses should demonstrate that alternative council sizes have been explored.**

Topic	
Internal Scrutiny	The scrutiny function of authorities has changed considerably. Some use theme or task-and-finish groups, for example, and others have a committee system. Scrutiny arrangements may also be affected by the officer support available.
Key lines of explanation	➤ <i>How will decision makers be held to account?</i> ➤ <i>How many committees will be required? And what will their functions be?</i> ➤ <i>How many task and finish groups will there be? And what will their functions be? What time commitment will be involved for members? And how often will meetings take place?</i> ➤ <i>How many members will be required to fulfil these positions?</i> ➤ <i>Explain why you have increased, decreased, or not changed the number of scrutiny committees in the authority.</i> ➤ <i>Explain the reasoning behind the number of members per committee in terms of adding value.</i>
Analysis	Decision-makers are held to account through a structured scrutiny framework comprising two overview committees and two scrutiny committees, each with 10 members. The overview committees focus on forward-looking policy development, whilst the scrutiny committees review performance and exercise formal scrutiny powers, including the ability to call in decisions. Their thematic focus is split between Place and Resources, and People and Health. There are seven scheduled scrutiny meetings and six overview meetings annually, with additional joint sessions convened when subject areas overlap. Committees occasionally use informal working to deal with issues in more detail or, in very limited circumstances, outside the public domain. As stated above, in 2019 the overview and scrutiny function was performed by four themed committees: People, Health,

		Place and Resources. Members felt that the function could be delivered more effectively by splitting the overview function and the scrutiny function and in September 2020 governance arrangements were changed so that the council's overview and scrutiny functions are undertaken by two overview committees and two scrutiny committees, with the themes of People and Health, and Place and Resources for each. <u>Conclusion</u> The council is considering making a change to the People and Health Scrutiny function to separate the health scrutiny work. However, this work is being delayed until the impact of changes to the Integrated Care Board in the area is fully understood. However, it is not anticipated that any change to health scrutiny arrangements would necessitate an increase in council size but this along with the potential addition of area forums/committees and a Standards Committee, would be significantly problematic if council size was reduced.
Statutory Function		This includes planning, licencing and any other regulatory responsibilities. Consider under each of the headings the extent to which decisions will be delegated to officers. How many members will be required to fulfil the statutory requirements of the council?
Planning	Key lines of explanation	➤ <i>What proportion of planning applications will be determined by members?</i> ➤ <i>Has this changed in the last few years? And are further changes anticipated?</i> ➤ <i>Will there be area planning committees? Or a single council-wide committee?</i> ➤ <i>Will executive members serve on the planning committees?</i> ➤ <i>What will be the time commitment to the planning committee for members?</i>
	Analysis	The Council has four Committees that deal with planning matters, each with a politically proportionate membership of 12 councillors (some councillors sit on more than one planning committee): The Strategic and Technical Planning Committee is responsible for dealing with matters including any application and/or enforcement issues in relation to any planning application where the red line crosses the boundaries of more than one Area Planning Committee, various minerals and waste applications and the registration for commons and town and village greens. The Council also has three Area Planning Committees that deal with any application and/or any enforcement issue relating to town and country planning, rights of way and highway matters. The Area Committees also consider all planning applications which fall outside of the remit of the Strategic and Technical Planning Committee and are not delegated to officers for determination and each of the areas are broadly similar in size.

		In addition to the time taken to prepare for the committee meetings which, on average last between three to four hours, councillors also undertake site visits from time to time in support of the committee's work. Members are also required to undertake mandatory training to be able to sit on the committee. Executive members do not currently sit on Planning Committees. Our latest statistics (which are reported to Government) show that 96% of planning decisions were made by officers under delegated powers in the period from April to June 2025, and 4% of decisions were determined by the Planning Committees. There has been some variance in this quarterly statistic over the past 3 years ranging between 2% and 5% of decisions being determined by the Planning Committees. The Council introduced an updated Scheme of Delegation in July 2024. Whilst it is still relatively early to identify any impact, the reporting for the last 3 quarters indicates that this may have led to an increase in the proportion of applications determined by committees (4-5% for the last 3 quarters). <u>Conclusion</u> It is broadly accepted that the scheme of delegation with regard to planning decisions works well and there are currently no plans to change this. The current arrangement of 3 Area Planning Committees and 1 Strategic and Technical Committee works well with appropriate substitution mechanisms in place to ensure that all applications can be determined by Committee in a timely manner. The workload of these committees is currently manageable with a council size of 82 members, with no need to increase this. However, a reduction in council size could be detrimental to meeting the statutory obligations in respect of determination of applications within the current scheme of delegation.
Licensing	Key lines of explanation	➤ <i>How many licencing panels will the council have in the average year?</i> ➤ <i>And what will be the time commitment for members?</i> ➤ <i>Will there be standing licencing panels, or will they be ad-hoc?</i> ➤ <i>Will there be core members and regular attendees, or will different members serve on them?</i>
	Analysis	Dorset Council has a General Licensing Committee and a Licensing and Gambling Acts Committee, both of which have Sub-Committees that sit to consider applications. The General Licensing Committee deals with the discharge of the council's licensing, certification and registration functions

		and determines any application relating to the manufacture and/or storage of explosives. Each Sub-Committee consists of three members taken from the membership of the General Licensing Committee. The Licensing and Gambling Acts Committee is responsible for exercising any of the council's functions under the Licensing Act 2003 and Gambling Act 2005; and any other associated matters that naturally fall within the jurisdiction of the committee where legislation permits. Each Sub-Committee consists of three members taken from the membership of the Licensing and Gambling Acts Committee. On average there are 24 sub-committees per annum. Monthly dates are provisionally added to the calendar of meetings. In addition to the time taken to prepare for the committee meetings which, on average last approximately one hour, councillors also undertake site visits from time to time in support of the committee's work. Members are also required to undertake mandatory training to be able to sit on the committee. <u>Conclusion</u> The Licensing Committees are very busy, meeting on a very regular basis. However, the arrangements currently in place work well and enable the workload to be managed effectively without a need for an increase in council size. There is a pool of members who can be called upon to consider licensing applications but this could be adversely impacted if there was a reduction in council size.
Other Regulatory Bodies	<i>Key lines of explanation</i>	➤ <i>What will they be, and how many members will they require?</i> ➤ <i>Explain the number and membership of your Regulatory Committees with respect to greater delegation to officers.</i>
	Analysis	Whilst not classed as a regulatory committee, the council also appoints members to the Audit and Governance Committee that has ad hoc sub-committees to consider code of conduct investigation reports. This committee has 12 members (including two independent members) and meets between four and six times per year. It is tasked with an assurance role on the adequacy of the council's risk management framework, promoting high standards of conduct of members (both at Dorset Council and the 160 town and parish councils) and supporting the Monitoring Officer in the discharge of their duties. The Audit and Governance Committee also reviews the council's constitution ensuring that it reflects the law, good practice and the governance needs of the council and makes recommendations on any changes required to Full Council.

		In addition to the time taken to prepare, the committee meetings, on average, last approximately 90 minutes. <u>Conclusion</u> The government's recent consultation on strengthening the standards regime may result in a requirement to establish a Standards Committee but it is not considered necessary to increase council size to deliver this addition requirement in the future. The workload is considered deliverable with a council size of 82 members but a reduction in council size would lead to concerns about the ability to deliver additional pressures if changes to the standards regime are enacted.
External Partnerships		Service delivery has changed for councils over time, and many authorities now have a range of delivery partners to work with and hold to account.
<i>Key lines of explanation</i>		➤ <i>Will council members serve on decision-making partnerships, sub-regional, regional or national bodies? In doing so, are they able to take decisions/make commitments on behalf of the council?</i> ➤ <i>How many councillors will be involved in this activity? And what is their expected workload? What proportion of this work is undertaken by portfolio holders?</i> ➤ <i>What other external bodies will members be involved in? And what is the anticipated workload?</i>
	Analysis	There are a number of <u>outside bodies</u> to which the Council appoints a representative. Many of these are not decision-making bodies but enable Dorset Council to facilitate, negotiate, and engage in local matters and provide community leadership where this is beneficial. There are currently 86 outside bodies to which Dorset Council makes appointments. Members are appointed for the council term. The representatives are frequently the local ward member but there are 13 outside bodies where the representative has to be either the Leader or a Cabinet member. In other instances, a Cabinet member may be appointed but this isn't a requirement. In 2022 Dorset Council reviewed all the outside bodies to which it makes appointments to ensure that it was still appropriate and added value for Dorset Council to be represented. <u>Conclusion</u> The large number of outside bodies on which Dorset Council is represented reflects the council's Communities for All priority in the Council Plan. It is embedded in everything that the council does. Dorset Council has 160 parish councils and the level of Dorset Council member engagement varies but the majority have regular briefings from their Dorset Council

	Councillor. Whilst the double devolution ambition may ease the workload on some ward councillors, the engagement with local councils will still be a very important factor in ensuring that this priority continues to be delivered and maintaining the current council size supports this ambition.

Community Leadership

The Commission understands that there is no single approach to community leadership and that members represent, and provide leadership to, their communities in different ways. The Commission wants to know how members are required to provide effective community leadership and what support the council offers them in this role. For example, does the authority have a defined role and performance system for its elected members? And what support networks are available within the council to help members in their duties? The Commission also wants to see a consideration of **how the use of technology and social media by the council as a whole, and by councillors individually, will affect casework, community engagement and local democratic representation. Responses should demonstrate that alternative council sizes have been explored.**

Topic		Description
Community Leadership	Key lines of explanation	➤ In general terms how do councillors carry out their representational role with electors? ➤ Does the council have area committees and what are their powers? ➤ How do councillors seek to engage with their constituents? Do they hold surgeries, send newsletters, hold public meetings or maintain blogs? ➤ Are there any mechanisms in place that help councillors interact with young people, those not on the electoral register, and/or other minority groups and their representative bodies? ➤ Are councillors expected to attend community meetings, such as parish or resident's association meetings? If so, what is their level of involvement and what roles do they play? ➤ Explain your approach to the Area Governance structure. Is your Area Governance a decision-making forum or an advisory board? What is their relationship with locally elected members and Community bodies such as Town and Parish Councils? Looking forward how could they be improved to enhance decision-making?
	Analysis	Dorset Council does not currently have any area committees other than the Area Planning Committees. The Eastern and Northern Area Planning Committees are held at venues within the planning area covered, and these are traditional committees under the Local Government Act 1972 and make decisions in line with the scheme of delegation. As mentioned above, work is currently under way to develop an Area Committee approach fitting in with the administration's desire to work to deliver the Communities

		for All priority. The final detail of this approach is not currently known but will draw on the councillors in a particular locality. This will drive workloads but aligns with the design work with the Council's priorities. The representational role of councillors is carried out in a variety of ways and includes attendance at town and parish council meetings, surgeries, newsletters, social media activity and working with community groups and associations. <u>Conclusion</u> Even with an Area Committee approach, the representational role of the individual ward members in their local communities will be essential to ensure delivery of the Communities for All priority. The council is confident that this can be achieved with a council size of 82 and, despite the anticipated increase in the electorate and likely increase in casework, it isn't felt necessary to increase council size to maintain a high level of representation. However, concerns were expressed that reducing council size could have a detrimental impact on delivering high levels of local representation.
Casework	<i>Key lines of explanation</i>	➤ <i>How do councillors deal with their casework? Do they pass it on to council officers? Or do they take a more in-depth approach to resolving issues?</i> ➤ <i>What support do members receive?</i> ➤ <i>How has technology influenced the way in which councillors work? And interact with their electorate?</i> ➤ <i>In what ways does the council promote service users' engagement/dispute resolution with service providers and managers rather than through councillors?</i>
	Analysis	At Dorset Council, 62% of councillors (51) are also representatives on their local town or parish council. There is no set method for councillors to deal with their casework and this is completed by the councillors according to their own preferences and working styles. Anecdotal evidence also suggests that this also depends on the particular case with some being very complex issues relating to a range of organisations. The amount of casework also differs between councillors. Councillors of single councillor wards have reported that casework can be demanding especially as they have no partner ward member to discuss matters with or cover ward work if they are away or unwell. Councillors' work may include: • Dealing with casework either in person, by telephone, email and, less frequently, by letter. • Representing the voice of their communities at formal council meetings.

		• Attending town and parish council meetings • Working with community organisations in their wards • Holding surgeries • Posting on social media The majority of support to councillors is overseen by the Democratic and Governance Services Team. However, support is offered to councillors throughout the council. Support includes: • two councillor PAs and a councillor support and development officer • councillor allowance scheme • dedicated support from officers including impartial advice on their area of expertise such as housing, adult social care, planning, tourism, finance and engineering projects • communications such as bulletins and newsletters from the council • ICT assistance so councillors can receive digital communications including provision of council device and access to council apps and programs • mentoring and advice through political groups and through communicating with other councillors • access to information from other organisations such as the Local Government Association • a learning and development programme including an induction and continual development opportunities throughout a councillor's term of office • a carer's allowance for councillors that need to provide care for a family member while they are at committee meetings and undertaking other councillor duties. The council is largely a paperless organisation and therefore digital skills are of paramount importance to the councillors. Working digitally has also meant that councillors are available "on the go" and therefore councillors are readily available for their residents. We also have a large amount of requests for councillors to have access to their corporate emails when they are abroad on holiday. With regard to service users' engagement/dispute, rather than through councillors, for generic service requests such as reporting a missed bin collection, residents are encouraged to report this directly via the council's website. For some services, councillors may have a specific role such as speaking as a ward councillor at a planning committee and highlighting the concerns of residents. In addition, we are seeing a rise of questions, petitions and protests at committee and council meetings which suggest

		residents see the councillors as a way to resolve concerns and issues. The council's transformation plans will improve the front door for residents and also for councillors, with many "tools" already available for example mapping showing current road works. Further technological changes will support councillors to be able to work more effectively. <u>Conclusion</u> Whilst it is anticipated that councillors' workloads will continue to increase due to demands, it is hoped that with transformation of our "front door" services and other technological improvements, the additional workload will be manageable with the current council size countering the need for additional councillors. However, there was concern that a reduction in council size may be detrimental to local residents with reduced representation and a longer wait to receive support from their elected representative and it was concluded that maintaining a council size of 82 would enable the council to "future proof" capacity.

Other Issues

Respondent may use this space to bring any other issues of relevance to the attention of the Commission.

Summary

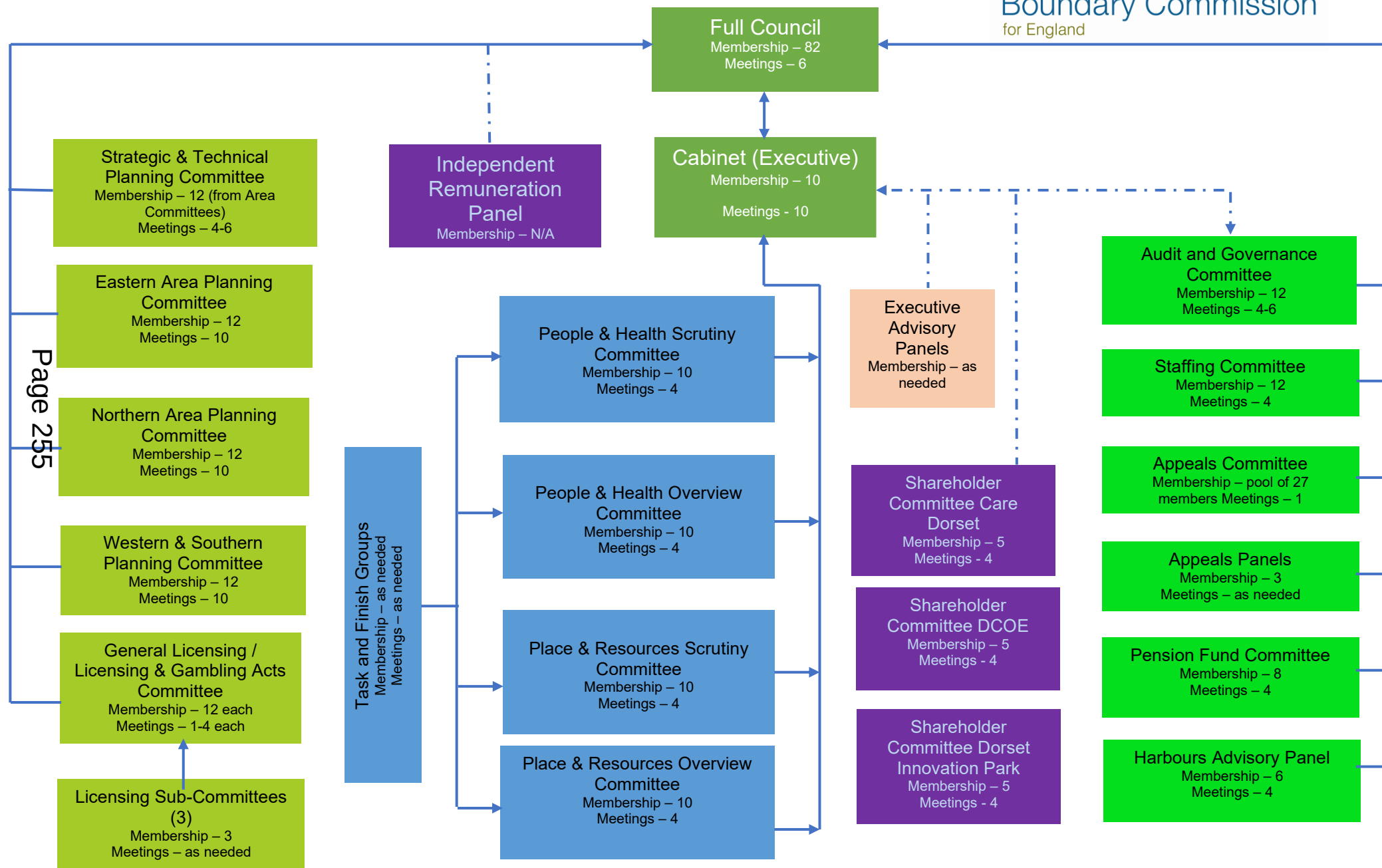
In following this template respondents should have been able to provide the Commission with a robust and well-evidenced case for their proposed council size; one which gives a clear explanation as to the governance arrangements and number of councillors required to represent the authority in the future.

Use this space to summarise the proposals and indicate other options considered. Explain why these alternatives were not appropriate in terms of their ability to deliver effective Strategic Leadership, Accountability (Scrutiny, Regulation and Partnerships), and Community Leadership.

The council has carefully considered council size taking into account current workloads and anticipated future requirements and has concluded that a council size of 82 councillors is appropriate although is content to consider a reduction or increase of one or two councillors if necessary to ensure electoral equality.

It is felt that a reduction in councillor numbers would increase the pressure on remaining councillors with a necessary increase in attendance at formal committees and meetings with partners and outside bodies. The casework load would also be spread across fewer councillors, potentially leading to a reduction in the level of service that councillors are able to offer to their local communities.

The council also considered the option to increase the council size but this was not considered necessary. Whilst there is an anticipated growth in population increasing the elector ratio and potentially workload, this has been balanced against the council's ambitious transformation project which will enable councillors to work more efficiently and effectively, and an anticipation of the impact of possible devolution and double-devolution to the town and parish councils.



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Full Council 10 February 2026 Shipton Gorge and Loders Community Governance Review – draft recommendations For Decision

Cabinet Member:

Cllr N Ireland, Leader of the Council, Climate, Performance and Safeguarding

Local Councillor(s):

Cllr Neil Eysenck and Cllr Sally Holland

Senior Leadership Team:

J Mair, Director of Legal & Democratic

Report author and job title:

Jacqui Andrews, Service Manager, Democratic and Electoral Services

Email: jacqui.andrews@dorsetcouncil.gov.uk

Statutory Authority:

Part 4, Local Government and Public Involvement in Health Act 2007

Report status: Public

1. Executive summary

- 1.1 A community governance review looks at the governance arrangements of parishes in the area under review – in this case Shipton Gorge Parish and Loders Parish – and seeks to ensure that these are reflective of the identities and interests of the community in that area.
- 1.2 In undertaking a review, Dorset Council (“the council”) will comply with the requirements of Part 4 of the Local Government and Public Involvement in Health Act 2007 (“the 2007 Act”), the relevant parts of the Local Government Act 1972 (“the 1972 Act”), and have regard to the Guidance on Community Governance Reviews issued in accordance with section 100(4) of the 2007 Act. The council will also give due consideration to the Guidance on Community Governance Reviews issued by the Secretary of State for Communities and Local Government published in 2008.
- 1.3 The report seeks a resolution agreeing draft recommendations in respect of parish boundaries for Shipton Gorge and Loders that will be subject to a period of public consultation.

2. **Recommendation(s)**

- 2.1 To agree draft recommendations in respect of parish boundaries for the parishes of Shipton Gorge and Loders for public consultation between 23 February 2026 and 27 March 2026. The results of the consultation will be reported to Full Council on 16 April 2026.

3. **Reason for the recommendation(s)**

- 3.1 To ensure that community governance arrangements within the area under review are reflective of the identities and interests of the community in that area, and comply with statutory guidance.

4. **What is a community governance review**

- 4.1 A Community Governance Review is a legal process whereby the Council will consult with those living in the area, and other interested parties, on the most suitable ways of representing the people in the area identified in the review. This means making sure that those living in the area, and other interested groups, have a say in how their local communities are represented.
- 4.2 Section 93 of the 2007 Act allows principal councils to decide how to undertake a Review, provided that it complies with certain duties in that Act including details set out relating to consultation, the need to ensure any proposals reflect the identities and interests of the community in that area and is effective and convenient. The Council has to publish its recommendations but that manner in which the Council consults with its residents is not prescribed.

5. **Why is the council undertaking a review?**

- 5.1 On 7 July 2025, Dorset Council received a petition seeking a review of part of the boundary between the parishes of Shipton Gorge and Loders. Following receipt of a petition, the council has a duty to undertake a review which must be concluded within 1 year of receipt of the petition ie 6 July 2026.
- 5.2 At its meeting on 14 July 2022, Dorset Council agreed to change the parish boundary between these parishes following no comments from either parish council or any local residents, and a related change to Dorset Council's ward boundaries was subsequently made by the Local Government Boundary Commission for England to ensure that the parish and ward boundaries align (are coterminous).
- 5.3 The area of Loders parish that was moved into Shipton Gorge parish as a result of the previous community governance review contains 14 properties with 29 electors registered as at 1 December 2025.
- 5.4 Local residents have since raised concerns about the changes to the parish boundaries as they do not believe the current arrangements reflect community identity. The petition to Dorset Council seeking a further review was signed by

22 registered electors and asks that the boundary be returned to its previous line prior to the change that took effect in 2024.

6. Consultation undertaken

- 6.1 A public consultation exercise was undertaken between 3 November 2025 and 5 December 2025. This included an online consultation survey, direct communication with the petition organiser and the affected parish councils, local ward members, the DAPTC, the member of Parliament and 77 residents of Shipton Gorge and Loders parishes who have signed up for direct e-newsletter communications from the council.
- 6.2 In addition to the 22 registered electors that signed the original petition, Dorset Council received 29 responses to the consultation that was undertaken in November/December 2025. One respondent did not express a view about whether the boundaries should remain as currently drawn, and of the remaining respondents, 13 requested that the boundary remain unchanged and 15 requested a change to the existing boundary namely that it was moved to its pre 2024 position but noting that 3 properties should remain within the Shipton Gorge parish.

7. Working Group recommendations

- 7.1 A cross-party working group considered the petition and the responses received to the public consultation, together with the Local Government Boundary Commission for England Guidance on community governance reviews.
- 7.2 In particular, the working group paid particular attention to the requirement that any boundary should be aligned to an identifiable fixed line.
- 7.3 The working group did support the decision made in respect of the 2021/2022 community governance review moving the boundary to its current line along the A35 with this being a fixed geographical point. However, following information provided by the local ward members, the working group accepted that the line proposed by the petitioners and respondents to the recent consultation did offer a good natural boundary. The working group took all consultation responses into consideration and felt that a slight change to the line proposed by the petitioners was appropriate to achieve good community governance and cohesion. The working group's proposal was supported by the local ward members. The proposal of the working group is set out at Appendix A with the proposed new boundary being shown by a black dashed line. At Appendices B and C the western and eastern line of the boundary between the parishes is shown in closer detail.
- 7.4 If Full Council's final recommendations are to make a change to the parish boundary, the LGBCE will be notified so that they can take this into account as part of the electoral review process to ensure that the parish and ward boundaries align (they are coterminous).

8. **Legal considerations**

- 8.1 The Community Governance Review will be undertaken under Part 4 of the Local Government and Public Involvement in Health Act 2007 and any changes will be implemented via an order, the terms of which will be agreed by Full Council in April 2026.

9. **Financial implications**

- 9.1 There are no financial implications to Dorset Council associated with this report.

10. **Natural environment, climate & ecology implications**

- 10.1 There are no natural environment, climate and ecology implications associated with this report.

11. **Well-being and health implications**

- 11.1 There are no well-being and health implications associated with this report.

12. **Other implications**

- 12.1 There are no other implications associated with this report.

13. **Risk implications**

- 13.1 HAVING CONSIDERED: the risks associated with this decision; the level of risk has been identified as:
Current Risk: Low
Residual Risk: Low

14. **Equalities**

- 14.1 Consideration to any equalities impact has been given and the report is attached to Appendix 2 of the [23 October 2025 Full Council](#) report on the community governance review.

15. **Appendices**

- 15.1 Appendix A – Draft recommendations for public consultation.
Appendices B and C – Draft recommendations in close up for the eastern and western ends of the boundary between Loders and Shipton Gorge.

16. **Background papers**

- 16.1 [Local Government and Public Involvement in Health Act 2007](#)
[Local Government Boundary Commission for England - Guidance on Community Governance Reviews](#)

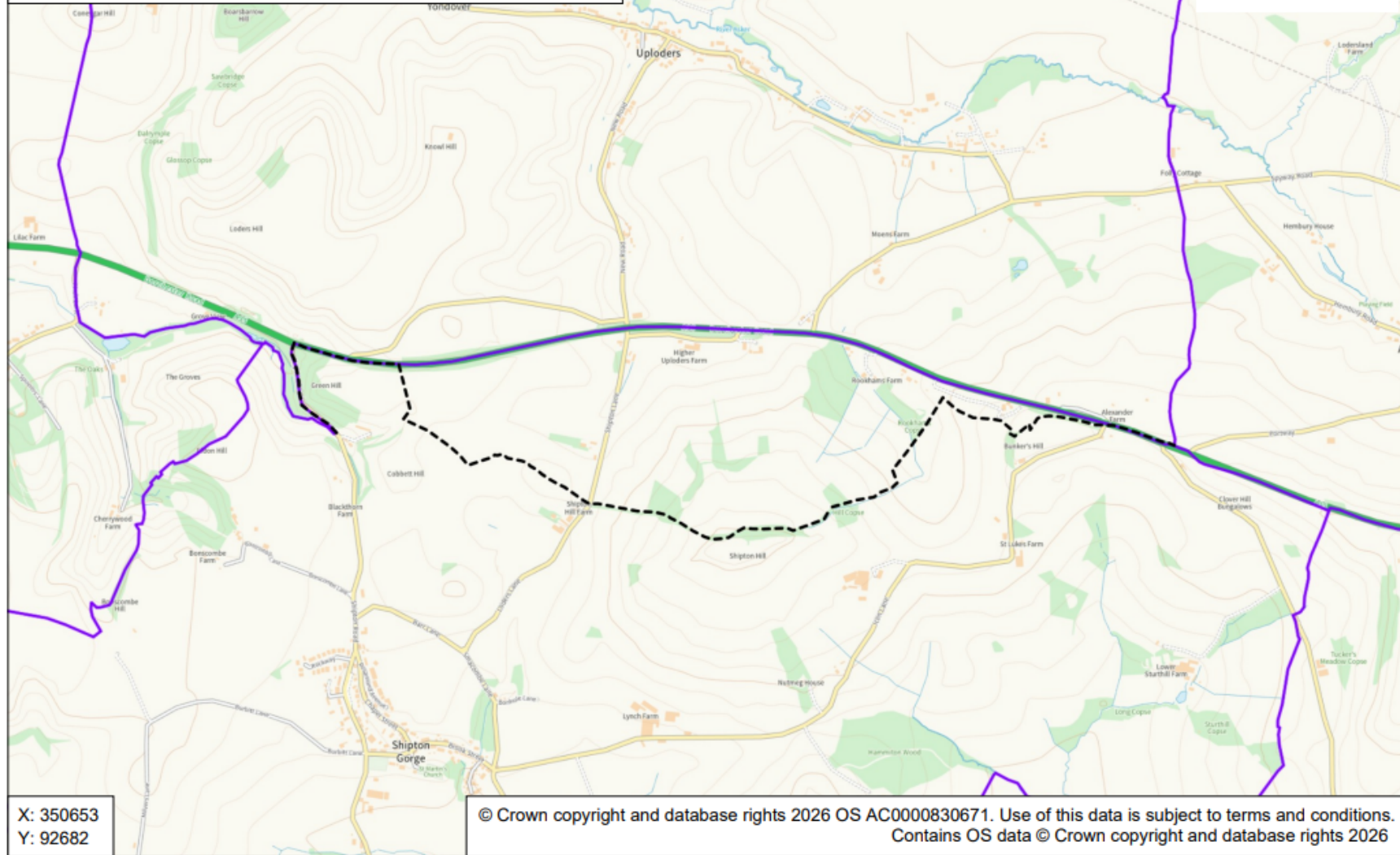
17. Report sign-off

- 17.1 This report has been through the internal report clearance process and has been signed off by the Director for Legal and Democratic (Monitoring Officer), the Corporate Director Finance and Commercial (Acting Section 151 Officer) and the appropriate Portfolio Holder.

Revised Loders and Shipton Gorge

To include Boundary Cottage, High Rigg and Innsacre within Shipton Gorge

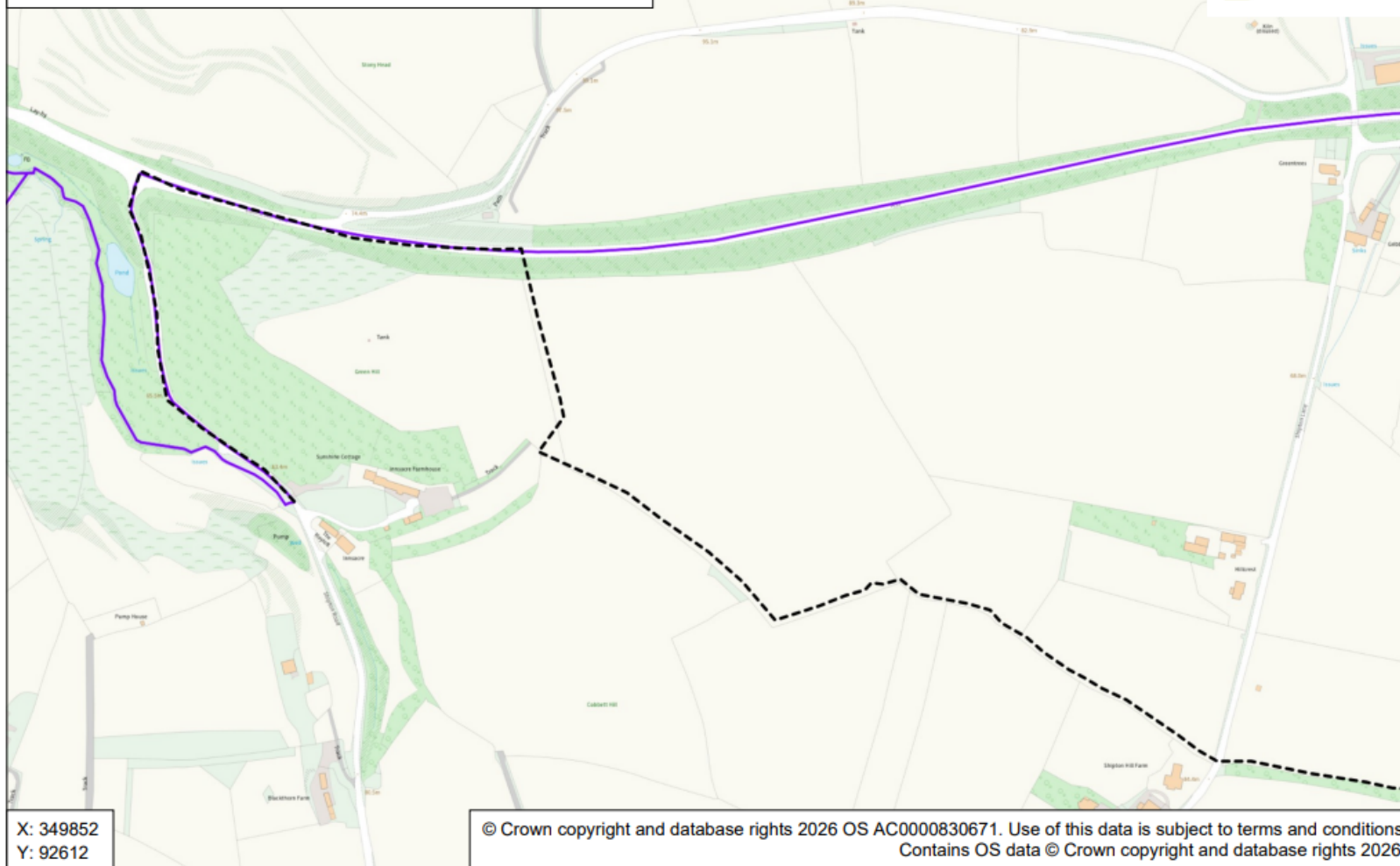
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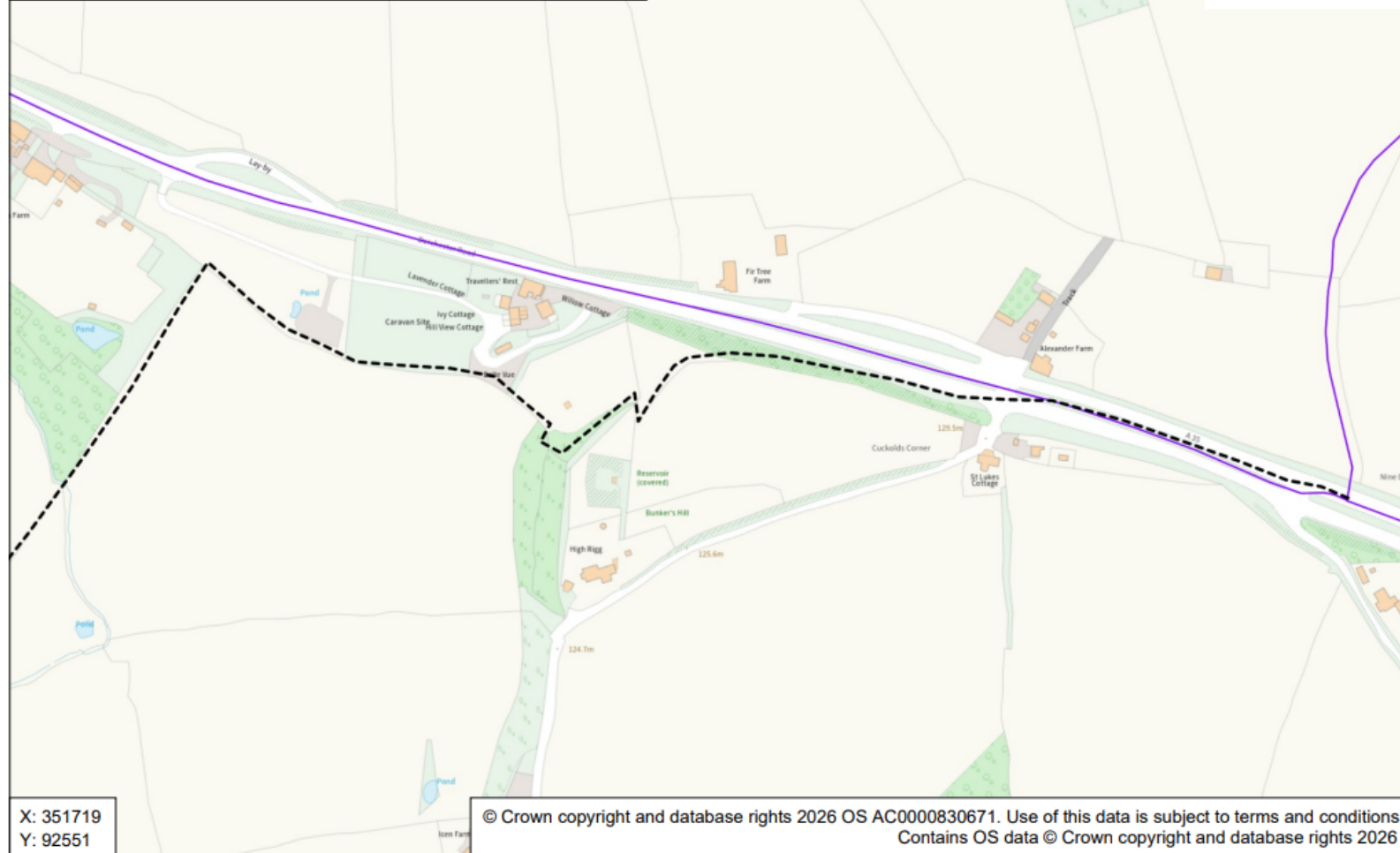
Revised Loders and Shipton Gorge - Close up Western Boundary
To include Boundary Cottage, High Rigg and Innsacre within Shipton Gorge
Date: 08/01/2026



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Revised Loders and Shipton Gorge - Close up Eastern Boundary
To include Boundary Cottage, High Rigg and Innsacre within Shipton Gorge
Date: 08/01/2026



Recommendation to Dorset Council

Tuesday 10th February 2026

**From Licensing and Gambling Acts Committee on
Wednesday 28th January 2026**

Statement of Licensing Policy 2026-2031

For Decision

Cabinet Member and Portfolio: Cllr G Taylor, Health and Housing

Local Councillor(s): All

Executive Director: Jan Britton, Executive Director of Place

Report Author: John Newcombe

Title: Service Manager Licensing & Community Safety

Tel: 01305 838027

Email: John.Newcombe@dorsetcouncil.gov.uk

Report Status: Public

Recommendation:

(a) That the draft Licensing Policy 2026-2031 (attached as Appendix B to the report) be approved.

(b) That the Service Manager for Licensing & Community Safety, in consultation with the Chair of the Licensing and Gambling Acts Committee, be given delegated authority to amend any identified minor typographical errors as necessary.

Appendices and Background papers

Appendix 1 – Report to the Licensing and Gambling Acts Committee on Wednesday 28th January 2026.

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Licensing and Gambling Acts Committee

28 January 2026

Statement of Licensing Policy 2026-2031

For Decision

Cabinet Member:

Cllr G Taylor, Health and Housing

Local Councillor(s): Relevant to all Dorset Council Members

Senior Leadership Team:

S Crowe, Director of Public Health & Prevention

Report author and job title: John Newcombe Service Manager Licensing & Community Safety

Email: john.newcombe@dorsetcouncil.gov.uk

Statutory Authority: Licensing Authority

Report status: Public

1. Executive summary

- 1.1 The Council, as Licensing Authority under the Licensing Act 2003 (the Act), is required to publish a Statement of Licensing Policy (the Policy) at least every five years. The purpose of the policy statement is to define how the Council will exercise its responsibilities under the Act. The draft policy has been published for an 8 week period of public consultation.
- 1.2 There have been a total of eight responses received during the consultation period (Appendix A) and Officers have considered each of the responses and prepared responses to each of the comments received. There have been no further amendments to the Draft Policy (Appendix B) proposed as part of the consultation process.

2. Recommendation(s)

- 2.1 That the responses received during the consultation period attached at Appendix A are considered and the draft Licensing Policy 2021-2026 (attached as Appendix B to this report) be recommended to Council for adoption.
- 2.2 That the Service Manager for Licensing & Community Safety, in consultation with the Chairman of the Licensing and Gambling Acts Committee, be given

delegated authority to amend any identified minor typographical errors as necessary.

3. **Reason for the recommendation(s)**

- 3.1 To comply with legislative requirements
- 3.2 To ensure openness and transparency in the Council's decision making
- 3.3 To ensure that those persons affected by the policy are given the opportunity to have an input into it.

4. **Background**

- 4.1 The Licensing Act 2003 requires the Council, acting as the Licensing Authority under the Act, to determine and publish a Statement of Licensing Policy at least once every five years.
- 4.2 The Statement of Licensing Policy 2026-2031 can be reviewed and updated at any time during the life of the document. The council keeps the Statement of Licensing Policy under constant review and, from time to time, may commission research to inform changes to policy.
- 4.3 The Statement of Licensing Policy sets out how the council will carry out its functions under the Licensing Act 2003 with a view to promoting the licensing objectives namely:
 - The prevention of crime and disorder
 - Public safety
 - The prevention of public nuisance
 - The protection of children from harm
- 4.4 Activities regulated under the Licensing Act 2003 include:
 - The sale of alcohol
 - The supply of alcohol by or on behalf of a club, or to the order of a member of the club
 - The provision of regulated entertainment
 - The provision of late-night refreshment
- 4.5 The Statement of Licensing Policy has been prepared in line with the requirements of the Licensing Act 2003, as well as the Statutory Guidance issued by the Secretary of State under Section 182 of the Licensing Act 2003.
- 4.6 The Statement of Licensing Policy has been prepared with regard to, and sought to integrate with, the following Council strategies:
 - Dorset Council's Plan
 - Dorset Council Community Safety Plan
 - Dorset Council's Local Plan and Development Framework
 - Dorset Council's Economic Growth Strategy

- Dorset Council's General Statement of Enforcement Policy
 - Dorset Council's Strategies for families and young people
- 4.7 In addition to setting out how the Licensing Authority intends to promote the licensing objectives, and the Authority's expectations of licensed premises operators and applicants, the Authority is also able to designate particular areas of stress amounting from a proliferation of licensed premises within a particular area. This specially designated area is known as a Cumulative Impact Area.
- 4.8 A Cumulative Impact Area can be integrated within a Council's Statement of Licensing Policy if it can be shown that the number or type of licence applications granted in a particular area are having a cumulative impact and this is leading to problems which are undermining the licensing objectives. There is a rebuttable presumption that any new applications, or applications to substantially alter existing permissions, will be refused unless the applicant can demonstrate to the Authority that the proposals will not add to the existing problems in the area.
- 4.9 There is currently one Cumulative Impact Area in existence, that being in the centre of Weymouth. A review of the Cumulative Impact Area was undertaken in 2024 which showed that circumstances had not changed and the CIA was therefore retained. A further review will be undertaken during 2027 in line with the three-year review cycle.
- 4.10 It is therefore proposed to retain the existing Cumulative Impact Area from the previous Statement of Licensing Policy 2021-26.
- 4.11 There have been a number of minor amendments to the Policy however the Government is currently consulting on some major amendments to the Licensing Act 2003 and once those proposals have been finalised it is anticipated that a major refresh of the Policy will need to be undertaken during the next 18-24 months.
- 4.12 The public consultation took place for a period of 8 weeks from 17 Nov 2025 to 11 Jan 2026. The consultation included consulting with and considering the views of a wide range of people and organisations including:
- Representatives of local business
 - Local residents and their representatives
 - Local Councillors
 - Parish and town councils
 - Local members of parliament
 - Representatives of existing licence holders including
 - The responsible authorities namely:
 - Dorset Police
 - Dorset Fire and Rescue Service
 - Dorset Council – Public Health & Prevention
 - Dorset Council – Environmental Health
 - Dorset Council – Planning Authority

- Dorset Council – Children’s Services, Social Care and Health
- Dorset Council - Trading Standards
- Secretary of State (Home Office Immigration Enforcement)
- Charitable organisations that deal with the social impact of alcohol misuse
- Other charitable organisations
- Adjoining Councils
- The British Beer and Pub Association
- UK Hospitality
- The British Institute of Innkeeping
- CAMRA
- Licensing solicitors

4.13 Following the period of consultation officers have analysed the responses and have responded to the comments received within the consultation report at Appendix A.

4.14 The comments received in summary;

- A request to consider adding in additional information relating to the positives that the licensing regime brings to the Dorset Council area.
- Intelligence relating to alleged drug use and abuse or violence in specific venues.
- A concern relating to capacity limits in venues.
- A request to formalise current practices around application notifications.

4.15 Officers have carefully considered the responses received during the consultation and have provided feedback on each of the responses within the consultation report at Appendix A. Officers have not recommended any further amendments to the policy at this time however wish to seek the views of the Committee on the responses received and the recommended response.

4.16 The final draft Policy attached at Appendix B is therefore for committee to recommend to Council for adoption, subject to any further amendments that the Committee feel are appropriate.

5 Alternative options considered

5.1 The Council is legally required to have a policy in force and to review the policy every 5 years. A policy must be in force for applications to be processed and decisions to be lawful.

6 Legal considerations

6.1 There are no additional legal considerations.

7. Financial implications

- 7.1 The funding for the preparation and consultation of the draft statement of licensing policy will come from existing budgets and there are no further financial implications arising from the recommendations of this report.

8. **Natural environment, climate & ecology implications**

- 8.1 There are no implications arising from the recommendations contained within this report in terms of meeting the Council's climate change obligations.

9. **Well-being and health implications**

- 9.1 There are health and wellbeing implications arising from the supply and sale of alcohol within Dorset. It is important that a robust and equitable scheme of licensing is in place in order to effectively regulate licensed operators. Dorset Council Public Health and Prevention Directorate will be consulted on the draft policy and have input where appropriate.

10. **Other implications**

- 10.1 There are no additional implications arising from the recommendations contained within this report in terms of impacts on other service areas within the Council.

11. **Risk implications**

- 11.1 HAVING CONSIDERED: the risks associated with this decision; the level of risk has been identified as:

Current Risk: Low

Residual Risk: Low

12. **Equalities**

- 12.1 The Equalities Impact Assessment which was previously prepared in 2020 is attached as Appendix B to this report. The assessment has been reviewed during the consultation period and an updated version is attached at Appendix C.

13. **Appendices**

Appendix A Consultation report and response notation
 Appendix B Draft Statement of Licensing Policy 2026-2031
 Appendix C Equalities Impact Assessment

14. **Background papers**

Licensing Act 2003
 Revised guidance issued under section 182 of the Licensing Act 2003

15 Report sign-off

- 15.1 This report has been through the internal report clearance process and has been signed off by the Director for Legal and Democratic (Monitoring Officer), the Executive Director for Corporate Development (Section 151 Officer) and the appropriate Portfolio Holder(s)

Licensing Policy Consultation

Page 273

Consultation response analysis report produced by the
Consultation and Engagement Team – Dorset Council

Report produced January 2026

Consultation Response Report

What was the consultation about?	Licensing Authorities are required by the Licensing Act 2003 to publish a Licensing Policy that they propose to apply when exercising their functions under the 2003 Act. The Statement must be published at least every five years and can be reviewed from “time to time” with any amended parts re-consulted upon. The 2025-2031 Draft Licensing Policy was consulted on for a period of eight weeks. The objective of the Licensing Policy is to inform interested parties of the principles the Licensing Authority proposes to apply when exercising its functions under the Licensing Act 2003.
Over what period did the consultation run?	The consultation ran from 17/11/25 to 11/01/26.
What consultation methods were used?	This consultation was available through an online survey and a paper version of the survey.
How many responses were received overall?	8 responses were received.
How representative is the response to the wider population?	50.0% (4) of responses were from members of the public and 12.5% (1) on behalf of an organisation and 37.5% (3) from Town or Parish Councils

	57.1% (4) of respondents were male, compared to 14.3% (1) that were female. 42.9% (3) of respondents were aged between 25 to 49, 14.3% (1) were aged 50-59 and 14.3% (10) were 65 plus
Where will the results be published?	Results will be published on the council's website www.dorsetcouncil.gov.uk and on Dorset Council's consultation platform
How will the results be used?	Results from this survey will be used to inform the next steps of the process.
Who has produced this report?	Consultation and Engagement Team, Dorset Council, January 2026

Background

The Council, as Licensing Authority under the Licensing Act 2003, is required to publish a Licensing Policy at least every five years. The purpose of the policy statement is to define how the Council will exercise its responsibilities under the Act: Statement of Licensing Policy 2021-2026.

The Statutory Guidance issued under section 182 of the Licensing Act 2003 advises however that any Cumulative Impact Area(s) are reviewed every three years. The Dorset Licensing Policy contains one Cumulative Impact Area in Weymouth Town Centre. Officers have reviewed the evidence base for the Weymouth Cumulative Impact Area and a report has been made for consideration.

It is proposed to undertake a public consultation regarding the retention of the Cumulative Impact Area, with the results of the consultation being considered by the Licensing Committee and a recommendation made to Full Council.

A Cumulative Impact Area can be integrated within a Council's Statement of Licensing Policy if it can be shown that the number or type of licence applications granted in a particular area are having a cumulative impact and this is leading to problems which are

undermining the licensing objectives. There is a rebuttable presumption that any new applications, or applications to substantially alter existing permissions, will be refused unless the applicant can demonstrate to the Authority that the proposals will not add to the existing problems in the area.

The Consultation

The consultation survey was aimed at Dorset Council residents. It asked for their thoughts on the changes to the policy or the policy in general.

Analysis Method

Responses to closed questions were reviewed and summarised, with the source of each dataset clearly shown in the report's base notes. All consultation questions and their results are included. For open-ended comments, they have been listed verbatim due to the number of responses.

Note: Figures may not always total precisely due to rounding.

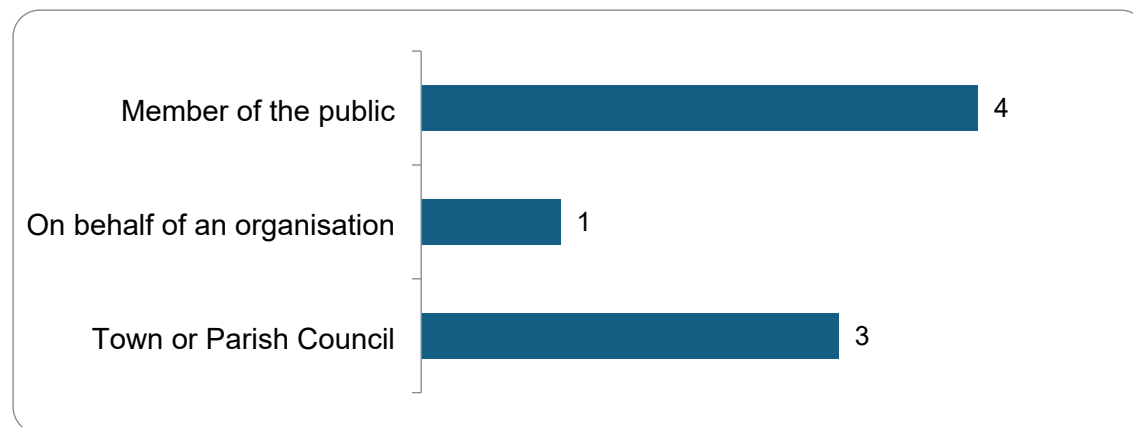
Executive Summary

Due to the response size, the survey doesn't provide sufficient evidence to support any changes to the service. Feedback from this consultation could still be useful in shaping future decisions, but it can't be the sole basis for change.

Data Analysis

Q. I am responding as a:

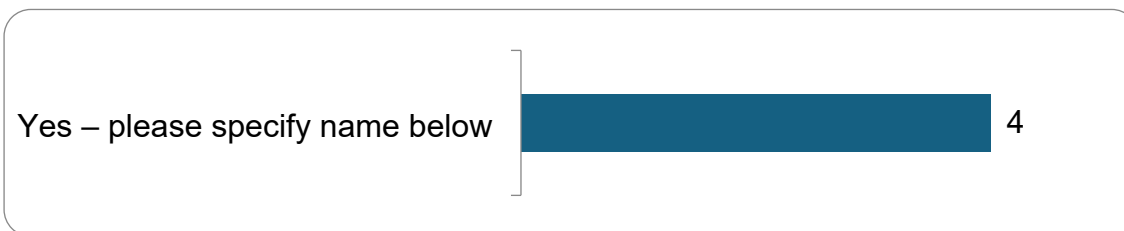
Base: (n-8)



Option	Total	Percent
Member of the public	4	50.0%
On behalf of an organisation	1	12.5%
Business	0	0.0%
Town or Parish Council	3	37.5%
Elected Member	0	0.0%
Other – please specify below	0	0.0%

Q. Is this an official response for an organisation or business?

Base: (n-4)



Option	Total	Percent
Yes – please specify name below	4	100.0%
No	0	0.0%

Name of your organisation or business
Weymouth Town Council
Narcotics Anonymous
Wareham Town Council
Lyme Regis Town Council

Q. Please let us know if you have any comments on the changes to the policy or the policy in general

Base: (n-6)

Respondent type	Name of your organisation or business	Comment	Response from Officers
Town or Parish Council	Weymouth Town Council	The Planning and Licensing Advisory Committee supports the policy, but urges Dorset Council to emphasise the positives within it, including improving the entertainment and hospitality offer for residents and visitors and, ultimately, increasing spending to support local businesses.	No change to the policy proposed at this time. The Government have recently consulted on proposals to make significant changes to the Licensing Act 2003 regulatory regime and Officers expect to conduct a major refresh of the Council's Licensing Policy in the next 18-24 months. This recommendation will be considered as part of that review, along with the ongoing retention of the Cumulative Impact Area in Weymouth.

On behalf of an organisation	Narcotics Anonymous	You need to make significant changes to your licensing and how you monitor certain venues regarding keeping individuals safe and criminal activity. We have multiple young people attend our meetings on a regular basis to get help. All of them have sourced and sourcing drugs from [REDACTED] and [REDACTED], some have been close to death taking contaminated ketamine and overdosing, you will have death on your hands very soon if you do not tighten up your licensing with these venues and Weymouth as a whole. When someone dies in either of these venues, which will 100% happen soon we will note we raised our concerns today.	No change to the policy proposed at this time. This intelligence has been shared with Dorset Police's Licensing Team and enquiries are being made. Specific venues and company names have been redacted pending corroboration of allegations. Any complaints about licensed premises can be reported to Dorset Police or to the Council's Licensing Team on licensing@dorsetcouncil.gov.uk

Member of the public	N/A	Let's break this down Project young people from harm - you have drug infested night clubs and bars on Weymouth seafront where they allow young people to go outside , across the road to take drugs behind the beach huts, then come back in, no-entry after midnight, and why do young people need alcohol and drugs in a venue until 6am. Fighting and violence until 5am, who are you protecting there, you are contributing to a massive addiction problem in Weymouth Needs of residents - every weekend the noise is horrendous on Weymouth seafront where, outside terrace parties, people in the street until 5am, drug use everywhere, that's not looking at residents. Encourage tourism - Weymouth voted most dangerous nightlife , people won't come here to drug fuelled venues full of kids. Reduce alcohol misuse - kids full of drugs drinking until 5am, that's school misuse, nobody needs to drink until then, venues can close earlier, they won't lose money, they'll save money on staffing. Have better security, [REDACTED] are a joke, just bullies, having security that all live in Weymouth is a conflict of interest, they let there mates sell drugs, don't put them on pub watch , they favour locals. Venues with outside security don't have that problem, look at the drug alerts to [REDACTED] venues to venues that have outside companies.	No change to the policy proposed at this time. This intelligence has been shared with Dorset Police's Licensing Team and enquiries are being made. Specific venues and company names have been redacted pending corroboration of allegations. Any complaints about licensed premises can be reported to Dorset Police or to the Council's Licensing Team on licensing@dorsetcouncil.gov.uk

Member of the public	N/A	I don't believe that reports of misconduct of the general public are reported or handled very well. I have been to two local establishments in recent weeks, firstly The [REDACTED] where both my 15 year old daughter and her mum were verbally abused and on the receiving end of threatening behaviour. I reported to the police but I've heard nothing back. Then this last weekend at [REDACTED] two incidents occurred, one of mild violence and one where the drug users were becoming agitated and abusive, again involving minors one being my daughter. There should be a system where reports can be made by the general public of incidents that have occurred and whether the police involved at the time or not. If not, how was the incident dealt with as the staff members at both establishments didn't seem to know how to deal with the issues.	No change to the policy proposed at this time. This intelligence has been shared with Dorset Police's Licensing Team and enquiries are being made. Specific venues and company names have been redacted pending corroboration of allegations. Any complaints about licensed premises can be reported to Dorset Police or to the Council's Licensing Team on licensing@dorsetcouncil.gov.uk

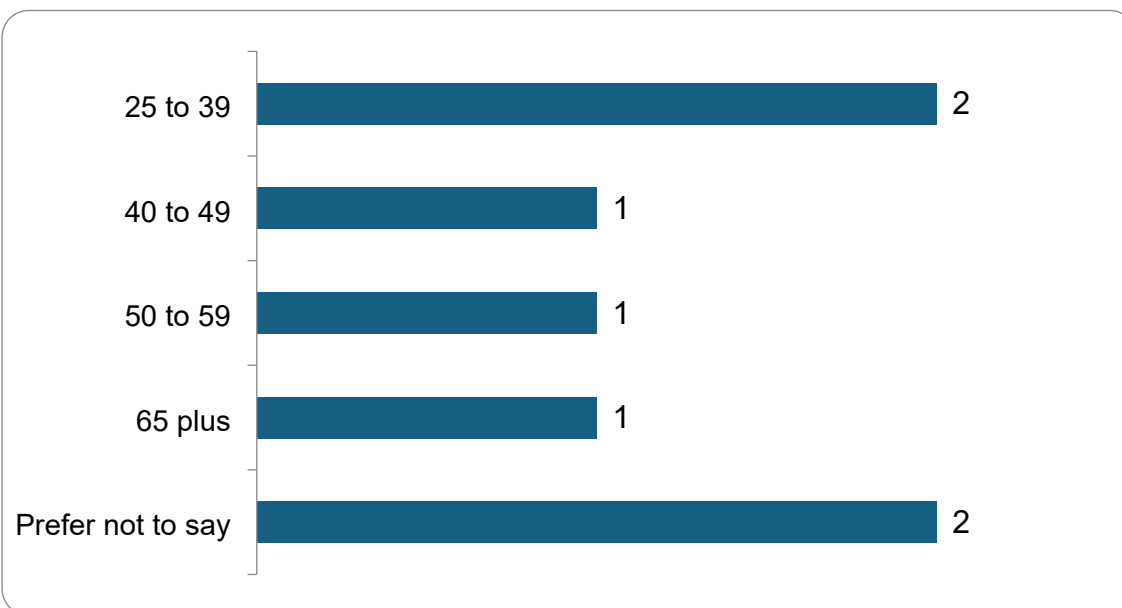
Town or Parish Council	Wareham Town Council	Wareham Town Council broadly supports the aims, purpose and spirit of Dorset Council's Draft Licensing Policy. Wareham Town Council notes that "Capacity limits will not be imposed as a condition of the licence on fire safety grounds" is contained as part of the provision within 'Public Safety 4.14'. Wareham Town Council notes its concern that this may be interpreted in a way which undermines fire safety provisions for residents as the speed at which a building can be evacuated in an emergency is directly related to the number of persons within a building at any one time. By separating the capacity limits entirely from the capacity a building can safely be evacuated in the event of a fire or similar emergency, Wareham Town Council bears concerns that residents and visitors are being put at risk.	No change to the policy proposed at this time. The Regulatory Reform (Fire Safety) Order 2005 places a legal requirement on Responsible Persons to set capacity limits through a risk assessment process. Any deficiencies can be dealt with by the Fire Authority. It is not recommended to duplicate existing regulatory requirements via conditions on Premises Licences issued under the Licensing Act 2003.

Town or Parish Council	Lyme Regis Town Council	Lyme Regis Town Council (LRTC) supports the draft licencing policy and proposed updates. The council has comments to make on paragraph 1.4 (please note the draft policy numbering goes from 1.4 to 1.6) and the section on Representation. LRTC recommends including in the policy of the current practice of informing town and parish councils of licencing application within their boundaries. LRTC would also like the draft policy to require the relevant licencing committee or sub-committee to be notified of and to consider any licencing objections from town and parish councils in their decision making.	No change to the policy proposed at this time. Officers have checked the Policy and cannot locate the formatting/numbering error identified. The Licensing Team notifies the relevant Town or Parish Council of new applications received within their respective areas, along with the relevant Dorset Council Ward Member. Officers do not believe it is necessary to add this practice to the Licensing Policy at this present time.

Demographic information

Q. Please select your age group.

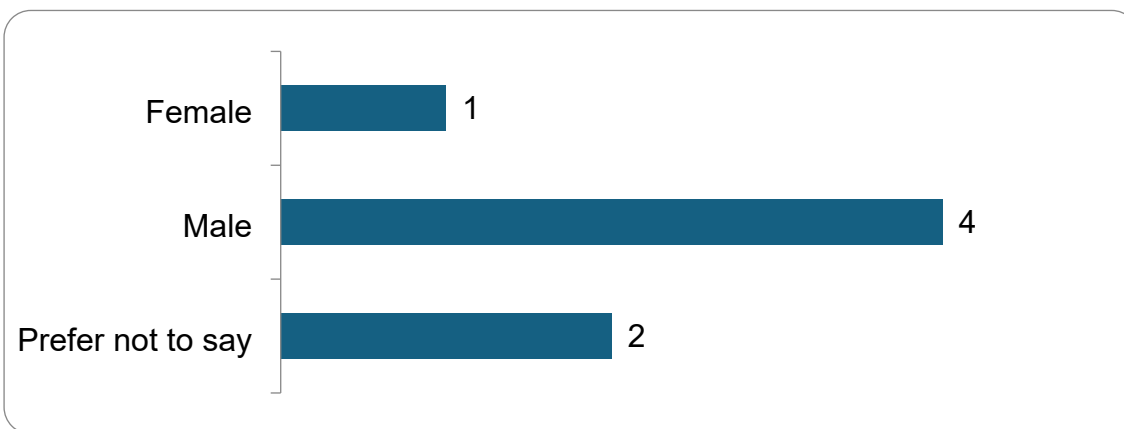
Base: (n-7)



Option	Total	Percent
Under 18	0	0.0%
18 to 24	0	0.0%
25 to 39	2	28.6%
40 to 49	1	14.3%
50 to 59	1	14.3%
60 to 64	0	0.0%
65 plus	1	14.3%
Prefer not to say	2	28.6%

Q. What is your sex?

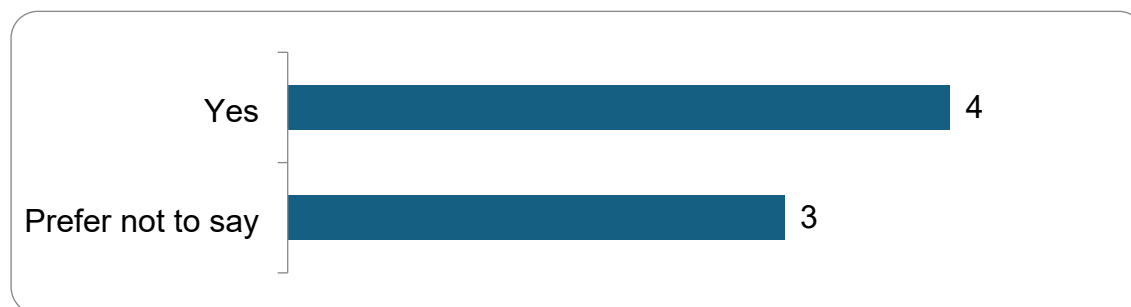
Base: (n-7)



Option	Total	Percent
Female	1	14.3%
Male	4	57.1%
Prefer not to say	2	28.6%

Q. Is the gender you identify with the same as your sex registered at birth?

Base: (n-7)

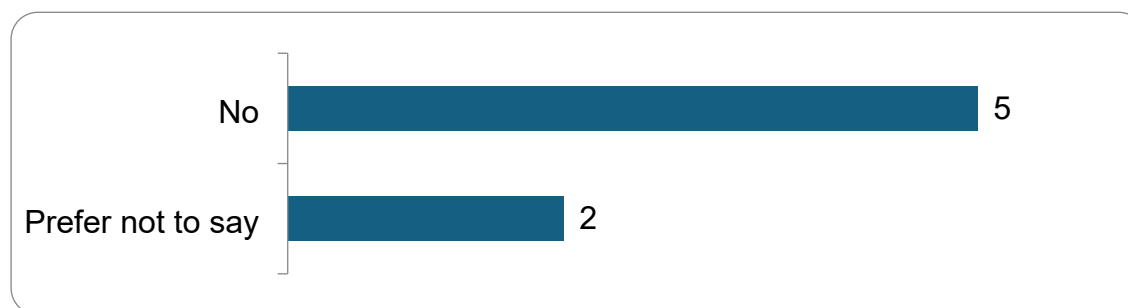


Option	Total	Percent

Yes	4	57.1%
No	0	0.0%
Prefer not to say	3	42.9%

Q. Do you consider yourself to be disabled as set out in the Equality Act 2010?

Base: (n-7)



Option	Total	Percent
Yes	0	0.0%
No	5	71.4%
Prefer not to say	2	28.6%

Q. If at the previous question you stated you consider yourself to have a disability, please state the type of disability which applies to you.

Base: (n-1)

If you prefer to use another term

1

Option	Total	Percent
Attention Deficit Disorder (ADD)	0	0.0%
Attention Deficit Hyperactivity Disorder (ADHD)	0	0.0%
Autistic Spectrum Conditions	0	0.0%
Blind	0	0.0%
Dyscalculia	0	0.0%
Dyslexia	0	0.0%
Dyspraxia	0	0.0%
Deaf	0	0.0%
Hearing loss	0	0.0%
Long term health condition	0	0.0%
Mental health issues	0	0.0%
Physical impairment	0	0.0%
Sign Language User	0	0.0%
Visually impaired	0	0.0%
Medical conditions	0	0.0%
Mobility issues	0	0.0%
Learning disability	0	0.0%
Specific learning differences	0	0.0%
Wheelchair user	0	0.0%
If you prefer to use another term, please specify below	1	100.0%



Statement of Licensing Policy 2026 - 2031

Licensing Act 2003

February 2026

Further copies of this document can be obtained from:

Licensing Team
Dorset Council
County Hall
Colliton Park
Dorchester
DT1 1XJ

Tel: 01305 221000

Email: licensing@dorsetcouncil.gov.uk

Web: [Statement of Licensing Policy 2026 to 2031 - Dorset Council](#)

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Executive Summary

The Licensing Act 2003 came into effect in 2005.

Under Section 5 of the Licensing Act 2003 the Licensing Authority is required to prepare a statement of principles that they propose to apply in exercising their functions under this Act. This process is to be repeated every five years.

Any decision taken by the Council in regard to determination of licences, certificates and notifications should aim to promote the licensing objectives which are:

- The prevention of crime and disorder
- Public safety
- The prevention of public nuisance
- The protection of children from harm

The policy covers the licensable activities as specified in the Act which are:

- Sale by retail of alcohol
- Supply of alcohol on behalf of a club
- Regulated entertainment
- Late night refreshment

The policy also has regard to the guidance issued by the Secretary of State under Section 182 of the Licensing Act 2003. Additionally, the council has regard for a number of other local strategies such as Dorset Council's Plan, Economic Growth Strategy and Community Safety Plan.

The council has the ability to grant licences for premises and certificates for club premises. It also grants personal licences and accepts temporary event notices.

Applicants for premises licences should be aware of the expectations of the licensing authority and the responsible authorities as to the steps that are appropriate for the promotion of the licensing objectives, and to demonstrate knowledge of their local area when describing the steps they propose to take to promote the licensing objectives. In addition to this policy the council has included guidance specific to certain parts of the Dorset Council area to assist applicants in preparing their applications and operating schedules.

Where relevant, the council consults with the responsible authorities as described in the Act.

Local people and Members of the council are able to have their say and their opinion heard through public consultation on this policy and by making representations about applications for premises licences or requesting reviews of licences where problems arise.

The policy includes information on the area(s) that the council considers to be suffering from the cumulative impact of licensed premises.

Enforcement of the legislation is a requirement of the Act that is undertaken by the council. This policy describes the council's enforcement principles and the principles underpinning the right of review.

Section 1 The purpose and scope of the licensing policy

Purpose of the policy

- 1.1 This policy is prepared under Section 5 of the Licensing Act 2003 and was approved by Dorset Council as Licensing Authority on [insert date] to come into effect on [insert date]. It will be kept under periodic review and as a minimum will be reviewed after a maximum of 3 years for any Cumulative Impact Areas and after a maximum of 5 years otherwise, unless statute changes. Unless otherwise stated any references to the council are to the Dorset Licensing Authority.
- 1.2 In preparing this policy the council has consulted with and considered the views of a wide range of people and organisations including:
- Representatives of local business
 - Local residents and their representatives
 - Local Councillors
 - Parish and town councils
 - Local members of parliament
 - Representatives of existing licence holders including
 - The British Beer and Pub Association
 - UK Hospitality
 - The British Institute of Innkeeping
 - CAMRA
 - Licensing solicitors
 - The responsible authorities namely:
 - Dorset Police
 - Dorset Fire and Rescue Service
 - Dorset Council – Public Health & Prevention
 - Dorset Council – Environmental Health
 - Dorset Council – Planning Authority
 - Dorset Council – Children’s Services, Social Care and Health
 - Dorset Council - Trading Standards
 - Secretary of State (Home Office Immigration Enforcement)
 - Charitable organisations that deal with the social impact of alcohol misuse
 - Other charitable organisations
 - Adjoining Councils
- 1.3 This policy also has regard to the guidance issued by the Secretary of State under Section 182 of the Licensing Act 2003.
- 1.4 The council will carry out its functions under the Licensing Act 2003 with a view to promoting the licensing objectives namely:
- The prevention of crime and disorder
 - Public safety
 - The prevention of public nuisance
 - The protection of children from harm

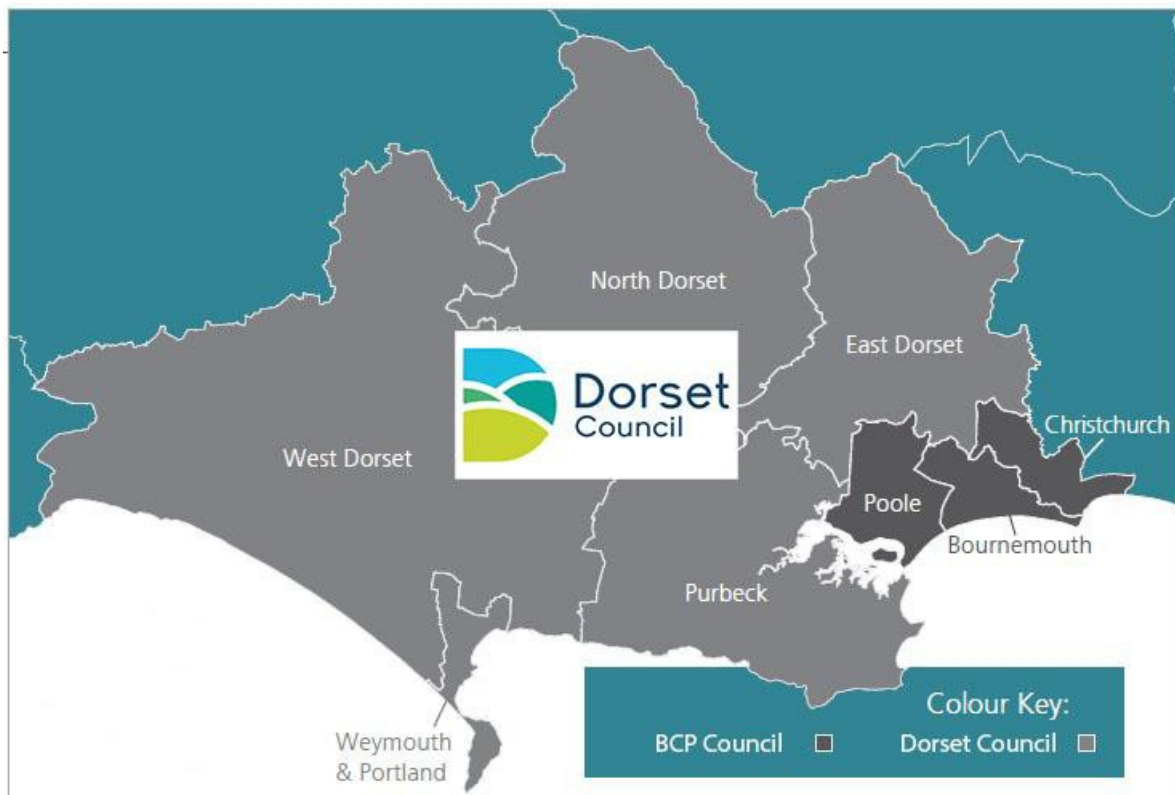
The council adopts the overall approach of encouraging the responsible promotion of licensed activities. However, in the interests of all its residents, it will not tolerate irresponsible licensed activity. Following relevant representations the council will refuse applications, restrict hours and activities or impose conditions where it is appropriate to do so to promote the licensing objectives

and/or use effective enforcement to address premises, in partnership with key agencies such as Dorset Police, Dorset Fire and Rescue Service , Health and Safety Executive, Crime and Disorder Reduction Partnerships, Director of Public Health, and Dorset Council's Trading Standards and Environmental Health services.

- 1.5 This policy is concerned with the regulation of licensable activities on licensed premises, by qualifying clubs and at temporary events. The conditions that the council attaches to the various licences will focus on matters that are relevant to the four licensing objectives and will centre upon the premises that are being used for licensable activities.
- 1.6 The council will monitor the effect of this policy throughout the period it covers through licensing liaison meetings with representatives of licence holders such as PubWatch meetings and also by way of regular meetings with the responsible authorities.

Scope of the policy

- 1.7 This policy covers licensable activities within the Dorset Council district as defined by the Licensing Act 2003. These are:
 - The sale of alcohol
 - The supply of alcohol by or on behalf of a club, or to the order of a member of the club
 - The provision of regulated entertainment
 - The provision of late-night refreshment
- 1.8 Advice on whether a licence is required for premises or an event can be obtained from the Licensing Team.
- 1.9 Throughout this policy the wording will refer to 'applicants' for licences. However, it should be noted that the principles set out within this policy apply equally to new applications, applications for variations and consideration of any request to review a licence.
- 1.10 The scheme of the Licensing Act is that applicants should make applications and assess what matters, if any, need to be included within the operating schedule to address the licensing objectives. If an application is lawfully made and no relevant representations are received then the council must grant the application. Only if relevant representations are made will the council's discretion be engaged.
- 1.11 Applicants for premises licences should be aware of the expectations of the licensing authority and the responsible authorities as to the steps that are appropriate for the promotion of the licensing objectives, and to demonstrate knowledge of their local area when describing the steps they propose to take in order to promote the licensing objectives. This policy seeks to provide advice to applicants about the approach they should take to making applications and the view the council is likely to take on certain key issues where representations have been made.



- 2.1 Dorset Council was formed on 1st April 2019 following a restructure of the previous local government arrangements. The Council is one of two unitary authorities formed from the predecessor district, borough and county councils and consists of the former authorities of West Dorset, Weymouth & Portland, Purbeck, East Dorset and North Dorset as well as the former Dorset County Council. The plan above shows the geographic boundary of the new Dorset Council area, along with the locations of the former district and borough councils.
- 2.2 Dorset (Council area) has a population of 384,500 residents, 30.4%% of whom are aged 65 and older (compared to 18.8% in England and Wales).
- 2.3 Dorset is an attractive place for people to settle in their retirement – it has a large population of older people, and relatively low birth rates. Currently there are over 7,000 people in Dorset living with dementia, and the number is increasing. Younger people often move away from the area. The population continues to grow slowly, driven by people moving into the county and longer life expectancy. The greatest part of population growth is among over 65s. Dorset’s working age population is expected to see a marginal decline over the next 25 years.
- 2.4 The Dorset rural idyll can conceal hidden deprivation: there are pockets of deprivation, mostly in urban areas (mainly Weymouth and Portland). But there is also some rural deprivation due to isolation and difficulty accessing housing, transport and essential services. Crime is generally low in Dorset.
- 2.5 The population is predominantly white British, with 6.1% of our residents ethnic minority.

- 2.6 Dorset's natural environment is a great asset. 95 miles of coast in Dorset and Devon are classified as a UNESCO Natural World Heritage Site – the only one in England. Over half of Dorset is covered by the National Landscape designation; 7% of Dorset is protected as a Site of Special Scientific Interest; and Dorset has one of the largest areas of protected lowland heath in Europe. These designations together mark Dorset as a special place but also present challenges in terms of available land for delivering housing and employment development.
- 2.7 Dorset also has a rich historic environment, with one in twenty of all the protected ancient monuments in England, a well preserved pre-historic landscape and around 10,000 listed buildings.
- 2.8 Employment in Dorset is high but, like the UK, our economy has a productivity gap. Manufacturing, health, retail, education and hospitality are all big employers in Dorset. 21,000 businesses are based in Dorset: 86% are micro firms and fewer than 1% are large firms. Dorset's economy is worth around £8.45 billion and provides 149,000 jobs. Dorset has an above average number of advanced engineering and manufacturing businesses. But there is also a continuing seasonal, low skill, low wage economy with tourism and agriculture significant industries. The area is rich in valuable minerals, including stone, sand/gravel and oil.
- 2.9 Earnings are below average and house prices are high with affordability issues for many young people and keyworkers. In 2023, lower end house prices were more than ten times higher than lower end earnings in Dorset.
- 2.10 Dorset has no motorway but over 2,500 miles of roads. 95.1% of premises in the Dorset Council area have access to superfast broadband. 3.1% of premises in the Dorset Council area have access to full-fibre broadband.
- 2.11 Each part of the Dorset Council area has its own character and challenges. The council has provided general advice in this policy to assist applicants in preparing applications. Applicants are also expected to demonstrate knowledge of their local area when describing the steps they propose to take to promote the licensing objectives. To assist them the council has provided links to data sources where information specific to localities in Dorset in which there is concern relating to impact of licensed premises on the four licensing objectives can be found. Applicants may also consult with the Licensing Team to ensure they have as much information as possible before making their application.

Cultural Activities in Dorset

- 2.12 Dorset has strong artistic and sporting traditions and has some of the best attended outdoor events in the country. the Dorset Council area also boasts a wealth of community based sports heritage and recreational facilities. There is a vibrant voluntary sector including hundreds of groups and societies.
- 2.13 Dorset Council is a major provider of facilities for public recreation. The Council has a tradition of promoting a wide range of cultural activity for the benefit of residents and visitors alike.
- 2.14 Commercially promoted events take place in a variety of locations throughout the Dorset Council area.
- 2.15 Within local communities, groups and associations use church and village halls and community centres for social and fund raising activities. Within the Dorset Council area there are a large number of church halls, village halls and schools licensed for regulated entertainment and/or the sale or supply of alcohol.
- 2.16 Dorset has a long established reputation for the encouragement of community and diverse cultural

events and public entertainment as an essential aid to community involvement and an increasing sense of common identity.

- 2.17 Weymouth has a particularly vibrant night time economy area and the council is keen to support businesses who operate responsibly. The council is proud to support the Purple Flag achievements of Weymouth and keen to acknowledge the benefits that a well run night time economy can bring to an area in terms of economic, cultural and community benefits.

Section 3 Integrating other guidance, policies, objectives and strategies

- 3.1 In preparing this licensing policy the council has had regard to, and sought to integrate the licensing policy with, the following strategies:
- Dorset Council's Plan
 - Dorset Council Community Safety Plan
 - Dorset Council's Local Plan and Development Framework
 - Dorset Council's Economic Growth Strategy
 - Dorset Council's Enforcement Policy
 - Dorset Council's Strategy for children and young people
- 3.2 The council (through its Licensing Committee) may, from time to time, receive reports on other policies, strategies and initiatives that may impact on licensing activity within the remit of the committee. Subject to the general principles set out in this policy and the overriding need to promote the four licensing objectives it may have regard to them when making licensing decisions.
- 3.3 The Committee may, after receiving such reports, make recommendations to the council or other bodies about the impact of the licensing policy on such policies, strategies and initiatives. Equally the Committee may make recommendations relating to the impact of such policies, strategies and initiatives on the licensing policy. This may include recommendations to amend the licensing policy itself.

Vision for Dorset

- 3.4 Dorset Council's vision for Dorset sets out 6 overarching priorities:
- Economic Growth
 - Unique Environment
 - Suitable Housing
 - Strong, Healthy Communities
 - Staying Safe and Well
 - Action on the Climate and Ecological Emergency
- 3.5 Dorset, like other national and international geographic areas, is faced with a number of key challenges. The district's ageing population is set to rise 31% over the next 10 years, its economy is still recovering from the effects of global recession and the consequences of a changing climate have become all too apparent. 12,900 Households are without work and by 2029 150,000 people will retire and 20,000 jobs will be created, leaving 173,000 jobs to be filled.
- 3.6 In addressing these challenges, Dorset must continue to be forward-looking and have a clear plan for the future, and this is why the Council's Plan is important.

- 3.7 This licensing policy seeks to promote the licensing objectives within the overall context of the priorities and aims set out in the Council's Plan 2020-24.

Dorset Council's Health and Wellbeing Strategy

- 3.8 Dorset Council's Health and Wellbeing Strategy focuses on three key priorities:
- Reducing inequalities
 - Promoting healthy lifestyles and preventing ill health
 - Working better together to deliver prevention and early intervention at scale, high quality care and better value
- 3.9 Whilst public Health is not one of the licensing objectives within the Licensing Act 2003, unlike in Scotland, the council does consider it important that alcohol dependency and alcohol abuse are considered within the context of the existing regulatory regime. Alcohol dependency and abuse can lead to crime and disorder and anti-social behaviour and can impact on community wellbeing. It is therefore important that the council considers the impact of licensed premises and the availability of alcohol on the community as a whole.

Dorset Council's Economic Growth Strategy

- 3.10 Dorset Council's Economic Growth Strategy sets out the Council's priorities for the Dorset Council area:
- Transportation Infrastructure
 - Digital Infrastructure
 - People – aspirations, skills, education and training
 - Place – sustainable economic development and growth, vibrant towns and investment in coastal resorts / tourism
 - Business environment – through business support services, attracting inward investment, delivering 'business friendly' services, developing visit Dorset
 - Ideas – development of Dorset Innovation park, collaboration with partners and innovation
- 3.11 The council will encourage investment and growth within the leisure and retail industry within Dorset, and will seek to minimise any potentially negative impacts from existing and new licensed premises operating in the Dorset Council area.
- 3.12 The Licensing Act 2003 was meant to encourage the growth of a continental style café culture with staggered closing times and a light touch regulatory regime and the council will seek to support this ethos, when encouraging new businesses to set up in the Dorset Council area and the expansion of existing businesses.
- 3.13 Where the Council considers that there has already been an unsustainable proliferation of licensed premises and that area is suffering from the effects of too many licensed premises, or an unbalanced mix of cultural offerings, then it will introduce a cumulative impact policy to attempt to limit the negative effects of such proliferation of premises. This does not mean that new premises will not be able to open within the proposed Area, if adopted, but will instead seek to ensure that the area has a cosmopolitan mix of activities to attract consumers.

Strategy for children and young people

- 3.14 The council is committed to ensuring that the experience of childhood and early adulthood in Dorset is a good one. The council and its partners want every child to have the opportunity to be confident

in their relationships, achieving personal success as they grow into adulthood. We believe that by working together as organisations and with families and communities we will achieve this.

3.15 The council's partner alliance works to the following priorities:

- Information & knowledge
- Early action & help
- Priorities that matter
- New models to deliver services
- Whole family working

3.16 This policy contributes to all these outcomes and also a number of the priorities within strategy for Children and Young People, including:

- Ensuring that the most vulnerable are protected
- Improving social, emotional, and mental health and wellbeing
- Supporting young people to make good choices and minimise risk-taking behaviours

Section 4 Promotion of the licensing objectives

4.1 The council will carry out its functions under the Licensing Act 2003 with a view to promoting four licensing objectives. These are:

- The prevention of crime and disorder
- Public safety
- The prevention of public nuisance
- The protection of children from harm

4.2 Each objective is of equal importance, and the four objectives will be paramount considerations for the council at all times.

4.3 It is for the applicant to decide what, if any, measures to suggest in its operating schedule in order to address any potential concerns that might arise in the promotion of the licensing objectives. Applicants are reminded that measures proposed in the operating schedules will be converted into conditions on their licence.

4.4 The council recommends that applicants risk assess their operation against the four licensing objectives to identify potential areas of concern.

4.5 Applicants are reminded that responsible authorities or other people may make representations if they feel that the applicant's proposals do not adequately promote the licensing objectives. An applicant who proposes no measures to promote the licensing objectives may therefore face more representations than an applicant who risk assesses their operation and proposes necessary and proportionate measures.

4.6 The council recommends early consultation with responsible authorities. Many responsible authorities have produced guidance which applicants can take into account, when assessing whether they need to include any measures in their application to promote the licensing objectives. In addition, responsible authorities are prepared to discuss matters with an applicant with a view to reaching agreement on measures to be proposed. Contact details for the responsible authorities are available from the Licensing Team. Guidance issued by the responsible authorities can be sourced by

contacting the relevant responsible authority direct or by contacting the licensing team.

Crime and Disorder

- 4.7 Under the Crime and Disorder Act 1998, the council must exercise its functions, having regard to the likely effect on crime and disorder in its area, and must do all it can to prevent crime and disorder.
- 4.8 Where its discretion is engaged, the council will seek to promote the licensing objective of preventing crime and disorder in a manner which supports Dorset's Community Safety Plan.
- 4.9 There are many steps an applicant may take to prevent crime and disorder. The council will look to the Police for the main source of advice on these matters.
- 4.10 If relevant representations are received in relation to a premises licence or club premises certificate, the council will consider whether it is necessary to impose conditions to regulate behaviour on the premises, and access to them, where this relates to licensable activities and the licensing objectives. Any conditions attached will not seek to manage the behaviour of customers once they are beyond the direct management of the licence holder, their staff or agents, but may seek to impact on the behaviour of customers on or in the immediate vicinity of premises as they seek to enter or leave. Conditions will be targeted on deterrence and the prevention of crime and disorder. The council may consider:
- The need for and location of CCTV cameras
 - The need for door supervision
 - The need for a text or radio pager system allowing communication between premises and with the Police
 - Conditions setting capacity limits where this is necessary to prevent overcrowding likely to lead to disorder and violence
 - Membership of a recognised pub watch or similar scheme
- 4.11 Crime and disorder conditions will not seek to control adult entertainment involving striptease and lap dancing, which will be governed by laws in relation to indecency and obscenity, and will be licensed under the Local Government (Miscellaneous Provisions) Act 1982. However, conditions for such adult entertainment may be imposed for reasons of public safety, or the protection of children from harm if they relate to the occasional use of the premises for adult entertainment.

Public Safety

- 4.12 The public safety objective is concerned with the physical safety of people using the premises. Public safety includes safety of performers appearing at any premises.
- 4.13 On 1 October 2006 the Regulatory Reform (Fire Safety) Order 2005 replaced previous fire safety legislation. The council will not seek to impose fire safety conditions as conditions on licences where the Order applies.
- 4.14 Capacity limits will only be imposed where appropriate for the promotion of public safety or for reasons of crime and disorder. Capacity limits will not be imposed as a condition of the licence on fire safety grounds.
- 4.15 Applicants are advised to consult with the Environmental Health, Health and Safety Team, who can offer advice as to appropriate measures to be included in risk assessments, and potentially in operating schedules. On receipt of a relevant representation, the council will have regard to the views

of the Health and Safety Team. The team can also offer advice in relation to workplace health and safety matters, including compliance with the Health Act 2006 (smokefree).

- 4.16 Conditions requiring possession of certificates on the safety or satisfactory nature of equipment or fixtures on premises will not normally be imposed as those are dealt with by other legislation. However, if it is considered necessary in light of the evidence on each individual case, conditions may be imposed requiring checks on the equipment to be conducted at specified intervals, and evidence of the checks to be retained. Conditions may also seek to require equipment of particular standards to be maintained on premises.
- 4.17 Special events in the open air or temporary structures raise particular issues. Applicants are referred to other sections of this document where guidance on holding these types of event is given.

Public Nuisance

- 4.18 In considering the promotion of this licensing objective, applicants need to focus on the effect of licensable activities on people living and working in the area around the premises which may be disproportionate and unreasonable. The council is aware that the prevention of public nuisance is not narrowly defined in the Act and can include low-level nuisance perhaps affecting a few people living locally as well as major disturbance affecting the whole community. It may also include, in appropriate circumstances, the reduction of the living and working amenity and environment of other people living and working in the area of the licensed premises. Public nuisance may also arise as a result of the adverse effects of artificial light, dust, odour and pests or where its effect is prejudicial to health.
- 4.19 Where applicants are completing operating schedules, the council encourages them to have regard to the location of the proposed or actual premises, and in particular whether proposals may have a disproportionate impact in dense residential areas or near to sensitive premises such as nursing homes, old people's accommodation, hospitals, hospices or places of worship.
- 4.20 Applicants are recommended to consult Environmental Health for advice on measures that may need to be incorporated into an operating schedule.
- 4.21 If relevant representations are made, the council will consider whether it is necessary to impose conditions to regulate behaviour on the premises and access to them where this relates to licensable activities, and the licensing objectives. Any conditions attached will not seek to manage the behaviour of customers once they are beyond the direct management of the licence holder, their staff or agents, but may seek to reduce the impact of the behaviour of customers entering or leaving the premises on people living or working near to the premises. The council considers that patrons who are using external smoking areas or shelters are there as a direct result of the licensed premises and are within the control of the licensee.
- 4.22 The council will consider whether issues relating to public nuisance can be effectively dealt with by necessary and appropriate conditions. These conditions will normally focus on the more sensitive periods, for example, noise from premises in the late evening or early morning when residents may be attempting to sleep.
- 4.23 When considering such matters, the council will have regard to representations made by responsible authorities including Environmental Health, and by local residents.
- 4.24 The council may consider the following matters:
- Whether doors and windows will or can be kept closed after a particular time.

- Whether other noise control measures such as acoustic curtains or other speaker mounts are required.
- The fact that lighting outside the premises may help to prevent crime and disorder, but may give rise to light pollution for neighbours.
- Signs placed at the exit to buildings can encourage patrons to be quiet until they leave the area, and to respect the needs of residents.
- The size and location of smoking areas and any facilities provided may encourage patrons to use the external areas more extensively than for just smoking.
- Provision of litter bins in the vicinity of premises serving hot food after 11pm.
- Display of contact details or a direct telephone link to a private hire/taxi firm.
- Emptying of bins and/or bottle receptacles and the times permitted.

4.25 The council recognises that it is necessary to balance the rights of local residents, businesses and others with those wishing to provide licensable activities, and those who wish to use such facilities.

4.26 Ultimately if it is necessary for the prevention of public nuisance where conditions do not adequately address the issues an application can be refused.

Protection of children from harm

4.27 The council recognises various responsible authorities are concerned with promoting the licensing objective of the protection of children from harm and are able to make representations in relation to applications and/or apply for the review of a premises licence should it consider that an operator was not sufficiently promoting the licensing objective of the protection of children from harm

4.28 The protection of children from harm includes protection from physical and psychological harm, neglect and exploitation.

4.29 The council notes that the admission of children to premises holding a premises licence or club premises certificate should be freely allowed unless there is good reason to restrict entry or exclude children completely. Unaccompanied children under 16 are not allowed on premises licensed to sell alcohol for consumption on the premises after midnight, or where the supply of alcohol for consumption on the premises is the exclusive or primary purpose of the services provided.

4.30 Issues about access of children to premises may give rise to concern:

- Where adult entertainment is provided on an occasional basis and is not already licensed under other legislation;
- Where there have been convictions or warnings to the current management for serving alcohol to minors;
- Where there have been convictions or warnings to the current management in relation to child protection issues;
- Where the premises have experienced incidents of allowing under-age drinking;
- Where requirements of proof of age is not the norm;
- Where premises have a known association with drug taking or dealing;
- Where there is a strong element of gambling on the premises; and
- Where the supply of alcohol for consumption on the premises is the exclusive or primary purpose of the services provided.

4.31 Such situations can be identified through a risk assessment of the operation. In these circumstances, applicants are advised to consider offering appropriate conditions through their operating schedule. In addition, licensees may identify that the access of children to particular parts of the premises poses more risk than others, and seek only to exclude children from areas of highest risk.

4.32 On receipt of relevant representations, the council will consider whether conditions are necessary. If conditions are necessary these may include:

- Limitations on the hours when children will be present
- Limitation on the presence of children of certain ages when specified activities are taking place
- Limits on the parts of the premises to which children may have access
- General age limitations of access
- Limitations or exclusions only when certain activities are taking place
- Requirements for an accompanying adult
- Full exclusion of people under the age of 18, or higher when any licensable activities are taking place.

4.33 In such cases, representations by responsible authorities and the Police will be given considerable weight where they address issues regarding the protection of children from harm.

4.34 It is mandatory for premises which sell or supply alcohol to have an age verification policy in place. However, the council favours the Challenge 25 type scheme and such a scheme volunteered as part of an operating schedule, will be given the appropriate weight when the council determines the licence application.

4.35 No condition will be imposed by the council requiring the admission of children to any licensed premises except in the case of exhibition of film, where a mandatory condition is applied to all licences with this activity.

Section 5 General principles

5.1 In determining a licensing application the overriding principle will be that each application will be determined on its own merits, having regard to the need to promote the four licensing objectives and taking into account this licensing policy and the guidance issued under Section 182 by the Secretary of State. Where it is necessary to depart from the guidance or this policy the council will give clear and cogent reasons for doing so.

5.2 Nothing in this policy will undermine any person's right to apply for a variety of permissions under the Act.

Human Rights

5.3 The European Convention on Human Rights makes it unlawful for a public authority to act in a way that is incompatible with a Convention right. The council will have particular regard to the following relevant provisions of the European Convention on Human Rights:

- Article 6 that in determination of civil rights and obligations everyone is entitled to a fair and public hearing within a reasonable time by an independent and impartial tribunal established by law.
- Article 8 that everyone has the right to respect for his home and private life.
- Article 1 of the first protocol that every person is entitled to the peaceful enjoyment of his or her possessions.

Protection of Privacy and Data

5.4 In line with General Data Protection Regulation and Data Protection Act 2018, the Council and Dorset

Police are Joint Data Controllers of the information you provide as part of your licence application. The Council and the Dorset Police have a statutory duty to process and maintain licences and permissions and conduct enforcement activities in accordance with the Licensing Act 2003 as part of a legal obligation to meet the statutory requirements for the licensing of the sale of alcohol, regulated entertainment and late-night refreshment.

- 5.5 We may share the following information with the third parties listed below: details of the licensed premises, licence status, the names, addresses and company numbers of persons and companies named on a licence. This may be shared with services in the Council, for example, Development Control, Environmental Health and Community Safety.
- 5.6 In addition we will share with external third party organisations including Government departments, Information Commissioners Office (for National Fraud Initiative), the Health and Safety Executive, Dorset Fire and Rescue Service to make further enquiries regarding your application under the Licensing Act 2003 or where required by law for the detection and prevention of crime.
- 5.7 The personal information you provide as part of your application for a premises licence, club premises certificate or personal licence will be held for a period of 6 years following the surrender, lapsing or expiry of the licence/permit. The personal information held for Temporary Event Notices will be held for a period of 2 calendar years following the event. Details of all transactions are recorded permanently as an entry on the licensing register.
- 5.8 The Council's corporate privacy notice, which includes details of the authority's Data Protection Officer and your information rights is available at: <https://www.dorsetcouncil.gov.uk/your-council/about-your-council/data-protection/data-protection.aspx>
- 5.9 Dorset Police's full privacy notice can be found here <https://www.dorset.police.uk/news-information/about-dorset-police/accessing-information/data-protection/>

Equality Act 2010

- 5.10 The council is committed to eliminating unlawful discrimination, harassment and victimisation, advancing equality of opportunity and fostering good relations within and between our communities.
- 5.11 It is recommended that licensees make themselves familiar with the requirements of this Act for the access and provision of services for persons within the protected groups identified by the legislation. The Act makes it unlawful to discriminate against anyone because of:
- Age
 - Being or becoming a transsexual person
 - Being married or in a civil partnership
 - Being pregnant or on maternity leave
 - Disability
 - Race including colour, nationality, ethnic or national origin
 - Religion, belief or lack of religion/belief
 - Sex
 - Sexual orientation.
- 5.12 In order to promote equality, and to fulfil its statutory duties under the Equality Act 2010, the council asks that applicants aim to achieve inclusive access to their venues and events. For example discrimination will be experienced if access to the venue is denied due to lack of a ramp or if the venue does not provide means for someone to book a ticket who cannot speak. Further guidance is available at <https://www.gov.uk/guidance/equality-act-2010-guidance#guidance-on-the-equality-act>

- 5.13 The council cannot enforce the Act but those who experience discrimination may take legal action following a complaints procedure. Where complaints are received by the council we advise the complainant of their rights under the Equality Act.
- 5.14 In addition, the planning process, which is likely to be relevant to new premises or events, will also seek to support the council's local plan and local development framework.
- 5.15 Further guidance on how the Equality Act affects pubs is available from the British Beer and Pub Association. <http://beerandpub.com/wp-content/uploads/2017/LicenseeGuidance/Accessibility-guide.pdf>

Impact of Licensed Activity

- 5.16 Where no representations are made the council will grant a licence subject to conditions consistent with the operating schedule.
- 5.17 When determining any application where relevant representations are made, the council will consider it in the light of the four licensing objectives and in order to support a number of other key aims and purposes as set out in this policy. The requirement to promote the licensing objectives will be the paramount consideration. The council will focus upon the impact of the activities taking place on members of the public living, working or engaged in normal activity near the premises. Where relevant representations are made in relation to a premises licence, club premises certificate or temporary event notice the following factors will normally be taken into account when the council is looking at the impact of the activities concerned:
- The style of operation, the numbers of customers and customer profile likely to attend the premises
 - The location of the premises and the proximity of noise sensitive properties
 - The proposed hours of operation
 - Any proposed methods for the dispersal of customers
 - The scope for mitigating any impact
 - The extent to which the applicant has offered conditions to mitigate the impact
 - How often the activity occurs.
- 5.18 In considering any application for a variation to a premises licence or club premises certificate where a relevant representation has been received, the council may take into account, in addition to the above matters, any evidence:
- Of past demonstrable adverse impact from the activity especially on local residents or businesses
 - That if adverse impact has been caused, appropriate measures have been agreed and put into effect by the applicant to mitigate that adverse impact.
- 5.19 Other relevant matters may be considered as the individual case dictates.

Special Events in the Open Air or in Temporary Structures

- 5.20 The promotion and the organisation of live musical and similar entertainment in the open air or in temporary structures like marquees etc. can provide opportunities for community involvement, civic pride and can attract visitors to the Dorset Council area.
- 5.21 However, the success of such events by way of contribution to the council's cultural and tourist strategies depends upon the quality, levels of safety and consideration for the rights of people who

live or work in the vicinity and the standard of provision of facilities for those coming to enjoy the event.

- 5.22 In recognition of the special factors that are relevant, particularly with respect to major open air events such as a concerts or festivals, the council has established a multi-agency safety advisory group to assist organisers in co-ordinating such events. This includes council departments who have an interest in, or legislative role relevant to, such events, together with representatives of the emergency services.
- 5.23 Members of the forum are notified about all proposals to hold such events and where necessary a special meeting will be organised in order to consider any issues that will require to be addressed and to open up lines of communication with organisers.
- 5.24 The Health and Safety Executive provide specialist guidance on event safety through their website at www.hse.gov.uk
- 5.25 Guidance on the planning of such events is available to organisers but it is important that substantial notice is given so that proper preparations and precautions can be put in place for the event. This can also apply if the event is proposed under a Temporary Event Notice.

Community Applicants

- 5.26 Whilst this policy is aimed at all licensable activities under the Licensing Act 2003 it should be noted that the council sees a distinction between large or permanent activities, such as those proposed by commercial operators, and small or temporary activities such as those which might be proposed by cultural or community groups.
- 5.27 Where events are proposed by cultural or community groups, it is recognised that those groups may not have the same resources in terms of skill or expertise or access to professional advice. Such groups may seek assistance and guidance from the council by contacting the Licensing team.
- 5.28 Whatever the nature of the applicant and activity proposed, the overriding matter is that the council will consider the individual merits of the application and act so as to promote the licensing objectives.

Other Regulatory Regimes

- 5.29 The licensing policy is not intended to be the primary mechanism for the general control of nuisance, anti-social behaviour and environmental crime but nonetheless is a key aspect of such control and the licensing policy and licensing decisions are intended to be part of an holistic approach to the delivery of the council plan and the management of the evening and night time economy of the Dorset Council area.
- 5.30 In preparing this policy the council has sought to avoid unnecessary duplication of existing legislation and regulatory regimes. However on occasions it has been necessary to set out some of the detail in this policy for ease of understanding. Nothing in this policy is intended to revoke or replace the need for applicants to act in accordance with other statutory requirements. All applicants are advised to seek proper advice to ensure that the activities they propose are within the boundaries set by existing legislation and regulations.

Application Process

- 5.31 Applications must be made to the council in the form prescribed by Regulations. Guidance is available

to applicants setting out the detail of the process. Applicants should be aware that the council will have appropriate checks in place to ensure that applications are properly notified to the relevant responsible authorities and advertised in accordance with the regulations. The council publishes a list of all applications for new and variations to premises licences on its website and may also notify Ward Councillors, Town and Parish Councils, Resident Associations and other relevant organisations regarding applications as part of the licensing administrative process.

Licensing Committee

- 5.32 The council has appointed a licensing committee of 10-15 Councillors. Licensing functions will often be delegated to a licensing sub-committee of 3 Councillors or, in appropriate cases to officers of the council.
- 5.33 Local Councillors will not sit on a sub-committee which is dealing with an applicant or licence that is located within the ward that they represent.
- 5.34 Councillors will have regard to the Council Code of Conduct for Members. Where a Councillor who is a member of the Licensing Committee or sub-committee has a disclosable pecuniary interest in the application before them, in the interests of good governance they will disqualify themselves from any involvement in the decision making process in respect of that application.
- 5.35 A sub-committee may adjourn an application to another sub-committee or to the Licensing Committee where it is unable to deal with the application because of the number of members unable to vote on the matter in question.
- 5.36 The Licensing Committee will refer an application to the council where it is unable to deal with the application because of the number of members unable to vote on the matter in question.

Representations

- 5.37 Depending on the type of application representations may be made by a responsible authority or other people (as defined by the Licensing Act 2003). The council has agreed protocols with responsible authorities and issued guidance to other people making representations, setting out the detail of the process. Guidance is available on the council website or by contacting the Licensing team.
- 5.38 Members of the public who wish to submit a representation in regards to a premises licence or club premises certificate application should be aware that their personal details will be made available to the applicant. If this is an issue they may contact a local representative such as a ward, parish or town councillor or any other locally recognised body, such as a residents association about submitting the representation on their behalf. The council is not able to accept anonymous representations. In addition the council cannot accept petitions which do not follow the guidance on the council's website.
- 5.39 Where a representation is received which is not from a responsible authority the council will in the first instance make a judgement on whether it is relevant, i.e. based upon one or more of the four licensing objectives.
- 5.40 'Relevant representations' are representations which are;
- about the likely effect of the premises licence on the promotion of the licensing objectives, and
 - which have not been withdrawn and are not, in the opinion of the council, frivolous or vexatious.

- 5.41 Where relevant representations are received about an application the council will hold a hearing to consider them unless the council, the applicant and everyone who has made representations agree that the hearing is not necessary. Applicants and those making representations should seek, in advance of any hearing, to try to reach agreement or to narrow the areas in dispute, particularly where both are professionally represented.
- 5.42 Where hearings are required as a result of relevant representations, the council may extend the time limits involved in calling hearings in order to allow the parties to negotiate suitable conditions to be added to the operating schedule and avoid the need for a hearing. Such an extension of time is considered to be in the public interest.

Reasons for Decisions

- 5.43 Every decision made by the Licensing Committee, sub-committee or officers shall be accompanied by clear reasons for the decision.

The Role of Ward Councillors

- 5.44 Ward councillors play an important role in the local community. They can make representations in writing and speak at the hearing on behalf of an interested party such as a local resident or local business if specifically requested to do so. They can also make representations in their own right. For example, ward councillors may apply for a review of a licence if problems at a specific premises which justify intervention are brought to their attention.
- 5.45 Ward councillors may choose to consult with residents locally in addition to the statutory publication carried out by the applicant.
- 5.46 Local residents and businesses may wish to contact their local ward councillors in respect of a licence application. Details on how to contact ward councillors may be obtained from the Council's website or by telephoning 01305 251 000.
- 5.47 If a local resident or business makes a representation about an application it is often helpful to send a copy to the local Councillors. This helps them to gain an understanding of local feelings.
- 5.48 Ward councillors may attend hearings of licensing Sub Committees considering applications and speak on behalf of local residents and businesses, but only if:
- They have made a personal representation or
 - They have made a representation on behalf of local residents or businesses as 'community advocates' or
 - They have been nominated by (an objector) who cannot attend the hearing or prefers to be represented by them at the hearing.

Section 6 Premises licences and club premises certificates

- 6.1 A premises licence and club premises certificates authorises the sale or supply of alcohol, regulated entertainment and late night refreshment (sale of hot food and drink after 11pm). Businesses wishing to apply for a licence or certificate must use the prescribed form which includes details of the hours of operation, any hours for licensable activities and an operating schedule.

Planning

- 6.2 The use of premises for the sale or provision of alcohol, regulated entertainment or late night refreshment is subject to planning control. Such use will require planning permission or must otherwise be lawful under planning legislation. Planning permission is generally required for the establishment of new premises or the change of use of premises.
- 6.3 In line with the S182 Guidance the planning and licensing regimes involve consideration of different (albeit related) matters. Licensing committees are not bound by decisions made by a planning committee, and vice versa.
- 6.4 Where businesses have indicated, when applying for a licence under the Act, that they have also applied for planning permission or that they intend to do so, licensing committees and officers will consider discussion with their planning counterparts prior to determination with the aim of agreeing mutually acceptable operating hours and scheme designs.
- 6.5 Where relevant representations are received, any decision on a licence application will not consider whether any decision to grant or refuse planning permission or building consent was lawful and correct. It will take into account what the impact of granting the application will be on the four licensing objectives.

Licensing Hours

- 6.6 The Government acknowledges that different licensing approaches may be appropriate for the promotion of the licensing objectives in different areas. The Act gives the Council the power to make decisions regarding licensed opening hours based on local knowledge and in consultation with other responsible authorities.
- 6.7 In some circumstances, staggered licensing hours with regards to the sale of alcohol are important to ensure that the concentration of customers leaving premises simultaneously is effectively managed. The intention behind this is to reduce the friction at late night fast food outlets, taxi ranks and other sources of transport which currently lead to disorder and disturbance.
- 6.8 Providing the customers with greater choice is an important consideration in the development of a thriving and safe evening and night-time economy. However, any licensable activity has the potential to impact adversely on the surrounding area due to disturbance or crime and disorder. Customers may be noisy when leaving, leave litter or use on-street car parking. The impact of these activities can be particularly intrusive at night when ambient noise levels are much lower.
- 6.9 The council supports the development of a wide ranging and culturally diverse night-time economy. However, this must be achieved in conjunction with the promotion of the four licensing objectives and without compromising local services associated with the night-time economy such as street cleansing.
- 6.10 Under the Act there are no set 'permitted hours' for the sale of alcohol. Applicants are able to suggest in their operating schedule the hours they wish to open and to apply to vary their existing licences if they wish to open beyond their current permitted hours. However, there is no general presumption in favour of lengthening licensing hours and the four licensing objectives will be the paramount consideration at all times.
- 6.11 If relevant representations are made the council will only grant the hours of use proposed where the operating schedule and any risk assessment adequately demonstrates that:
- the applicant has properly considered what is appropriate for the local area in terms of

hours and activities;

- the potential effect on the licensing objectives is not significantly detrimental;
- the agreed operating schedule demonstrates that the applicant is taking appropriate steps to minimise any adverse impact on local residents and businesses

6.12 Restrictions may be made to the proposed hours of use where, after receiving relevant representations, the council considers it appropriate for the promotion of the licensing objectives to do so. The council will take into account the existing pattern and operating times of other licensed premises in an area when considering what is appropriate to promote the objectives. Applications which are significantly out of character for a locality will need to demonstrate that granting the hours sought will not have a detrimental impact on the licensing objectives, given the potential for neighbouring premises to seek the same additional hours to prevent rivals gaining a commercial advantage.

6.13 As a general rule, shops, stores and supermarkets should normally be free to provide sales of alcohol for consumption off the premises at all times when the retail outlet is open for shopping unless there are good reasons, based on the licensing objectives, for restricting those hours.

Local, national and international occasions

6.14 It should be possible for applicants for premises licences and club premises certificates to anticipate special occasions which occur regularly each year, for example bank holidays, and to incorporate appropriate opening hours for these occasions in their operating schedules.

6.15 Additional occasions for which extensions may be required may be covered by a Temporary Event Notice.

6.16 The Secretary of State also holds the ability to prescribe certain national occasions as special events and issue an order to permit licensable activities.

Drinking up time

6.17 The traditional 'drinking up time' was not carried over into the Licensing Act 2003 from the previous regime. However the hours during which applicants are licensed to sell or supply alcohol and the opening hours need not be identical, and therefore applicants of premises licensed for the on-sale of alcohol are advised to consider a drinking up/cooling down period during which music volume may be reduced, customers may consume their drinks and make arrangements for transport from the premises. The council considers that a 30 minute drinking up time will assist in the gradual dispersal of customers and consequently reduce impact on the local area.

6.18 Where relevant representations are made the council will consider imposing a condition on drinking up time where such a condition is appropriate in order to promote the licensing objectives in any individual case.

Operating Schedules

6.19 Under the Licensing Act 2003 applicants are required to complete an 'operating schedule'. They are expected to have regard to this Statement of Licensing Policy. They must also be aware of the expectations of the licensing authority and the responsible authorities as to the steps that are appropriate for the promotion of the licensing objectives and to demonstrate knowledge of their local area when describing the steps they propose to take to promote the licensing objectives.

6.20 Operating schedules are the key to ensuring that the four licensing objectives are promoted. An

operating schedule should include enough information to enable any responsible authority or other person to assess whether the steps to be taken to promote the licensing objectives are satisfactory.

6.21 Applicants should make their own enquiries and demonstrate how they have considered the following in their operating schedule:

- The layout of the local area and physical environment including crime and disorder hotspots, proximity to residential premises and proximity to areas where children and young people may congregate;
- Any risk posed to the local area by the proposed licensable activities; and
- Any local initiatives (for example, local crime reduction initiatives or voluntary schemes such as local taxi-marshalling schemes, street pastors, purple flag, best bar none and other schemes), which may help mitigate potential risks.

6.22 Whilst applicants are not required to seek the views of responsible authorities before formally submitting their application, they may find them to be a useful source of expert advice on local issues that should be taken into consideration when making an application. The council encourages co-operation between applicants, responsible authorities and, where relevant, local residents and businesses before applications are submitted in order to minimise the scope for disputes to arise.

6.23 Applicants may find contacting their local ward councillor helpful. Dorset councillors provide a voice to the people living in the ward that they represent. They are aware of the needs of their community and are in touch with the issues that local people face. As well as influencing council decisions on funding and development, they work with other organisations, such as the police, local schools and health services to help bring about improvements to services and the environment for their local community.

6.24 Other publicly available sources which may be of use to applicants include:

- The Police.gov website;
- Neighbourhood Statistics websites;
- Websites or publications by local responsible authorities;
- Websites or publications by local voluntary schemes and initiatives; and
- On-line mapping tools.

6.25 The council expects individual applicants to complete the operating schedule in a manner that is specific to the application being made in respect of those premises and the licensable activity to be carried on rather than in general or standard terms. Information should be given to demonstrate how the individual application proposes to address and promote the licensing objectives. Applicants are referred to the paragraphs in this section which contain information on carrying out a risk assessment.

6.26 Any application or operating schedule not completed in accordance with the Act and the regulations may be returned to the applicant unprocessed, with a request to complete the forms correctly before the application is accepted by council.

Risk assessments

6.27 The council recommends that applicants complete a risk assessment of their business in order to understand what steps are required to complete the operating schedule in a manner which enables the council and responsible authorities to assess how they will seek to promote the licensing objectives.

6.28 The council is aware that any risk assessment will vary according to the nature of the business. It is for applicants to decide what is appropriate in each case. To assist applicants in completing their operating schedules the council has devised a risk assessment proforma and suggested wording for

volunteered conditions. A copy may be obtained from the Licensing team. A special risk assessment proforma designed for outdoor events and broadly based on the 'Purple Guide' is also available.

- 6.29 The risk assessment contains many of the key factors which the responsible authorities will be expecting applicants to meet in order to fulfil the licensing objectives. The contents are not exhaustive but the risk assessment approach will reduce the likelihood of representations.
- 6.30 It is recognised that some areas of the risk assessment may duplicate issues which applicants have previously addressed in order to satisfy other legislation. Where this does occur the operating schedule may cross reference to alternative documents.
- 6.31 The council recognises that it cannot insist on a risk assessment. However, an applicant who decides not to complete or provide a risk assessment may face additional representations and the expense of hearings as a result. If a risk assessment is not completed then applicants will need to demonstrate how these matters have been addressed through the operating schedule provided.

Children's Safeguarding

- 6.32 If you are providing services to children/families and your staff may come in to contact with children in the course of their working day, there is an expectation that you will provide a safeguarding policy in line with the expectation of the Pan-Dorset Safeguarding Children Partnership.
<https://pdscp.co.uk/>

Local Concerns

- 6.33 If you live in some of the more deprived areas of Dorset you can expect your life expectancy to be lower than that of residents in other parts of the Dorset Council area. There are a number of contributory factors to a reduced life expectancy including alcohol, obesity and smoking. The Licensing Act 2003 authorises the activities of the sale by retail of alcohol and the provision of late night refreshment and therefore the question is whether reducing people's access to alcohol and high fat content takeaway food will have a positive outcome on life expectancy in these areas.
- 6.34 In these more deprived areas there is concern about:
- Sale of alcohol
 - The wide and obvious availability of alcohol in convenience stores, newsagents, corner shops and off licences.
 - The contributory factor and possible links between violent crime and domestic violence which may be exacerbated by the availability of alcohol sold in these areas.
 - The higher proportion of premises licensed for alcohol for consumption off the premises.
 - The ability for people with mental health or alcohol problems to easily obtain alcohol.
 - The ability for people who are already intoxicated to easily obtain more alcohol.
 - The pack size super strength white cider is sold in, which leads to people with alcohol dependency issues to drink more than they need to.

Protection of children

- The normalisation of alcohol abuse and the effect this has on children living in the area
- The sale and supply of alcohol to young people and children and the impact this has on the behaviour in the community and impact on their health.

Public nuisance

- The accumulation of premises providing takeaway food and off sales of alcohol

- Littering of food wrappers and waste food originating from takeaways
- Harassment of persons by those drinking in the streets

6.35 The availability of alcohol is a major concern, as harmful and hazardous drinking is a contributory factor in many of the concerns mentioned in this policy. As such the council would expect anyone wishing to open or extend premises that sell alcohol, or sell hot food to provide extra measures to ensure these problems are not exacerbated.

6.36 An application for premises in deprived areas which includes the sale by retail of alcohol or the sale of hot food and drink may attract representations from a number of interested people. Applicants are encouraged to contact the Licensing team, Dorset Police, Environmental Health and Public Health to see if there are any specific measures that can be included in the operating schedule to mitigate local concerns.

6.37 The Licensing team provides a Proforma Risk Assessment which is a list of suggested measures applicants may like to include in their operating schedule. Applicants in the deprived areas should carefully consider if the measures relating to the following concerns could be offered as part of their operating schedule:

Crime and disorder

- Measures that control the display of alcohol including proximity to the door, display of spirits and high strength alcohol
- The sale of high-strength lager and cider
- CCTV coverage of alcohol displays

Prevention of public nuisance

- Hourly checks of the surrounding area and removal of litter

Protection of children

- Display of alcohol, name of premises and windows advertising which normalise the availability of alcohol

Dispersal

6.38 There has been concern for many years that a lack of transport provision in the town centres during the early hours of the morning may contribute to an increase in disorder incidents and operators will be expected to consider suitable dispersal policies to address such concerns.

Excessive Consumption of Alcohol

6.39 The council is acutely aware of the link between the supply of alcohol, that is subject to certain promotions, and the possibility of resultant incidents of alcohol related crime and disorder arising and implications on the four licensing objectives

6.40 The council also recognises the impact that excessive or binge drinking can have on public health and that positive action on promoting the licensing objectives is equally likely to have an impact on public health.

6.41 The British Beer and Pub Association states that a promotion is irresponsible where it encourages or incites individuals to drink to excess, behave in an anti-social manner or fuels drunkenness. The council, as the licensing authority, will use the powers contained within the Licensing Act 2003 to ensure operators' promotional activities do not undermine any of the licensing objectives.

- 6.42 In April 2010 mandatory conditions came into effect which:
- Ban irresponsible promotions;
 - Ban the dispensing of alcohol directly into the mouth; and
 - Ensure that customers have access to free tap water so that they can space out their drinks and not get too intoxicated too quickly.
- 6.43 The legislation makes it clear that an irresponsible promotion is one that is “carried on for the purpose of encouraging the sale or supply of alcohol for consumption on the premises in a manner which carried a significant risk of leading or contributing to crime and disorder, prejudice to public safety, public nuisance or harm to children”.
- 6.44 As a consequence any on-trade premises that participates in irresponsible drinks promotions will be breaching licence conditions and will be dealt with in accordance with the council’s Enforcement Policy, which is available from the council’s website, and may also be subject to a review of their licence.

Conditions

- 6.45 The council may only impose conditions where relevant representations are made following an application to grant or vary a licence or where a review request is being considered.
- 6.46 The council recognises that the only conditions that should be imposed on a licence are those which are appropriate and proportionate to the promotion of the licensing objectives. There may be circumstances where existing legislation and regulations already effectively promote the licensing objectives and no additional conditions are required.
- 6.47 Where conditions are imposed they will be tailored to the individual style and characteristics of the premises and events concerned.
- 6.48 Applicants are strongly encouraged to make early contact with the appropriate responsible authorities to discuss proposed conditions in advance of the submission of their application to the council.
- 6.49 There is a pool of sample conditions attached to this policy at Appendix B. This is a generic resource which can be utilised by applicants, responsible authorities, persons making representations and committee members alike. The council will never attach any set of conditions as a matter of routine and would not expect applicants to do so either. Any conditions which are applied to a licence must be as a result of conducting a risk assessment or attached by committee following due consideration of the merits of each individual application, any representations received and the specific measures required to promote the licensing objectives.

Designated Premises Supervisor

- 6.50 An application for a premises licence which includes the sale and supply of alcohol must nominate a Designated Premises Supervisor (DPS). That person will normally have been given the day to day responsibility for running the premises. The DPS will also be required to hold a personal licence issued under the Licensing Act 2003.
- 6.51 The Act does not require the presence of the DPS at all times and the authorisation for the sale of alcohol may be made by another personal licence holder. The council would expect that this

authorisation is made in writing.

- 6.52 If a DPS is not specified on the licence no sale or supply of alcohol may be made. Similarly no sale or supply of alcohol can be made if the DPS does not hold a personal licence.

Staff Training

- 6.53 The council recommends that all people employed on licensed premises who are engaged in the sale and supply of alcohol be encouraged to attend training programmes to raise awareness of their responsibilities and particularly of the offences contained within the Act. Similarly, people employed at on-licensed premises should be encouraged to attend training programmes which will raise their awareness of the issues relating to drugs and violence in licensed premises, and that suitable training be extended to all staff involved in managing or supervising the premises.
- 6.54 It is also recommended that people employed on premises providing entertainment for children and youths attend training programmes in basic child protection and safety, and if appropriate have the necessary DBS checks.
- 6.55 All people employed on licensed premises should be provided with in-house training on basic public safety and the housekeeping arrangements relative to those premises.

Club Premises Certificate

- 6.56 The Act recognises that premises to which public access is restricted and where alcohol is supplied other than for profit, give rise to different issues for licensing law than those presented by commercial enterprises selling direct to the public. For this reason qualifying clubs may apply for a Club Premises Certificate as an alternative to a premises licence.
- 6.57 A Designated Premises Supervisor or Personal Licence Holder is not required where a Club Premises Certificate is in force. However, an applicant for a Club Premises Certificate is still required to act in a manner which promotes the licensing objectives. An application for a Club Premises Certificate must be in the form prescribed by regulations.
- 6.58 Any qualifying club may choose to obtain a Premises Licence if it decides that it wishes to offer its facilities commercially for use by the public, including the sale of alcohol. Any individual on behalf of the club may also provide Temporary Events Notices. The Licensing team can give further guidance regarding this process on request.

Community Halls

- 6.59 The management committees of community premises can apply to remove the requirement of a Designated Premises Supervisor and the authorisation of the sale of alcohol by a Personal Licence Holder. If they do so all sales of alcohol are authorised by the management committee. The Licensing team can give further guidance regarding this process on request.

Minor Variations

- 6.60 It is possible to make small changes to premises licences or club premises certificates through the minor variation process, which is cheaper, quicker and simpler than the full variation process. The test for whether a proposed variation is 'minor' is whether it could impact adversely on any of the four licensing objectives. The Licensing team can give further guidance regarding this process on request.

Alcohol Deliveries

- 6.61 An applicant seeking a licence that will enable them to provide alcohol as part of an alcohol delivery service should include in their operating schedule the procedures they intend to operate to ensure that:
- The person they are selling alcohol to is over the age of 18
 - That alcohol is only delivered to a person over the age of 18
 - That a clear document trail of the order process from order, despatch from the licensed premises and delivery to the customer is maintained (with times and signatures) and available for inspection by an authorised officer
 - The time that alcohol is sold on the website/over the phone and the time the alcohol is delivered is within the hours stated on the licence for the sale of alcohol.

Live Music Act & licensing deregulation

- 6.62 The Live Music Act 2012 came into force on 1st October 2012 and is designed to encourage more performances of 'live' music. The Act removes the licensing requirements for:
- Amplified 'live' music between 8am and 11pm before audiences of no more than 200 people on premises authorised to sell alcohol for consumption on the premises
 - Amplified 'live' music between 8am and 11pm before audiences of no more than 200 people in workplaces not otherwise licensed under the 2003 Act (or licensed only for the provision of late night refreshment)
 - Unamplified 'live' music between 8am and 11pm in all venues
 - The provision of entertainment facilities.
- 6.63 Where licensable activities continue to take place on premises any licence conditions relating to 'live' music will be suspended, but it will be possible to impose new, or reinstate existing conditions following a review.
- 6.64 When considering whether an activity constitutes the provision of regulated entertainment each case will be treated on its own merits. There will inevitably be a degree of judgement as to whether a performance is live music or not, so organisers are encouraged to check with the licensing authority if in doubt.
- 6.65 There was a further deregulation of entertainment licensing in June 2013 when the Licensing Act 2003 (Descriptions of Entertainment) (Amendment) Order 2013) came into force on 27 June 2013.
- 6.66 The effect of the order is that no authorisation is required for the following activities to the extent that they take place between 08:00-23:00 on any day:
- A performance of a play in the presence of any audience of no more than 500people
 - An indoor sporting event in the presence of any audience of no more than 1000people
 - A performances of dance in the presence of any audience of no more than 500people.
- 6.67 Entertainment licensing requirements were further deregulated as a result of the Legislative Reform (Entertainment Licensing) Order 2014, which came into force on 6 April 2015.
- 6.68 The 2014 Order deregulated entertainment licensing in the following ways:
- The provision of regulated entertainment by or on behalf of local authorities, health care providers, or schools on their own defined premises became exempt from entertainment licensing between 08.00-23.00 on the same day, with no audience limit.
 - The audience limit for a performance of live amplified music in relevant alcohol licensed

premises or in a workplace between 08.00-23.00 on the same day was raised from 200 to 500.

- Local authorities, health care providers and schools are now exempt from entertainment licensing when making their own defined premises available to third parties for live and recorded music activities between 08:00-23:00 on the same day for audiences of up to 500. [Community premises not licensed to supply alcohol are now exempt from entertainment licensing requirements for live and recorded music between 08:00-23:00 on the same day for audiences of up to 500.
- Travelling circuses are now exempt from entertainment licensing in respect of all descriptions of entertainment, except an exhibition of a film or a boxing or wrestling entertainment, where the entertainment or sport takes place between 08:00-23:00 on the same day, with no audience limit.
- Greco-Roman and freestyle wrestling are now deregulated between 08:00-23:00 for audiences of up to 1000 people.
- An exhibition of film that is incidental to another activity (where that other activity is not itself a description of entertainment set out in paragraph 2 of Schedule 1 to the 2003 Act) is exempt now from licensing.

6.69 The exhibition of films in community premises has also been deregulated as a result of section 76 of the Deregulation Act 2015. No licence is required for an exhibition of film on community premises between 08:00 and 23:00 on any day provided that:

- The film entertainment is not provided with a view to profit;
- The film entertainment is in the presence of an audience of no more than 500 people;
- The admission of children is subject to such restrictions as are necessary to comply with the recommendation issued by the BBFC or relevant licensing authority regarding the admission of children; and
- A person concerned in the organisation or management of the exhibition of the film has obtained the prior written consent of the management committee of the premises, or if there is no management committee, a person who has control of the premises in connection with the carrying on by that person of a trade, business or other undertaking, or failing that a person with a relevant property interest in the premises.

Suspension of Licence for non-payment of annual fees

6.70 As a result of powers introduced under the Police Reform and Social Responsibility Act 2011, the Licensing Authority must suspend Premises Licences and Club Premises Certificates if the holder of the relevant authorisation fails to pay their annual fee.

6.71 However, this does not apply immediately if the payment was not made before or at the time of the due date because of an administrative error, or because the holder disputed liability for the fee. In either of these cases, there is a grace period of 21 days. This period will be used by the Licensing Authority to contact the licence or certificate holder in attempt to resolve the dispute or error. If the dispute or error is not resolved during this 21-day period, the licence or certificate will be suspended.

6.72 When suspending a licence or certificate a notice of suspension will be given in writing to the licence or certificate holder. The police and any other relevant responsible authorities will also be notified of the suspension at the same time.

A premises licence or certificate that has been suspended does not therefore authorise licensable activities. However, it can for example be subject to a hearing or, in the case of a premises licence, an application for transfer. The licence will nevertheless only be reinstated when the outstanding fee has been paid. Formally, debt is owed by the holder who held the licence at the time it was suspended. However, it may be more likely in practice that the new holder will actually make the payment.

- 6.73 Once payment has been received a written acknowledgement will be given to the licence/certificate holder and the suspension will be lifted. The police and any other relevant responsible authorities will be notified that the suspension has been lifted at the same time.

Section 7 Cumulative Impact

- 7.1 The concept of “cumulative impact” has been described in the Section 182 guidance issued by the Home Office since the commencement of the Licensing Act 2003. Cumulative impact assessments were introduced at Section 5A in the Licensing Act 2003 by the Policing and Crime Act 2017. Cumulative impact is the potential impact on the promotion of the licensing objectives of a number of licensed premises concentrated in one area.
- 7.2 In some areas, where the number, type or density of licensed premises, such as those selling alcohol or providing late night refreshment, is high or exceptional, serious problems of nuisance and disorder may arise outside or some distance from those premises. Such problems generally occur as a result of large numbers of drinkers being concentrated in an area, for example when leaving premises at peak times or when queuing at fast food outlets or for public transport.
- 7.3 Queuing in itself may lead to conflict, disorder and anti-social behaviour. Moreover, large concentrations of people may also attract criminal activities such as drug dealing, pick pocketing and street robbery. Local services such as public transport, public lavatory provision and street cleaning may not be able to meet the demand posed by such concentrations of drinkers leading to issues such as street fouling, littering, traffic and public nuisance caused by concentrations of people who cannot be effectively dispersed quickly.
- 7.4 Variable licensing hours may facilitate a more gradual dispersal of customers from premises. However, in some cases, the impact on surrounding areas of the behaviour of the customers of all premises taken together will be greater than the impact of customers of individual premises. These conditions are more likely to arise in town centres, but may also arise in other urban centres and the suburbs, for example on smaller high streets with high concentrations of licensed premises.
- 7.5 Once away from the licensed premises, a minority of customers will behave badly. Other mechanisms for addressing such concerns may be more appropriate than cumulative impact, or may work alongside licensing policy. For example:
- Planning controls
 - Positive measures to create a safe and clean town centre environment in partnership with local businesses, transport operators and other departments of the local authority, including best practise schemes such as Purple Flag, Best bar None, Pubwatch or BIDs
 - Community Protection Orders
 - The provision of CCTV surveillance in town centres, taxi ranks, provision of public conveniences open late at night, street cleansing and litter patrols
 - Public Spaces Protection Orders
 - Police enforcement of the law concerning disorder and anti-social behaviour, including the issuing of fixed penalty notices
 - Prosecution for the offence of selling alcohol to a person who is drunk (or allowing such a sale)

- Late Night Levy
- Early Morning Restriction Orders
- Other licensing measures such as fixed closing times, staggered closing times and zoning.

Cumulative Impact Assessments

- 7.6 A cumulative impact assessment (CIA) may be published by a licensing authority to help it limit the number or type of licences granted in an area where there is evidence to show that the number or density of licensed premises in the area is having a cumulative impact and leading to problems which are undermining the licensing objectives.
- 7.7 Weymouth and Portland Borough Council, one of the predecessor councils which were merged into Dorset Council on 1st April 2019 had an existing Cumulative Impact Area (CIA) in Weymouth town centre, designated following consultation and consideration of a Cumulative Impact Assessment. The CIA applies to applications for new premises licences and club premises certificates and applications to vary existing premises licences and club premises certificates within the Area.
- 7.8 The initial assessment included a call for evidence from the responsible authorities, including crime statistic reports commissioned from Dorset Police and ASB/nuisance statistics provided by the council's Licensing, Community Safety and Environmental Health Services. Local residents were also given the opportunity to comment on the proposals through the consultation period and relevant elected ward councillors and Community Committees during the development of the cumulative impact assessment.
- 7.9 As required by the law, the council is conducting a formal consultation process on retaining the cumulative impact Area with:
- The responsible authorities
 - Licensees and those representing licensees
 - Local residents and businesses
 - Those representing local residents and businesses.
- 7.10 Responses from these consultations will be reviewed and reports are available from the Licensing team.
- 7.11 The council will review the cumulative impact policy area at least every three years, as required by the legislation. The Cumulative Impact Assessments are available on the council's website. Applicants should contact the Licensing team to ensure they are in possession of the latest information before making their application.

Cumulative Impact Areas

- 7.12 The cumulative impact assessment has shown that the number or type of licence applications granted in the following area(s) are having a cumulative impact and this is leading to problems which are undermining the licensing objectives.

Weymouth Town Centre

- 7.13 The council has considered the available data and has determined that there is an area that is suffering from the cumulative impact of licensed premises and as a consequence this is leading to problems which are undermining the licensing objectives.

- 7.14 Weymouth Town Centre is an area where the impact of the licensed premises is considered so severe that the council's position is that any application for a new licence or the variation of an existing licence within the area should be refused, unless the applicant can show how their application would not lead to an increase in the detrimental impact of licensed premises in this area. Maps showing the exact geographical area can be found in the cumulative impact assessment at Appendix A to this Policy.
- 7.15 In this area the nature of the problems are alcohol related violent crime being perpetrated by people visiting and using this area during specific peak hours. More information on the evidence can be found in the cumulative impact assessment.
- 7.16 It would be inconsistent with the council's duty to promote the licensing objectives to grant new and variation application for any premises licence (on sales, off sales and late night takeaways), that seek to operate during the peak hours described in the cumulative impact assessment for the town centre.

Applications within a cumulative impact area

- 7.17 Applications for premises situated within a designated cumulative impact area for new premises licences or variations that are likely to add to the existing cumulative impact will normally be refused if relevant representations are received. It is for the applicant to demonstrate that their application would not add to the cumulative impact of such licensed premises in the area and so give good reason for the council to depart from its own policy.
- 7.18 An applicant wishing to obtain a new or varied licence for premises falling within the cumulative impact area must identify, through the risk assessment process (if used) and operating schedule, the steps that they intend to take so that the council and responsible authorities can be satisfied that granting a new licence will not add to the problems already being experienced.
- 7.19 To assist this process applicants are encouraged to submit a full and thoroughly considered application at the earliest opportunity. The onus is on the applicant to demonstrate to the responsible authorities the suitability and detail for their planned operation. The applicant is encouraged to make early contact with the responsible authorities to discuss their plans, and suggested control measures. Applicants should also have particular regard to the guidance issued by the Home Office under section 182 of the Act.
- 7.20 The existence of a cumulative impact assessment for a specific area does not relieve the responsible authorities or any other person of the need to make relevant representations where they consider it appropriate to do so for the promotion of the licensing objectives. Anyone making a representation may base it on the evidence published in the cumulative impact assessment, or the fact that a cumulative impact assessment has been published for that area. It remains incumbent on all responsible authorities and other people to ensure that their representations can withstand the scrutiny to which they would be subject at a hearing. As with all licensing applications under the Licensing Act 2003, if there are no representations, the licensing authority must grant the application in terms that are consistent with the operating schedule submitted as part of the application.
- 7.21 The council recognises that cumulative impact policies should not be absolute. The circumstances of each application will be considered properly on its own merits and applications for licences that are unlikely to add to the cumulative impact on the licensing objectives may still be granted, depending on the individual circumstances. After receiving representations in relation to a new application or for a variation of a licence, the licensing authority will consider whether it would be justified in departing from its policy and cumulative impact assessment in the light of the individual

circumstances of the case. The impact can be expected to be different for premises with different styles and characteristics. If the council decides that an application should be refused, it will still need to show that the grant of the application would undermine the promotion of the licensing objectives and that appropriate conditions would be ineffective in preventing the problems involved.

7.22 When considering an application where the subject premises is in a cumulative impact area, the council will need to be satisfied that the grant of the licence or variation will not impact on the cumulative impact of existing licensed premises in the area and as the burden of proof is on the applicant, they will often suggest measures which they assert will demonstrate there will be no impact. Examples of factors the licensing authority may consider as demonstrating there will be no impact may include, though are not limited to:

- Small premises who intend to operate up to midnight.
- Premises which are not alcohol led and only operate during the day time economy
- Instances where the applicant is relocating their business to a new premises but retaining the same style of business.
- Conditions which ensure that the premises will operate in a particular manner such as a minimum number of covers or waiter/waitress service to secure a food led operation.
- Premises which will bring a variety of cultural activities to the area and expand the range of activities on offer for customers.

7.23 Examples of factors the licensing authority will not consider as meeting the standard of rebuttal include:

- That the premises will be well managed and run (as all licensed premises should meet this standard)
- That the premises will be constructed to a high quality standard
- That the applicant operates similar premises elsewhere, such as in another licensing authority area, without complaint

7.24 Any relevant representations submitted in support of an application will be taken into consideration by the council when making its determination.

Representations based on cumulative impact outside cumulative impact areas

7.25 In cases where either responsible authorities or other people seek to establish that an application should be refused on the grounds that it would result in or further contribute to a cumulative impact in an area not already designated as such, which would undermine one or more of the licensing objectives, they will be expected to:

- Identify the boundaries of the area from which it is alleged problems are arising
- Identify the licensing objective which it is alleged will be undermined
- Identify the type of licensable activity alleged to be causing the problem (e.g. sale of alcohol, late night refreshment)
- Provide full details and evidence to show the manner and extent to which it is alleged that the licensing objectives are being, or at risk of being, undermined in the area
- Provide evidence to show that the undermining of the objective is caused by the patrons of licensed premises in the area.

7.26 The reason for this is to ensure that there is an evidential basis for the licensing sub-committee to reach a decision and in the case of a representation submitted by persons other than responsible authorities, their objections are neither frivolous nor vexatious.

Section 8 Early Morning Alcohol Restriction Orders

- 8.1 The power conferred on licensing authorities to make, vary or revoke an EMRO is set out in section 172A to 172E of the Licensing Act 2003. This power was brought into force on 31st October 2012 and the Government has provided guidance as part of the S182 Guidance to Licensing Authorities.
- 8.2 An EMRO enables a licensing authority to prohibit the sale of alcohol for a specified time period between the hours of 12am and 6am in the whole or part of its area, if it is satisfied that this would be appropriate for the promotion of the licensing objectives.
- 8.3 EMROs are designed to address recurring problems such as high levels of alcohol related crime and disorder in specific areas at specific times; serious public nuisance and other instances of alcohol related anti-social behaviour which is not directly attributable to specific premises.
- 8.4 It is the council's intention to support businesses rather than hinder them whilst ensuring promotion of the licensing objectives. However where this has deemed to fail then an EMRO could be considered as a possible solution.
- 8.5 An EMRO:
- Applies to the supply of alcohol authorised by premises licences, club premises certificate and temporary event notices;
 - Applies for any period beginning at or after 12am and ending at or before 6am. It does not have to apply on every day of the week and can apply for different time periods on different days of the week;
 - Applies for a limited or unlimited period (for example, an EMRO could be introduced for a few weeks to apply to a specific event);
 - Applies to the whole or any part of the licensing authority's area
 - Will not apply to any premises on New Year's Eve (defined as 12am to 6am on 1 January every year);
 - Will not apply to the supply of alcohol to residents by accommodation providers between 12am and 6am, provided the alcohol is sold through mini-bars/room service; and
 - Will not apply to a relaxation of licensing hours by virtue of an order made under section 172 of the Licensing Act 2003.

EMRO Request

- 8.6 It is expected that the need for an EMRO may be identified by a number of different organisations. For example the request for an EMRO may originate at an area committee, residents association or the local Neighbourhood Policing Team. It may come via the Licensing Enforcement Group which is a group of partner agencies who meet regularly to discuss issues relating to the sale of alcohol and the provision of entertainment. It is likely that more than one organisation may be involved in the process.
- 8.7 It is anticipated that the request would be referred to the Licensing team where a designated procedure will be applied to determine if an EMRO is appropriate. If appropriate, the request would be referred to the Licensing Committee. Members would be supplied with evidence of the issues being experienced in the area in support of the EMRO. The Licensing Committee will decide if, on the strength of the evidence provided, that an EMRO is appropriate for the promotion of the licensing objectives and if further work is to be undertaken to support the case. Members may decide that other measures would be more effective in dealing with the problems, or that licence holders should engage with the authorities in an attempt to rectify matters before the request is considered further.

Evidence

8.8 The Section 182 Guidance to Licensing Authorities states that:

“The licensing authority should be satisfied that it has sufficient evidence to demonstrate that its decision is appropriate for the promotion of the licensing objectives. This requirement should be considered in the same manner as other licensing decisions, such as the determination of applications for the grant of premise licences. The licensing authority should consider the evidence from partners, including responsible authorities and local Community Safety Partnerships, alongside its own evidence, to determine when an EMRO would be appropriate for the promotion of the licensing objectives.”

8.9 The level of evidence Licensing Committee will consider to support an Early Morning Alcohol Restriction Order is:

- Police evidence of reported alcohol related crime
- Nuisance statistics compiled from complaints made to Environmental Health in relation to noise, odour and litter nuisance
- Data gathered from complaints made to the Licensing team on matters which affect the licensing objectives.
- Anecdotal evidence from residents organisations, ward members and other representatives of people living in a specific area
- Evidence obtained during the public consultation and associated public meetings

8.10 In addition the S182 guidance suggests other sources of evidence such as

- Health related statistics such as alcohol-related emergency attendances and hospital admissions

8.11 This should, in part be provided by the organisation or group who are proposing an EMRO should be in force.

8.12 Once the Licensing Committee is satisfied that an EMRO is required to address the issues in an area, and all other measures have been tried and failed to address these issues, the formal process of implementing an EMRO will begin. The design of the EMRO will include:

- The days (and periods on those days) on which the EMRO would apply
- The area to which the EMRO would apply
- The period for which the EMRO would apply
- The date from which the proposed EMRO would apply

Consultation

8.13 The proposed EMRO will be advertised for at least 42 days. The proposal will be published on the council’s website and in a local newspaper. A notice will be sent to all affected people in the area who hold a premises licence or club premises certificate, or people who use TENs or who hold a provisional statement. A notice will be displayed in the area, and sent to responsible authorities and adjacent licensing authorities.

8.14 Anyone affected by the EMRO has 42 days in which to make a representation on any aspect of the EMRO design. If relevant representations are received then a hearing will be held to consider them. If there are a number of representations, the licensing authority may consider whether to hold the hearing over several days. The hearing will be commenced within 30 working days of the end of the

notice period.

As a result of the hearing the licensing authority has three options:

- To decide that the proposed EMRO is appropriate for promotion of the licensing objectives
- To decide that the proposed EMRO is not appropriate and therefore the process should be ended
- To decide that the proposed EMRO should be modified. In this case it may be necessary to advertise again.

Formal Decision

- 8.15 Once the licensing authority is satisfied that the proposed order is appropriate for the promotion of the licensing objectives, its determination will be put to full Council for its final decision. Once the EMRO is made, the authority will send a notice to all affected people and make it available for 28 days on the website.
- 8.16 A variation or a revocation of an order will follow the same process. However, an order could be applied for a specified time and in this case the order ceases to apply on the final day.
- 8.17 Once an EMRO is in place, the licensing authority will update this policy as soon as possible to include reference to the EMRO in this section.
- 8.18 There are currently no EMROs in place in the Dorset Council area.

Section 9 Late Night Levy

- 9.1 The late night levy is a power, conferred on licensing authorities by provision in Chapter 2 of Part 2 of the Police Reform and Social Responsibility Act 2011. This enables licensing authorities to charge a levy to persons who are licensed to sell alcohol late at night in the authority's area, as a means of raising a contribution towards the costs of policing the late-night economy.
- 9.2 The levy is a power and the Government has recognised that some licensing authorities will not consider that it is appropriate to exercise it.
- 9.3 The licensing authority is not currently satisfied that it is appropriate to introduce a Late Night Levy.
- 9.4 At the present time this licensing authority does not have a large number of premises which are licensed to sell alcohol during the late night supply period.
- 9.5 The decision to introduce the levy is for the licensing authority to make. However the licensing authority will keep the need for a levy under review in consultation with the chief officer of police and police and crime commissioner ("PCC") for the police area.
- 9.6 When considering whether to introduce a levy the licensing authority notes that any financial risk (for example lower than expected revenue) rests at a local level and this will be fully considered prior to making any decision about local implementation.
- 9.7 The licensing authority will decide whether or not it believes it has a viable proposal to introduce the levy before incurring the costs of the formal consultation process.

- 9.8 If the licensing authority decides to give further consideration to the introduction of a levy in the future, it will do so in accordance with the relevant regulations and with reference to any relevant guidance issued by the Home Office.
- 9.9 Any decision to introduce, vary or end the requirement for the levy will be made by the full Council. Other decisions in relation to the introduction and administration of the levy would be delegated to the Licensing Committee.

Section 10 Power to deregulate late night refreshment premises

- 10.1 Section 71 of the Deregulation Act 2015 inserted paragraph 2A into Schedule 2 of the Licensing Act 2003 in relation to the provision of late night refreshment.
- 10.2 This amendment created a discretionary power to licensing authorities to exempt premises in certain circumstances, from the requirement to have a licence to provide late night refreshment.
- 10.3 The powers allow a relevant licensing authority to exempt the supply of late night refreshment if it takes place:
- on or from premises which are wholly situated in a designated area;
 - on or from premises which are of a designated description; or
 - during a designated period (beginning no earlier than 23.00 and ending no later than 05.00).
- 10.4 The licensing authority does **not** currently consider it appropriate to exercise the discretionary powers within paragraph 2A of Schedule 2 to the Licensing Act 2003.
- 10.5 If the licensing authority was going to consider exercising the powers in the future, it would only do so having carefully considered the risks to the promotion of the licensing objectives and the impact on the locality.

Section 11 Personal Licences

- 11.1 Every supply of alcohol under the premises licence must be made or authorised by a person who holds a Personal Licence. The Act does not require the presence of a Personal Licence holder at all times but if any sales are made when a Personal Licence Holder is not present, then they must have been authorised by somebody who holds a Personal Licence. Regardless of whether a Personal Licence holder is present or not he will not be able to escape responsibility for the actions of those he authorises to make such sales.
- 11.2 The council would expect that authorisations for the sale of alcohol be made in writing to ensure that those authorised are clear what their legal responsibilities are. Any premises at which alcohol is sold or supplied may employ one or more Personal Licence holders.
- 11.3 The council recognises it has no discretion regarding the granting of personal licences where;
- the applicant is 18 or over and
 - possesses an accredited licensing qualification and
 - has not had a licence forfeited in the last five years and
 - has not been convicted of a relevant offence or foreign offence or been required to pay an immigration penalty and

- the applicant has the right to work in the UK.

- 11.4 An application for a personal licence to sell alcohol must be made in the form specified in Government guidance or regulations. The application form must be accompanied by the requisite fee. The applicant should also produce evidence of the relevant qualifications and their right to work in the UK.
- 11.5 Applicants should produce a basic disclosure certificate issued by the Disclosure and Barring Service along with the application form. The certificate must be recent (less than 30 days old) and comply with the regulations applicable to personal licence applications. Applicants are also expected to sign a declaration as to whether or not they have been convicted of a relevant offence or a similar offence outside England and Wales.
- 11.6 Where the application discloses relevant unspent convictions the council will notify the police of that application and the convictions. The police may make objection on the grounds of crime and disorder. If an objection is lodged a hearing must be held.
- 11.7 The council will, at such a hearing, consider carefully whether the grant of the licence will potentially compromise the promotion of the crime prevention objective. It will consider the seriousness and relevance of the conviction(s), the period that has elapsed since the offence(s) were committed and any mitigating circumstances. The council will normally refuse the application unless there are exceptional and compelling circumstances which justify granting it.

Suspension & revocation

- 11.8 Section 138 of the Policing and Crime Act 2017 amended the Licensing Act 2003 and gave the power to a Licensing Authority to suspend or revoke personal licences that it has issued with effect from 6 April 2017.
- 11.9 When a Licensing Authority has granted a personal licence and becomes aware that the licence holder has been convicted of a relevant offence or foreign offence or been required to pay an immigration penalty, a licensing authority may revoke the licence or suspend it for a period of up to six months. This applies to convictions received and civil immigration penalties which a person has been required to pay at any time before or after the licence was granted, as long as the conviction was received after 6 April 2017, or the requirement to pay the civil penalty arose after 6 April 2017. Prior to 6 April 2017 only magistrates' courts can order the forfeiture or suspension of a personal licence for convictions.
- 11.10 The process which must be undertaken by the Licensing Authority to suspend or revoke a personal licence is set out at section 132A of the 2003 Act. The decision to revoke or suspend a personal licence must be made by the licensing committee or sub-committee.
- 11.11 The Licensing Authority may not take action if the licence holder has appealed against the conviction or the sentence imposed in relation to the offence, until the appeal is disposed of. Where an appeal is not lodged, the Licensing Authority may not take action until the time limit for making an appeal has expired.
- 11.12 If a Licensing Authority is considering revoking or suspending a personal licence, the authority must give notice to the licence holder. This notice must invite the holder to make representations about the conviction, any decision of a court in relation to the licence, or any decision by an appellate court

if the licence holder has appealed such a decision. The licence holder may also decide to include any other information, for example, about their personal circumstances.

- 11.13 The licence holder must be given 28 days to make their representation, beginning on the day the notice was issued. Before deciding whether to revoke or suspend the licence the licensing authority must consider any representations made by the licence holder, any decisions made by the court or appellate court in respect of the personal licence of which the licensing authority is aware, and any other information which the licensing authority considers relevant.
- 11.14 The Licensing Authority may not be aware of whether the court considered whether to revoke or suspend the licence, and there is no obligation on the Licensing Authority to find this out before making a decision themselves. Where the court has considered the personal licence and decided not to take action, this does not prevent the Licensing Authority from deciding to take action itself. Licensing Authorities have different aims to courts in that they must fulfil their statutory duty to promote the licensing objectives, and therefore it is appropriate for the licensing authority to come to its own decision regarding the licence.
- 11.15 If the Licensing Authority, having considered a suspension and revocation and subsequently considered all the information made available to it, proposes not to revoke the licence it must give notice to the chief officer of police in the Licensing Authority's area, and invite the chief officer to make representations about whether the licence should be suspended or revoked, having regard to the prevention of crime. The chief officer may make representations within the period of 14 days from the day they receive the notice from the licensing authority.
- 11.16 Any representations made by the chief officer of police must be taken into account by the Licensing Authority in deciding whether to suspend or revoke the licence.
- 11.17 Convictions may come to light via police in another area, for example if the personal licence holder no longer lives in the area of the Licensing Authority which issued the licence, or if the offence took place in another police force area. In this instance it would be good practice for the police providing the information to notify the police force in the Licensing Authority area, because it is the local chief officer who must provide representations if the Licensing Authority proposes not to revoke the licence.
- 11.18 Where the licence holder is convicted of immigration offences or has been required to pay a civil penalty for immigration matters, the Licensing Authority should notify Home Office Immigration Enforcement and allow representations to be made in the same way.
- 11.19 In deciding whether to suspend or revoke a personal licence, the Licensing Authority will have regard to all of the circumstances including the following:
- The need to assess each case on its merits
 - The duty to promote the licensing objectives
 - The guidance issued by the Secretary of State under section 182 of the Licensing Act 2003
 - The seriousness of the relevant offence
 - The sentence or penalty imposed on the licence holder for the relevant offence
 - Any representations made by the Police or Home Office Immigration Enforcement
 - Any representations made by the holder of the licence
 - Any evidence as to the previous character of the holder of the licence.
- 11.20 The Licensing Authority must notify the licence holder and the chief officer of police of the decision made (even if the police did not make representations). The licence holder may appeal the Licensing Authority's decision to revoke or suspend their personal licence. A decision to revoke or suspend the

licence does not take effect until the end of the period allowed for appealing the decision (21 days); or if the decision is appealed against, until the appeal is disposed of.

11.21 If the personal licence holder is a DPS, the licensing authority may notify the premises licence holder once the decision to revoke or suspend the licence has been made, if it becomes necessary to do so in order for the Licensing Authority to be able to carry out their functions.

11.22 The Licensing Authority may also notify any person who has declared an interest in the premises under section 178 of the 2003 Act if it becomes necessary to do so in order for the licensing authority to be able to carry out their functions.

Section 12 Temporary Event Notices

12.1 The system of permitted temporary activities is intended as a 'light touch' process, and as such, the carrying on of licensable activities does not have to be authorised by the licensing authority on an application. Instead a person wishing to hold an event at which such activities are proposed to be carried on (the "premises user") gives notice to the licensing authority of the event (a "temporary event notice" or TEN).

12.2 Temporary event notices are subject to various limitations. These are concerned with:

- The number of times a premises user may give a TEN – 50 times in a calendar year for a personal licence holder and five times in a calendar year for other people);
- The number of times a TEN may be given for any particular premises (15 times in a calendar year);
- The maximum duration of an event authorised by a TEN is 168 hours (seven days);
- The maximum total duration of the events authorised by TENs in relation to individual premises (21 days in a calendar year);
- The maximum number of people attending at any one time (fewer than 500); and
- The minimum period between events authorised under separate TENs in relation to the same premises (not including withdrawn TENs) by the same premises user (24 hours).

12.3 The most important aspect of the system of temporary event notices is that no permission is required for these events from the council. Only the police or Environmental Health may intervene to prevent such an event from occurring or modify the arrangements for such an event. The council will only intervene of its own volition if one or more of the specified limits listed above were to be exceeded.

12.4 Many premises users giving temporary event notices will not have a commercial background or ready access to legal advice. They will include, for example, people acting on behalf of charities, community and voluntary groups, and those which may stage public events to raise funds, at which licensable activities will take place. The council will ensure that local guidance about the temporary permitted activities is clear and understandable and will strive to keep the arrangements manageable and user-friendly for such groups.

12.5 Where a community event takes place and where TEN applications are submitted, time restrictions may be agreed to reduce the noise and ASB impact on the local community to support the safe running of the event and promote the licensing objectives.

12.6 There are two types of TEN; a standard TEN and a late TEN. These have different notice periods. A

standard TEN is given no later than ten working days before the event to which it relates; a late TEN is given not before nine and not later than five working days before the event. In both instances this does not include the date of the event or the date the council receives the notice.

- 12.7 The council encourages notice providers to give the earliest possible notice of events likely to take place. This is particularly relevant to events which are to take place in the open air or in a temporary structure. Assistance with the planning of events can be provided through multi agency forum meetings.
- 12.8 The council will provide local advice about proper respect for the concerns of local residents, of other legislative requirements regarding health and safety, noise pollution, the building of temporary structures, or other necessary permissions, and of the powers to close down events with no notice on grounds of disorder, the likelihood of disorder or noise emanating from the premises.

Police and Environmental Health Intervention

- 12.9 The Act provides that in exceptional circumstances, the police or Environmental Health may issue an objection notice because they believe the event would undermine the one or more of the four licensing objectives set out in the Act. The police or Environmental Health must issue an objection notice within three working days of being notified, but they can subsequently withdraw the notice. The issuing of such an objection notice requires the consideration of the objection by the council at a hearing in the case of a standard TEN. If an objection notice is issued in relation to a late TEN then the TEN is cancelled by way of serving a counter notice and licensable activities are not authorised.
- 12.10 The ability of police and Environmental Health to serve such a notice is a further reason why event organisers are strongly encouraged by the council not to rely on giving the minimum amount of notice and to contact the local police and Environmental Health at the earliest possible opportunity about their proposals.

Additional limitations

- 12.11 The council, on receiving temporary event notices, will also check that the requirements of the Act as to duration and numbers of notices are met. For these purposes, a notice is treated as being from the same premises user if an associate gives it.
- 12.12 The Act defines an associate as being:
- The spouse or civil partner of that person;
 - A child, parent, grandchild, grandparent, brother or sister of that person; or
 - An agent or employee of that person;
 - The spouse or civil partner of a person listed in either of the two preceding bullet points.
- 12.13 A person living with another person as his or her husband or wife is treated for these purposes as his or her spouse.

Section 13 Enforcement and reviews

- 13.1 The Licensing Act contains measures to ensure that the council, and responsible authorities, are able to deal with premises that wilfully and persistently undermine the licensing objectives. The council and responsible authorities are committed to encouraging a thriving day time and night time licensed

economy but will not tolerate those premises whose activities break the law or infringe upon the quality of life for local residents and businesses.

- 13.2 The council has established a multi-agency enforcement protocol which sets out the framework for the risk based enforcement of the Licensing Act 2003 following the principles of better regulation advocated by the Department for Business, Energy and Industrial Strategy (BEIS). The protocol allows for carrying out of joint inspections with the police, the fire authority and other relevant agencies.

Prosecution of breaches

- 13.3 In accordance with the enforcement protocol, the council adopts a multi-agency approach to the prosecution of offences under the Licensing Act.
- 13.4 Consideration will be given to the appropriate powers that should be used to address a problem where other agencies such as the police, fire authority, environmental protection, environmental health and trading standards also have their own powers.
- 13.5 The council has adopted the principles of the Hampton Report in its enforcement concordat. Formal enforcement will be a last resort and proportionate to the degree of risk. To this end the key principles of consistency, transparency and proportionality will be maintained.
- 13.6 The council has a zero tolerance to antisocial behaviour and environmental crime.

Reviews of Licences

- 13.7 The council recognises that the ability of the police, other responsible authorities and other people to apply for a review of a premises licence.
- 13.8 On receipt of a relevant request to carry out a review the council has a range of options available to it under the Act. These include:
- To modify the conditions of the licence including imposing new conditions, altering existing conditions or removing conditions (permanently or temporarily)
 - To exclude a licensable activity from the scope of the licence (permanently or temporarily)
 - To remove the Designated Premises Supervisor
 - To suspend the licence for a period not exceeding three months
 - To revoke the licence
- 13.9 The council will seek to establish the cause or causes of the concern and remedial action will be targeted at such causes. Any action will be proportionate to the problems involved.
- 13.10 The council has agreed protocols with responsible authorities and published guidance on the review process which is available from the Licensing team.
- 13.11 Where a Magistrates Court makes a Closure Order under part 8 of the Licensing Act 2003 (on grounds of disorder) the council must carry out a review of the licence.
- 13.12 Where a Magistrates Court makes a Closure Order under the Anti-Social Behaviour, Crime and Policing Act 2014 (on grounds of the use, supply or production of Class A drugs associated with disorder or serious nuisance) the police will usually ask the council to carry out a review of the licence.
- 13.13 Where a closure order has been made under the Anti-Social Behaviour, Crime and Policing Act 2014

(on grounds of noise) the council's Environmental Health section will normally request a review of the licence.

13.14 Where any agency provides evidence of the keeping of smuggled goods, such as counterfeit alcohol or tobacco, or the employment of persons who do not possess the right to work in the UK, the relevant agency may request a review of the premises licence.

Matters to be considered

13.15 When considering a review request or the possibility of enforcement action the council will take into account use of the premises for criminal activities such as the supply of drugs or money laundering

- failure to promptly respond to a warning properly given by a responsible authority
- failure to engage with the RAs in an effective manner
- previous convictions for licensing offences
- previous failure to comply with licence conditions

Summary reviews

13.16 The Violent Crime Reduction Act 2006 amended parts of the Licensing Act 2003 and now expands police and council powers to deal with problem premises in a more expedient manner.

13.17 A power to carry out summary reviews in serious cases of crime and disorder is brought in at section 53A of the Licensing Act 2003. Where a review application is accompanied by a certificate issued by a senior police officer, the Licensing Authority is required within 48 hours to consider whether it is necessary to take any interim steps pending the completion of the review process. This may include the immediate suspension of the premises licence.

Immigration Act 2016

13.18 The Immigration Act 2016 made a number of amendments to the Licensing Act 2003 to introduce immigration safeguards in respect of licensing applications made in England and Wales on or after 6 April 2017. The intention of these changes is to prevent illegal working in premises licensed for the sale of alcohol or late-night refreshment.

13.19 The statutory prevention of crime and disorder licensing objective in the Licensing Act 2003 includes the prevention of immigration crime and the prevention of illegal working in licensed premises. The Council will work with the Home Office (Immigration Enforcement) as well as the police, in respect of these matters.

13.20 Section 36 of and Schedule 4 to the Immigration Act 2016 (the 2016 Act) amended the 2003 Act to provide that in England and Wales:

13.21 Premises licences to sell alcohol or provide late night refreshment and personal licences cannot be issued to an individual who does not have permission to be in the UK, or is not entitled to undertake work relating to the carrying on of a licensable activity;

13.22 Licences issued to those with limited permission to be in the UK will lapse when their permission to be in the UK and work in a licensable activity comes to an end;

13.23 Immigration offences, including civil penalties, are 'relevant offences' as defined by the 2003 Act;

- 13.24 The Home Secretary (in practice Home Office (Immigration Enforcement)) was added to the list of responsible authorities in the licensing regime, which requires Home Office (Immigration Enforcement) to receive premises licence applications (except regulated entertainment only licences) and applications to transfer premises licences, and in some limited circumstances personal licence applications, and permits Home Office (Immigration Enforcement) to make appropriate representations and objections to the grant of a licence; and Immigration officers are permitted to enter premises which they have reason to believe are being used to sell alcohol or provide late night refreshment, to investigate whether immigration offences are being committed in connection with the licensable activity.
- 13.25 The Licensing Authority will have regard to any guidance issued by the Home Office in relation to the immigration related provisions now contained in the Licensing Act 2003.
- 13.26 The Licensing Authority will also work in partnership with the Home Office (Immigration Enforcement) and Dorset Police with a view to preventing illegal working in premises licensed for the sale of alcohol or late night refreshment.

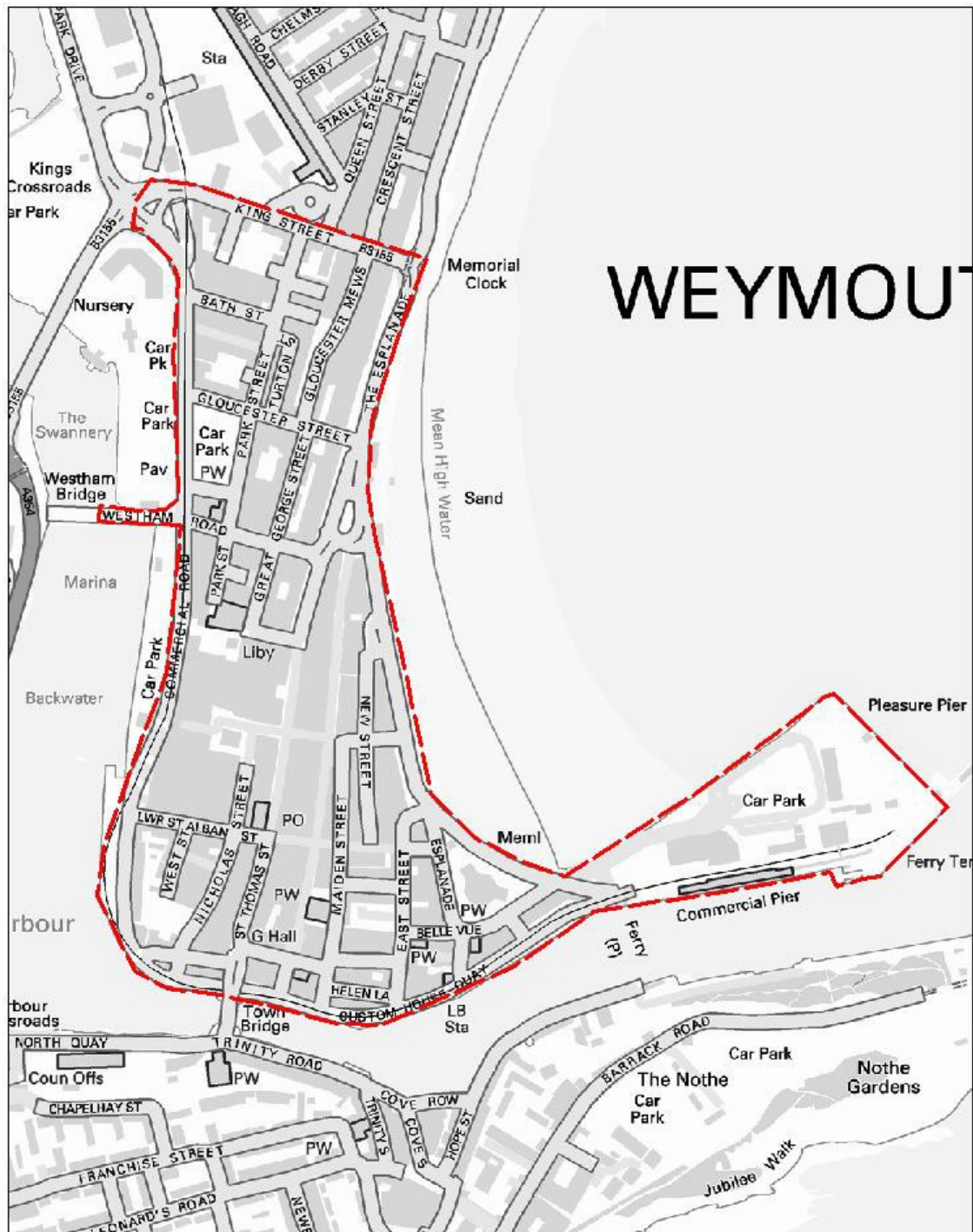
Public Space Protection Order (PSPO)

- 13.27 Public Space Protection Orders were introduced in October 2014 by the Anti-social Behaviour, Crime and Policing Act 2014. They are designed to deal with a particular nuisance or problem in a specific area (a public place) that is detrimental to the local community's quality of life, by imposing conditions on the use of that area which apply to everyone. They are intended to help ensure public places can be enjoyed by all and kept free from anti-social behaviour (ASB).
- 13.28 A PSPO can cover multiple restrictions, so one order can prohibit several activities such as the drinking of alcohol and dog fouling. Enforcement will be undertaken by authorised officers, with the support of police officers.
- 13.29 If anyone breaches the requirements of the PSPO, or fails to comply with a request from an authorised officer or Police Officer to cease the prohibited activity, they would be committing a criminal offence and may be issued a Fixed Penalty Notice of £100 or upon conviction a fine of up to £1000.
- 13.30 There is a current PSPO designated area for alcohol consumption in Weymouth. Full details of the Public Spaces Protection Order 2018, and related Schedules, (detailing the restricted areas), can be found here: <https://www.dorsetcouncil.gov.uk/your-community/community-safety/anti-social-behaviour/anti-social-behaviour-in-the-weymouth-and-portland-area.aspx>

Section 12 Table of Delegations

Matters to be dealt with	Sub Committee	Officers
Application for personal licence	If Police objection is made owing to unspent relevant convictions.	In all cases unless a Police objection is made owing to unspent relevant convictions.
Application for premises licence/club premises certificate	If a relevant Representation is made	If no relevant representation is made
Application for provisional statement	If a relevant representation is made	If no relevant representation is made
Application to vary premises licence/club premises certificate under sections 34 and 84 of the Act	If a relevant representation is made	If no relevant representation is made
Application to vary premises licence/club premises certificate under sections 41A and 86A of the Act - minor variations 1. To consider and determine applications for minor variations, whether representations have been made or not, when such applications relate to: i) Changes to the layout and arrangements at premises ii) Reductions in the hours of licensable activities; iii) The removal of licensable activities from a licence. iv) The removal or alteration of defunct or unenforceable conditions on licences; v) Alterations to existing conditions and/or the imposition of new volunteered conditions when such an action has been recommended to the licence holder by a responsible authority. 2. All other minor variation applications	If a relevant representation made	Officers in all cases
Application to vary designated premises supervisor	If a police objection is made	All other cases
Request to be removed as designated premises supervisor		All cases
Application for transfer of premises licence	If a police objection is made	All other cases
Applications for interim authorities	If a police objection is made	All other cases
Decision on whether a complaint is irrelevant, frivolous or vexatious etc		All cases
Determination of an objection to a temporary event notice	All cases	
Application to disapply the mandatory condition for a Designated Premises Supervisor at community premises	If a police objection is made	All other cases
Decision whether to consult other responsible authorities on minor variation application		All cases
To serve a counter notice for a 'late' Temporary Event Notice		All cases

Appendix A Weymouth Town Centre Cumulative Impact Area



Map of proposed Cumulative Impact Area (CIA) for Weymouth.

THIS MAP IS NOT DEFINITIVE AND HAS NO LEGAL STATUS

Ref:

Date: 15/08/2016
Scale 1:5000
Drawn By: 7889
Cent X: 368161
Cent Y: 79175

Dorset Police



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Licensing Act 2003

Pool of Sample Conditions

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INTRODUCTION

If an application is made for the grant or variation of a premises licence under the Licensing Act 2003 the authority can do so subject to conditions consistent with the operating schedule and mandatory conditions. However further conditions can be imposed if they are considered appropriate and necessary for the promotion of one or more of the four licensing objectives.

The authority must have regard to the Guidance issued under s182 of the Licensing Act 2003 by the Secretary of State which states licensing conditions should be tailored to the size, type, location, characteristics and activities taking place at the individual premises and standardised conditions should be avoided in all circumstances.

These model conditions have been produced to assist prospective licence holders, responsible authorities and other individuals where they consider they would promote the licensing objectives within individual applications. Following an application, all parties are encouraged to work together and where appropriate, utilise the attached list of model conditions to promote a consistent approach when proposing conditions on a premises licence.

Please note the attached model conditions are not an exhaustive list which can be added on a premises licence and there may be instances where alternative conditions are deemed appropriate for the promotion of the licensing objectives. For example specific conditions may be added to a premises licence for an open air event to meet the specific requirements of the Licensing Authority or the Responsible Authorities dependant on the site, the type of entertainment to be held and the anticipated audience.

(NB: Within the list of sample conditions, where a condition contains an instruction to insert any fact, that information must be supplied).

A CAPACITY, CONTROL AND MANAGEMENT OF CUSTOMERS	
A1	There shall be no entry or re-entry to the premises after <i>(Insert terminal hour for entry)</i> hours. Appropriate signage shall be clearly displayed at each exit from the premises advising patrons that re-entry to the premises after <i>(Insert terminal re- entry time)</i> hours is prohibited and that this prohibition also applies to people wishing to leave the premises to smoke.
A2	There shall be no entry or re-entry to the premises after <i>(Insert terminal hour for entry)</i> hours. Appropriate signage shall be clearly displayed at each exit from the premises advising patrons that re-entry to the premises after <i>(Insert terminal re- entry time)</i> hours on any morning is prohibited. Persons wishing to leave the building to smoke, may do so, provided that they go to an allocated and supervised outdoor area and they are issued passes which they return upon wishing to re- enter the premises that this prohibition also applies to people wishing to leave the premises to smoke.
A3	The occupancy shall be restricted to <i>(Insert number)</i> persons in the premises. <i>(Limits may be also be appropriate for different rooms or floors of premises)</i> The occupancy figure includes staff, performers and public. The Premises Licence Holder shall ensure that there are appropriate management controls to ensure that the occupancy figure is not exceeded at any time. Appropriate controls shall be put in place to ensure that the occupancy of the premises / specified areas are not exceeded at any time.
A4	There shall be no security passes for admission other than those issued to bona fide staff and to statutory authorities.
A5	Admission shall be by ticket only. When presented for admission, the ticket shall be retained by the organisers.
A6	Admission to the event shall be through the approved entrances <u>(or specify entrances)</u> . The entrances shall be manned by stewards who shall allow only persons with tickets or security passes into the concert area.
A7	Adequate procedures must be implemented to ensure overcrowding (such as that which may cause injury through crushing) does not occur in any part of the premises.
A8	The licence holder shall determine the occupant capacity of the premises on the basis of documented risk assessment(s). (i) The risk assessment(s) must take into account all relevant factors including space, audience density, means of access and egress, toilet provision, load- bearing capacity of floors, ventilation, etc and must be reviewed regularly, and if circumstances change. (ii) Where necessary separate occupancy levels must be set for different parts of the premises, and when necessary for different premises layouts and different types of events. (v) Measures must be put in place and documented to ensure that the capacity is not exceeded at any time. (vi) All documentation pertaining to the proposed figure must be kept on the premises and must be available immediately on request to any authorised officer of the Licensing Authority or a constable. (vii) The premises licence holder shall regularly review, update and amend any risk assessments particularly following any changes to the layout or operation of the venue. Such reviews etc shall be fully documented and form an integral part of the risk assessment.
A9	Manual <i>(and/or automatic)</i> electronic number control systems shall be installed, used and maintained at the premises at all times the premises is open to the public.
A10	An attendant shall be on duty in the cloakroom during the whole time that it is in use.
A11	Admission to the <i>specified function room</i> shall be through the premises lobby area only.
A12	There shall be no payment made by or on behalf of the licence holder to any person for bringing customers to the premises.

A13	In relation to the <i>specified function room</i> there shall be no admission after (midnight) other than to (1) residents of the hotel and their bona fide guests, or (2) persons attending the pre-booked function
A14	No person on behalf of the premises or on behalf of a person carrying or attempting to carry on a licensable activity shall cause, permit, employ or allow, directly or indirectly, whether on payment or otherwise, any person(s) to importune, solicit or tout members of the public on any public highway within the specified area outlined below for the purpose of bringing customers to the premises. The distribution of leaflets or similar promotional material is also prohibited within the specified area. For the purpose of this section; 'Directly' means: employ, have control of or instruct. 'Indirectly' means allowing / permitting the service of or through, a third party. 'Specified' Area' means the area encompassed within (insert name of boundary roads.)
A15	The licence holder shall enter into an agreement with a hackney carriage and/or private carriage firm to provide transport for customers, with contact numbers made readily available to customers who will be encouraged to use such services.
A16	Queuing outside the premises shall be restricted to a designated area located at (<i>specify location</i>)

B CCTV	
B1	A CCTV system shall be installed at the premises. The CCTV system shall be maintained in working condition and record the premises 24 hours every day. Recordings to be retained for a minimum of 28 days and be made available to the Police or officers of the Council upon request and be of evidential quality. The equipment MUST have a suitable export method i.e. CD/DVD/USB facility so that the Police and officers of the Council can make an evidential copy of the data they require. This data should be in the native file format to ensure that no image quality is lost when making the copy. If this format is nonstandard (i.e. manufacturers proprietary), then the licence holder shall within 14 days of being requested supply the replay software to ensure that the video on the CD can be replayed by the Police and officers of the Council on a standard computer. Copies MUST be made available to the police and officers of the Council upon request. Staff working at the premises will be trained in the use of the equipment and a log will be kept to verify this. Cameras on the entrances must capture full frame shots of the heads and shoulders of ALL people entering the premises, i.e. capable of identification. There shall be signs displayed in the customer area to advise that CCTV is in operation. Should the CCTV become non-functional this will be reported immediately to the Licensing Authority.
B2	CCTV cameras shall monitor all areas used by premise patrons including any external area to monitor numbers and prevent crime and disorder.
B3	At the commencement of work security personnel should ensure that they are recorded on the CCTV system and that a clear head and shoulders image showing their face clear of any hat, glasses or other obstruction is recorded.

C CINEMATOGRAPHIC/FILM EXHIBITIONS (these conditions may not be appropriate for film exhibitions that are ancillary to the main purpose of an event)	
C1	There shall be prominently exhibited at each public entrance whenever the premises are open to the public a notice indicating in tabular form and in clear bold letters and figures- (i) the title of each film to be shown on that day, other than trailers and films of less than five minutes duration; (ii) the approximate times of commencement of each such film; (iii) whether each such film has received a 'U', 'PG', '12A', '15' or '18' certificate from the British Board of Film Classification, and (iv) the effect of such 'U', 'PG', '12A', '15' or '18' certificates in relation to the admission of persons under the age of eighteen years.
C2	The nature of any certificate received in respect of a film from the British Board of Film Classification shall be clearly indicated by the figure 'U', 'PG', '12A', '15' or '18' in any advertisement of the film displayed at the premises.
C3	No category 'R18' film shall be exhibited at the premises.

D CHILDREN	
D1	1. "Challenge 25": The Licensee will adopt a "Challenge 25" policy where all customers who appear to be under the age of 25 and attempt to purchase alcohol or other age-restricted products are asked for proof of their age. The Licensee to prominently display notices advising customers of the "Challenge 25" policy. The following proofs of age are the only ones to be accepted: • Proof of age cards bearing the "Pass" hologram symbol • UK Photo Driving licence • Passport 2. Staff Competence and Training: The Licensee will keep a written record of all staff authorised to sell alcohol, the record to contain the full name, home address, date of birth and national insurance number of each person so authorised. The staff record to be kept on the licensed premises and made available for inspection by the Licensing Officer, Trading Standards or the Police. The Licensee will ensure that each member of staff authorised to sell alcohol has received adequate training on the law with regard to age restricted products and that this has been properly documented and training records kept. The training record to be kept on the licensed premises and made available for inspection by the Licensing Officer, Trading Standards or the Police. The Licensee will ensure that each member of staff authorised to sell alcohol is fully aware of his /her responsibilities in relation to verifying a customer's age and is able to effectively question purchasers and check evidence of proof of age. The Licensee will ensure that each member of staff authorised to sell alcohol is sufficiently capable and confident to confront and challenge under - 18s attempting to purchase alcohol. 3. Refusals Book: The licence holder will keep a register of refused sales of all age- restricted products (Refusals

	Book). The refusals book will contain details of time and date, description of the attempting purchaser, description of the age restricted products they attempted to purchase, reason why the sale was refused and the name/signature of the sales person refusing the sale. The Refusals book will be examined on a regular basis by the Licensee and date and time of each examination to be endorsed in the book. The Refusals Book will be kept on the licensed premises and made available for inspection by the Licensing Officer, Trading Standards or the Police.
D2	All children under the age of <i>(insert age)</i> shall vacate the premises by <i>(Insert time)</i> hours.
D3	Children under the age of <i>(insert age)</i> must be accompanied by an adult.
D4	There shall be no events for persons under 18 years of age.
D5	A till prompt system shall be installed to assist staff by reminding them to challenge for ID when a sale is made.
D6	If the recipient of a delivery of alcohol or the collection or delivery of a takeaway meal which includes alcohol, appears under 25 years of age, recognised photographic identification will be requested before any intoxicating liquor is handed over. Acceptable proof of age shall include identification bearing the customers photograph, date of birth and integral holographic mark or security measure. Suitable means of identification would include PASS approved proof of age card, photo-card driving licence and passport.
D7	When the premises are providing services to children/families and staff may come in to contact with children in the course of their working day, you shall prepare and put into force a suitable and sufficient safeguarding policy in line with the expectations of the Dorset Safeguarding Children Partnership. A copy shall be made available to the Licensing Authority upon reasonable request.

E CONTROLS FOR SALE OF ALCOHOL	
E1	There shall be no supply of alcohol for consumption off the premises.
E2	There shall be no supply of alcohol for consumption off the premises except in sealed containers.
E3	All containers of alcohol sold from the premises under the licence shall be clearly and permanently marked with the name and post code of the premises.
E5	Alcohol may only be supplied to customers who are engaging in a sit-down table meal, as an ancillary to that meal.
E6	Beers, lagers, stout and ciders sold at the premises should not exceed <i>(insert e.g. 5.0 or 5.5 or 6%)</i> alcohol volume.
E7	Sprits should not be sold in bottles of less than 35cl/70cl.
E8	Beers, lagers, stout, ciders and alcholpops shall be sold in packs of no less than four. <i>or</i> No single cans or bottles beers, lagers stout, ciders and alcholpops shall be sold.
E9	A Personal Licence Holder is to be present at the premises at all times during licensing hours.
E10	A Personal Licence Holder, Premises Licence Holder, or the DPS is to be present at the premises at all times during licensing hours.
E11	Documented delegation of authorisations to sell alcohol shall be maintained at the premises and shall be available on request by an authorised officer of the Licensing Authority or the Police.

E12	Spirits shall be located (insert location). All other alcohol (e.g. beer, lager, cider) for sale are to be displayed in a position that is not obscured from the constant view of the cashier / staff by fixtures.
E13	<i>'off' licences, when the premises has longer opening hours than the times authorised for the sale of alcohol</i> All alcohol shall be made inaccessible to the public within (insert) minutes of the terminal hour for the sale of alcohol. The alcohol shall remain inaccessible until the next commencement time authorised for the sale of alcohol.
E14	There shall be no promotional sales of alcohol at the premises where alcohol is sold at a price lower than that at which the same or similar alcoholic drinks are sold, or usually sold, on the premises
E15	There shall be no self-service of spirits on the premises.
E16	Prominent signage indicating the permitted hours for the sale of alcohol shall be displayed so as to be visible before entering the premises, where alcohol is on public display, and at the point of sale.
E17	The supply of alcohol shall be by waiter or waitress service only.
E18	With the exception of residents and their bona fide guests, no alcohol shall be consumed more than (XX) minutes after the permitted hour for the supply of alcohol.

F DRUG ACTION	
F1	Where there is reasonable suspicion that drugs, defined as Class A, B or C controlled substances under the Misuse of Drugs Act, or weapons are being carried, the premises licence holder shall ensure that the outer clothing, pockets and bags of those entering the premises are searched by door security personnel. In any event where controlled substances or weapons are found, the premises licence holder shall ensure that the designated premises supervisor or nominated person shall immediately inform the Police.
F2	The premises licence holder shall ensure that a clearly visible notice will be placed on the premises advising those attending, that the Police will be informed if anyone is found in possession of controlled substances or weapons.
F3	The premises licence holder shall ensure that documented security arrangements are implemented at the premises to discourage the sale and consumption of controlled substances. Security arrangements shall include having a member of staff regularly check toilet areas, the date and times of all checks are to be recorded in a bound book kept for that purpose and shall be produced upon request to an authorised officer of the Licensing Authority or a constable. Signage shall also be placed in the toilet areas advising patrons that checks are conducted regularly.
F4	The premises licence shall ensure that, with regard to controlled substances, harm reduction information is displayed within the venue and that there are suitably experienced members of staff, or outreach workers from a local drugs agency, dedicated to providing harm reduction information and to dealing with drug related incidents or emergencies appropriately.
F5	The premises licence holder shall ensure that adequate rest facilities are provided, which are cooler, quieter and preferably separate from the main dance area(s). These 'chill out' areas should offer adequate seating.

G DOOR CONTROL / STEWARDING/ SEARCHES & SECURITY	
G1	Door supervisors, shall be used to vet customers and maintain public order. The vetting process must include implementation of the premises' proof of age policy.
G2	There shall be a minimum of (insert number) door supervisors on duty from (Insert hours) hours on each trading day and who shall remain on duty until the premises closes and is empty of patrons.

G3	[A] The premises licence holder shall ensure that the following details for each door supervisor, are contemporaneously entered into a bound register kept for that purpose: (i) Full name, (ii) SIA Certificate number and or badge number, or registration number of any accreditation scheme approved by the SIA. (iii) The time they began their duty (iv) The time they completed their duty. This register is to be kept at the premises at all times and shall be so maintained as to enable an authorised officer of the Licensing Authority or a constable to establish the particulars of all door stewards engaged at the premises during the period of not less than 28 days prior to the request and shall be open to inspection by authorised officers of the Licensing Authority or the Police upon request.
G4	The premises licence holder shall ensure that all door supervisors on duty at the premises wear a current identification badge, issued by the Security Industry Authority or under any accreditation scheme recognised by the Security Industry Authority, in a conspicuous position to the front of their upper body.
G5	The Premises Licence Holder shall ensure that an "Incident report register" is kept in a bound book, in which full details of all incidents are recorded. This shall be completed as soon as possible and in any case no later than the close of business on the day of the incident. The time and date when the report was completed, and by whom, is to form part of the entry. The register is to be kept on the premises at all times and shall be produced to an authorised officer of the Licensing Authority or the Police when required.
G6	Where queuing is allowed outside of a premises door supervisors shall maintain an orderly queue of patrons.
G7	Door supervisors shall be provided at the premises to a ratio of (<i>*insert ratio e.g. 1:2, 1:3 etc</i>) patrons. Where the premises incorporates a dedicated smoking area within its curtilage a minimum of (Insert number) door supervisors shall permanently monitor the smoking area during (Insert appropriate hours).
G8	A minimum of (<i>*insert number</i>) door supervisors shall be permanently stationed at each entrance/exit to the premise, excluding those exits used solely for the emergency evacuation of the premises.
G9	Door Supervisors shall be on duty at the premises on each trading day from (Insert commencement hours) until (Insert terminal hours).
G10	All door supervisors shall be capable of communicating instantly with one another by way of radio or other simultaneous system of communication.
G11	All door supervisors shall wear distinctive clothing or insignia to clearly identify them as door supervisors. Door supervisors on duty at the front door shall wear some form of 'high visibility' clothing (such as a jacket or waistcoat).
G12	The premises licence holder shall ensure that a documented search policy is implemented at the premises. Any searches shall only be conducted by same sex. Staff training is to be given in the correct procedures and records are to be kept in - a bound book. All documentation shall be produced to an authorised officer of the Licensing Authority or the Police upon request.

G13	Drugs and weapons seized will be placed in a locked receptacle set aside for this purpose. The means for securing or unlocking the receptacle will be retained by the premises licence holder or the designated premises supervisor or in their absence any other responsible person. A record shall be made of the seizure, the time, date and by whom, and to whom the items were handed on to in a bound book specifically kept for that purpose. Such a book to be produced to an authorised officer of the Licensing Authority or the Police upon request. The premises licence holder shall make suitable arrangements with the Police for the - collection of any seized items.
G14	Hand held metal detecting scanners shall be in use at the premises during all trading hours, other metal detecting scanners may be used such as fixed metal detectors at all entrances. Detectors shall be operated by door supervisors or by suitably trained staff when no door supervisors are on duty, and such detectors shall be operative when any licensable activity is taking place. Fixed detectors shall be installed to the satisfaction of the Licensing Authority and the Police.
G15	The premises shall install and maintain a computer based identification entry system. The details of all persons, including staff are to be passed through the system prior to being permitted entry to the premises. The provision and maintenance of such equipment shall be to the reasonable satisfaction of Dorset Police. The details of persons recorded by the system to be made available to police upon reasonable request for the provision of preventing and detecting crime.

H EXTERNAL AREAS/SMOKING AREAS	
H1	The premises licence holder shall take appropriate measures to ensure that patrons using any outside areas (such as terraces and beer gardens) do so in a quiet and orderly fashion.
H2	The (insert name of area i.e. beer garden, upper patio, etc) shall only be open to customers (Insert days) from (insert commencement time) until (<i>*insert time</i>). Adequate notices shall be displayed in appropriate locations to ensure that this - information is brought to the attention of patrons.
H3	All outside areas must be closed and cleared of customers by (<i>*insert time</i>) Adequate notices shall be displayed to inform patrons of this requirement.
H4	A risk assessment shall be conducted and regularly reviewed to assess the numbers of persons that the outside area can safely accommodate. The premises licence holder shall ensure that there are measures in place to monitor the external area to ensure that a safe occupancy figure is not exceeded.
H5	Smoking Area: If patrons are to be allowed to use an outside area for smoking then: (i) The area must be adequately monitored by door staff and CCTV to ensure that patrons do not cause a nuisance, patrons do not obstruct access to adjoining premises and risk of crime and disorder in this area is adequately controlled. (ii) If there is a risk that patrons may acquire illegal items such as drugs or weapons whilst in this area then they must be searched before being allowed to re- enter the premises. (iii) Patrons must not be allowed to take drinks to the smoking area. (iv) The area must be provided with suitable ashtrays/bins, the use of which is monitored by door staff. (v) The area must be regularly swept to remove cigarette ends (vi) Adequate arrangements must be made to prevent overcrowding or disorder in the area
H6	All tables and chairs shall be removed from the outside area by (Insert hours) each day.
H7	There shall be no sales of hot food or hot drink for consumption off the premises (after XX.00).

J GENERAL SAFETY AND EVACUATION	
J1	No person shall be permitted to sit or stand in any gangway, unless by express permission of the Licensing Authority who shall stipulate the space allowed for standing and the number of persons permitted to stand.

J2	All gangways, passages, staircases and exit ways must at all times be kept entirely free from chairs or any other obstructions and from any article or substance which may cause a person to slip, trip or fall.
J3	The premises licence holder shall provide training for all staff to ensure that they are familiar with all means of ingress and egress and the appropriate procedures in case of any emergencies that require an immediate evacuation of the premises. A record of the training shall be maintained and shall be available upon request by - an authorised officer of the Licensing Authority or the Police.
J4	Predetermined arrangements shall be made for alerting staff in the event of any emergency. These arrangements shall be of such a nature as to not alarm the public.
J5	All employees or persons involved in the organisation and control of events shall have allotted to them specified duties to be performed in the event of emergencies. Such duties shall aim at the avoidance of panic and the safe evacuation of the - premises where necessary.
J6	Arrangements must be in place to ensure that all parts of the premises that members of the public may use, whether this be regularly or only in case of emergency are suitably illuminated (this includes internal and external areas, for example such as corridors, lobbies, emergency exits, car parks, etc).
J7	Where the premises is part of a shared property and members of the public may require access through areas not under the direct control of the premises licence holder (such as escape routes), the premises licence holder must ensure that he has liaised with the appropriate persons and has in place such arrangements as are necessary to ensure that the safety of members of the public is not compromised by the use of these shared areas and that none of the other licensing conditions may be breached.
J8	Barriers for checking or controlling admission shall not be used save in accordance with a documented policy that includes the following (i) Risk assessments, (ii) Details of type to include design, construction materials, size – e.g. height (iii) Precise location of all elements of the barrier The said document shall kept at the premises and shall be made available to an officer of the Licensing Authority or the Police upon request.
J9	Any special effects or mechanical installations shall be arranged and stored so as to minimise any risk to the safety of those using the premises. The following special effects will only be used when XX days prior notice has been given to the Licensing Authority where consent has not previously been given. • dry ice and cryogenic fog • smoke machines and fog generators • pyrotechnics including fire works • firearms • lasers • explosives and highly flammable substances. • real flame. • strobe lighting.
J10	A currently qualified first aider must be employed on the premises at all times that the premises are open to the public. The venue will also provide first aid facilities commensurate with the type of event and customers expected

K GLASS / BOTTLES	
K1	The License Holder shall ensure that any glass bottles or glass drink containers are removed from persons leaving the premises.
K2	All beverages (including alcoholic and non-alcoholic drinks) shall only be dispensed in polycarbonate, plastic, non-glass containers, or toughened or safety glass to the appropriate safety standard (in that they shall not produce sharp shards when broken). All glass bottles are to be retained behind the bar for safe disposal.
K3	Items of glass-wear (such as glasses, bottles, etc) shall not be permitted in the [*specify area].
K4	Glass bottles containing wine may only be sold in connection with a table meal to customers who are seated in an area for the consumption of food that is away from the main bar.

L NOISE PRECAUTIONS	
L1	Amplified music shall not be played at a level that will cause unreasonable disturbance to the occupants of any properties in the vicinity.
L2	Unless contrary to fire precautions/procedures, all access and egress doors and windows shall be kept closed whilst the licence is in use (*or specify time).
L3	No speakers for amplification of music shall be placed on the outside of the premises or on the outside of any building forming a part of the premises.
L4	Alarms shall be fitted to (*Specify location of external windows/fire doors) to alert staff when (they are) (it is) opened without authorisation.
L5	No music or speech shall be relayed via external speakers other than for events where the prior approval of the licensing authority has been obtained.
L6	A noise limiting device shall be used in relation to all sound amplification equipment used in conjunction with the premises licence.
L7	The noise limiting device shall be properly secured so that it cannot be tampered with.
L8	Monitoring The manager, licence holder or other competent person shall carry out observations in the vicinity of the properties at (<i>insert location</i>), on at least (<i>insert time period e.g. hourly</i>) intervals between (<i>insert start time</i>) and (<i>insert finish time</i>) whilst the Premises Licence is in use in order to establish whether there is a noise breakout from the premises. If the observation reveals noise breakout at a level likely to cause disturbance to the occupants of properties in the vicinity then the volume of music shall be reduced to a level that does not cause disturbance. A record of such observations shall be kept in a book for that purpose, such a book shall be completed immediately after the observation detailing the time, location and duration of the observation, the level of noise breakout and any action taken to reduce noise breakout. Such book to be made available at all times upon request to an authorised officer of the Licensing Authority or the Police.
L9	(i) A report shall be submitted to the Council detailing the potential for noise from (<i>insert - amplified music, refrigeration, heating, ventilation and air conditioning plant etc</i>) at the premises from affecting neighbouring noise sensitive properties at (<i>insert</i>). (ii) If the assessment indicates that noise from the premises is likely to affect neighbouring noise sensitive properties then it shall include a detailed scheme of noise mitigation measures to show that nuisance will not be caused to the occupiers of neighbouring noise sensitive properties by noise from the licensed premises. (iii) All recommended works shall be completed prior to the commencement of the premises licence and the Licensing Authority is to be notified at least 5 days in advance of the works being completed and the premises being used.
L10	A clear notice shall be displayed at every exit from the premises to instruct customers to respect the needs of local residents and leave the premises and the area quietly.

L11	Noise from plant & equipment Noise from any ventilation, refrigeration or air conditioning plant or equipment shall not cause nuisance to the occupants of any properties in the vicinity.
L12	Deliveries relating to the licensed activities shall only take place between (<i>insert hours and days as necessary</i>).
L13	A direct telephone number for the manager at the premises shall be publicly available at all times the premises is open. This telephone number is to be made available to residents and businesses in the vicinity.

M SANITARY FACILITIES	
M1	Adequate sanitary accommodation shall be provided at the premises in accordance with the BS6465 standard for sanitary provisions or any British Standard replacing or amending the same.

N	PROMOTED EVENTS, SPECIAL EFFECTS, NOVEL AND ONE-OFF PROMOTIONS
N1	Where the premises, or parts of the premises are hired out to third parties or used by events promoters, the premises licence holder must ensure that the licence conditions and licensing objectives are not compromised.
N2	In respect of promoted events, that is, any events involving the conduct of licensable activities at the premises that are organised by persons other than the premises licence holder or those under his direct control, the premises licence holder shall ensure that a register is maintained in a bound book kept for that purpose. The register shall be kept at the premises and shall be produced by the designated premises supervisor (or his nominated deputy in his absence) to an authorised officer of the Licensing Authority or the Police upon request. The register shall record the following: (i) Date and time of event and brief description of it; (ii) Name of the promoter(s), that is, the person(s) responsible for organising the event; (iii) Where the promoter is a company, its registered number. (iv) The proper address of the promoter (v) Contact telephone number for promoter
N3	A documented risk assessment of promotional or one-off 'entertainment' events shall be conducted by the licence holder of the premises and such risk assessment shall be available upon request by an authorised officer of the Council or the Police. Promotional or one-off events shall be notified to the Licensing Authority and the Police at least one month prior to the proposed event.
N4	Prior to any "designated sporting event" (as defined in the Sporting Events Control of Alcohol Act 1985) the premises licence holder shall ensure that; (i) Alcohol sales in respect of cans of beer or cider are limited to no more than 4 cans per person for a minimum of four hours before the commencement of the relevant designated sporting event; (ii) No sales of alcohol in bottles or glass containers are made in the period four hours before the commencement of the designated sporting event; (iii) Alcohol sales cease for a period of one hour immediately before the commencement of the relevant designated sporting event; (iv) On any day where there is a relevant designated sporting event taking place, the premises will not externally advertise as a result of a local store promotion the availability of beer or cider in such a way as to be likely to be the sole inducement to attract persons to the premises who are either attending the designated sporting event or in the vicinity of the premises as a result of the designated sporting event;

	(v) All members of staff working at the premises are informed of this condition prior to taking up employment; (vi) On the day of the relevant designated sporting event, upon the direction of a police officer, using the grounds of the prevention of crime and disorder or public safety, the premises will immediately cease to sell alcohol until further directed by the police or until the relevant designated sporting event has finished.
N5	On any occasion in the premises, where a DJ or MC performs to recorded background music, at any time between 10pm and 6am, which is promoted in some form by either the venue or an outside promoter, where entry is either free, by invitation, pay on the door or by ticket, the premises shall be required to provide to police a completed promoted event risk assessment form not less than 14 days prior to the event.
N6	Any person promoting a music event at the premises will be required to hold the BIIAB award for Music Promoters (or equivalent).

P WASTE MANAGEMENT / ODOURS	
P1	No accumulation of combustible rubbish, dirt, surplus material or stored goods shall be permitted to remain in any part of the premises except in an appropriate place and of such quantities so as not to cause a nuisance, obstruction or other safety hazard.
P2	The premises licence holder shall ensure that adequate measures are in place to prevent the escape of odours from the premises. This includes odour from food preparation and refuse storage.
P3	The licence holder shall ensure that adequate measures are in place to remove litter or waste arising from their customers and to prevent such litter from accumulating in the immediate vicinity of their premises. In particular, where necessary the premises licence holder shall ensure that adequate measures are in place to provide customers with sufficient receptacles for the depositing of waste materials such as food wrappings, drinks containers, smoking related litter, etc.
P4	The premises licence holder shall ensure that a sufficient number of suitable receptacles are located in appropriate locations for the depositing of waste materials such as food wrappings, drinks containers, smoking related litter, etc. by customers.
P5	Activities relating to the onsite disposal (<i>including placing into external receptacles</i>) and collection of refuse, bottles and recyclable materials shall only take place between (<i>insert hours and days as necessary</i>).
P6	Deliveries relating to the licensed activities shall only take place between (<i>insert hours and days as necessary</i>).
P7	The premises licence holder shall ensure that all packaging provided with takeaway food is marked in some way as to show its point of origin.

Q MISCELLANEOUS	
Q1	As soon as possible, and in any event within 1 month from the grant of this licence, the premises shall join the local pubwatch or other local crime reduction scheme approved by the police, and local radio scheme if available.

Further copies of this document can be obtained from:

Licensing Team
Dorset Council
County Hall
Colliton Park
Dorchester
DT1 1XJ

Tel: 01305 221000

Email: licensing@dorsetcouncil.gov.uk

Web: [Statement of Licensing Policy 2026 to 2031 - Dorset Council](#)

Equality Impact Assessment - Statement of Licensing Policy 2026-31

Version number	DRAFT Version 6
Date last reviewed:	19/01/2026
Approved by:	John Newcombe
Date approved:	
Next review date:	19/01/2027
Saved as:	Equality Impact Assessment – Licensing Policy 2026-31

1. Management of the EqIA

The EqIA has been prepared by the Licensing Team. It has been prepared as part of the policy drafting process prior to circulation of the draft policy for a period of consultation. It will be reviewed directly following the consultation period close and updated with reference to any feedback from consultees which may have a bearing on the assessment. The assessment has been circulated as part of the report clearance process and updated accordingly.

2. Identification of policy aims, objectives and purpose

Licensing authorities are required by the Licensing Act 2003 to publish a Licensing Policy that they propose to apply when exercising their functions under the 2003 Act. The Statement must be published at least every five years and can be reviewed from “time to time” with any amended parts re-consulted upon.

The 2021-2026 Statement will be circulated for consultation for a period of twelve weeks.

The objective of the Licensing Policy is to inform interested parties of the principles the licensing authority proposes to apply when exercising its functions under the Licensing Act 2003. The authority must have regard to the promotion of the licensing objectives as set out in the Act:

- The Prevention of Crime and Disorder
- Public Safety
- The Prevention of Public Nuisance
- The Protection of Children from Harm

Licensable activities include:

- the retail sale of alcohol,
- the supply of alcohol in clubs,
- the provision of late night refreshment, and.
- the provision of regulated entertainment.

The Licensing Policy aims to align with the Council’s policy priorities of “staying safe and well”, “unique environment” and “economic growth” as found in the Dorset Council’s Plan 2024-2029 <https://www.dorsetcouncil.gov.uk/your-council/about-your-council/dorset-council-plan/dorset-council-plan.aspx>

The Statement of Licensing Policy aims to align with other objectives of the council to;

- Protect young people from harm
- Balance the needs of businesses and local residents
- Encourage tourism and a vibrant, diverse night time economy
- Reduce alcohol misuse
- Reduce unnecessary regulation

3. Scope / focus of the EqIA

The Equalities Impact Assessment has attempted to assess the likely impact of the revised policy on persons living, visiting and working within the County.

There are 2003 licensed premises within the Dorset Council area; these currently consist of 1874 Premises Licences and 129 Club Certificates. These are located across the County with concentrations in the market towns. There are also 6456 Personal Licence Holders currently registered with Dorset as their home authority.

The Licensing Policy has scope to advance equality by promoting good relations and reduce inequality/protect vulnerable persons. The Statement supports a culture of openness where appropriate information can be accessed by all parties, hearings are generally held in public and enforcement is in line with the principles promoted within the enforcement concordat.

Partnership working and the exchange of information (within legal constraints) is also supported by the Policy. In this way we hope to promote understanding between those providing licensable activities and those potentially affected by them. As with applications under other legislation, we will seek to mediate between applicants and objectors and reach negotiated settlements wherever possible.

The following identifies how specific groups may be affected by the revised policy;

Class or socio- economic disadvantage

Low (positive impact)

Deprivation has a significant impact on health and wellbeing. The Dorset Council areas of deprivation are largely located in the most urban areas - in particular the former borough of Weymouth & Portland - but many of Dorset's rural communities could also be considered deprived in terms of barriers to housing and essential services.

English Indices of Deprivation (2015), DCLG show

12,900 households are workless

There are ten areas (out of a total of 219) in Dorset within the top 20% most deprived nationally for multiple deprivation, down from 12 in 2010¹. Nine of these are within the former borough of Weymouth and Portland, one is in the former West Dorset District area.

46% of Dorset's population lives in rural areas. Barriers to housing and essential services are significant in Dorset reflecting rurality and distance from services. 66 Dorset neighbourhoods fall in the 20% most deprived nationally for this measure: in the former council areas, 21 are in West Dorset and 20 in North Dorset.

Seven neighbourhoods in Dorset fall into the top 20% nationally for income deprivation (up from five in 2010) - seven of these are in the former borough of Weymouth and Portland

Weymouth and Portland residence based weekly earnings are £503 per week compared with £571 in Great Britain (Annual Survey of Hours and Earnings (2018), ONS (full time gross weekly earnings))

It is widely recognised that alcohol is a major contributor to disease and health inequality, disproportionately affecting persons of lower socio-economic status. Analysis of alcohol use and harm within the population of different socio-economic groups consistently shows that drinkers of lower socio-economic status are caused more harm than those of higher socio-economic status.

[https://www.thelancet.com/pdfs/journals/lanpub/PIIS2468-2667\(17\)30089-0.pdf](https://www.thelancet.com/pdfs/journals/lanpub/PIIS2468-2667(17)30089-0.pdf)

The rapid proliferation of convenience stores and metro supermarkets has meant that, in the UK as a whole, access to pubs and bars has decreased by around 8%, whilst access to off trade alcohol has increased by over a third. Deprived postcode areas have around 3 times as many outlets selling alcohol within walking distance than the least deprived areas. Furthermore, cheap alcohol is easier to access now than at any other time in recent history.

<https://www.alcoholpolicy.net/2017/05/alcohol-availability-england-trends-patterns-policy.html>

The licensing policy aims to stem the rise of licensed premises within cumulative impact areas where there are already significant problems arising from alcohol use and dependency.

The policy also highlights the need for operators to not sell alcohol at below cost price or conduct any promotions which might be deemed irresponsible.

It is not however anticipated that the proposed policy will have a negative effect on the grounds of class or socio-economic disadvantage.

Age

Low (positive impact)

There are nearly 59,800 children (0-15) living in Dorset. This represents 15.9% of the total population and is lower than the 19.1% national average. The number of 0-15yr olds is expected to fall slightly over the next 25 years, continuing the trend in place since 2007.

There was also a net loss of 15-19 year olds from Dorset to other parts of the UK, with net gains mostly among those aged 30+

28% of Dorset's population is aged over 65

Over the period 2007-2017, the number aged 65+ grew by 22,500 – up by 27%.

<https://apps.geowessex.com/insights/AreaProfiles/UnitaryAuthority/dorset-council>

The protection of children from harm is a key licensing objective and relates to prevention of access to age restricted products such as alcohol by persons under 18.

Applicants are required to demonstrate how they will promote the four licensing objectives and the policy should therefore have a positive effect on the potential problems arising from consumption of alcohol by under 18's.

Actions and objectives are stated in the policy that will help protect vulnerable and young people and it is proposed to consult with head teachers of all schools within the Borough on the revised Licensing Policy.

There are a number of conditions suggested within the policy which can be offered up by applicants or applied by the Licensing Sub-Committee following representations which can assist with ensuring young people are prevented access to alcohol or adult entertainment, including Challenge 25 scheme, refusals books, staff training, notices and security etc.

It is not however anticipated that the proposed policy will have a negative effect on the grounds of age.

Disability

Low (positive impact)

According to 2011 Census data, 72,167 Dorset residents had a long-term health problem or disability, this means people whose day-to-day activities are limited a lot or a little by a disability or long term medical condition.

In the policy applicants are requested to have regard to the type of people that are likely to visit their premises in their application when identifying the steps they will take to promote the licensing objectives. Applicants will be expected to propose steps to ensure that the physical layout of the premises does not present any risks to 'vulnerable' people, some of whom may be disabled.

During inspections, officers will give advice relating to accessibility and refer any relevant details to planning if it is suspected there may be accessibility issues or a lack of planning permission.

It is not however anticipated that the proposed policy will have a negative effect on the grounds of disability.

Pregnancy and maternity

Low (positive impact)

Dorset has a lower number of births than deaths giving a net decline in natural population.

It is important to consider the impact of alcohol related harm on pregnant women and unborn children

It is not however anticipated that the proposed policy will have a negative effect on the grounds of pregnancy and maternity/paternity.

Race

Low (positive impact)

Dorset has much lower levels (4.4%) of Black and Minority ethnic (BME) residents than the country as a whole (19.5%)². The highest proportion of Dorset's BME population are classified as 'White Other' who make up approximately 41% of Dorset's BME population. This classification includes people who identify as white but who do not have UK national identity (English, Welsh Scottish, Northern Irish and British). An example would be Polish.

The Local Authority has established procedures for engaging with the diverse range of businesses within the Council area.

Consultation on the new Statement of Licensing Policy will be undertaken with statutory consultees, including representatives from the business community.

It is not however anticipated that the proposed policy will have a negative effect on the grounds of race.

Religion/belief

Low (positive impact)

2011 census data shows The five major non-Christian world religions Islam, Buddhism, Hinduism, Judaism and Sikhism constitute 1% of Dorset's residents' religious beliefs

Dorset's main non-Christian religious groups are concentrated in Dorset's towns. Weymouth has just over 300 residents of Muslim faith. There are also concentrations around military establishments such as Blandford Camp where the Gurkhas and their families live who are predominantly Hindu in their religious belief.

<https://apps.geowessex.com/insights/Topics>

The Local Authority has established procedures for engaging with the diverse range of businesses within the borough.

Consultation on the new Statement of Licensing Policy will be undertaken with statutory consultees, including representatives from the business community.

It is not however anticipated that the proposed policy will have a negative effect on the grounds of race.

Sex (gender)

Low

Men at all ages are more likely to drink above the recommended limits than women. There are 105 females for every 100 males in Dorset.

Women will benefit from a better managed Night Time Economy (NTE) environment when the various approaches set out in the policy to restrict alcohol related violence are applied. Women are more severely harmed, emotionally and physically, in alcohol related violence in the NTE and in the home and any activities to lessen such violence are of benefit to women. Better managed premises also benefit women who have drunk harmful amounts of alcohol because such premises will put in place measures to promote a safe drinking environment which restricts serving to people who have consumed harmful levels of alcohol. They will also have procedures in place to assist vulnerable people leaving venues.

Better management of licensed venues will also benefit men who may be deterred from alcohol related violence. Men are more likely to commit crimes when under the influence of alcohol. Nearly a fifth (19%) of all adult binge drinkers reported committing an offence in the previous year compared with 6% of other regular drinkers and 3% of those who occasionally or never drank alcohol (Source: General Lifestyle Survey, 2011)
<https://www.ons.gov.uk/peoplepopulationandcommunity/personalandhouseholdfinances/incomeandwealth/compendium/generallifestylesurvey/2013-03-07>

The revised Statement of Principles would have a neutral impact on the protected characteristic of Sex (gender).

Sexual Orientation and Transgender

Low

There is no data available on the spatial distribution of lesbian, gay, bisexual, transgender and transsexual people in the area, and there are no obvious places of congregation of such groups equivalent to those elsewhere in the country. There are 1,866 people are living in a same sex relationship.

According to the Stonewall “LGBT in Britain Health Report” one in six LGBT people (16 per cent) said they drank alcohol almost every day over the last year. Frequency of alcohol consumption increases with age; a third of LGBT people aged 65+ (33 per cent) say they drink almost every day, compared to just seven per cent of LGBT people aged 18-24. One in five LGBT men (20 per cent) drank alcohol almost every day over the last year compared to 13 per cent of LGBT women and 11 per cent of non-binary people. According to the Office for National Statistics (ONS), one in ten adults in general (ten per cent) drink alcohol on five or more days in the week.

Future consultations could consider targeted engagement with LBGT+ communities.

The revised Statement of Principles would have a neutral impact on the protected characteristic of Sexual Orientation

Rural isolation

Low

It is important to ensure that regulatory frameworks (such as alcohol, entertainment, and taxi licensing) do not disproportionately disadvantage residents in sparsely populated areas. While rurality is not a direct “protected characteristic” under the Equality Act 2010, it is included in assessments as a socio-economic or geographical factor that intersects with age, disability, and income.

Key Impacts of Licensing on Rural Isolation

- Access to Services: Residents in rural communities with poor, intermittent internet connectivity may struggle to engage with online licensing consultations or virtual committee hearings, creating barriers to participation.
- Reduced Transportation Options: Limited public transport in rural areas means that licensing decisions—such as the locations of licensed venues or taxi availability—have a greater impact on mobility for older or disabled people compared to urban residents.
- Safety and Support: While urban areas face issues with high-density licensed premises, rural areas might suffer from a lack of, or distance from, safe transport and emergency services after hours.
- Economic Disadvantage: Rural areas often have lower income levels, and strict, expensive, or complex licensing processes can discourage small, community-run rural businesses, impacting local amenity.

Mitigation Strategies

- Hybrid/Flexible Consultation: Implementing both face-to-face and online options for consultations to account for digital exclusion.
- Accessible Information: Ensuring that notices and application materials are available in physical, accessible formats in local community hubs, not just online.
- Targeted Outreach: Ensuring that licensing teams actively reach out to rural parish councils and community groups during policy reviews.
- Adjusted Transport Regulations: Reviewing taxi licensing policies to ensure that rural areas have adequate access to vehicles, including wheelchair-accessible options.

Armed forces background

Low

Research suggests that the rate of Armed Forces veterans with mental health conditions could be as high as 10%, compared to around 3% for the general population (House of Commons Defence Committee, Mental Health and the Armed Forces, Part One: The scale of mental health issues. 11th report 2017 – 19) Alcohol harm can be a significant factor in veteran communities.

The council in partnership with Dorset Armed Forces Covenant Programme is working to ensure that the Armed Forces Community in Dorset has access to the services and assistance

it requires.

4. Relevant data, research and consultation

In addition to the data sources contained within the assessment above, all relevant parties and organisations situated and operating within the area will be consulted on the draft policy and any responses will be fully considered by the licensing authority and licensing committee.

This assessment will be updated following the consultation period. The consultation will include;

- A draft Policy available at Libraries, Local Service Centres and the offices of the Licensing Team
- Emails to all Councillors, Mayors, and MPs
- Internal consultation process to relevant officers and Corporate Management Teams
- Public notices in the Dorset Echo
- Public consultation advertised on the Council website
- Letters to Premises licence holders and other interested parties
- Responsible Authorities– including Dorset Police, Wiltshire and Dorset Fire Brigade
- Emails to BCP, East Devon, Wiltshire and Somerset Councils
- Letters to all Head teachers of schools and education establishments located within the Area
- Armed forces community

Assessment of Impact and outcomes

Protected characteristics	Issues taken from evidence	Judgement (positive	Recommendations
Class or socio-economic disadvantage	No adverse impact	Low (positive)	Please refer to report
Age	No adverse impact	Low (positive)	Please refer to report
Disability	No adverse impact	Low (positive)	Please refer to report
Pregnancy and maternity	No adverse impact	Low (positive)	Please refer to report
Race	No adverse impact	Low (positive)	Please refer to report
Religion / belief	No adverse impact	Low (positive)	Please refer to report
Sex (gender)	No adverse impact	Low	Please refer to report
Sexual orientation	No adverse impact	Low	Please refer to report
Transgender	No adverse impact	Low	Please refer to report
Rural isolation	No adverse impact	Low	Please refer to report
Armed forces background	No adverse impact	Low	Please refer to report

Equality Impact Assessment Action Plan for Licensing Policy 2019-24							
Issues identified and groups affected	Actions to be taken	Timescales of actions	Who is responsible for delivery	Intended outcomes	Performance measures	Reference to service or other plans	
No gap identified with regards to equalities and diversity and the revised Licensing Policy 2026-31	Will ensure premises are considering their own impact on vulnerable persons such as young persons or street drinkers Continued engagement with the trade to ensure the four licensing objectives are being adequately promoted	Draft Policy consultation period of at least 8 weeks	J Newcombe	Policy Adopted for use	N/A	Corporate Plan Enforcement Policy	

6. Formal agreement

Formal agreement date to be confirmed.

7. Publication of results

Date EqlA published on Council website (full or summary version).

8. Monitoring and review

Set dates and mechanism for monitoring and reviewing.

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Full Council

10 February 2026

Pay Policy Statement 2026/27

For Recommendation to Council

Cabinet Member:

Cllr B Wilson, Corporate Development and Transformation

Local Councillor(s):

All Councillors

Senior Leadership Team:

C Howe, Chief Executive

Report author and job title: Natalie Adam, HR Service Manager – Centre of Excellence

Email: natalie.adam@dorsetcouncil.gov.uk

Statutory Authority: Localism Act 2011

Report status: Public (the exemption paragraph is N/A)

Executive summary

- 1.1 As required by the Localism Act 2011, the attached report sets out the Pay Policy Statement for Dorset Council for the financial year 2026/27.
- 1.2 The Act places a requirement on local authorities to produce a statement on an annual basis, setting out their policies on the remuneration of their Chief Officers, and the relationship between the remuneration of its Chief Officers and non-Chief Officers.

2. Recommendation(s)

- 2.1 It is recommended that the Full Council:
 - (i) Note the provisions of the Localism Act and content of the Pay Policy Statement for the 2026/27 financial year.
 - (ii) Approve the Pay Policy Statement for 2026/27.

3. Reason for the recommendation(s)

- 3.1 The Full Council is responsible for approval of the annual pay policy statement.

4. Introduction

- 4.1 The Localism Act, Part 1, Chapter 8 under the heading 'Pay Accountability' places a requirement on local authorities to produce and publish a Pay Policy Statement on an annual basis.
- 4.2 This report sets out the main requirements of the Localism Act and details the scope of the council's Pay Policy Statement for the financial year 2026/27.

5. Pay Policy Statement 2026/27

- 5.1 The Pay Policy Statement for 2026/27 is attached at Appendix 1 setting out council policies for the financial year relating to:
 - a. the remuneration of its Chief Officers,
 - b. the remuneration of its lowest paid employees, and
 - c. the relationship between the remuneration of its Chief Officers and the remuneration of its employees who are not Chief Officers.
- 5.2 The Pay Policy Statement refers to overview tables setting out the general policies relating to the remuneration of the council's Chief Officers.
- 5.3 Pay Policy Statements also provide details of any partnership arrangements in place which work towards improving efficiency in local government. Currently, the council has no jointly funded partnership arrangements in place.

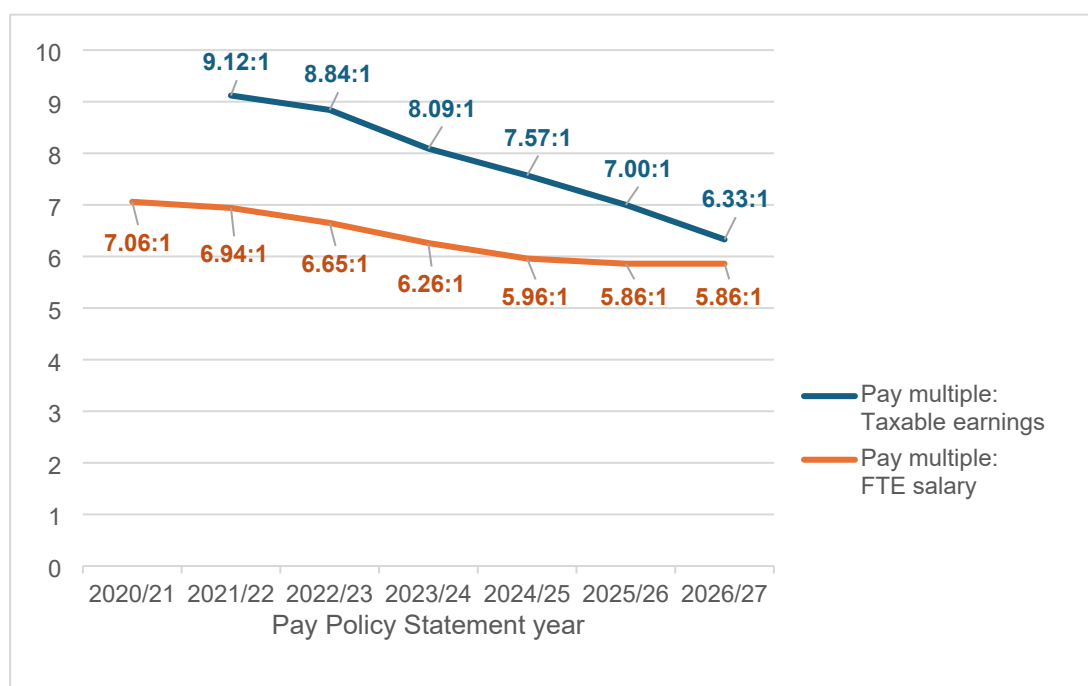
6. Requirements of the Localism Act

- 6.1 In preparing the Pay Policy Statement for the 2026/27 financial year, it is recommended that the Full Council note the following in respect of the Act's requirements.
- 6.2 Chief Officers
 - (a) The Act defines Chief Officers by reference to various sections of the Local Government and Housing Act 1989. For the purposes of this Pay Policy Statement and in terms of the council's structures, the definition of Chief Officers incorporates the Chief Executive, Executive Directors (includes Section 151 Officer, Director of Children's Services and Director of Adult Social Services), Director of Legal & Democratic (Monitoring Officer), Corporate Directors, Director of Public Health & Prevention, Deputy Director of Public Health & Prevention and Consultants in Public Health.
 - (b) The details for Chief Officers (Appendix 1) reflects the position as at 1 January 2026.
 - (c) The council also engages via contracts for service through third party organisations, which have been assessed as IR35 compliant (and fall outside of the IR35 legislation).
- 6.3 Definition of Lowest Paid Employees
 - (a) The council has defined its lowest paid employees as those on the lowest Green Book spinal column point.

- (b) For both Chief Officers and the lowest paid employees, the council adopts all relevant national agreements and the associated national pay bargaining arrangements. As a result, any pay awards negotiated by the National Joint Council and Joint National Council will be contained within the Appendix as required.

6.4 Relationship between Chief Officers and non-Chief Officers

- (a) The relationship between Chief Officer remuneration and non-Chief Officer remuneration is normally calculated as the ratio between the earnings of the highest paid officer (the Chief Executive) and the median earnings of employees.
- (b) In calculating the pay multiple based on total taxable earnings for the 2024/25 tax year (including benefits in kind and elements such as pension contributions) the ratio of the Chief Executive's earnings to the median earnings of employees was 6.33:1. This is slightly lower than the 2023/24 tax year which was 7.00:1.
- (c) In calculating the pay multiple based on FTE salaries (excluding allowances and enhancements) as at 1 January 2026, the ratio of the Chief Executive's salary to the median FTE salary of employees was 5.86:1, which is the same as last year.
- (d) Please note that the pay multiple at 6.4 (b) above (total taxable earnings for the 2024/25 tax year) was calculated using the former Chief Executive's salary, whilst the pay multiple at 6.4 (c) above (FTE salaries) reflects the current Chief Executive's salary.
- (e) The chart below shows the ongoing trends for the two pay multiples since the 2020/21 pay policy statement.



- (f) Most councils in the South-West calculate their pay multiples based only upon FTE salaries. Dorset Council also calculates a pay multiple for total taxable earnings. Comparisons of last year's FTE pay multiples show that Dorset Council was in the mid-range across the region at 5.86:1, within a range of 4.25:1 at Torbay Council and 7:1 at BCP Council.

7. Next Steps

- 7.1 Once agreed, and in advance of 31 March 2026, the Pay Policy Statement will be published on the council's website.
- 7.2 Prior to its publication, Privacy Notices will be issued to each of the Chief Officers detailed in the Schedule (at Appendix 1).

8. Legal considerations

- 8.1 The Localism Act 2011 places a requirement on local authorities to produce a pay policy statement on an annual basis, setting out their policies on the remuneration of their Chief Officers, and the relationship between the remuneration of its Chief Officers and non-Chief Officers

9. Financial implications

- 9.1 None arising directly from the Pay Policy Statement.

10. Natural environment, climate & ecology implications

- 10.1 None arising directly from this report.

11. Well-being and health implications

- 11.1 None arising directly from this report.

12. Other implications

- 12.1 None arising directly from this report.

13. Risk implications

- 13.1 HAVING CONSIDERED: the risks associated with this decision; the level of risk has been identified as:
Current Risk: LOW
Residual Risk: LOW

14. Equalities

- 14.1 The Localism Act was subject to consideration in terms of compatibility with the European Convention on Human Rights and contains a statement by the then Secretary of State that the provisions are compatible with equalities legislation. The Pay Policy Statement is now part of a wider transparency and equality framework alongside gender pay gap reporting requirements.

15. **Appendices**

- 15.1 Appendix 1: Pay Policy Statement (which includes the Schedule of Chief Officers Remuneration and Overview Table of Policies Relating to Remuneration for the Chief Officers).

16. **Background papers**

- 16.1 None.

17. **Report sign-off**

- 17.1 This report has been through the internal report clearance process and has been signed off by the Director for Legal and Democratic (Monitoring Officer), the Corporate Director for Finance & Commercial (Interim Section 151 Officer) and the appropriate Cabinet Member.

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DORSET COUNCIL PAY POLICY STATEMENT 2026/27

1. Purpose

- 1.1 Dorset Council (DC) is a Unitary Authority which covers most of the county of Dorset.
- 1.2 This Pay Policy Statement is required under Part 1, Chapter 8 'Pay Accountability' of the Localism Act 2011 and as such does not form part of an employee's contract of employment and does not create any contractual rights.
- 1.3 The Pay Policy Statement has been approved by resolution of the Full Council.
- 1.4 The Pay Policy Statement, along with appendices, is published on the council's website – www.dorsetcouncil.gov.uk.
- 1.5 A glossary of terms used in the Pay Policy Statement can be found at the end of the document.
- 1.6 In addition to the Pay Policy Statement, the council publishes an annual Financial Statement which includes details of the remuneration of senior staff and exit packages and termination payments.

2. Context of Dorset Council

- 2.1 The council employs 4,767 staff and provides a wide range of services managed through the Chief Executive's services and five Directorates:
- 2.2 The Chief Executive is the lead adviser to elected members and is the head of paid service.
- 2.3 Corporate Services includes Finance & Commercial; Legal & Democratic Services; Strategy, Performance & Sustainability; Transformation, Customer & Cultural Services.
- 2.4 People – Adults includes Housing; Adult Social Care; Adults Commissioning.
- 2.5 People – Children's includes Commissioning & Partnerships; Quality Assurance & Safeguarding; Education & Learning Services; Care & Protection.
- 2.6 Place includes Assets & Property; Highways, Engineering & Transport; Planning; Waste, Recycling & Greenspace; Weymouth Strategy.
- 2.7 Public Health & Prevention provides Public Health services and Community & Public Protection services within the Dorset Council area.

3. Partnership arrangements

- 3.1 By working together with other public sector organisations, the council can provide high quality services more efficiently and cost effectively resulting in the better use of resources.
- 3.2 Meaningful and productive partnerships are established from time to time which provides joint funding for services, with each partner contributing an agreed percentage towards costs, including remuneration.

3.3 Currently, there are no jointly funded partnership arrangements in place.

4. Contracts for service arrangements

4.1 In addition the council may, in exceptional circumstances, engage non-specific individuals via a contract for services through third party organisations. This allows the council to engage under a contract for service for a specific project or in specialised areas where there is no ongoing requirement for a specific role within the council. These contracts for service have been assessed as IR35 compliant (and fall outside of the IR35 legislation).

5. Requirements of the Localism Act

5.1 In accordance with the Localism Act, the Pay Policy Statement outlines the council's policies relating to:

- The remuneration of its chief officers
- The remuneration of its lowest-paid employees, and
- The relationship between the remuneration of its chief officers and the remuneration of its employees who are not chief officers.

5.2 The Pay Policy Statement applies to Dorset Council employees excluding schools. This is in line with the Secretary of State's "Openness and Accountability in Local Pay: Guidance under section 40 of the Localism Act" (February 2012) and Supplementary Guidance (February 2013).

5.3 Although the council is the ultimate employer for employees in some Dorset schools, each school has a separate Pay Policy with a reporting line to the Governing Body and it is the school that ultimately determines the terms and conditions for its employees.

5.4 The Pay Policy Statement excludes Apprentices engaged on contracts for training.

5.5 The Pay Policy Statement reflects the terms and conditions offered by Dorset Council. As a result of the creation of Dorset Council on 1 April 2019, there are a number of Dorset Council employees on various TUPE protected terms and conditions. As these are TUPE protected terms and conditions, they are not covered in the Pay Policy Statement. Any new appointments to Dorset Council roles will be offered on Dorset Council terms as detailed in this Pay Policy Statement.

6. Remuneration of chief officers

6.1 The Localism Act defines chief officers by reference to various sections of the Local Government and Housing Act 1989. For the purposes of this Pay Policy Statement and in terms of the council's structures, the definition of chief officers incorporates the Chief Executive, Executive Directors (includes Section 151 Officer, Director of Children's Services and Director of Adult Social Services), Director of Legal & Democratic (Monitoring Officer), Corporate Directors, Director of Public Health & Prevention, Deputy Director of Public Health & Prevention and Consultants in Public Health.

Appendix 1

Pay Policy Statement 2026/27

- 6.2 Chief officers are employed under the Joint Negotiating Committee (JNC) for Chief Executives of Local Authorities or the JNC for Chief Officers of Local Authorities.
- 6.3 A schedule of chief officers' post specific remuneration is contained at Appendix A1, which details:
- position title
 - overview table category (Appendix A2)
 - terms and conditions of service
 - FTE salary range
 - grade
 - number of posts
- 6.4 Overview tables detailing terms and conditions have been produced. Appendix A2 details those policies relating to remuneration which are not post specific and refers to chief officers.
- 6.5 The Chief Executive is the appointed Returning Officer and receives a fee for running local, Police & Crime Commissioner and Parliamentary Elections. This role is separate from that of Chief Executive and carries with it personal accountabilities. The fee for undertaking this role varies from year to year and is not subject to this policy and therefore not included in the overview tables.
- 6.6 The salary ranges for Dorset Council chief officers are approved by the Full Council. Other salary ranges for non-chief officers are either approved by the Chief Executive as part of delegated powers or are set as part of national terms and conditions of employment.
- 7. Remuneration of lowest paid employees**
- 7.1 The Localism Act requires the Pay Policy Statement to define the lowest paid employees. The Local Government Association, Localism Act: Pay Policy Statements Guidance for Local Authority Chief Executives" (November 2011) suggests that the simplest and most easily understood definition of lowest paid employees might be those employees on the lowest pay point in use by the authority.
- 7.2 In line with the above, DC define this as those employed on the minimum of Grade 1 (NJC Green Book terms and conditions of service).
- 7.3 Roles at this grade may include:
- Catering/Facilities Assistant
 - General Assistant
 - School Crossing Patrol
- 7.4 The salary scale for Dorset Grade 1 is £24,413 per annum (FTE).
- 8. Overview tables**
- 8.1 Appendix A2 details the policies relating to the remuneration of chief officers. It should be noted that the tables reflect only those key elements of each policy relating to remuneration.

8.2 For the purposes of the overview tables, terms and conditions groups have been structured under the following headings:

- Chief Officer: Chief Executive, Executive Directors and Director of Public Health & Prevention
- Chief Officer: Corporate Directors, Director of Legal & Democratic (Monitoring Officer), Deputy Director of Public Health & Prevention and Consultants in Public Health

8.3 The policies relating to remuneration details shown in Appendix A2 have been grouped under 5 main headings that mirror the requirement of the Localism Act 2011:

- elements of remuneration
- remuneration on recruitment
- increases and additions to remuneration
- performance related pay
- payments on ceasing to hold office

8.4 Elements of Remuneration

The council applies a number of elements that could form the total remuneration package for chief officers. Details of these can be found under the following headings within the overview tables:

- basic salary range
- weekend working
- night enhancement
- standby allowance
- standby callout
- overtime
- public holiday enhancement
- sleeping in allowance
- first aid allowance
- retainer payments

In addition to the above elements, there may be occasions when the council makes payments that are considered to be a benefit in kind. The following should not be considered an exhaustive list, but provides a flavour of the types of benefits in kind that may be payable to employees and regarded as taxable by HMRC when certain circumstances dictate:

- relocation/removal expenses over £8,000
- relocation mileage (in cases of forced change of centre of duty)

8.5 Remuneration on Recruitment

Details of the council's policy on remuneration on appointment can be found in the overview tables under the following headings:

- starting salaries
- recruitment and retention payments
- market forces premium
- relocation scheme

8.6 Increases and Additions to Remuneration

In certain circumstances, the council may apply increases/additions to remuneration. Details of these can be found under the following headings within the overview tables:

- payments for additional duties
- cost of living pay increases
- salary protection

8.7 Performance Related Pay

The council does not make bonus payments, unless they form part of the TUPE protected provisions. Some elements of pay are performance related. Details of the following performance related elements of pay, and how they are applied, can be found within the overview tables:

- incremental/scale progression
- merit increments

8.8 Payments on Ceasing to Hold Office

The council applies a number of payments/provisions in the event of an employee ceasing to hold office. An outline of the following payments can be found within the overview tables:

- notice period
- redundancy provisions

9. Relationship between Chief Officer and Non-Chief Officer

- 9.1 The Localism Act requires the council to set out the relationship between the remuneration of its Chief Officers and the remuneration of its employees who are not Chief Officers. In determining the relationship, regard has been given to Hutton's Review of Fair Pay in the Public Sector (Final report dated March 2011), the Secretary of State's guidance and Local Government Association (LGA) guidance. These reference sources define the relationship in terms of a pay multiple calculation.
- 9.2 In line with the above reports and guidance documentation, pay multiples have been calculated as the ratio between the Chief Executive's earnings and the median average earnings of employees.
- 9.3 The LGA guidance indicates that the pay multiple could be calculated based upon total taxable earnings or FTE salaries. For the purpose of this statement, the council provides both.
- 9.4 In calculating the pay multiple based on total taxable earnings for the 2024/25 tax year (including benefits in kind and elements such as pension contributions*) the ratio of the Chief Executive's earnings to the median earnings of employees was 6.33:1. This is slightly lower than the previous year which was 7.00:1.

Appendix 1

Pay Policy Statement 2026/27

9.5 In calculating the pay multiple based on FTE salaries (excluding allowances and enhancements*) as at 1 January 2026 the ratio of the Chief Executive's salary to the median FTE salary of employees was 5.86:1, which is the same as last year.

9.6 The pay multiple for the previously published Pay Policies are as follows:

Pay Policy Statement	Pay multiple Taxable earnings	Pay multiple FTE salary
2020/21	Not applicable (as first year of the new council)	7.06:1
2021/22	9.12:1	6.94:1
2022/23	8.84:1	6.65:1**
2023/24	8.09:1	6.26:1
2024/25	7.57:1	5.96:1
2025/26	7.00:1	5.86:1
2026/27	6.33:1	5.86:1

* Excluding school employees and apprentices

** The 2022 FTE salary pay multiple has been updated (from the figure that was published in the 2022/23 Pay Policy Statement) to take account of the 2021/22 pay award which was implemented after the 2022/23 Pay Policy Statement was published.

10. Conclusion

10.1 These documents are considered to be an accurate reflection at the time of publishing.

Glossary of terms

Basic Pay is the core element of salary payable before enhancements or additions.

Directorate/service is the name given to one of the main departments/divisions of the council. Dorset Council has the following directorates/services: Corporate; People – Adults; People – Children's; Place; Public Health & Prevention.

DC – Dorset Council.

Elected Members are Councillors elected through local elections to represent their communities in local government.

FTE is Full Time Equivalent. For the council this is 37 hours per week.

Green Book is the name given to the document containing the National Agreements on pay and conditions of service for Local Government Services. This agreement includes the full, current details of the National Joint Council (NJC) for Local Government Services. Known as the Single Status Agreement, the Green Book covers the pay and conditions for a range of local authority employees.

HMRC – His Majesty's Revenue and Customs.

Incremental Progression is the process of moving up through a salary scale range.

Joint Negotiating Committee (JNC) is the body which sets the national framework used to pay certain groups of employees. The function of the JNC is to negotiate with Trade Unions on nationally determined terms and conditions of service and any yearly cost of living pay increase.

Median is found by arranging all values in order from the lowest to the highest and selecting the middle value.

National Joint Council (NJC) – refer to JNC above.

Spinal Column Point (Pay Point) is the name given to a particular point on a salary range/grade.

Unitary Authority is Dorset Council which is a district council also with county council functions and delivering the full range of local authority services.

Appendix A1 – Schedule of Chief Officer Remuneration					
Position Title	Overview Table Category (Appendix A2)	Terms and Conditions of Service	FTE Salary Range £ per annum	Grade	Number of Posts
Chief Executive	Chief Officer (JNC Terms and Conditions)	JNC for Chief Executives of Local Authorities	£190,920* *The Chief Executive is paid a spot salary which is increased annually in line with nationally agreed pay awards.	Chief Executive	1
Executive Directors and Director of Public Health & Prevention	Chief Officer (JNC Terms and Conditions)	JNC for Chief Officers of Local Authorities	£141,863 to £159,334* *Post holders are appointed on a spot salary which periodically may be subject to change within the salary range. The spot salaries are increased annually in line with nationally agreed pay awards.	Executive Director	5 (one post is vacant) (includes Section 151 Officer, Director of Children's Services and Director of Adult Social Services)
Corporate Directors, Director of Legal & Democratic (Monitoring Officer), Deputy Director of Public Health & Prevention and Consultants in Public Health	Chief Officer (JNC Terms and Conditions)	JNC for Chief Officers of Local Authorities	£101,100 to £130,218* *Post holders are appointed on a spot salary which periodically may be subject to change within the salary range. The spot salaries are increased annually in line with nationally agreed pay awards.	Corporate Director	19 (includes Monitoring Officer)

Appendix A2 - Overview Table of Policies Relating to Remuneration for the Chief Officers		
	<u>Chief Officers</u> Chief Executive, Executive Directors and Director of Public Health & Prevention (JNC Terms and Conditions)	<u>Chief Officers</u> Corporate Directors, Director of Legal and Democratic (Monitoring Officer), Deputy Director of Public Health & Prevention and Consultants in Public Health (JNC Terms and Conditions)
Elements of Remuneration		
Basic Salary Range	See Appendix A1	
Weekend Working	Not applicable. The full time working week for this post is 37 hours. However due to the nature and seniority of the post there is a requirement to work longer hours as necessary. No additional payment/enhancement for any hours worked in excess of 37 hours per week or hours undertaken outside of normal office hours are applicable.	
Night Enhancement	Not applicable. The full time working week for this post is 37 hours. However due to the nature and seniority of the post there is a requirement to work longer hours as necessary. No additional payment/enhancement for any hours worked in excess of 37 hours per week or hours undertaken outside of normal office hours are applicable.	
Standby Allowance	Not applicable. The full time working week for this post is 37 hours. However due to the nature and seniority of the post there is a requirement to work longer hours as necessary. No additional payment/enhancement for any hours worked in excess of 37 hours per week or hours undertaken outside of normal office hours are applicable.	
Standby Callout	Not applicable. The full time working week for this post is 37 hours. However due to the nature and seniority of the post there is a requirement to work longer hours as necessary. No additional payment/enhancement for any hours worked in excess of 37 hours per week or hours undertaken outside of normal office hours are applicable.	
Overtime	Not applicable. The full time working week for this post is 37 hours. However due to the nature and seniority of the posts there is a requirement to work longer hours as necessary. No additional payment/enhancement for any hours worked in excess of 37 hours are applicable.	
Public Holiday Enhancements	Not applicable. The full time working week for this post is 37 hours. However due to the nature and seniority of the post there is a requirement to work longer hours as necessary. No additional payment/enhancement for any hours worked in excess of 37 hours per week or hours undertaken outside of normal office hours are applicable.	
Sleeping In	Not applicable.	
First Aid Allowance	A designated first aider (appointed person) for a place of work is paid a first aid allowance of £26.59 per month (pro rata for part time employees).	
Retainer Payment	Not applicable	

Remuneration on Recruitment		
Starting Salaries	The Chief Executive, Executive Directors and Director of Public Health & Prevention are appointed on a fixed spot salary.	Corporate Directors, Director of Legal and Democratic (Monitoring Officer), Deputy Director of Public Health & Prevention and Consultants in Public Health are appointed on a fixed spot salary from within the salary range for the role subject to the following criteria: - the individual's knowledge, skills, experience and qualifications relating to the requirements of the role; - performance/capability as evidenced during the recruitment process; - existing market forces; - consideration of existing employees performing the same role as matched against the above criteria.
Recruitment and Retention Payments	Market Forces Premium – a market forces premium of up to £15,000 can be applied on a case by case basis where there is specific evidence of a difficulty to recruit or retain employees in Chief Officer roles (this applies to the posts of Chief Executive, Executive Directors, Director of Legal and Democratic (Monitoring Officer), Corporate Directors, Director of Public Health & Prevention, Deputy Director of Public Health & Prevention and Consultants in Public Health) and where there is clear evidence of salaries being offered by other local authorities above the current pay ranges for Chief Officers in Dorset Council. Any recommendation to apply a market forces premium will be made in consultation with the Head of Paid Service by the relevant Cabinet Member and approved by the Cabinet Member for Corporate Development & Transformation and the Leader of the Council. In the case of the Head of Paid Service, any decision to apply a market forces premium will be made by the Cabinet Member for Corporate Development & Transformation and the Leader of the Council. Market forces payments will be reviewed every two years, to ensure the justification and rationale for payment can still be evidenced. If the evidence available at the review stage no longer supports the need to apply a market forces supplement, any payment will be reduced or removed. In this situation, a period of cash protection will be applied in accordance with the Dorset Council Salary Protection policy and in line with arrangements in the council's Labour Market Adjustment Scheme for other employees in the council.	
	Relocation Scheme – this scheme applies to difficult to fill roles only where there is a requirement to relocate to the area and includes: - Removal costs (lowest of 3 quotes); - Disturbance expenses of up to £935; - Fees e.g. Stamp Duty, Legal Fees, Estate Agents etc (of up to £6,533) <u>or</u>* Mortgage/rent subsidy payment of £250 per month in Year 1 and £150 per month in Year 2 (*either Fees or Mortgage/rent subsidy is payable) - Separation/two home allowance (Maximum of £97 per week for up to 6 months) (not available for overseas applicants) Additionally, for overseas applicants (in the very limited circumstances where the council seeks to recruit from overseas as part of a campaign) may claim: - The cost of one economy journey (including the employee's spouse, civil partner and children) to the UK from the country in which the employee was resident immediately prior to employment with DC. - Visa costs, including one-off payments for the Immigration Skills surcharge, and the NHS Health Surcharge - Financial assistance for the deposit to secure rental accommodation, including, where appropriate, an initial one month's rent in advance, up to the value of £1,500 (for both deposit and one month's advance) - Where the job role requires the employee to travel in order to effectively carry out their duties, financial assistance up to the value of £2,000 to support the purchase of a vehicle	
Increases and Additions to Remuneration		
Payments for additional duties	Acting up payment may apply where there is a requirement to undertake additional responsibilities for an extended period (normally over 4 weeks). A full acting up payment is calculated as the difference between the salary of the employee acting up and the minimum point of the grade of the post being covered. When an employee is already paid on a point within the higher grade, the allowance will be calculated based upon the next point within the grade. Where only part of the duties are being undertaken, a proportioned (percentage) payment is made. An honorarium payment (usually a one off amount of up to £1,000) can be awarded to an employee who has performed exceptionally outside of the normal scope of their duties e.g. work on a complex temporary project. Eligible Consultants in Public Health can apply for a Clinical Excellence Award which recognises and rewards those consultants who contribute most towards the delivery of safe and high-quality care to patients and the continuous improvement to NHS Services.	
Cost of Living Pay Increases	Chief Executive – Cost of living pay increases are agreed by Joint Negotiating Committee for Chief Executives of Local Authorities and for 1 April 2025 was 3.2%. Executive Directors, Director of Public Health & Prevention, Director of Legal and Democratic (Monitoring Officer), Corporate Directors, Deputy Director of Public Health & Prevention and Consultants in Public Health - Cost of living pay increases are agreed by the Joint Negotiating Committee for Chief Officers of Local Authorities. The cost of living pay increase from 1 April 2025 was 3.2%.	
Salary Protection	18 months' salary grade protection applicable in cases of redeployment due to redundancy or reorganisation.	
	12 months allowance/enhancement protection applicable in cases of redeployment due to redundancy or reorganisation where certain conditions apply.	

Performance Related Pay		
Incremental/Scale Progression	Chief Executive, Executive Directors and Director of Public Health & Prevention are appointed on a fixed spot salary so are not subject to incremental progression.	Corporate Directors, Director of Legal and Democratic (Monitoring Officer), Deputy Director of Public Health & Prevention and Consultants in Public Health are appointed on a spot salary within a range. Normally, the spot salary will not change and as such there is no incremental progression. In exceptional circumstances, changes to role/scope may lead to a change in spot salary.
Merit Increments	Not applicable.	
Payments on Ceasing to Hold Office		
Notice Period	Where an appointment is subject to a probationary period it may be terminated by 1 weeks' notice on either side. Thereafter; Following any probationary period, employees in this group are required to give 13 weeks' notice. Following any probationary period, DC is required to give employees in this group 13 weeks' notice. Following any probationary period, the contractual notice requirements go beyond those required by the Employment Rights Act 1996 which provide for 1 weeks' notice for each year of continuous employment up to a maximum of 12 weeks.	
Redundancy Provisions	The current redundancy multiplier of 1.25 times the statutory redundancy pay formula (based on actual pay) is payable and applies to all employees.	

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Dorset Council

10 February 2026

Calendar of Meetings 2026 to 2027

For Decision

Cabinet Member:

Cllr N Ireland, Leader of the Council, Climate, Performance and Safeguarding

Local Councillor(s): All

Senior Leadership Team:

J Mair, Director of Legal & Democratic

Report author and job title: Kate Critchel

Email: kate.critchel@dorsetcouncil.gov.uk

Statutory Authority: Local Government Act 1972

Report status: Public (the exemption paragraph is N/A)

Executive summary

1. This report seeks approval for the proposed Calendar of Meetings for Dorset Council for the municipal year 2026 to 2027.
- 1.1 The calendar has been developed to ensure effective governance, compliance with statutory requirements, and the alignment with the Council's decision-making framework.

Recommendation(s)

2. That the calendar of meetings for the period May 2026 to May 2027 be approved.
- 2.1 That, to ensure effective political management, authority be delegated to the Director of Legal and Democratic Services to make any necessary changes to the calendar, in consultation with the appropriate Chair and Vice-Chair

Reason for the recommendation(s)

3. Dorset Council procedure rules must have in place a programme of meetings to ensure effective and efficient decision-making arrangements.

4. **Report**

- 4.1 Councillors are asked to consider the calendar of meetings for the municipal year 2026-2027 for formal adoption as attached at appendix 1 to this report.
- 4.2 The calendar has been shared with the Leader of the Council, group leaders and the senior leadership team as part of the consultation process.
- 4.3 As is the normal practice, where possible the calendar follows the pattern set in the previous year in terms of frequency of meetings.
- 4.4 The dates for the 2027-28 budget setting process have been scheduled following consultation with the Interim Section 151 Officer. The scrutiny committees will meet on consecutive days, and this timetable ensures officers have the maximum possible time to prepare the scrutiny papers following receipt of the budget settlement and allows any comments from the scrutiny committees to be fully considered and reported to Cabinet ahead of the budget's adoption by Full Council in February.
- 4.5 During the year, unforeseen diary conflicts, adjustments to the committee structure or the need for additional meetings to consider single-item decisions may occur. It is therefore recommended that Councillors delegate authority to the Director of Legal and Democratic to make necessary changes to the calendar, in consultation with the relevant Chair/Vice-Chair. This approach avoids the need to bring further reports to Full Council and ensures the calendar is still fit for purpose, with effective political oversight and meeting management.
- 4.6 Members are asked to approve the calendar of meetings for 2026-2027 as set out in the appendix.

5. **Alternative options considered**

- 5.1 No other options have been considered because the adoption of a calendar is essential for the effective operation of the Council's governance framework.

6. **Legal considerations**

- 6.1 There are no direct legal implications associated with this report.

7. **Financial implications**

- 7.1 Dorset Council will apply its Members Allowances Scheme to cover travel expenses incurred when attending meetings.
- 7.2 There may also be incidental costs because of venue bookings, outside of the organisation, which are chargeable. Where other venues have been used the cost of using these venues has been minimised as far as is possible.

8. **Natural environment, climate & ecology implications**

- 8.1 Careful scheduling of the meetings calendar helps to avoid unnecessary meetings and reduces avoidable travel for councillors.
- 8.2 The use of webcasting and remote participation options offers an accessible alternative, enabling individuals to follow proceedings and engage with the Council without the need to travel.

9. **Well-being and health implications**

- 9.1 There are no identified negative health and wellbeing implications arising from the adoption of the calendar of meetings.
- 9.2 The proposed frequency and timing of meetings have been designed to meet operational need whilst avoiding placing undue pressure on members or officers, supporting a healthy work-life balance.
- 9.3 Where possible hybrid attendance options are offered for non-committee participants to reduce travel demands and enhance accessibility.

10. **Other implications**

- 10.1 None

11. **Risk implications**

- 11.1 HAVING CONSIDERED: the risks associated with this decision; the level of risk has been identified as:

Current Risk: Low

Residual Risk: Low

12. **Equalities**

- 12.1 This report does not have a new strategy, policy or function and therefore does not require an impact equality assessment.
- 12.2 Having a published calendar of meetings ensures that members and other stakeholders are informed well in advance, enabling them to plan effectively and take part fully in the democratic process.

13. **Appendices**

- 13.1 Appendix 1 Calendar of Meetings 2026 - 2027

14. **Background papers**

- 14.1 There are no background papers.

15. **Report sign-off**

- 15.1 This report has been through the internal report clearance process and has been signed off by the Director for Legal and Democratic (Monitoring Officer),

the Executive Director for Corporate Development (Section 151 Officer) and the appropriate Cabinet Member(s).

DORSET COUNCIL CALENDAR OF MEETINGS

MAY 2026 – MAY 2027

Shaded areas denote school holiday dates

Dates highlighted in italic are reserve dates.

(*) Signifies that the meeting date is outside the committee's usual pattern.

Monday 4 May	Early May Bank Holiday	
Tuesday 5 May		
Wednesday 6 May	Strategic & Technical Planning Committee	10.00
Thursday 7 May	Western & Southern Area Planning Committee	10.00
Friday 8 May		

Monday 11 May	<i>Licensing Sub Committee</i>	<i>10.00</i>
Tuesday 12 May		
Wednesday 13 May		
Thursday 14 May	Dorset Council Annual Meeting	18.30
Friday 15 May		

Monday 18 May	People & Health Overview Committee	18.30
Tuesday 19 May	Cabinet	18.30
Wednesday 20 May	Eastern Area Planning Committee	10.00
Thursday 21 May	Licensing and Gambling Acts Committee General Licensing Committee	10.00
Friday 22 May		

Monday 25 May	Spring Bank Holiday	
Tuesday 26 May	Northern Area Planning Committee	10.00
Wednesday 27 May	Corporate Parenting Board	15.00
Thursday 28 May		
Friday 29 May		

Monday 1 June	Appeals Committee	10.00
Tuesday 2 June	Pension Fund Committee	13.30
Wednesday 3 June		
Thursday 4 June	Place & Resources Overview Committee	10.00
Friday 5 June		

Monday 8 June		
Tuesday 9 June		
Wednesday 10 June	Harbours Advisory Committee	10.00
Thursday 11 June	Western & Southern Area Planning Committee	10.00
Friday 12 June	<i>Licensing Sub Committee</i>	<i>10.00</i>

Monday 15 June	Shareholder Committee for the Dorset Centre of Excellence	10.00
Tuesday 16 June	Strategic & Technical Planning Committee	10.00
Wednesday 17 June	Health & Wellbeing Board	14.00
Thursday 18 June	Place & Resources Scrutiny Committee	18.30
Friday 19 June		

Monday 22 June	People & Health Scrutiny Committee	10.00
Tuesday 23 June	Cabinet	18.30
Wednesday 24 June	Eastern Area Planning Committee	10.00
Thursday 25 June		
Friday 26 June		

Monday 29 June	Shareholder Committee for Care Dorset Holdings Ltd	14.00
	Audit and Governance Committee	18.30
Tuesday 30 June	Northern Area Planning Committee	10.00
Wednesday 1 July	Joint Archives Board	14.00
Thursday 2 July	Police and Crime Panel	10.00
Friday 3 July		

Monday 6 July	People & Health Overview Committee	18.30
Tuesday 7 July		
Wednesday 8 July		
Thursday 9 July	Place & Resources Overview Committee	10.00
Friday 10 July		

Monday 13 July	Appeals Committee	10.00
Tuesday 14 July	Shareholder Committee for Dorset Innovation Park Ltd	10.00
Wednesday 15 July	Western & Southern Area Planning Committee	10.00
Thursday 16 July	Dorset Council	18.30
Friday 17 July		

Monday 20 July	People and Health Scrutiny Committee	10.00
Tuesday 21 July	<i>Licensing Sub Committee</i>	10.00
Wednesday 22 July	Eastern Area Planning Committee	10.00
Thursday 23 July		
Friday 24 July		

Monday 27 July		
Tuesday 28 July	Cabinet	18.30
Wednesday 29 July		
Thursday 30 July	Place & Resources Scrutiny Committee	18.30
Friday 31 July		

Monday 3 August	Audit and Governance Committee	18.30
Tuesday 4 August	Northern Area Planning Committee	10.00
Wednesday 5 August		
Thursday 6 August		
Friday 7 August		

Monday 10 August		
Tuesday 11 August		
Wednesday 12 August		
Thursday 13 August		
Friday 14 August		

Monday 17 August		
Tuesday 18 August		
Wednesday 19 August		
Thursday 20 August		
Friday 21 August		

Monday 24 August		
Tuesday 25 August		
Wednesday 26 August		
Thursday 27 August		
Friday 28 August		

Monday 31 August	Bank Holiday	
Tuesday 1 September		
Wednesday 2 September	Eastern Area Planning Committee	10.00
Thursday 3 September		
Friday 4 September		

Monday 7 September	Appeals Committee	10.00
Tuesday 8 September	Pension Fund Committee Cabinet	13.30 18.30
Wednesday 9 September		
Thursday 10 September	Western & Southern Area Planning Committee	10.00
Friday 11 September		

Monday 14 September	Shareholder Committee for the Dorset Centre of Excellence	10.00
Tuesday 15 September	<i>Licensing Sub Committee</i>	<i>10.00</i>
Wed 16 September	Health & Wellbeing Board	14.00
Thursday 17 September	Place & Resources Overview Committee	10.00
Friday 18 September		

Monday 21 September	People & Health Overview Committee	18.30
Tuesday 22 September	Northern Area Planning Committee	10.00
Wed 23 September	Harbours Advisory Committee	10.00
Thursday 24 September	Place & Resources Scrutiny Committee	18.30
Friday 25 September		

Monday 28 September	Shareholder Committee for Care Dorset Holdings Ltd	14.00
Tuesday 29 September	Strategic & Technical Planning Committee	10.00
Wed 30 September		
Thurs 1 October	Police and Crime Panel	10.00
Friday 2 October		

Monday 5 October	People and Health Scrutiny Committee	10.00
Tuesday 6 October	Cabinet	18.30
Wed 7 October		
Thursday 8 October	Western & Southern Area Planning Committee	10.00
Friday 9 October		

Monday 12 October	Audit and Governance Committee	18.30
Tuesday 13 October		
Weds 14 October		
Thursday 15 October	<i>Licensing Sub Committee</i>	<i>10.00</i>
Friday 16 October		

Monday 19 October	Appeals Committee	10.00
Tuesday 20 October	Licensing and Gambling Acts Committee General Licensing Committee	10.00
Wednesday 21 October	Eastern Area Planning Committee	10.00
Thursday 22 October	Dorset Council	18.30
Friday 23 October		

Monday 26 October		
Tuesday 27 October		
Wednesday 28 October	Joint Archives Board	14.00
Thursday 29 October		
Friday 30 October		

Monday 2 November	People & Health Overview Committee	18.30
Tuesday 3 November	Northern Area Planning Committee	10.00
Wednesday 4 November	Shareholder Committee for Dorset Innovation Park Ltd	14.00
Thursday 5 November		
Friday 6 November	<i>Licensing Sub Committee</i>	<i>10.00</i>

Monday 9 November		
Tuesday 10 November	Cabinet	18.30
Wed 11 November		
Thursday 12 November	Western & Southern Area Planning Committee	10.00
Friday 13 November		

Monday 16 November	Appeals Committee Audit and Governance Committee	10.00 18.30
Tuesday 17 November		
Wed 18 November	Health & Wellbeing Board	14.00
Thursday 19 November	Place & Resources Overview Committee	10.00
Friday 20 November		

Monday 23 November	Shareholder Committee for Care Dorset Holdings Ltd	14.00
Tuesday 24 November	Strategic & Technical Planning Committee	10.00
Wed 25 November	Eastern Area Planning Committee	10.00
Thursday 26 November	Corporate Parenting Board	15.00
Friday 27 November		

Monday 30 November	People & Health Scrutiny Committee	10.00
Tuesday 1 December	Pension Fund Committee	13.30
Wednesday 2 December	Police and Crime Panel	10.00
Thursday 3 December	Dorset Council	18.30
Friday 4 December	<i>Licensing Sub Committee</i>	<i>10.00</i>

Monday 7 December	Shareholder Committee for the Dorset Centre of Excellence	10.00
Tuesday 8 December	Cabinet	18.30
Wed 9 December		
Thursday 10 December	Place & Resources Scrutiny Committee	18.30
Friday 11 December	Appeals Committee	10.00

Monday 14 December		
Tuesday 15 December	Northern Area Planning Committee	10.00
Weds 16 December	Harbours Advisory Committee	10.00
Thursday 17 December	Western & Southern Area Planning Committee	10.00
Friday 18 December		

Monday 21 December		
Tuesday 22 December		
Weds 23 December		
Thurs 24 December		
Friday 25 December	Christmas Day	

Monday 28 December	Bank Holiday (Boxing Day substitute)	
Tuesday 29 December		
Weds 30 December		
Thursday 31 December		
Friday 1 January	New Years Day	

Monday 4 January		
Tuesday 5 January		
Weds 6 January	Eastern Area Planning Committee	10.00
Thursday 7 January	<i>Licensing Sub Committee</i>	<i>10.00</i>
Friday 8 January		

Monday 11 January	Appeals Committee	10.00
Tuesday 12 January	Northern Area Planning Committee	10.00
Wednesday 13 January	Shareholder Committee for Dorset Innovation Park Ltd	14.00
Thursday 14 January	Western Area Planning Committee	10.00
Friday 15 January		

Monday 18 January	People & Health Overview Committee	18.30
Tuesday 19 January		
Wednesday 20 January		
Thursday 21 January		
Friday 22 January	Strategic & Technical Planning Committee	10.00

Monday 25 January	Audit & Governance Committee	18.30
Tuesday 26 January	*People & Health Scrutiny Committee	10.00
Wednesday 27 January	Joint Archives Board	14.00
	*Place & Resources Scrutiny Committee	18.30
Thursday 28 January		18.30
Friday 29 January		

Monday 1 February		
Tuesday 2 February	Cabinet	18.30
Wednesday 3 February	Eastern Area Planning Committee	10.00
Thursday 4 February	Police and Crime Panel	10.00
Friday 5 February		

Monday 8 February	*Place & Resources Overview Committee	10.00
Tuesday 9 February	Northern Area Planning Committee	10.00
Wednesday 10 February	<i>Licensing Sub Committee</i>	<i>10.00</i>
Thursday 11 February	Dorset Council	18.30
Friday 12 February		

Monday 15 February		
Tuesday 16 February		
Wednesday 17 February	Police and Crime Panel (reserve date)	10.00
Thursday 18 February	Dorset Council (reserve date)	18.30
Friday 19 February		

Monday 22 February	Appeals Committee	10.00
Tuesday 23 February	Licensing and Gambling Acts Committee General Licensing Committee	10.00
Wednesday 24 February		
Thursday 25 February	Western & Southern Area Planning Committee	10.00
Friday 26 February		

Monday 1 March	Shareholder Committee for the Dorset Centre of Excellence	10.00
Tuesday 2 March	Pension Fund Committee	13.30
Wednesday 3 March	Eastern Area Planning Committee	10.00
Thursday 4 March	Place & Resources Overview Committee	18.30
Friday 5 March		

Monday 8 March		
Tuesday 9 March	Cabinet	18.30
Wednesday 10 March	Harbours Advisory Committee	10.00
Thursday 11 March	Strategic & Technical Planning Committee	10.00
Friday 12 March	<i>Licensing Sub Committee</i>	<i>10.00</i>

Monday 15 March	Shareholder Committee for Care Dorset Holdings Ltd	14.00
Tuesday 16 March	Northern Area Planning Committee	10.00
Wednesday 17 March	Health & Wellbeing Board	14.00
Thursday 18 March	Place & Resources Scrutiny Committee	10.00
Friday 19 March		

Monday 22 March	Audit and Governance Committee	18.30
Tuesday 23 March	Appeals Committee	10.00
Wednesday 24 March		
Thursday 25 March	Western & Southern Area Planning Committee	10.00
Friday 26 March	Good Friday	

Monday 29 March	Easter Monday	
Tuesday 30 March		
Wednesday 31 March		
Thursday 1 April		
Friday 2 April		

Monday 5 April	People & Health Scrutiny Committee	10.00

Tuesday 6 April		
Wednesday 7 April	Eastern Area Planning Committee	10.00
Thursday 8 April		
Friday 9 April		

Monday 12 April	<i>Licensing Sub Committee</i>	<i>10.00</i>
Tuesday 13 April	Northern Area Planning Committee	10.00
Wednesday 14 April	Shareholder Committee for Dorset Innovation Park Ltd	14.00
Thursday 15 April	Dorset Council	18.30
Friday 16 April		

Monday 19 April	Appeals Committee People and Health Overview Committee	10.00 18.30
Tuesday 20 April	Cabinet	18.30
Wednesday 21 April		
Thursday 22 April	Place and Resources Scrutiny	18.30
Friday 23 April		

Monday 26 April	Audit and Governance Committee	18.30
Tuesday 27 April		
Wednesday 28 April		
Thursday 29 April	Western & Southern Area Planning Committee	10.00
Friday 30 April		

Monday 3 May	Early May Bank Holiday	
Tuesday 4 May	Appeals Committee	10.00
Wednesday 5 May	Eastern Area Planning Committee	10.00
Thursday 6 May		
Friday 7 May		

Monday 10 May	People & Health Scrutiny Committee	10.00
Tuesday 11 May	<i>Licensing Sub Committee</i>	<i>10.00</i>
Wednesday 12 May		
Thursday 13 May	Dorset Council Annual Meeting	18.30
Friday 14 May		

FULL COUNCIL

MOTION ON NOTICE

Date of Council Meeting: - 10th February 2026

Title of Motion: - Motion on Social Housing

Proposer: - Cllr L O'Leary

Seconder: - Cllr C Tomes

Supported by: - Cllrs K Wheller, P Dickenson, M Parkes, N Lacey-Clarke, B Quayle, S Murcer, A Parry, V Potheary, S Jespersen, C Jones, G Suttle, J Vitali, P Brown, J Somper, J Haynes

Motion Narrative and Action Required

“We call on all registered providers of social housing operating in the Dorset Council area to review their disposal policies, with a renewed focus on regular, long-term maintenance of properties to prevent them deteriorating to a level that leads to disposal.

The disposal of social housing in rural and semi-rural areas can be highly damaging to communities and force local people out of their home neighbourhoods.

Registered providers, when established, were given a duty to look after these properties on behalf of the people of this county.

We ask that they set out long-term plans to maintain their existing housing stock in Dorset's communities, through early intervention and sustained long-term investment.”

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